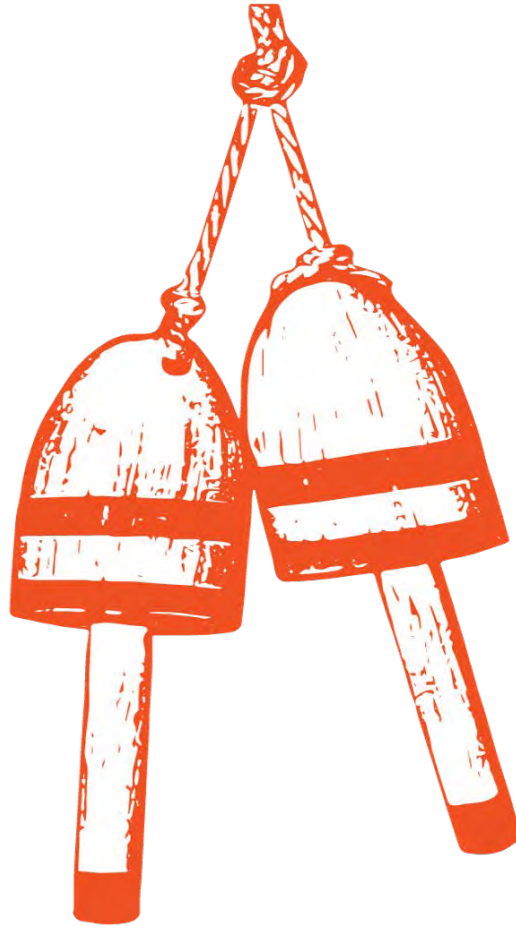


**TOWN OF WELLS
ANNUAL REPORT**

Fiscal Year 2021



For Fiscal Year beginning July 1, 2020 through June 30, 2021

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HOLIDAY AND MEETING SCHEDULE

Access the Wells Town Calendar on the Town website to view scheduled holidays, events, and meetings. Regularly scheduled meetings may vary due to holidays.

<https://www.wellstown.org/calendar>

Regularly Scheduled Meetings

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

SELECT BOARD 1st & 3rd Tuesday, 6:00PM

PLANNING BOARD 1st & 3rd Monday, 7:00PM

ZONING BOARD OF APPEALS 2nd & 4th Monday, 7:00PM

COMPREHENSIVE PLAN UPDATE COMMITTEE 3rd Thursday, 6:00PM

STAFF REVIEW COMMITTEE 1st & 3rd Tuesday, 9:00AM

RECREATION COMMISSION 2nd Wednesday, 6:30PM
(Meetings at Walter Marsh Recreation Facility)

LIBRARY (Meetings in Library Conference Room)
Board of Directors 2nd Wednesday, 6:00PM
Friends of the Library 2nd Wednesday, 10:15AM

WOCSD SCHOOL COMMITTEE 1st Wednesday,
6:00PM (Meets at Superintendent's Office, Route 1
campus)

ALL MEETINGS ARE OPEN TO THE PUBLIC

DEDICATION



The 2021 annual report is dedicated to the people of the Wells Ogunquit Senior Center. The Senior Center formed as a non-profit in 1997 and opened the doors on July 17, 2004. The Center, funded entirely by donations and membership dues, serves older residents of Ogunquit and Wells through formal classes and informal gatherings. The Center calendar includes different games of bridge, line dancing, yoga for all experience levels, Mah Jong, craft times and games nights. Through the coldest months of the year, the Center is open for a full day on Saturday so that people can turn down their thermostats and gather for the warmth of friendship and a hot meal. These “Days of Warming” exemplify the spirit of the Center – volunteers from throughout the community bring the meal, members take turns being the formal host for the day, and 60 – 80 members come to laugh and celebrate time together.

While programs across the world were shutting down due to COVID-19, the Wells Ogunquit Senior Center found ways to remain open while keeping people safe. Isolation and loneliness are sometimes an overwhelming challenge for seniors that are aging in place and may live alone. The Center continued its mission to, “promote the wellbeing of senior citizens in Wells and Ogunquit”, without a single outbreak of COVID-19. Members that felt uncomfortable sharing a meal together at the Center could still stop by and pick one up to bring home, a welcome break from cooking and a chance to feel connected to others.

This dedication honors the commitment of the Board, staff, and members of the Wells Ogunquit Senior Center to seniors of our community. Thank you for all you do; we all benefit from the space you have built and the service you provide.



TOWN MANAGER AND SELECT BOARD

Fiscal Year 2021 was dominated by COVID-19. I was appointed as the Town Manager mid-summer and began work on August 10, 2020. Goal one was to work with staff to reopen public buildings. We decided on where to hang barriers between staff and the public, how to handle restroom usage, installed hand sanitizer stations, hired part time staff to monitor the doors to ensure mask compliance, and posted signs throughout our buildings sharing safety protocols. We reopened the Town Hall the Tuesday following Labor Day. Our staff are amazing and handled the changes well and came forward with suggestions of how to improve safety and efficiency.

When the late fall COVID surge hit, we divided Town Hall, Library, and Parks and Recreation staff into two teams and alternated in-person service in two-week shifts. Department heads worked hard to develop work-from-home plans for staff - internet phones were deployed so that staff could answer calls and respond to residents, projects were identified to do while working remotely, and everyone pulled together to keep each department open and running with no closures. Working in teams was stressful on staff, there were half as many people on-site to serve the public who continued to need services. I am grateful for the staff's flexibility, perseverance, and professionalism during those challenging months.

I want to take a moment to acknowledge the work of our public safety staff, none of whom had the privilege of working remotely in the safety of their homes. COVID was hard on everyone; the stress of great change and the worry of the unknown impacted everyone in some way. Our public safety team were on the front lines of working with the public and never shut operations down. There was no need for a reopening plan for the public safety departments because they never closed. We are fortunate in our community to have the dedicated first responders that we have, please take a moment to thank them when you see them out and about.

The Select Board continued to meet on schedule and without disruption through Zoom. It was wonderful to see the number of people that attended Select Board meetings on Facebook; the new online format made attendance possible for a much broader group. The Board attended the revised Christmas Parade, standing and waving as cars drove past. The work of the We are Wells fund continued and residents in need of a bit of a lift were able to access help because of the generous donations of others.

It was a year full of challenges that were met each time with creativity and dedication from our staff. We have learned to be effective remotely. We have learned we can navigate a pandemic, a national election, and unforeseen infrastructure emergencies. Thank you to the staff for stepping forward and leading with resiliency.

Best,

Larissa Crockett

Town Manager

TELEPHONE NUMBERS

EMERGENCY:	FIRE & POLICE	9-1-1
WELLS POLICE	(non-emergency)	(Dispatch) 646-9354
		(Business) 646-9354
		(FAX) 646-7800
AMBULANCE		(Business) 641-8099
FIRE		(Business) 646-7912
INFORMATION:		
Administration (Town Manager)		646-5113
(Town Hall)	(FAX)	646-2935
Assessor's Office (Tax Assessments)		646-6081
Automobile Registration (Excise Tax)		646-5113
Building & Plumbing Permits		646-5187
Chamber of Commerce		646-2451
Emergency Management Director		646-7912
Code Enforcement Officer		646-5188
Dogs (Animal Control Officer)		646-9354
Fish & Game Licenses (Town Clerk)		646-2882
Game Warden (Regional Headquarters)		1-800-295-2435
Harbor Master		646-3236
Moody Post Office		646-7125
Public Library		646-8181
Public Works (Road Commissioner)		646-3014
Rachel Carson		646-9226
Parks & Recreation Department (Rt 9A aka Branch Rd)		646-5826
Registry of Motor Vehicles-(Kennebunk)		985-4890
School (Superintendent)		646-8331
Sewer (Wells Sanitary District)		646-5906
Soc. Sec Administration – (110 Main St, Saco)		1-800-772-1213
Solid Waste Transfer Station (Willie Hill Rd)		646-8647
Tax Collector		646-5113
Vital Statistics (Births, Deaths, Marriages)		646-2882
<i>Vital Statistics (Augusta)</i>	(207)	287-1919
Voter Registrations		646-2882
Wells/Ogunquit Historical Society		646-4775
Wells Post Office		646-2984

MUNICIPAL LISTING

Town Manager	Larissa L. Crockett
Tax Collector	Larissa L. Crockett
General Assistance Administrator	Larissa L. Crockett
Select Board Clerk	Larissa L. Crockett
Public Access Officer	Larissa L. Crockett
Assessor	Keeley-Anne Lambert
Finance Director/Treasurer	Jodie Sanborn
Road Commissioner	Carol Murray
Town Engineer/Planner	Michael Livingston
Director of Code Enforcement	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director	Marcella Faucher
Police Chief	Jo Ann Putnam
Animal Control Officer	Caitlin Lipert
Fire Chief	Mark Dupuis
Emergency Management Director	Mark Dupuis
Fire Inspector	Mark Dupuis
E911 Addressing Officer	Keeley-Anne Lambert
Parks & Recreation Director	Tina LeBlanc
Harbor Master	Michael York
Assistant Harbor Master	James Black
Recording Secretary	Cynthia Davidson
Clam Warden	Everett Leach
Library Director	Cynthia Appleby
Registrar of Voters	Kerri Van Schaack
Town Historian	Hope Shelley
Volunteer Coordinator	Cynthia Adamsky
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent	James Daly

PUBLIC UTILITIES:

Central Maine Power Co. (Customer Service)	1-800-696-1000
K.K. & Wells Water District (Kennebunk)	985-3385
Fair Point Communications (Customer service)	1-866-984-2001
Spectrum (Cable TV)	1-800-833-2253
COUNTY:	
Registry of Deeds (Alfred)	324-1576
Registry of Probate (Alfred)	324-1577
County Commissioners	324-1571
Sheriff	1-800-492-0855
York County Health Association (York) Visiting Nurses (York Hospital)	363-7634
	1-800-287-7632

ELECTED OFFICIALS

Terms: 3 years expire in June

SELECT BOARD

Timothy Roche, Vice Chair	2023
John MacLeod III	2022
Sean P.J. Roche	2022
Kathleen D. Chase	2021
Karl Ekstedt, Chair	2021

Recording Secretary, Cynthia Davidson

TOWN CLERK

Term: 3 years expire in June

Brenda Layman	2023
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TRUSTEES - COMMUNITY SCHOOL DISTRICT COMMITTEE

Jason W. Vennard, Vice Chair	2023
Helena R. Ackerson, Chair	2022
Karen S. MacNeill (Resigned 10/2020)	2021
Jeffrey Sullivan	2021

TRUSTEES - WELLS SANITARY DISTRICT

Term: 3 years expire in June

Dean C. Ramsdell, Chair	2023
Justin R. Batchelder, Vice Chair	2022
Alphonse Niski	2022
Jennifer L. Batchelder	2021
John K. Macleod III	2021
Nick Rico P. E., Superintendent	

TRUSTEE - K.K. & WELLS WATER DISTRICT

Term: 3 years expire in June

Thomas P. Oliver	2022
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TRUSTEE - WELLS PUBLIC LIBRARY

Term: 3 years expire in June

Deborah LaPointe	2023
James B. Purdy	2023
Dean Robinson	2023
Elise C. LaPlante, Vice President	2022
Peter F. Masucci	2022
Alice Schleiderer	2022
Amelia E. Anderson,	2021
Maureen M. Conners, President	2021
Charlotte M. Streeter (Resigned 4/26/2021)	2021

BOARDS & COMMISSIONS

BOARD OF ASSESSMENT REVIEW

Term: 3 years expire in July

Marisa Caputo	2023
Karla Bergeron	2023
William Cotter	2023
Marilyn Falzone	2022
Richard Stellman	2021
Corey DeWitt, Chair (Retired 7/7/20)	2020

Alternates

Stuart Wolf	2023
Vacant	2021

PERSONNEL ADVISORY BOARD

Term: 3 years expire in July

James R. Berger	2024
Maryanna Arsenault, Vice Chair	2023
Betsy DiCapua (Resigned 4/9/21)	2023
Michael Livingston	2022
Joann Beaudoin (Resigned 4/16/21)	2021
Michael T. Curry	2021

Recording Secretary, Cynthia Davidson

VOTER REGISTRATION APPEALS BOARD

Term: 3 years expire in June
(Chair 4 years)

Nancy Ford, Republican, Chair	2025
Constance I. Bemis, Republican	2024
Cynthia Dubea, Democrat	2024

Alternates

Mary Marra, Democrat	2023
Robert Zitzow, Republican	2023

BUDGET COMMITTEE

Term: 3 years expire in April

Ronald Schneider Jr., Chair	2024
William A. Wade	2024
Marisa Caputo	2023
J. Russell Markgren	2023
Brian Toomey, Vice Chair	2023
Richard DeBold	2022
James Gaylord	2022

Alternates

Anna Martin	2024
Robert Mulcahy	2022
Susan Finnell	2022

PLANNING BOARD

Term: 3 years expire in December

Charles Millian, Chair	2023
Charles Anderson, Jr.	2022
Brian Toomey	2021
Robert Sullivan	2021
Richard DeBold	2021

Associate

Dennis Hardy	2023
Richard Seiden	2022

Recording Secretary, Cynthia Davidson

ZONING BOARD OF APPEALS

Term: 3 years expire in November

Dr. Louis S. Cohen, Vice Chair	2023
Jason Heft	2023
Robert Lavoie, Chair	2022
John N. Ardini	2021
Michael Findley	2021

Associate Members

Vacant	2023
John McDermott	2021
Thomas T. Pulsifer	2021

Recording Secretary, Cynthia Davidson

TOWN CONSERVATION COMMISSION

Term: 3 years expire in March

Steve Brennick	2024
William Spiller	2024
Kaitlyn Bennett	2023
Keith Fletcher	2023
V. Owen Grumbling, Chair	2022

Alternates

Patrick Purcell	2024
Michele Stivaletta-Noble	2023
Linda Grenfell	2022

SHELLFISH CONSERVATION COMMITTEE

Term: 3 years expire in March

Douglas Knox	2024
Everett Leach, Chair	2024
Susan Pike	2023
Maynard Bridges, Vice Chair	2022
Kenneth Lowell	2022

Alternates

Ryan Liberty	2023
Michael Yorke	2023

PARKS & RECREATION COMMISSION

Term: 3 years expire in April

Sybil Coombs	2024
Veronika Cryer	2024
Delaney Gray (Resigned 5/13/21)	2023
Laura Barra, Chair	2023
Justine Belanger	2023
Holly Margeson Gamache, Vice Chair	2022
Gene Sledzieski (Resigned 10/04/2020)	2022
Stuart Wolf	2022

Alternates

VACANT	2024
VACANT	2022

HARBOR ADVISORY COMMITTEE

Term: 3 years expire in August

Kathryn Mooney,	2023
Robert Hobbs	2023
Scott Worthing	2023
Michael J. Caplan, Chair	2022
Charles Bashaw	2021
Francis Dudley (Resigned)	2021
Ryan Liberty	2021

Alternates

David Harrison	2022
Paul Dever	2022

Recording Secretary, Cynthia Davidson

WEMS

Year Term Expires in December/June

Kathleen Burke	Vice President	2021	December
Michael McDonald	Secretary	2021	December
Marjorie Page	Treasurer	2021	December
Thomas Oliver	President (Resigned 3/4/21)	2020	
Nick Angelo		2022	June
Suzanne Ilsley		2022	June

COMPREHENENSIVE PLAN COMMITTEE

Term: 3 years expire in January

Jason Vennard	2024
Martin E. Morse	2024
Timothy Gowen	2024
James N. Smith	2022
David MacKenzie (Resigned 5/5/21)	2022
Christopher Chase	2022
Hunter Edwards	2022
Steve Koeninger	2022
Jonathan Moody	2023
Linda Grenfell	2023
Christopher Pugsley	2023
Carol DesJardins	2023

HISTORICAL PRESERVATION COMMISSION

Term: 3 years expire in March

Vacant	2024
Vacant	2024
Vacant	2024
Vacant	2023
Vacant	2023
Vacant	2023
Vacant	2022
Vacant	2022
Vacant	2022

ENERGY ADVISORY COMMITTEE

- John Dunster
- William Franks
- Joseph Hardy
- Beth Widmayer
- Kate Mac
- Vacant
- Vacant

C.A.T.V. REGULATORY COMMISSION

Term: Indefinite

- Reginald Bennett
- Timothy Roche
- Town Manager acts as Advisory Member

PUBLIC ACCESS ADVISORY COMMITTEE

Term: Indefinite

- Select Board
- Larissa L. Crockett
- Marianne Goodine, Studio Manager

CAPITAL IMPROVEMENT COMMITTEE

Select Board
Budget Committee

ELECTION WORKERS

Jessica Keyes	Supervisor of Elections
T. Lee Anestis	
Velma Baston	
Bobbi Jo Boulay	
Karen Bragdon	
Valerie Brown	
Debra Chabot	
Karen Coady	
Cynthia Davidson	
Cynthia Dubea	Volunteer
Margaret Duddy	
Pamela Edwards	
Douglas Erskine	Volunteer
Beverly Esson	
Aileen Fortune	
Raylene Grant	
Bonita Kershaw	Volunteer
June Messier	
Joanne Metz	
Emma Morgrage	
Katherine Olsson	
Linda Rouillard	
Linda Searles	
Ann Stevens	
Gail Trust	
Karen Tufts	
Judith Turner	Volunteer
Aliza Van Schaack	
Gayle Weymouth	
Susan Winslow	
Vickie Witham	
Kathleen Wright	

TRAFFIC / CROWD CONTROL

Douglas Erskine	Volunteer
Philip Lizotte	Volunteer

STATE LEGISLATIVE DELEGATION

STATE SENATE

(2year term)

DISTRICT 34

Joseph Rafferty (Dem)
3 State House Station
Augusta, ME 04333
Tel: 207-287-1515

Term expires 2022
Legal Add: 49 Middle Road
Kennebunk, ME 04043
Tel: 207-590-9902 207-985-8527
E-mail: Joe.Rafferty@legislature.maine.gov

Monday - Friday
8:00 a.m. - 5:00 p.m.

Toll Free: 1-800-423-6900 Sessions only.

STATE HOUSE OF REPRESENTATIVES

(2year term)

DISTRICTS 7 & 4

Timothy M. Roche (Rep)
House of Representatives
2 State House Station
Augusta, ME. 04333-0002
(207) 287-1440
(207) 590-2144; Cell
State House E-Mail:
Tim.Roche@legislature.maine.gov

Term expires December 2022
Legal Add: 34 Loop Road (7)
Wells, Maine 04090
Residence: (207) 337-5665
Seat #30

Patricia Hymanson (Dem)
House of Representatives
2 State House Station
Augusta, ME 04333-0002
Stat House E-Mail:
Patricia.Hymanson@legislature.maine.gov

Term expires December 2022
Legal Add: 34 High Pine Road (4)
York, ME 03909
Residence: (207) 251-8777

State House TTY Line:
State House Message Phone:

Telephone: (207) 287-1400 (voice)
(207) 287-4469 (TTY)
(800) 423-2900

Year-Round Toll-free House of Representatives Message Center 1-800-423-2900
Maine Legislative Internet Web Site- <http://www.maine.gov/legis/house>

MAINE CONGRESSIONAL DELEGATION

UNITED STATES SENATORS

Susan Collins (Rep)
413 Dirksen Senate Office Bldg.
Washington, D.C. 20510-1901
Tel: (202) 224-2523
Fax: (202) 225-2693
E-mail: senator@collins.senate.gov

Term expires January 2026
Dist. Off: 160 Main St.
Biddeford, Me 04005
Tel: (207) 283-1101
Fax: (207) 283-4054

Angus King Jr (I)
359 Dirksen Senate Office Bldg.
Washington, D.C. 20510-1903
Tel: (202) 224-5344
Fax (202)224-1946
<https://www.king.senate.gov/contact>

Term expires January 2025
Dist. Off: 383 US Route 1 Suite 1C
Scarborough, Maine 04074
Tel: (207) 883-1588
800-764-5124

REPRESENTATIVE TO CONGRESS

(2year term)

Chellie Pingree (Dem)
1037 Longworth House Office Bldg.
Washington, D.C. 20515
Tel: (202) 225-6116
FAX: 202-225-5590
<https://pingree.house.gov/contact-chellie>

Term expires December 2023
Dist. Off: 2 Portland Fish Pier, Suite 304
Portland, Maine 04101
Tel: (207) 774-5019
FAX: 207-871-0720



Dear Neighbor,

It is a true honor to represent you in the Maine Senate, and I hope this message finds you and your family healthy and doing well. Though we had hoped to move beyond the pandemic, COVID-19 continues to play a large role in each of our lives. Despite the continued disruptions, our work in the Maine Legislature has continued in a productive, bipartisan fashion.

In 2021, we made significant progress on the issues most important to folks in our community. To address high property taxes, we voted to restore revenue sharing to municipalities to five percent by 2023 and bolstered the Homestead Exemption Program by refunding municipalities for 100 percent of the cost. After 17 long years, we fully funded K-12 public education at 55 percent, as it was mandated by voters in 2004.

We continued efforts to bring down the high cost of prescription medication and health care in our state. We created the new Office of Affordable Health Care to ensure we're taking the best steps possible to lower costs, improved transparency in drug pricing, and passed a new insulin safety-net program that will help us prevent someone dying because they couldn't afford their insulin that month. That new program will be funded by the drug makers themselves.

In the Education and Cultural Affairs, which I chair, one of the laws I was most happy to pass was my bill to increase communication between school boards and educators.

On January 5, 2022, the Legislature began the second regular session, which is scheduled to continue until mid-April. As I have done since I was first elected, I plan to continue working in a collaborative, bipartisan manner to address the most pressing issues facing our state. At the start of the legislative session, our committee meetings will be held remotely over Zoom, but we will be meeting in person at the State House to vote on legislation as it is brought up. Every committee meeting is streamed live and archived at www.legislature.maine.gov, and you can also testify during public hearings from the comfort of your own home.

If you ever need assistance, have a question or would just like to share your thoughts with me, you can send me an email at Joe.Rafferty@legislature.maine.gov or call my office at 287-1515.

Sincerely,

A handwritten signature in black ink that reads "Joseph E. Rafferty Jr.".

Senator Joe Rafferty



Timothy M. Roche

34 Loop Road
Wells, ME 04090
Home Phone: (207) 337-5665
Tim.Roche@legislature.maine.gov

HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1440
TTY: (207) 287-4469

January, 2022

Town of Wells
208 Sanford Road
Wells, ME 04090

Dear Friends and Neighbors,

I am honored that you have once again entrusted me with the responsibility of being your State Representative for House District 7 in the Maine Legislature.

The first session of the 130th Legislature convened in the midst of the COVID-19 pandemic, which meant we met in the Augusta Civic Center every few weeks through May 19 to preserve social distancing for safety. This enabled us to begin voting on over two thousand bills that were before us. Committee meetings and hearings were and continue to be streamed on “Zoom.” We did finally return to our chamber in the State House and finished business on July 19. We met again briefly this fall to vote on redistricting.

This was my first session serving on the Joint Standing Committee for Education and Cultural Affairs. Here, I had the opportunity to co-sponsor a bill that “Assists Students In Preparing For Opportunities To Live and Work in Maine.” In July, I was appointed to serve on the “Commission To Study College Affordability and College Completion.” The commission is tasked with reviewing and updating a previously released report; and studying college debt amounts in Maine from various colleges and universities, education debt amounts for both graduates and those who don’t finish their degrees, the impact of education debt on Mainers, and the potential impact of no-cost community college programs.

I encourage you to actively participate in your state government. Phone calls and letters are always welcome, however, due to the wider use of technology, meetings and hearings are even more accessible. Using the homepage of the Maine Legislature: **Legislature.Maine.Gov**, you will find access to Zoom meetings and YouTube videos. I also send a weekly email with current state news. If you wish to receive these updates, please contact me at Tim.Roche@legislature.maine.gov and I will gladly add you to the list. You may also “Like” my Facebook page at *Representativ Tim Roche State Representative Wells Me District 7* to view published posts.

Again, thank you for giving me the honor of serving you at the State House and may you all have a safe and healthy 2022.

Sincerely,

Tim Roche
State Representative



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: MAINE RELAY 711

Patricia Hymanson

34 High Pine Road
York, ME 03909

Phone: (207) 363-8353

patricia.hymanson@legislature.maine.gov

Dear Wells Neighbors:

It continues to be an honor to serve you in the Maine House of Representatives. I am proud to be your advocate in Augusta.

In 2021, despite the challenges of the COVID-19 pandemic, we were able to deliver big victories for the people of Maine. We passed a two-year state budget with overwhelming bipartisan support that will stabilize property taxes, keep free breakfast and lunch available to all students and protect our natural resources. We took steps to make health care more accessible, made much-needed investments in our infrastructure and allocated federal relief funds to help small businesses, fill workforce shortages and expand access to child care.

As I write this, we have just two weeks remaining in the second year. Our work during the so-called “short session” is generally limited to bills carried over from the previous session and bills deemed urgent by legislative leadership. As a member of the Appropriations and Financial Affairs Committee, my focus this year has been holding public hearings and work sessions for the governor’s supplemental budget proposal.

++

Whether we are dealing with the above issues or any other topic, I will continue to work with all of my colleagues, regardless of party affiliation, to make sure we are doing the best work we can for the people of Wells and all the people of Maine.

Please contact me if I can be of any assistance or if you would like to discuss or testify on any legislation. My email is patricia.hymanson@legislature.maine.gov, and my phone number is (207) 363-8353. I also send out periodic email newsletters. Please let me know if you would like to receive them.

Respectfully,

A handwritten signature in black ink that reads 'Patricia Hymanson'.

Patricia Hymanson
State Representative

District 4: Ogunquit, Part of Sanford, Part of Wells and Part of York

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate
WASHINGTON, DC 20510-1904

COMMITTEES:
APPROPRIATIONS
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE
SPECIAL COMMITTEE
ON AGING

Dear Friends:

I am deeply honored to serve the people of Maine in the U.S. Senate, and I welcome this opportunity to share some of the areas I have been working on over the past year.

The ongoing COVID-19 pandemic continues to pose enormous challenges for our state and our country. When the pandemic began, I co-authored the Paycheck Protection Program that helped small businesses remain afloat and keep their employees paid. In Maine, our small businesses received more than 47,000 forgivable loans totaling \$3.2 billion. I also led efforts to provide relief for loggers, lobstermen, and bus companies.

In addition, I helped secure \$700 million to assist Maine's overwhelmed hospitals and nursing homes, and a new law I led prevented Medicare payment cuts to help further ease the financial strain on our hospitals. I also urged the CDC to update its recommendations so that our students and teachers could safely return to their classrooms, and I pressed the Administration to end the closure of the U.S.-Canada border.

While addressing the pandemic has been a major focus, I've also worked hard to ensure Maine's other needs are met. A group of 10 Senators, of which I was a part, negotiated the landmark bipartisan infrastructure bill that was signed into law in November. I co-authored the section of the bill that will provide Maine with as much as \$300 million to expand high-speed internet in rural and underserved areas.

Soaring inflation is another crisis, particularly when it comes to the cost of heating oil. I have strongly supported federal programs that help Maine families stay warm. In November, Maine was awarded \$35 million to help low-income Mainers pay their energy bills. And the bipartisan infrastructure bill included \$3.5 billion to help families make energy efficiency improvements that would permanently lower their heating costs.

As a senior member of the Appropriations Committee, I have supported investments in Maine's communities. This year's funding bills include \$265 million I championed for 106 projects across Maine. These projects would help create jobs, improve workforce training, address the opioid crisis, and increase access to childcare and health care services. In addition, I worked to reverse proposed cuts to our Navy in order to help protect America and keep the skilled workers at Bath Iron Works on the job. The bills also include \$475 million for the construction of a new dry dock at Maine's Portsmouth Naval Shipyard that will allow the Navy to continue to carry out its submarine missions. I will keep working to get these important bills enacted.

No one works harder than the people of Maine, and this year I honored that work ethic when I cast my 8,000th consecutive vote, becoming the only Senator in history to do so without ever having missed a roll call vote. The Lugar Center at Georgetown University once again ranked me as the most bipartisan Senator for the eighth year in a row.

In the New Year, I will keep working to solve problems and make life better for the people of Maine and America. May 2022 be a happy, healthy, and successful one for you, your family, and our state.

Sincerely,



Susan M. Collins
United States Senator

ANGUS S. KING, JR.
MAINE

133 HART SENATE OFFICE BUILDING
(202) 224-5344
Website: <https://www.King.Senate.gov>

United States Senate

WASHINGTON, DC 20510

January 3, 2022

COMMITTEES:
ARMED SERVICES
CHAIRMAN, STRATEGIC FORCES
SUBCOMMITTEE
BUDGET
ENERGY AND
NATURAL RESOURCES
CHAIRMAN, NATIONAL PARKS
SUBCOMMITTEE
INTELLIGENCE
RULES AND ADMINISTRATION

Dear Friends,

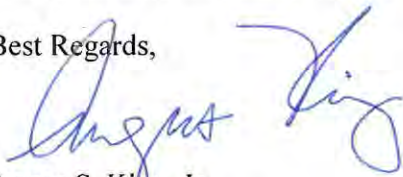
On the heels of 2020's challenges, 2021 brought us both amazing progress and frustrating setbacks. The incredible rollout of several effective, FDA approved COVID-19 vaccines helped reduce the risks of this deadly pandemic – but vaccine hesitancy, combined with the dangers of new variants, have prolonged this crisis and created new risks for Maine people. The challenges raised tension levels to boiling points during the fallout of the 2020 presidential election and the January 6th Capitol attack. But despite that, Congress was able to deliver for a nation gripped by an unprecedented pandemic. As we reflect back on the year, we see the important action that will make a difference for Maine people – as well as work still unfinished.

As COVID-19 continued to impact communities across our state and the country, Congress's first priority this year was to confront the pandemic's health threats and economic toll. We immediately got to work on the *American Rescue Plan*, crafting an emergency bill to meet the moment and get our nation back on stable footing. The legislation delivered essential support to businesses facing crises, households in need, and the medical professionals on the front lines of this fight. The funds helped get vaccine shots in arms, while also confronting the damage done to our economy. All told, the *American Rescue Plan* is bringing billions of dollars to Maine, helping the state continue to push through this crisis and bounce back stronger than ever.

After passing the *American Rescue Plan*, Congress turned its attention to a longstanding but unfulfilled priority: infrastructure. Through hard work and compromise, both parties came together to pass a bipartisan bill that finally addresses key infrastructure needs. For Maine people, the bill means an estimated \$1.5 billion to repair crumbling roads and out-of-date bridges, \$390 million to improve access to clean drinking water, and more. I am most excited about the significant funding for broadband – because, as we have seen during the pandemic, broadband is a necessity to succeed in the 21st century economy. The historic investments in the bipartisan infrastructure bill, combined with additional funding I pushed for in *the American Rescue Plan*, will bring an estimated \$400 million for broadband home to Maine. These funds will be nothing short of transformational, creating new opportunities across our state.

These two bills have made and will continue to make a real difference for Maine people, helping to both address the challenges of COVID-19 and lay a foundation for long-term success. I am proud of what we've accomplished this year – but I know there is still a lot of work to do and that the road ahead is challenging. Even still, I am filled with optimism because I know the true nature of our citizens, though challenged, has not changed. Despite every hardship, people in towns and communities have stepped up with strong local leadership, a willingness to help, and a Maine 'neighborhood' spirit. It is why I truly believe we can and will get through anything together. Mary and I wish you a happy, healthy, and safe 2022.

Best Regards,



Angus S. King, Jr.
United States Senator

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CHELLIE PINGREE
CONGRESS OF THE UNITED STATES
1ST DISTRICT, MAINE

COMMITTEE ON APPROPRIATIONS
SUBCOMMITTEES:
AGRICULTURE, RURAL DEVELOPMENT, AND
RELATED AGENCIES
INTERIOR, ENVIRONMENT, AND
RELATED AGENCIES
MILITARY CONSTRUCTION, VETERANS AFFAIRS,
AND RELATED AGENCIES
HOUSE AGRICULTURE COMMITTEE
SUBCOMMITTEES:
BIOTECHNOLOGY, HORTICULTURE, AND
RESEARCH
CONSERVATION AND FORESTRY

Dear Friends,

I hope this letter finds you well. It is an honor to represent you and your family during these challenging times, and I am thankful for the opportunity to update you on my work in Washington and Maine.

The COVID-19 pandemic continues to cause challenges for people in Maine and across the country. Please know that the health and safety of you and your loved ones, as well as the economic recovery of our communities, remains the driving force behind legislation I have pushed for in Congress.

In early 2021, Congress passed the American Rescue Plan, historic legislation that makes investments to crush the virus, create millions of jobs, provide direct relief to working families, and help schools remain safely open. Not only did this legislation give 90 percent of American households a stimulus check, but it also helped local and state governments better respond to the pandemic, put food on families' tables, got more vaccine shots into arms, cut child poverty in half through the expanded Child Tax Credit, and so much more. The American Rescue Plan is one of the most important pieces of legislation Congress will ever pass, and I'm so proud to have supported it from the beginning. You can read more about this piece of legislation here: <https://pingree.house.gov/covid>.

Our economic recovery from the pandemic will be accelerated even more thanks to the bipartisan Infrastructure Investment and Jobs Act, which Congress passed in November. This legislation marks the most expansive infrastructure investment since the construction of the interstate highway system. From funding to repair our aging roads, bridges, and ports to high-speed broadband expansion and legacy pollution clean-up, this law is a once-in-a-generation investment in our future.

In addition to working on COVID-19 relief legislation, my Congressional colleagues and I are also collaborating on legislation that addresses the climate crisis, supports voting rights, and—through my role on the House Appropriations Committee—supports programs important to Maine.

After seven years on the House Appropriations Committee, I took the gavel and lead the subcommittee that oversees discretionary spending for the Department of the Interior, the

Environmental Protection Agency, US Forest Service, and several agencies related to the arts and humanities. In my new role as Chair, I have fought to secure significant funding for Maine's tribes, environmental preservation programs, our cultural economy, and our forests.

I will keep pushing legislation to support America's long-term care needs, lower prescription drug costs, expand Medicare benefits, cut taxes for working people, make our workforce competitive with the world, and fight climate change.

So, as we reflect on 2021, let us welcome 2022 with a renewed sense of optimism. There is a lot to fight for, and I assure you I will continue to fight for Maine in Congress. I want you to know that my staff and I are doing all we can to support Mainers through this public health crisis and all the challenges that come with it. If you are unsure of the resources available to you, are having difficulty accessing resources, or if you'd just like to share a thought or opinion, please do not hesitate to reach out.

Sincerely,



Chellie Pingree
Member of Congress



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October; the center is open 7 days a week.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of six part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include proactively checking in with the lodging properties on a weekly basis to determine room availability, greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. The staff also keeps everyone apprised of opening and closing dates for all of our seasonal businesses as well as the varying hours of operation to keep our visitors informed. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais
President / CEO
Wells Chamber of Commerce

CONSERVATION COMMISSION ANNUAL REPORT

Ending June 30, 2021

During the prior budget cycle the Town had purchased three beautiful properties, reducing the balance in the Town's Land Bank. Consequently, our focus over the 2020-2021 fiscal year has been to improve trail access to the Town's Conservation lands in response to the need generated by the pandemic for accessible outdoor recreation in safe, uncrowded venues. This included creating and mapping conservation parklands on Town-owned lands within the Route One corridor, to provide public natural areas for residents there, and eventually adding them to our comprehensive "Hiking Trails in Wells" map created by Friend of the Commission Tim O'Leary with Volunteer Trail Manager Steve Brennick.

The "Hiking Trails in Wells" map lists virtually all the publicly accessible nature trails in the town, including properties owned by our partners at the Wells Reserve, the Nature Conservancy, the Rachel Carson Wildlife Refuge, and the Great Works Regional Land Trust. You may have seen the map posted in the Town Library; you can find it on the Conservation Commission website (wellsconservation.org), which is linked to the Town Website. The map shows access points and minimaps of the trails, along with rules, such as which landowners permit dogs on trails. Please note that Town of Wells trails do permit dogs as long as they are kept under control by their human companions.

On the land itself, Volunteer Trail Manager Steve Brennick and his team continued to construct large roadside signs marking Town's Wildlife Commons, and continued to improve walking on the trails. The Ghost Meadow Wildlife Commons trail off Meetinghouse Road saw construction of four log bridges, one of them 90-feet long. At the Tilton Wildlife Commons on the Bragdon Road four yards of gravel were spread at the parking area and the trail. With the help of Commissioner Bill Spiller and his tractor, a log jam was removed from the creek at another conservation property in the High Pine region.

In activities supporting the larger community, two members of the Commission, Keith Fletcher and Owen Grumbling, continued working with a group assembled by the KK&W Water District to conserve land in the Branch Brook Watershed, in order to safeguard the Town's water supply. Commissioner Linda Grenfell began serving on the Town's Comprehensive Plan Committee. Kaitlyn Bennett kept the Commission organized with notetaking and web work, and Friend Dave Hardy continued to keep the Inventory of Town-owned lands.

A major accomplishment in this period was fine tuning legal technicalities for the Town to accept its single largest acquisition of conservation land, 480 acres of ecologically significant woodlands and wetlands. This parcel lies across the Sanford Road from the Fenderson Wildlife Commons, connecting it the Kennebunk Plains and other conserved land. Commissioners Keith Fletcher and Owen Grumbling worked on an easement to be donated by Mr Howard Hall, local businessman and former chair of the Town's Planning Board, thus paving the way for his generous donation of the land itself to the Town. More than 15 years ago, Mr. Hall bought the property with the promise of eventually placing most of it in conservation and donating it to the Town; Mr. Hall has kept his promise and is conveying this immense, beautiful property to the Town.

The Commission and its Friends, composed entirely of volunteers, welcomes citizens' suggestions about locating future Town Conservation Lands. We especially welcome volunteers to help maintain and interpret trails, and to work from home placing interpretation and photos on the Conservation Commission website. The Town—all of us—own many acres of wild lands that offer great walks near lakes and rivers and blueberries. We have provided for wildlife ranging from brook trout to bears, hawks to herons, fishercats to bobcats, flowers to foxes. To see maps and trails on Town lands, along with history and policy, go to <https://wellsconservation.org/> or find a link from the Town's Webpage. To offer ideas and help, ring the Town Office at 646.5113.

Respectfully submitted,

Kaitlyn Bennett, Secretary
Steve Brennick
Keith Fletcher
Linda Littlefield Grenfell
Owen Grumbling, Chair
Patrick Purcell
Bill Spiller
Michele Stivaletta -Noble

WELLS ENERGY ADVISORY COMMITTEE

The charge of the committee is to advise the Selectmen regarding energy innovations, technologies and programs that might be suitable for adoption by the Town, with a focus on saving the taxpayer's money and reducing dependence on fossil fuels.

In line with our mission, the main focus of the Energy Committee for this fiscal year time period was the procurement of a Solar Net Energy Billing Agreement (Solar-NEBA) that will cover 90% of the electricity for all Town and School buildings at a 28% reduced rate. The project had started in early 2020 and weathered several months of pandemic restrictions. We successfully joined the "Zoom community" in order to keep on track leading into the 2020-21 fiscal year period. Continuing with help from the Town Manager and our shared Sustainability Coordinator, Karina Graeter at Southern Maine Planning and Development Commission (SMPDC) we were able to successfully complete the agreement process in May of 2021. Among the many steps involved were:

- Determining if we should hire a consultant to help us with the process. We interviewed three, but with costs around \$200,000, we decided to do it ourselves with support from Town resources and SMPDC.
- Meeting with the School superintendent and finance director and presenting to the School Committee.
- Writing and issuing a Request for Proposal (RFP) with bid sheets, preparing a bidders list, evaluating proposals, checking references, fielding bidders' questions
- Choosing and Interviewing 3 finalists and selecting two offers to present to the Board of Selectmen who approved the Nexamp proposal leading to the Solar-NEBA negotiated by the Town attorney.

From among a long list of possible projects and interests, we also were involved with:

- Assisting the Town Manager to obtain grants for the Town Library electric vehicle charging stations.
- Restarting the planning for our postponed electric vehicle show, scheduled for September 2021.
- Investigating Town sites for potential use as a community solar farm. Despite finding many promising sites, none proved to be suitable, mostly due to lack of electric grid capacity.
- Investigating bringing electric school buses to Wells. Also looking into e-bike sharing programs and the feasibility of converting our trolleys to electric.
- Cohosting (with ReVision Energy) a community solar webinar for Wells residents in May, attended by about 40 people.
- Continuing our energy education by attending the Maine Municipal Conference and many other classes, meetings and webinars.
- Starting to write a quarterly article for the "Wells Connector", and providing a tax bill insert featuring energy saving ideas.
- Continuing involvement with Walden Renewables to whom the Town leased 2 sites for solar farms last year, projects which will produce enough electricity for about 2,000 homes.

Respectfully submitted,

Active Members

Beth Widmayer, Chair

John Dunster

Lisa Gatti-Arnold

Bill Franks

John Lillibridge

Jackie Quinton

Former Members

Joe Hardy

The Historical Society of Wells and Ogunquit

The Historical Society of Wells and Ogunquit maintains and operates the historic First Church Meetinghouse together with a museum dedicated to the history of the area, and the Esselyn Perkins Memorial Research Library, which focuses on genealogy. Effective stewardship of this iconic Wells landmark remains a top priority.

We would like to thank the Town of Wells as we strive towards our mission of “Preserving Treasures of the Past as an Investment for the Future.” Each year we face the challenges involved in the upkeep of our historic Meetinghouse, the preservation and enhancement of our artifacts and archival material, and keeping up to date with the best technology to help us achieve these aims. As a cultural organization preserving the history of Wells, we hope our fellow residents will agree that the work we do is valuable and that we play an important role in preserving the quality of life in Wells and telling its story.

The last two years have presented many challenges and opportunities for the HSWO. Beginning with the COVID-19 pandemic in March of 2020, the museum briefly shut down, before reopening with precautions in-place. We canceled many programs and events in 2020, including Woodies in the Cove, and held our first-ever virtual Annual Meeting. Visitation in 2020 was reduced by 85%, but returned noticeably in 2021, and during the pandemic we offered remote programs online through Zoom, which allowed us to connect with people far and wide. We are continuing these virtual offerings as we move forward.

In-person programs returned in 2021, including our 10th Annual Woodies in the Cove car show and fundraiser, which proved a great success and raised more than \$9,000. Our new Mornings at the Museum children’s program drew families from around the region, introducing the next generation to the history of their town, while having fun. Market at the Meetinghouse craft fair in December was another great success, with 11 different vendors and a stream of visitors who stayed to watch the Wells Holiday Parade. We hosted several walking tours around the town, and also participated in the Wells Harbor Fest.

Caring for the Historic First Church Meetinghouse, our largest artifact, is a critical part of our mission. The HSWO Board created a Five-Year Capital Plan which outlined numerous projects for the Meetinghouse, museum, and library. In the winter of 2021, following an energy audit, we insulated the floor and attic of the church and library, improving our energy efficiency. The towns of Wells and Ogunquit also approved funding for installing heat pumps in the Meetinghouse, which will be completed in Winter 2022. This new, energy-efficient system will reduce our energy costs, and our carbon footprint, while adding much-needed air conditioning for summer events. Finally, after two years of fundraising, and with many donations from members and residents, we were able to match a generous grant from the Davis Family Foundation to fund plaster repair and painting in the Meetinghouse. That project is set to begin in the Spring of 2022.





In October 2021, the Society was pleased to honor Town Historian, Hope Shelley, by naming the People and Places Gallery in her honor. Hope and her family joined more than 30 people for a reception and dedication ceremony, including food provided by For the Love of Food, Hannaford, R&R Chocolates, and Congdon's Doughnuts. A plaque was presented and installed at the gallery entrance.

The organization continues to grow and in July 2020, Bryce Waldrop began work as

the new Executive Director, while we welcomed several new board members in 2021. We also express our gratitude to Irene Crocker, board member and chair, who retired from the Board after 16 years of service. Suellen Goodman, Vice President at Peoples Bank in Wells, and long-time board member, became Chairwoman in December.

This year we also mourn the passing of lifelong Wells resident and supporter of HSWO, Peter Moody. Peter was beloved by his family and community, and he contributed much to the Historical Society over the years, including detailed research materials which are used regularly by researchers. *Thank you, Peter.*

The HSWO connects with its members and wider community to bring history to life for all ages. Some of our outreach highlights this year have included:

- Walking tours of Ocean View Cemetery and a history hike at the Hilton Winn Preserve connected people with visible heritage throughout town. Cemetery historian Ron Romano guided us through the decades of funerary customs and symbolism. And Director Bryce Waldrop guided a hike into the Hilton Winn Preserve where we explored cellar holes, stone walls, and the remains of early mill dams on the Ogunquit River.
- We presented an "insider's look at the HSWO" for local community groups like the Rotary in Wells, Ogunquit, and South Berwick. This brought highlights from our collections to a wider audience to promote the museum and our valuable research sources.
- The Meetinghouse was rented by local groups for meetings, and in December we hosted our first wedding since the pandemic began. This provided valuable income, but most of all this historic space is being used in new and exciting ways.
- The HSWO offered an architecture series: Identifying House Styles, which was taught by our Executive Director and covered the 17th – 19th centuries. This program will continue in 2022.

- Local Wells Girl Scout Troop 1226 attended a Wells history program at HSWO, to support their badge in local history. This included a museum tour, history questionnaire, and handling of historic artifacts.
- We responded to challenging research questions from all across the country on a weekly basis.
- Our newsletter, Waves and Furrows, is published in print and online and continued to reach people across the nation. Each quarter, we highlight events and work at the HSWO, as well as new and updated research articles about genealogy and local history.
- We offered virtual and in-person trivia programs in collaboration with the Wells Library, and the Ogunquit Library. People far and wide had fun competing over locally-themed trivia questions. Prizes were awarded!
- Connecting through social media has become an invaluable platform for museums, and this year HSWO expanded its social media connections with an Instagram account, which quickly gained 255 followers. We also continued our Facebook outreach with weekly posts and stories, adding 250 followers. Facebook also provides a chance to connect with local history groups where the HSWO can share photos and stories, and respond to questions.
- Our Annual Meeting, held online again this year, provided a chance to share our ongoing work and offer insight into the year ahead. The event included a fun postcard trivia game, utilizing images from both Wells and Ogunquit.
- Expert and engaging museum tours were offered this year by Bill Farr and Bonnie Johnson, and we received much positive feedback on these experiences.
- We maintained our operating hours this year, opening on Tuesday and Friday 10-5, Thursday 10-1, with tours offered from 10-1 each day. We changed from Thursdays to Saturdays in the fall, to match visitor flows and to better serve our year-round residents.



On behalf of the Board of Directors and Staff, we wish to thank the Town of Wells and its residents for the continued support of our mission. With your support we will continue *“Preserving the Treasures of the Past as an Investment for the Future”*.

Respectfully Submitted,

Suellen J. Goodman, Chairwoman of the Board

2021 REPORT OF THE KENNEBUNK, KENNEBUNKPORT AND WELLS WATER DISTRICT

The Kennebunk, Kennebunkport and Wells Water District is a non-profit, quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The Water District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one elected from each of the towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

2021 was a year that began with the hopes of an end to the pandemic and ended with a surge of a new variant that returned us to heightened safety around the transmission of COVID-19. The District has been fortunate to avoid any business interruption from the pandemic largely due to the precautions we have been taking and the willingness of our employees to adhere to our guidelines. We would like to continue to thank all of our customers and communities for your patience and understanding as our service has likely changed from customary ways.

Last year was another strong year for the Water District, despite the pandemic. Although not record-breaking as with 2016 (1.1125 billion gallons), it compared reasonably well on several fronts. The 1.1187 billion gallons produced in 2021 (2nd highest all time) represented a narrow 0.05% increase in water production compared with 2020 and likely would have exceeded 2016 (year of record) had it not been for the wet July (10.26 inches of rain). Usually the major changes in consumption follow all customer classes but similar to 2020, last year was significantly different in that regard. Residential demand was 4% lower than the previous year, while Commercial demand was 18% higher; very likely due to a recovery from the pandemic. From a financial perspective, we received \$8.36 million in total operating revenues, as compared to \$8.27 million in 2020. All of this contributed to a projected (unaudited) net income for 2021 of approximately \$459,000, as compared to a net income of \$403,000 in 2020. Overall, the primary drivers for water production and revenues are related to weather conditions during the warmer months and long-term customer growth. In recent years, there has been increased volatility in both water demand and therefore revenues.

Precipitation (liquid equivalent) during 2021, as measured at our Branch Brook Filtration Plant, finished the year slightly below average at 53.32" (the 18-year running average is 54.39"). The first six months of the year were exceptionally dry, recording only 17.21" of liquid precipitation while more than double that at 36.11" was recorded over the last six months. The District used its entire portfolio of water supply sources which includes surface water (663.05MG – 59.27%), groundwater (424.15MG – 37.91%) and utility interconnections (31.51MG – 2.82%). From a customer growth perspective, it appears the local economy is still healthy, with 153 customers added in 2021. This compares with 133 in 2020 and 197 in 2019, resulting in a continued customer growth rate of about 1%. Our customer base now stands at

14,410 metered accounts, ranking us the third largest water utility in Maine.

The District's commitment to safety continues to be recognized by our Worker's Compensation insurance carrier (MEMIC). For 2021 we once again achieved the lowest "experience modification factor" (Mod Factor) that MEMIC has seen for a water utility. The Mod Factor, which measures the actual worker's compensation claim history of an employer, directly affects the insurance premium paid by that employer. For us, the Mod Factor of 0.59 (same as 2020 and 2019 and down from 0.60 in 2018 and 0.61 in 2017) will result in our worker's compensation insurance premium being reduced to 59% of the "standard industry average" amount.

After a slow progress on our meter replacement project in 2020, we learned how to safely increase AMI installs in 2021. The District completed 2,194 new meter replacements and we project to have full AMI implementation in 2022. For more information on our conversion to AMI meters, visit www.kkw.org.

The District continues an aggressive water main replacement program based on evaluations of pipe material, condition, age, break history, hydraulic capacity, water quality and potential system growth. In addition, we make every effort to coordinate with other State and local roadway projects to minimize disruption and pavement costs. We are pleased to report that for the past 28 years, the District has averaged replacing 0.87% of its distribution system per year. This is close to the desired water industry "gold standard" of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained such an aggressive (yet appropriate) water main replacement schedule. We have accomplished this task while keeping water rates below that of the average Maine water utility.

The following is a partial list of distribution projects funded by the District and installed by our personnel during 2021.

- Merrifield Drive, Kennebunk: Replaced ~2,148 feet of obsolete 6-inch AC pipe with 8-inch PVC pipe in conjunction with the Town's new drainage/sidewalk construction and roadway reclamation project. This project also included an ~400 foot extension of 8-inch PVC to loop the new main to improve hydraulic capacity and aesthetic water quality by eliminating a dead end section of main.
- Laudholm Farm Road/Old Farm Lane, Wells: Installed ~3,603 feet of 16-inch pipe (PVC – 2,836 feet, HDPE – 720 feet and DI – 47 feet) as Phase I of a two phase project that allowed the District to abandon ~4,147 feet of obsolete cross-country 10-inch AC pipe (circa 1937) that ran predominately through Wells Reserve and Rachel Carson controlled wetland. This new secondary transmission/distribution main serves to enhance hydraulic capacity for the densely populated, high demand coastal areas of Wells and Ogunquit.
- Island Beach Road, Wells: Installed ~2,725 feet of 16-inch PVC pipe to replace the obsolete 6-inch CI and 6-inch AC pipe that was abandoned. This 16-inch main project was a continuation of the Laudholm Farm Road/Old Farm Lane

project (see above) that serves to enhance the hydraulic capacity for the densely populated, high demand coastal areas of Wells and Ogunquit.

- Drakes Island Road, Well: Installed ~648 feet of 16-inch PVC pipe to replace the obsolete 6-inch CI pipe that was abandoned. This 16-inch main project was a continuation of the Island Beach Road project (see above) that serves to enhance hydraulic capacity for the densely populated, high demand coastal areas of Wells and Ogunquit.

In addition to the above projects, individuals and developers funded several water main extensions totaling 2,013 feet in length, as compared to 548 feet installed in 2020.

Drinking water quality remains a top priority. We continue to improve operational strategies with our unique blending of groundwater and surface water to assure consistently high water quality. We have also been working closely with our neighboring water utilities to the north and south to assure reliable interconnections and high water quality compatibility for when we need to share resources. All State and Federal water quality standards were met during 2021, and full water quality details can be found in the District's annual Water Quality Report from the Summer 2021 issue of *What's on Tap*. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we assure the highest degree of reliability in the quality of drinking water for our customers.

Our customers and all other interested parties are welcome to contact us by telephone (207-985-3385) or email (info@kkw.org) or visit our website at www.kkw.org, like us on Facebook (facebook.com/kkwwaterdist) or follow us on Twitter ([@kkwwaterdist](https://twitter.com/kkwwaterdist)). Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customers' needs. Current and past issues of our popular semi-annual newsletter *What's on Tap* are also on our website. As always, we welcome your input, as our mission is *to consistently provide the highest quality of water and customer service at the lowest reasonable cost.*

The Trustees of the Kennebunk, Kennebunkport & Wells Water District appreciate the continuing extraordinary effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,
Robert A. Emmons, President
James E. Burrows, Vice President
Frederick A. Lynk, Trustee
Thomas P. Oliver, Trustee

Stephen P. Cox, P.E., Superintendent
Scott J. Minor, P.E., Assistant Superintendent
Wayne A. Brockway, MBA, Treasurer

**Wells Sanitary District
Annual Report
2021**

Wells Sanitary District (WSD) had another challenging year in 2021. Because of the Covid-19 pandemic, WSD started the year with the office closed to the public and administrative staff working from home. Customers continued to use drop boxes to drop off payments. In April, administrative staff returned to the office, and the office opened back up to the public. Despite the pandemic, WSD crew accomplished more work in 2021 than in previous years.

WSD crew continued the Capital Improvement Program (CIP) by replacing two pumps at the pump stations and two pumps at the treatment facility. They installed a Wetwell Wizard at the Ocean Avenue Pump Station to reduce grease and odors. The crew also installed two Invent Mixers at the treatment facility. These mixers are used to mix anoxic tanks as part of the nitrification process. This project would normally be done by contractors. WSD crew worked together as a team and did a great job!

WSD moved forward with the Wilson Avenue – Brook Lane Sewer Extension Project. WSD hired Wright-Pierce to design and bid the project in 2020, but the project was postponed due to the pandemic. Brook Lane was added to the project in 2021 for the bidding this past spring. Northeast Earth Mechanics won the bid and constructed the project in the fall of 2021. There will be some testing done in the first quarter of 2022 before customers may connect to the public sewer system.

WSD completed the following road work: Raising manholes to accommodate Town paving projects at Oxcart Lane and Rachel Carson Lane and KKWWD’s project at Island Beach Road and Drakes Island Road; Inspecting manholes; Cleaning and maintaining 1.9 miles of sewer lines.

The solar array produced 191 Megawatts of energy in 2021, supplying 18% of the power needed at the wastewater treatment facility. The array also sent excess power to the grid, resulting in credits from the power company. Annual power cost savings was \$1,000.

In 2021, WSD received \$2,401,410 in user fees while spending \$2,400,890, resulting in a surplus of \$251. The following table summarizes WSD’s budget and expenses:

Description	2021 Budget	2021 Expenses	Percent Used
Debt Retirement	\$723,723	\$723,723	100%
Support Systems	\$719,900	\$627,279	94%
Operation & Maintenance	\$873,400	\$880,386	94%
Equipment Replacement (CIP)	\$180,111	\$169,503	90%
Total	\$2,497,134	\$2, 400,890	96%



WELLS EMERGENCY MEDICAL SERVICES, INC

James S. Lapolla, Director

P.O. Box 1568
114 Sanford Road
Wells, Maine 04090

Wells EMS is a non-profit ambulance service that was formed in 1990. We staff two Advanced Life Support ambulances 24 hours, 365 days a year. As I have stated in years past, I continue to be in awe of the talented and dedicated Prehospital Emergency Medical staff that Wells EMS has. They certainly care about the community in which they serve.

As I am sure everyone is aware the Town is growing. Wells EMS saw an unprecedented rise in the number of calls for our service. Both emergency and non-emergency calls saw this increase.

This past year again brought challenges to us not only as an EMS service but as community members. EMS staff continued to work their shifts during the Pandemic without extra compensation that many others received. Paramedics and EMTs reported to work to maintain the high level of service that the Town expects to receive. Staff members never wavered from their commitment to the citizens of Wells.

Services for our senior residents continue to rise as our elderly population continues to expand. We are continuously reminded that Wells has an aging population with unique challenges. One area of increase was from our elder's needing assistance with non-emergency needs. We have continued to work with area hospitals to point them in the right direction for at home health care needs.

Wells EMS teamed up with the Town of Wells again this year to provide Influenza (Flu) vaccines to all Town Staff.

Wells Police and Wells EMS continue to offer CoVid 19 tests. Between EMS and Police Staff have tested essential Town workers from Wells and the surrounding communities. This testing allowed for a decrease in the Spread of the virus while maintaining all the essential services that are needed daily.

The Town hosted the Coastal Maine Half Marathon and 5K road race. Wells EMS teamed up with Wells PD, Ogunquit and Kennebunk Fire Departments to provide coverage for the event. EMS coverage was provided along the race route and at a medical tent at the finish line.

Wells EMS faced tragedy this past year with the sudden death of Suzanne Ilsley from York Hospital in Wells. Suzanne was a huge part of us as we would interact with her daily. Having recently retired to enjoy her grandchildren, Suzanne was a class act, professional and compassionate. Willing to always go that extra step most time without even being asked. She is truly missed.

Wells EMS continuously evaluates our service to the town to identify ways to improve our service delivery. Please do not hesitate to contact us at any time to ask questions, request a tour or to have an ambulance at one of your events.

Wells EMS is a nonprofit company and therefore is not a Town of Wells department. We work closely with all the Town Departments on a continuous basis and value the relationship with the Town.

Wells EMS maintains constant continuity with Maine EMS, Maine CDC, York County EMA and all local hospitals to be best prepared to provide Emergency Medical Care to our citizens and visitors.

The Wells EMS Board of Directors and all employees would like to thank our partners at the Wells Fire Department, Wells Police Department, Town Hall Staff, Public Works Staff, and all Town of Wells Officials for their continued support.

Thank you to the residents of Wells for continuing to allow us the opportunity to provide emergency medical care to you.

Respectfully submitted,

James S. Lapolla
Director

**ASSESSOR'S ANNUAL REPORT
2020-21 Fiscal Year**

Assessments

1. County Tax	<u>\$ 1,771,180.00</u>
2. Municipal Appropriation	<u>\$23,175,036.00</u>
3. TIF financing plan amount	<u>-0-</u>
4. School/Educational Appropriation	<u>\$20,326,227.00</u>
5. Overlay (Not to exceed 5% of Net Assessment)	<u>\$ 739,238.66</u>
6. Total Assessments	<u>\$46,011,681.66</u>

Deductions

7. State Municipal Revenue Sharing	<u>\$ 220,000.00</u>
8. Homestead Reimbursement	<u>\$ 535,348.27</u>
9. BETE Reimbursement	<u>\$ 68,522.83</u>
10. Other Revenue	<u>\$ 10,855,943.00</u>
11. Total Deductions	<u>\$ 11,679,814.00</u>
12. <u>Net Assessment for Commitment</u>	<u>\$34,331,867.56</u>

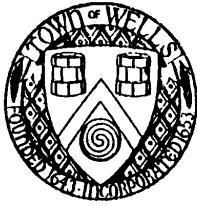
Tax Commitment	Taxable Valuation	Tax Rate
\$34,331,867.56	\$3,254,595,317	.01048

Supplemental Taxes
\$20,222.61

Abatements
\$6,691.70

Taxable Valuation 5 Yr. History

Year	Real Estate & Personal Property	Tax Rate per thousand
2016-2017	\$3,042,534,224.00	\$ 10.06
2017-2018	\$3,080,539,445.00	\$ 10.16
2018-2019	\$3,174,708,336.00	\$ 10.32
2019-2020	\$3,210,078,704.00	\$ 10.42
2020-2021	\$3,254,595,317.00	\$ 10.48



Assessors Office, Town of Wells

Keeley-Anne R. Lambert, CMA – Assessor
Alex Martin, CMA – Deputy Assessor
Adriana E.R. Lord, – Assessing Clerk
Susan J. Winslow – Part-Time Assessing Clerk

REPORT FOR FISCAL YEAR JULY 1, 2020 TO JUNE 30, 2021

The taxes for the 2020-2021 fiscal year were committed and due on October 23, 2020. The tax rate was \$10.48 per thousand dollars of value. Taxpayers had 185 days from the date of commitment which fell on April 26, 2021, to question or challenge their assessments.

In the Town of Wells, we have over 16,000 tax accounts. We do all the property transfers as well as sales ratio studies to check for trends upward or downward and adjusting where necessary to maintain equity in assessment and ensure fairness in taxation.

The 2020-2021 tax billing period was based on ownership and condition of property as of April 1st, 2020, which is the assessment date each year per State statute for all municipalities in Maine. The tax bills were sent out in October, and as with every year we spend the next few months answering questions about new assessments as well as fixing mailing addresses on the returned bills. It is important to note we always use the address on a deed as the mailing address for the parcel unless the new property owner informs our office otherwise.

The Homestead Exemption amount is \$24,000 @ 96% ratio per eligible property in the State of Maine. There are also the Veteran \$5760 @ 96% and Blind \$3860 at 96% Exemption Programs. April 1st is the state-wide filing deadline for these exemptions. May 1st was the deadline for eligible businesses to apply for the Business Equipment Tax Exemption program. Those businesses not eligible for BETE were, for the most part, eligible to file for the Business Equipment Tax Reimbursement Program. In the springtime to mid-June, we did our yearly property review for the next tax period and dealt with questions and issues relating to the second installment billing.

Please contact our office if you have any questions or concerns regarding the taxation process. You can access our new online data at www.wellstown.org – slide down the front page and click on WebGIS.

Our office hired Alex Martin to serve as the new Deputy Assessor. He comes to us having worked in the real estate industry and is a Certified Maine Assessor. We are very excited to have him join our team.

Respectfully submitted,

Keeley-Anne Lambert, CMA
Assessor, Town of Wells



REPORT FROM THE TOWN CLERK'S OFFICE

Residents of Wells,

The pandemic, the talk of foreign interference, misinformation, changes at the United States Postal Service all combined to give us a very challenging Election cycle. Voter turnout reached historic highs, a record number of voters chose to cast their vote by absentee and a surge in new voter registrations was unparalleled.

As a staff it was imperative for us to carefully balance concerns about public health and the impact on our democracy.

All the while, our 3 person staff endeavored to meet all other needs of our residents and visitors. Vital statistics, business, liquor & lodging licenses, recreational vehicles, sportsman licenses and dog licenses all continued to have their requirements met by us. Genealogy and department head research projects continue to consume large portions of time.

Our office is busier than ever. Our goal is efficiency while continuing an open rapport with all our customers. If you have any questions or concerns, please do not hesitate to contact us.

From July 1, 2020 to June 30, 2021 the Clerk's office recorded:

Vital Statistics

<i>Births</i>	<i>73</i>
<i>Deaths</i>	<i>122</i>
<i>Marriages</i>	<i>154</i>

*As of June 30, 2021, The
Town of Wells had a total of
10326 registered voters.*

<i>Democrats</i>	<i>3,382</i>
<i>Republicans</i>	<i>2,736</i>
<i>Green Independent</i>	<i>147</i>
<i>Unenrolled</i>	<i>4,059</i>
<i>Libertarian</i>	<i>2</i>
<i>House Districts 4 & 7</i>	

The following municipal licenses & permits were issued:

<i>Dog Licenses</i>	<i>2,133</i>
<i>Liquor Licenses</i>	<i>50</i>
<i>Lodging Licenses</i>	<i>66</i>
<i>Saltwater Licenses</i>	<i>157</i>
<i>Shellfish Licenses</i>	<i>125</i>
<i>Sportsmen Licenses</i>	<i>353</i>
<i>Victualler Licenses</i>	<i>60</i>
<i>Food Trucks</i>	<i>30</i>

The following registrations were issued:

<i>ATVS</i>	<i>203</i>
<i>BOATS</i>	<i>455</i>
<i>SNOWMOBILES</i>	<i>228</i>

TOWN CLERK'S REPORT FOR JULY 1 - JUNE 30

FISCAL YEAR ENDING JUNE 30, 2021

Record of Receipts

Copies/ Vitals / Burial Permits	\$18,303.00
Filings	100.00
Business	9518.00
Lodging	29,220.00
Permits (Junkyard, Solid Waste)	900.00
Background Check	600.00
Advertisements Legal fees	3,676.00
Liquor/Special /Catering	2,118.00
Dogs/State	7,668.00
ACO (S/N) / Dog Fines	4,107.00
Dogs/Town	2,058.00
Sportsmen/ Rec Veh. /Sales Tax/PMW	90,588.87
Agent Fee	2,138.00
Shellfish	3,090.00
Excise tax (Boats)	9,010.40
Pay port	775.67
Total Receipts	\$ 183,870.94

Record of Disbursements

STATE TREASURER

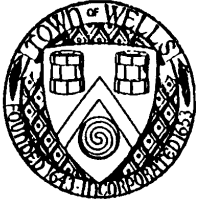
Inland Fish & Wildlife	\$90,588.87
Animal Welfare	7,668.00
Vital Records	2,092.40
Legal Ads /Liquor	3,676.00

TOWN of WELLS

ACO Account	\$4107.00
Town Treasurer	63,638.27
Boat Excise	9,010.40
Shellfish Licenses	3,090.00
Total Disbursements	\$183,870.94

Respectfully submitted,

Brenda Layman
Town Clerk



Town of Wells

Code Enforcement Office

Citizens of Wells,

This past year the Code Enforcement Office had another extremely busy year. This past year showed 30 homes that were demolished and re-built with New Single-Family Homes throughout the community. The Code Office has been collecting this data since 2011 and this is the highest volume of replacement dwelling units constructed to date.

The Community is exceptionally busy with renovation projects, additions, alternations and updates to existing structures showing a lot of general construction activity not associated with a New Single-Family Dwelling construction.

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections, research and counter service to customers makes up a large part of the services the Code Office offers.

The Code Office is complaint driven and received 202 complaints this past year. All complaints are investigated.

Property Research is a free service that is offered for any inquiry regarding zoning, lot splits, use compliance, archived record retrieval and related questions for a parcel. Property owners, relators, potential buyers, lawyers, banks and contractors use this service. All inquiries are responded to by email. This service shows a very high volume of inquiries.

Below is the calendar year statistics from January 1, 2021-December 31, 2021 done with different dates from the annual report, but more relatable for discussion purposes.

Permits Issued

New Single-Family Dwellings: 153
New Single-Family dwellings to include Replacement: 30
Single Family addition, alterations & other: 734
New Commercial, addition, alterations & other: 195
Flood: 87
Demolition: 22

Total permits issued: 1,068
Total estimated cost of construction: \$95,416,440.91

Plumbing Permits Issued

Internal Plumbing Permits: 242
Subsurface Plumbing Permits: 103

Inspections: 3,404
Complaints: 202
Stop Work Orders: 17
Property Research Requests: 741

Respectfully submitted,

Jodine L. Adams, Director of Code Enforcement
Code Enforcement Officer



WELLS FIRE DEPARTMENT ANNUAL REPORT

2021

Citizens of the Town of Wells,

I am honored to provide to you the 2021 Annual Report for the Wells Fire Department, Wells Emergency Management, Wells Ocean Rescue (Lifeguards), and Healthy Beach Program.

The Fire Department has been getting busier than years previously. Although the pandemic is still first and foremost in everyone's minds, there was a significant uptick in responses for service which we interpret to be a swing towards the country's attempt to get to some degree of normalcy again. Unfortunately, the pandemic continues to prove difficult, and it has had a lasting effect on the Wells Fire Department.

We continue to provide the best emergency services that we can and will continue to do so throughout this pandemic and for as long as we continue to get support from our community. We will make the necessary changes that both the State and the CDC require as things progress, and we will work within those parameters to ensure the safety and health of both our personnel and the citizens of Wells.

The Wells Fire Department has hired a one new firefighter this year. Tyler Belanger joined us in November of 2020. He has been a great asset to us, and we believe he is fitting in nicely with the rest of the team. This position has allowed one of our three shifts to increase to four personnel, making firefighting conditions much safer for all, and will allow us to meet the safety requirements put forth through OSHA. By the end of 2021, we should have two additional firefighters joining us to bring our other two shifts up to four as well, improving the overall safety of all our members and increasing our success with future emergencies.

TRAINING

More than 2300 hours of training were completed in FY2021 by both "Career" and "On Call" Firefighters. The hours devoted to training covered annual, regularly scheduled, and the specialized Fire and EMS training required for Firefighters.

The Fire Department also must maintain minimum training requirements as dictated by the Maine Bureau of labor. This includes all firefighters being required to maintain so many hours annually driving each of the trucks. New air packs were purchased this last year as well being required based on the age of the previous units. Our firefighters must continually train with any new equipment and maintain their familiarity with these lifesaving devices.

Our firefighters must train on every piece of equipment we work with including gas detection meters, saws, pumping, ladders, auto extrication, search and rescue, water rescue, ice rescue, apparatus placement, defensive driving, medical devices, medical practices, electrical emergencies, incident command, and so much more. Our personnel must be on their "A" game as much as possible and training is integral to their success.



INCIDENTS

From reviewing the data listed above one can easily see there has been a 6% increase in calls since last year. However, when the data is broken down by calendar year the data shifts significantly and gives the town a much more alarming trend. In the year 2020, the Wells Fire Department responded to 880 calls, while in the year 2021 our firefighters responded to 1,241 calls. This represents a 41% increase in calls in just one year! This is somewhat reflective when all years are compared to each other this way. When each of the fiscal year numbers are converted to calendar year numbers it shows a 21% increase in calls since 2016. See the chart labeled below as "Calendar 5 Years."



The Table below contains the incident statistics for the previous Fiscal 5 years:

INCIDENT	FY2021	FY2020	FY2019	FY2018	FY2017
Fire	43	48	35	47	43
Overpressure Rupture, Explosion, Overheat (No fire)	4	4	0	0	3
Rescue & Emergency Medical Service Incident	359	334	412	522	576
Hazardous Condition (No Fire)	105	109	86	113	120
Service Call	148	182	193	200	232
Good Intent Call	118	104	110	128	140
False Alarm & False Call	212	154	159	209	174
Severe Weather & National Disaster	2	0	1	1	1
Special Incident	2	1	0	3	3
TOTAL	993	936	996	1223	1292

The Table below contains the incident statistics for the previous Calendar 5 years:

INCIDENT	2021	2020	2019	2018	2017
Fire	42	59	28	44	36
Overpressure Rupture, Explosion, Overheat (No fire)	2	2	4	0	3
Rescue & Emergency Medical Service Incident	543	290	356	507	524
Hazardous Condition (No Fire)	110	115	80	110	103
Service Call	174	131	209	195	215
Good Intent Call	140	98	107	125	128
False Alarm & False Call	221	184	145	205	157
Severe Weather & National Disaster	4	0	0	1	1
Special Incident	5	1	0	2	3
TOTAL	1241	880	929	1189	1170

According to the U.S. Fire Administration fires across the country are down 3.2% since 2010 however, fire related deaths are up 24% in the same time frame. In addition, fire losses since 2010 have grown 74.5% at \$14.8 billion dollars (adjusted to 2019 dollars). According to the National Fire Protection Association every 23 seconds, a fire department responds to a fire somewhere in the country. A fire occurs in a structure at the rate of one every 64 seconds, and a home fire occurs every 89 seconds. Fires are still occurring at an alarming rate and therefore the Wells Fire Department must remain vigilant and well prepared for any type of incident.



In Wells in 2021 the Fire Department responded to 1,241 fires with 42 of those being actual fires. Of those 5 of those included homes or businesses with one of them being a total loss as firefighters arrived on scene with a fully involved two story residence. Luckily everyone got out just in time.

EVENTS

We usually start the year off serving lunch at the Senior Center. We were very fortunate to still be able to provide meals for the senior center in 2021 but things were done with considerably more caution and personal protection. It looks like this year will be no different. Though it has been a tough year, we are looking forward to being able to continue this tradition for the coming 2022 year.



In April, Ric Della Bernarda, a longtime resident and artist from Ogunquit, donated two original oil paintings as a tribute to the Wells Fire Department. The two paintings are being displayed at the Wells Public Safety building in the hallway of the Fire Department. We are more than thrilled and honored to be able to display such art.

Taking our part in helping the community during this pandemic. The Fire Department was please to help the Town of Wells with a Covid Vaccine clinic this past spring. We would like to thank St. Mary's Church on Eldredge road for hosting this clinic.

MILITARY LEAVE

We would like to thank Firefighter Zach Litvinchyk for doing his part to serve our country. Zach went on military deployment in June and will not be returning until March 2022. Zach was sworn in as a full-time firefighter in October of 2020. He has been a great addition to the team. We look forward to having him back and are honored to have him as part of the Wells Fire Department.



In May we received the support of the Town of Wells Selectman and the Budget Committee to order a new Tower Truck. We are pleased to announce we should be receiving this in the 2022 year. We are excited to be able to serve the community of Wells to the best of our ability with the capabilities this new truck possesses. It takes the full support of our community to be able to ensure our firefighters are given the appropriate equipment to perform their jobs effectively.

The Tower Truck has been a piece of equipment that has posed a lot of questions asking why the Town of Wells needs a Tower Truck. After all we have no high rises so there should not be a need for one.

From a Fire Department perspective this is not the only reason for a tower truck. Towns with very few firefighters benefit greatly from a tower truck. With only three personnel on shift at any given time there are too few working firefighters on scene at a building fire, alarm activation, chimney fire or any type of rescue to do the job. These incidents require many personnel to do the job effectively and quickly.

For one example, Wells firefighters respond to many chimney fires every year within the town. These chimney fires can quickly become more serious if not handled appropriately in a timely fashion. With three members responding there are not enough personnel to handle the situation. When using ground ladders to reach a chimney, there needs to be at least two, if not three members working to raise the ladder and hold the ladder secure while another member climbs it. Once at roof level, a roof ladder will need to be retrieved and carried to the roof. This ladder will need to be placed upon the ridge and climbed to reach the chimney. Equipment like a chimney weight or fire extinguisher needs to also be deployed to the roof as well. All of this is happening while several other firefighters need to go inside, assess the conditions, extinguish the fire inside the fireplace or furnace, and ventilate the residence. All of this requires more people than the Wells FD can provide. With a tower truck at these types of incidents it allows at least two if not three people to do other tasks. A tower truck can reach a chimney in seconds with only one firefighter needed to deploy it. This is a significant improvement over not having one and is only one reason given here for its need. There are many more.

The Tower also allows rescues to be conducted at a fire building, or from any precarious location and gives the firefighters reach, not height as most people might think. A tower truck can reach many residential structures from the street where the truck is situated. This also allows us to access roofs, third story windows or balconies with ease, without the need for multiple firefighters setting up ground ladders which is timely and sometimes not feasible. It also provides a much safer condition then using ground ladders.

There are many other reasons for a tower truck but if you have questions, please reach out to the Fire Chief or come to the new Safety Complex to get a tour and see for your self the benefits of having the right equipment for the job.



Figure 1 Cumberland's Tower Truck on display

NEW FIRE SUBSTATION



In December of 2020 the new Fire Substation was officially up and running. Though the building is not being staffed as of yet, the Call Force members are excited to be able to utilize this facility that will work much better than the previous older buildings.. They have configured it to be efficient and are taking care of the three fire apparatus that are being housed there. The building has also been used a great deal for training this past year. It has truly become an asset to not only the Wells Fire Department but also the Wells community.

The building has been used by the town to house some trainings, as well as meetings and other administrative purposes, helping to allow for a much more versatile space.

LIFEGUARD REPORT

The season began with beach walks on Memorial Day (May 23), where we patrolled the beach with six to eight lifeguards on foot. Beach walks continued every weekend until in-service began on June 16th

Every year, in the last two weeks of June leading up to the start of the regular season, we hold our in-service training. Lifeguards received training in water rescues, CPR/AED, first aid, self-defense, duties of the harbormaster, piping plover training, shark and marine mammal recognition, UTV and PWC operation, as well as normal operating procedures of the Wells Ocean Rescue Program. Throughout each day, lifeguards were challenged both physically and mentally where they experienced high intensity workouts and were presented with rescue scenarios after each training. Lifeguards were also assigned online assignments due to time constraints.

This summer we didn't have any water rescues. This is due to a mix of well performed preventative lifeguarding, lower than average surf and the weather. Preventative lifeguarding is a huge part of the job and is taken very seriously. A perfect example of this would be our rule about staying 100 feet from the jetty rocks. Lifeguards are expected to be proactive when it comes to the dangers of the jetties so when patrons get within 100 feet, they educate and inform them about the dangers and move them away to a safer area. This preventative measure helps keep patrons away from the dangers of the jetty and the rip currents.

We had numerous medical incidents this summer. The most common medical incidents are abrasions from the rocks or barnacles found on Wells beach.

Fortunately, EMS was only needed once this summer. Several of our Lifeguards overheard an EMS call through Wells 1 that an 80 year old man fell and hit his head at casino square. Our lifeguards successfully responded and performed first aid on the gentlemen. They then monitored his condition while keeping him comfortable until EMS arrived and took over.

Overall, the Lifeguards were responsible for 11 medical responses, 1 EMS assist, and 3 incidents of missing children. In all cases all children were found.

There was a lot of change leading up to this season, and it surpassed our expectations. Thanks to all the hard work put in by everyone this season, the future of Wells Ocean Rescue is looking bright. We are all very excited to see what the coming years have in store for this program and none of that would have been possible without everyone's dedication.

BEACH WHEELCHAIR PROGRAM (run by the Lifeguards/FD)

Currently the Wells Wheelchair program has five chairs available for use on the beach if any of our handicapped citizens need one. It has been a great success and we will continue to offer this service to our community.

MAINE HEALTHY BEACH PROGRAM:

With our dedicated team of volunteers returning for yet another year – Wells Beaches were once again monitored by our Staff taking water samples for weekly testing. Luckily there were no significant contamination during the summer season this year.

EMERGENCY MANAGEMENT AGENCY:

During FY 2021, the Emergency Management Agency had no storms requiring FEMA reimbursements, however there were several storms that were monitored in the event of potential damage.

The Agency was required to work throughout the year on documenting all town purchases and hours worked by town employees to build safety barriers and develop plans to ensure public safety throughout the Pandemic. All documented purchases were submitted through the Emergency Management Director for reimbursement from FEMA.

Finance Department

The department had a strong financial year for the Town while continuing to deal with the impacts of COVID-19. Property tax collections decreased slightly to a collection rate of 96.4%, and excise taxes paid were 119.2% over budgeted amounts. The property tax collection was down from fiscal year 2020 by .1% while excise taxes paid was up 16.91% from fiscal year 2020.

FY 2020 brought staffing changes to the department. Throughout the summer the department the department said good-bye to Diane Boucher and Laurie Lord. The department then welcomed Brandy Bourassa in the Fall of 2020 to fill the full-time vacancy in the office. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens for purchase by licensed lodging facilities are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, Mooring fees and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll and accounts payable are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: www.wellstown.org. Once there, go to Services, under Public Services select Register my Vehicle and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also review or pay your tax bills online using a debit or credit card by going to the Town's website: www.wellstown.org. Once there, select the Property Tax Payments circle on the main page under the main picture. You will be taken to the Wells Online Tax portal through the State of Maine. Under payment type you will need to select Property Tax. You will need to make sure that you have a copy of your bill in front of you which shows your account number. Complete the required account and payment information. Users of this service will pay a convenience fee to a third-party processor for the transaction.

The department continued to utilize the online service for the sale of seasonal beach passes for the 2021 season. The service was utilized for the sale of 1,963 seasonal passes. Department staff issued 4,810 seasonal passes. Seasonal beach stickers are available for purchase starting the first Monday in May each year. Seasonal beach stickers are effective from the Saturday of Memorial Day weekend through the Monday of Indigenous Peoples' Day. The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Finance Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 16,860 property tax bills and collected \$33.1 million in real estate and personal property tax revenue. Forty-nine percent of tax payments are

processed by the department staff while Lockbox and online billing assists in processing the remaining fifty-one percent of tax payments. The staff processed 223 real estate tax liens, 6,056 accounts payable vouchers and 7,667 payroll transactions. Staff also processed 11,502 motor vehicle transactions which amounted to excise tax collections of \$3,397,756 and State of Maine collections of \$1,781,110 for the fiscal year.

The staff accounted for \$610,365 in revenue from the beaches this year. The Pay & Display Meters contributed \$359,955 toward the total revenue.

The department's General Assistance Administration was handled by the Volunteer Coordinator starting in the summer of 2020. The Town spent \$33,332 to assist individuals with general assistance, heating assistance through the Town's Special Fuel Program or COVID-19 assistance through the We are Wells Fund. This expenditure reflects the assistance for people who were found eligible and were granted general assistance, Special Fuel or We are Wells assistance. This number does not reflect the largest part of the General Assistance Program which included speaking to residents and visitors about area resources, programs and opportunities that residents and visitors may not be aware of or were not sure of the eligibility requirements. The number one responsibility of the General Assistance Program is to help individuals finding long term solutions and appropriate resources. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2021 all department staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors.

We encourage you to review the Town's audited financial statements for fiscal year 2021 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the Finance Department,

Jodie L. Sanborn, Finance Director

Casey Welch, Accountant

Tammi Hollins, Office Manager/Payroll & A/P Specialist

Christine DeAngelis, Assistant Tax Collector/Motor Vehicle Agent

Jennifer Robinson, Assistant Tax Collector

Brandy Bourassa, Assistant Tax Collector

Harbor Master

The 2020-2021 season was very successful despite the ongoing pandemic. All active moorings had their chains replaced and the old floats in the boat trailer parking lot were refurbished and returned to service. The additional floating docks placed on mooring created additional mooring space thus alleviating the already long wait list. This action also created an uptick in mooring revenue by \$20,000.00.

Visitation to the Harbor continued to be strong despite the pandemic as people flocked to outdoor activities. Transient dockage requests increased as well as kayaking and fishing activity.

On a sad note in August of 2020, mooring holder and renowned artist Robert Rasche passed as a result of an accident while on board his sailboat "Avalon" at his mooring. Mr. Rasche was a very accomplished artist often painting scenes around Wells Harbor and its Marshes. One of his more famous paintings was of the Alice S. Wentworth Schooner at a dock upriver from the Main Harbor.

In the spring of 2021, Velux Corporation chose Wells Harbor to be the recipient of their U.S. Community Grant. Wells Harbor received one quarter of all funds allocated for the country. Velux is following up with an additional round for the Harbor in 2022. The grant is to build a new facility in Wells Harbor which will be home to the Wells Shellfish Conservation Committee. In addition to housing the Shellfish Conservation Committee the facility will also have educational space with a Shellfish Lab for students in the area to learn hands on. The Junior Lobster license holders will also be selling live Lobster from the building daily during the season. The facility is planning to have a touch tank with plenty of sea creatures to interest our youth and will be open to the public during the season with an intern from Wells Estuarian Reserve and Shellfish Conservation members on hand from time to time.

I would once again like to thank all the volunteers for working with me to make Wells Harbor a great place to visit, I could not do it without them.

Respectfully submitted,

Michael Yorke
Harbor Master
Office (207) 646-3236
E-Mail: myorke@wellstown.org

Wells Public Library Annual Report for FY 2020-2021



FY 2021 took us from shut down to fully reopened during the covid pandemic. July started with online summer reading and curbside delivery of materials. The building reopened in August with limited hours and 15-minute time limits. Throughout the year, more restrictions were lifted and more services added back. By the end of June, public computers were back, indoor programming was taking place, the art gallery had new artwork on display, and summer reading was off to the busiest one ever! We had several staffing changes during the year. Long-time employees Anne Mosey and Sandy Patrick left for well-deserved retirements. We welcomed a new adult services librarian, Stefanie Claydon, and a new cataloguer, Nina Kostic. Sarah Hamlyn was promoted to Coordinator of Patron Services, and Jade Austin moved from youth services assistant to circulation assistant. Meghan Osmolski was hired as the new youth services assistant.

Statistics

During the 2021 fiscal year, the library re-opened to the public in August, but numbers were down as patrons were limited much of the year to 15 minutes in the building, not giving them time to browse and select materials. Most people put items on hold from home, then dropped in briefly to pick them up. The library had 21,990 people visit in-person. We circulated 55,489 items, including books, DVDs, audio books, video games, and music, a decrease of 9%. However, our digital collection, Cloudlibrary, circulated 7,428, an increase of 16.5% from the previous year. Kanopy, our streaming video service, saw 1,130 checkouts. Program attendance was down slightly with 7,313 children and adults attending 215 programs. Internet computer users was down greatly to 131, as public computers were not available until the end of May, but 2,356 visitors took advantage of our free Wi-Fi to connect to the internet with their own devices throughout the year. Staff assisted patrons with 2,375 reference questions.



Adult Services

Due to the continuing COVID restrictions, library programming picked back up in the fall in a virtual environment. The delayed women's suffrage programs were presented virtually to good-sized crowds. Presenting in this format took some getting used to for Stefanie, the new Adult Services Librarian, but

she was able to offer interesting and unique programs and had a steady audience of repeat attendees. A new fiction book group called Wishful Reading was added to the offerings in January 2021. This meant the library offered two book groups, French club, adult programming, fiber arts, and meditation virtually and began to offer in-person programming as restrictions lifted in the spring. Stefanie made good connections with The Historical Society of Wells and Ogunquit, hosting a joint Wells trivia program in February. She also worked with Marianne Russo of Nellie's Tea Company who presented in February continuing Andrea's tradition of February Tea Programs. The library hosted a White Shark Conservancy program in May and Small-Town Squirrel in June. Adult Summer Reading had 150 registered by the end of the program which was a new record!



Youth Services

We started our year with recorded storytimes and a new venture into podcasting. We had a few performers appear over Zoom during school breaks, but by June we were ready to do in-person programming. Youth Services had the biggest turnout ever for our Summer Reading Program – over 100 more kids and teens than in previous years! We had 367 kids and 122 teens registered, with our summer programs reaching a little over 4000 people. As summer 2021 waned, plans were put in place to begin in-person programming again.. For the year of 2021 Allison and Meghan

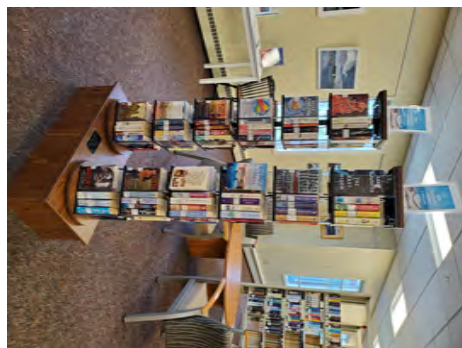
presented close to 300 programs to almost 17,000 people. Members of the community continue to share their appreciation that our library has figured out a way to keep programming going and our youngest members engaged. As challenging as it has been, it has also been extremely rewarding.

Collection

The new fiscal year began with a spending freeze, which limited the numbers of new materials the library could purchase. Staff were able to use some donation funds restricted to materials to add new items. Once the freeze was lifted in November, staff made up for lost time, purchasing new materials and getting them out on the shelves for patrons. Staff continued to weed the collection of worn out materials in order to keep the shelves fresh looking.

Friends of the Library

The Friends of the Wells Public Library continued to support the library by holding its ongoing book sale. They held their first outdoor book sale in June after a long 15 months of no special events. A new bookshelf spinner was added to the collection to showcase paperback Beach Reads, thanks to the generosity of the Friends. With the cancellation of the October 2020 Craft Fair and the decision made in December to cancel the 2021 Craft Fair, the Friends looked for other ways to generate funds. They created a PayPal account to make it easier to become a Friend and joined with Better World Books to handle books which did not sell. All of our summer reading programming and supplies are funded by the Friends, as well as most of our year-round



programming, museum passes, and our subscription to Kanopy streaming videos. As always, the library is deeply grateful to the Friends for their support.

Technology

Public computers were replaced in January. New computer tables were purchased in April. The computers were imaged and ready to go when the library resumed computer availability in May as pandemic restrictions were lifted. The library added a self-checkout station in June and is a big hit with kids!

Volunteers

We are so grateful to have our volunteers help us. When the library re-opened its doors in August 2020, we had a new position: patron welcomer. These volunteers took patrons' temperatures, verified they had masks on, and kept count of how many people were in the building. As winter arrived and covid case numbers went up, staff moved to a Team A/Team B schedule, and we discontinued all volunteer services. With the arrival of vaccinations in the spring, we were happy to welcome back our volunteers and all the assistance they provide. How we missed them! They donated 710 hours of their time to help with reshelving books, processing new materials, and processing interlibrary loans.

Respectfully submitted,

Cindy Appleby
Library Director
Wells Public Library
www.wellslibrary.org

Wells Parks & Recreation

Annual Report

July 1, 2020-June 30, 2021

This was a challenging year as most businesses and departments would attest to. Due to the COVID 19 Virus a majority of normal in person programming came to a screeching halt in March of 2020 and lasted through the Spring.

Come Summertime we were hoping to get back to normal and offer our regular programs again but to our dismay we ended up canceling our in-person Summer Day Camp in order to keep the children and staff safe but instead offered an online “Camp at Home” option. A handful of families took advantage of the unique experience. Due to not being able to hire our former and new summer staff we set up a family babysitting connection for those who didn’t have any other source of childcare for the summer. It was a great opportunity for some young staff to be connected directly with families and provide service for the summer. Along with this program we offered various other online clinics and demonstrations to the community. Our typical goal is to get kids away from video games and have them try new adventures but in retrospect one opportunity we did offer was in fact an online video game league. This seemed to be a popular choice by many due to the circumstances of staying home.

The Parks & Recreation Department staff worked diligently in finding ways to offer safe, socially distanced activities that the community could join throughout the summer and into Fall. We were able to offer series of “mini in person camps” that included archery, basketball, bike safety, Field Hockey, soccer, lacrosse, and Adult Boot Camp.



Some of our virtual camps included Mad Science, magic camp, and Family Camp Game nights. We joined efforts with other communities to offer Maine Recreation and Park Association’s “Maine Backyard Campout” where families from all over the state of Maine were able to camp out in their own backyard on a specific date and then take pictures and share their experience with us to post on social media.

Come Fall we had to cancel our Annual Haunted Hayride for the first time in 31 years. In place of the Haunted Hayride we offered a safe family Halloween movie night where 25 families could pre-register and spread out with their blankets or chairs in the designated squares painted on the field in order to keep safe distancing. The event sold out and a great time was had by all who attended!



We were able to hold some Fall programming such as our Before/After School Camps, Soccer, Field Hockey, Archery, and Dodgeball.



Winter was a bit more challenging as we could not hold our indoor programs such as our basketball leagues and youth programs, wrestling, and gymnastics but we were able to hold our annual “Visit Santa Night” by renting a human snow globe where Santa Claus graciously placed himself inside so that he could talk with the children while being protected from the virus. We had a microphone on Santa and a mic on an outside stand for children to step up to and tell Santa their wish list for Christmas. It was a huge success and made the headlines on Channel 8 news that weekend! One of our annual fundraising events is our Christmas tree sale which was a big success selling all 200 trees that were ordered!



The winter weather held out enough for us to offer Family Skate Nights at the Walter Marsh Recreation Area’s holding pond. Families registered for half hour time slots and the package included a pair of rental skates if needed, music, and a bonfire to enjoy. Hot chocolate and s’more packets were available at the concession stand to help keep them warm.

The Snowshoe/skate/ski rental shop did fairly well all season as people were getting outside more to enjoy each other’s company while experiencing fun adventures.

Springtime came and with it came the Annual Easter Egg Hunt. The Easter Bunny joined us for a morning of egg seeking and winning various prizes. Our Spring Sports Season accommodated our Lacrosse, Track and Field, Bike Club, Winter Exploration, and Running Club programs.

Although it was a challenging year we were fortunate to be able to offer what we could. We certainly look forward to safer and healthier times ahead! I want to extend a special thank you to all the Parks & Recreation staff who worked with the children to provide them a safe environment to be and enjoy some form of normalcy when possible!

Respectfully Submitted,

Tina LeBlanc- Director
Wells Parks & Recreation



Planning & Development
208 Sanford Road, Wells, Maine 04090
 Phone: (207) 646-5187, Fax: (207) 646-7046
 Website: www.wellstown.org

<i>Michael G. Livingston, Town Engineer/Planner</i>	mlivingston@wellstown.org
<i>Shannon L.M. Belanger, Assistant Planner</i>	sbelanger@wellstown.org

**The Wells Planning Department Annual Report for the period of
 July 1, 2020 to June 30, 2021:**

The Staff

Shannon L. M. Belanger is the Town of Wells Assistant Planner. She has worked for the Planning Office for 16 ½ years.

Michael G. Livingston, P.E. is the Town of Wells Engineer/Planner. He has worked for the Town for 10 years.

The Work

The Planning Office continues to provide staffing for the Wells Planning Board, Staff Review Committee and Code Enforcement Office with regard to Site Plan and Subdivision Applications. The Planning Office also provides support and staffing for the Comprehensive Plan Update Committee and participates in various other committees and on projects at the direction of the Board of Selectmen and Town Manager.

All review of applications continued through the ongoing COVID19 pandemic. Virtual and in-person meetings were held as appropriate.

Ordinances

The Planning Office, at the direction of the Board of Selectmen, worked on various changes to Wells Ordinances. These Ordinances involved input from the public, Town Staff, Planning Board, and Board of Selectmen. Changes that were reviewed during July 1, 2020 to June 30, 2021 include:

Chapter 145 (Land Use) change to the Residential Commercial District to allow Daycare centers/ nursery schools 2,500 SF business related use outside of enclosed structures provided screening and/or buffering is approved. This change passed at the June 2021 Town Meeting.

Chapter 145 (Land Use) change to define Seasonal Business Tent and exclude such tents from being considered a structure. This change passed at the November 2021 Town Meeting.

Comprehensive Plan Update Committee

Per Ordinance adopted in November 2019, the appointed Committee held monthly meetings in December 2020, and March 2021 to June 2021. The Town's consultant Resilience Planning & Design and the committee worked diligently on compiling data inventory and planning the first public outreach forum.

Engineering Projects

Mike Livingston PE, the Town Engineer, continues to work on municipal projects at the request of the Board of Selectmen and Town Manager. These projects include the following: Harbor Road Sidewalk project and FLAP grant – Furbish Road Walking Lane FLAP grant; Eastern Trail Extension Project – survey and preliminary design; Pocket Park at Mile Road; research on public, private and abandoned streets, Emergency COVI Ordinance for outdoor dining, Brach Road Recreation Center parking lot expansion; and Town wide drainage system mapping.

The Planning Office continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, and roadway inspections. The Planning Office has also reviewed as-built plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

Subdivisions

The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. The following applications were approved during July 1, 2020 to June 30, 2021.

A total of 15 subdivision applications were approved. This resulted in 92 new lots/dwelling units and 135.43 acres in new dedicated open space. This means for every lot/dwelling approved 1.47 acres of open space was dedicated.

Subdivision Name	# Dwellings /Lots	Description	Map/ Lot	Location	Internal Road Name(s)	Date Approved	Open space Total
Mountain View Estates	8	Amend - Lot 2 driveway relocation	0046-002-2	Off of Bald Hill Rd/ Quarry Road		8/17/2020	0
Storer's Pasture	10	Amend - create a new lot on Lot 1-2	0062-001-2 and 001-2B	Off of Meetinghouse Road		8/17/2020	2.57 acres
Webber Ridge – Phase 1	4	Amend - Lot 8-A-2 buffer replacement	0116-008-A-2	Off of Green Road		8/17/2020	4.54 acres
Topsail Way Subdivision	4	4 unit Multifamily Development	0043-010	Off of Bayley Road	Topsail Way	8/17/2020	0
Reeves Hasty Subdivision	2	2 lot minor subdivision	0008-002 and 002-4	Off of Tatnic Road and Allen Road		9/14/2020	0
Finch Landing	13	13 lot cluster subdivision with private ROW and Open Space	0037-039, 039-1 to 039-12	Off of Butternut Trail	Finch Landing	9/28/2020	27.36 acres
Fairway View Village	46	46 unit Multifamily Development with private ROWs and Open Space - 55 and older housing restriction	0032-013	Off of N. Berwick Road and Fieldside Lane	Fieldside Ln, Joseph Way, Jennifer Lane, Haleys Ct, Sophies Way, Striper Way	10/5/2020	45.91 acres
Bolduc Subdivision	2	2 lot major subdivision with roadway	0062-006-2A and 006-2B	Off of Meetinghouse Road	Admirals Way	10/19/2020	0
Mountain View Estates	8	Amend - Lot 3 driveway relocation	0046-002-3	Off of Bald Hill Rd/ Quarry Road		10/20/2020	0
Coastal Projects Subdivision	3	3 lot minor subdivision	0041-013-1, 013-2, 013-3	Off of Willie Hill Road		12/7/2020	0
Curtis Farm Subdivision	9	9 lot cluster subdivision with private ROW and Open Space	0025-011.1 to 011.9	Off of Loop Road	Curtis Farm Ln	12/7/2020	23.67 acres

Burnt Mill Estates	174	Amend - change SF lots to DP lots and DP lots to SF lots	0062A-001	Off of Hobbs Farm Road	Faxon Dr; Storer Ln; Cidermill Ln, Parkland Dr, Well Horse Way, Bryant Farm Ln, Greenview Dr, Little Meadow Ct, Lear Drive, Conrad Pl, Double Eagle Ct, Trail Head Ln	3/15/2021	250.63 acres (previously approved)
Hobbs Pond Woods	9	Amend - reduce buffer on lots 1 and 2	0062-011-A-1 and 011-A-2	Off of Meetinghouse Road	Brigham Ln	3/15/2021	17.0 acres (previously approved)
Ramsell Estates	12	12 lot cluster subdivision with private ROW and Open Space	0024-004A.1 to 004A.12	Off of N. Berwick Road	Audrey Circle	4/5/2021	18.92 acres
Hobbs Pond Woods	9	Amend - relocate septic system on Lot 6	0062-011-A.6	Off of Meetinghouse Road	Brigham Ln	6/7/2021	17.0 acres (previously approved)

Site Plans

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2020 to June 30, 2021 include the following applications which received approval by the Wells Planning Board (PB), Staff Review Committee (SRC) or Code Enforcement Officer/ Town Planner (CEO).

A total of 27 site plan/amendment applications were approved. 10 PB, 10 SRC and 7 CEO.

Map/ Lot	Business Name	Description	Address	Approval	Authority
0114/037	SE Hall Furniture & Design	1857 SF Retail Business with Manufacturing, parking and dwelling	32 Eldridge Rd	8/25/2020	SRC
0050/027.B	Shaw's Distribution Center	Amendment - 3,237 SF building addition and 512 SF mobile trailer, parking changes	205 Spencer Dr	9/14/2020	PB
0049/001.EXE	Wells Gravel Pit Solar Facility	52 acre solar facility lease on 86.2 acres of town land	Crediford Rd	10/5/2020	PB
0121/014	Hidden Cove Brewery	Amendment - 23' x 28' outdoor patio/tent for seating	73 Mile Road	10/14/2020	SRC
0040/003.12	JK MacLeod Landscaping	10,000 SF Business Contractor/ Wholesale/ Office/ Service/ Manufacturing use building and parking	Willie Hill Rd	10/19/2020	PB
0040/009.EXE	Public Safety Tower	Amendment - locate a 250' tall telecommunications tower adjacent to Fire Substation	577 N. Berwick Rd/ Log Cabin Rd	10/19/2020	PB
0122/039	VM Forbes	560 SF Retail/ Office/ Service/ Personal Service or 20 seat Restaurant or Fast-Food Restaurant use	345 Mile Rd	11/10/2020	SRC
0120/019	Olympia Plaza - Oceanside Realty Office	Amendment - 1,464 SF Retail/ Service/ Office use for suite 4B within existing building	913 Post Rd	12/3/2020	SRC
0135/004	Bonnieville LLC	Amendment - add 4,515 SF outsale sales use for Farmers Market, outdoor retail sales area, parking changes	1622 Post Rd	12/7/2020	PB
0129/027.EXE	Ocean View Cemetery	Cemetery expansion on acquired adjacent land	1485 Post Rd	12/21/2020	PB
0123/061	Mike's Clam Shack	Amendment - add 60' x 40' outdoor dining tent for 80 seats. Total seating on the property to remain 325 seats. Parking lot changes.	1150 Post Rd	1/25/2021	PB
0034/006-EXE	Littlefield Solar Facility	19.29 acre solar facility lease on Town Land	Littlefield Rd	2/8/2021	PB
0120/019	Olympia Plaza - Curaleaf	Amendment - 9,656 SF Registered Marijuana Dispensary use and 4,548 SF of other business uses on 1st level to remain	913 Post Rd	2/8/2021	PB
0114/007	Bread & Roses Bakery	Amendment - 425 SF change of use to allow retail use	614 Post Rd	2/16/2021	CEO

0147/002.A	Bitter End Restaurant	Amendment - 199 SF building addition	2118 Post Rd	2/16/2021	CEO
0040/002	Southern Maine Extreme	Amendment - 2,500 SF Medium Intensity Commercial Recreation change of use	12 Willie Hill Road	3/23/2021	SRC
0135/015	Joshua's Restaurant	Amendment - increase seating to 122 seats, add outdoor dining area, add parking	1637 Post Rd	3/23/2021	SRC
0114/007	Bread & Roses Bakery	Amendment - create a new curb cut on Route One, change drainage and dumpster location, add 336 SF of storage	614 Post Rd	4/13/2021	SRC
0123/087	Varano's Restaurant	Amendment - Depict existing conditions of Unit 71 (restaurant condo unit) and add a 25' x 35' outdoor dining patio/structure for the restaurant use	60 Mile Rd	4/13/2021	SRC
0123/005	Congdon's Donuts	Amendment - add 180 SF office space addition on 2nd floor	1090 Post Rd	4/14/2021	CEO
0051/003.B.EXE	Wells Public Library	Amendment – 5,120 SF of outdoor retail use added for Farmer's Market use	1434 Post Rd	4/27/2021	SRC
0114/037	SE Hall Furniture & Design	Field Change Amendment – handicap ramp, change parking, sign and vegetation	32 Eldridge Rd	4/29/2021	CEO
0135/015	Joshua's Restaurant	Amendment - 224 shed	1637 Post Rd	5/10/2021	CEO
0040/003.4	Downeast Doodle Candle	Amendment - add 448 SF Manufacturing use to existing building	632 N. Berwick Rd	5/24/2021	CEO
0135/008	Abenaki Professional Park - Southern Maine Wellness Works	Amendment - Unit B2 Personal Service Business use change	1662 Post Rd	6/10/2021	CEO
0040/003.14	Springer LLC	Amendment - add 4,000 SF and 6,000 SF buildings for Medical Marijuana Cultivation and Processing use	199 Willie Hill Rd	6/21/2021	PB
0148/001.EXE	The Wells Reserve	Amendment - expand solar array and install electric car charging stations	342 Laudholm Farm Rd	6/29/2021	SRC

Other Projects

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

GIS Mapping continues to grow in use and application for the Planning Office, Tax Assessor Office and Code Enforcement Office and other Departments as well as local realtors and land use consultants.

Assistance with surveys and documentation associated with the purchase of conservation lands.

The Planning Office continues to stay involved with various boards and committees throughout the Town and State as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced.

The Planning Office continues to be a part of projects involving Southern Maine Planning and Development Commission, Shannon continues to chair the Wells Technology Committee and is a Website Administrator for the town website to which many hours are devoted. The Planning Office also participates in meetings regarding MDOT road improvements for Route 1, 9 and Route 109.



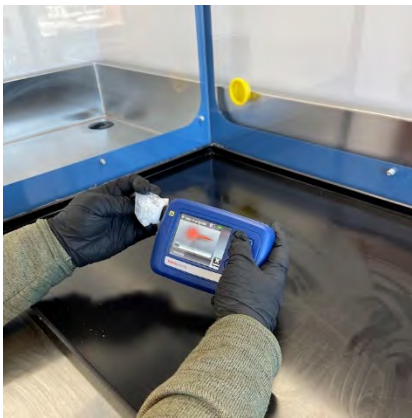
Wells Police Department

“Impartiality, Integrity, Courage”

2021 Annual Report

We had an extremely busy year here at the Wells Police Department granted we were in the middle of a pandemic. Our Dispatch Center received a total of 75,228 phone calls which resulted into 39,410 calls for services. Officers responded to 435 reported accidents, conducted 2,988 traffic stops and made 299 arrests.

The 39,410 calls for service show a 3% increase over last year, a 17% increase over the last 5 years and a 29% increase over the last 10 years.



With the global drug problem continuing to rise, trafficking of methamphetamines, heroin, and the increase in popularity of fentanyl and carfentanil we recently purchased a TruNarc Handheld Narcotics Analyzer. Our officers needed a quick and safe way to identify suspected narcotics. The TruNarc Analyzer allows officers to identify more than 498 controlled substances in the field with a simple point and shoot method. This means an officer is not required to make direct contact with the dangerous narcotics.

In late December of 2020, in partnership with the Wells Emergency Medical Services, the department received a BD Veritor™ System, which is a COVID-19 antigen testing device. We also purchased 300 test kits with monies from a federal COVID-19 grant. Three Wells Police officers and the Director of WEMS were trained on collecting and testing samples. Access to this testing has helped to ensure the health and safety of our staff.

After 3 years of planning our 250-foot communications tower located adjacent to the Public Works Complex is up! Once all the infrastructure is in place, this tower will provide enhanced radio communications for Police, Fire, EMS, and Public Works. This project was funded through the town’s capital improvement plan.



Personnel

On July 16, 2021, Officer Emily McPadden graduated from the Maine Criminal Justice Academy as part of the 39th Basic Law Enforcement Police Training (BLEPT) class after completing the 18-week program. At her graduation ceremony Officer McPadden had her badge pinned on by her father, Retired Captain James McPadden of the Lowell, MA Police Department. (Pictured right)

We would like again to thank the voters of the Town of Wells for their continued show of support for the department and its employees. At the voting polls on June 8, 2021, we were approved to hire a seventh full time Public Safety Dispatcher. This position has helped us with our continued quality customer service to the residents and visitors of the Town of Wells.

After having a hiring process, Shain D. Sheehy was chosen to fill the newly approved position on September 14, 2021. Shain had been working as a seasonal dispatcher for the department since April 13, 2021. as a Reserve dispatcher for the upcoming busy summer months. A little background on Shain; In 2015 he graduated from South Ridge High School in Edgewater, Maryland and in 2018 he earned an Associates in Arts Degree from Pasco-Hernando State College in Spring Hill, Florida. In addition to his career at the department, Shain is also a substitute teacher for the Wells-Ogunquit CSD.



In September we advertised to fill two full-time police officer positions and were fortunate enough to hire two outstanding officers: Ethan D. Matt joined the department on September 21, 2021. Ethan graduated from Sanford High School in 2019 and he attended York County Community College enrolled in the Criminal Justice Program. He is a graduate of the Maine Criminal Justice Academy Pre-Service Program and worked as a summer officer for the Wells Police Department in 2021. Ethen will be heading off to the Maine Criminal Justice Academy in January to begin the 18-week Basic Law Enforcement Police Training Class.



From L to R: Ethan Matt and Jebediah Johnson

In addition to Patrolman Matt, we hired Jebediah Johnson on September 28, 2021. Jebediah was home-schooled and graduated in 2018. He attended Cedarville University in Cedarville, Ohio and graduated with a bachelor's degree in criminal justice in July 2021. He is

also a graduate of the Maine Criminal Justice Academy Pre-Service Program, and you may have had the opportunity to meet Jebidiah as he worked in the summers of 2020 and 2021 patrolling Wells beaches.



After a promotional process held in of 2021 five officers were promoted. The process consisted of a letter of intent, an essay, oral board, and a command staff interview.

Corporal Timothy Cetrano was promoted to the rank of Sergeant on July 20th, Officer Christopher R. Baez was promoted to Sergeant on December 14th and Officer William J. Jepson was promoted to Sergeant on December 21st.

On December 28th Detective Jeffrey C. Galasyn was promoted to Corporal and Detective Karl E. Roy was promoted to Corporal on December 31st.

Chief Putnam
congratulates
Sgt. Cetrano

Due to the holidays and the scheduling of their promotion effective dates, the pinning ceremony was held on Tuesday January 2, 2022, at the Select Board meeting. Chair Sean Roche pinned each of the officers with a badge indicating their new rank.

Congratulations and good luck to the officers in their new supervisory positions!

With the recent retirement of Chief Charlie Szeniewski of York Police Department, Captain Kevin Chabot was elected to take over as the District 1 Training Council Chairman. The group is comprised of a representative from each police agency in York County and coordinates independent training for our agencies along with working with the Maine Criminal Justice Academy shaping police training in Maine.



Clockwise: Cpl. Galasyn, Sgt. Jepson,
Cpl. Roy and Sgt. Baez.

Officer Justin Crowley graduated on December 17, 2021, as part of the 40th Basic Law Enforcement Program at the Maine Criminal Justice Academy after completing the 18-week class. Unfortunately, due to COVID-19 a formal graduation ceremony was not hosted for the public. Members of the class and the MCJA staff held a small ceremony to commemorate their academy completion.

I had the pleasure of being chosen as the Grand Marshal by the Wells Chamber of Commerce for the 36th Annual Christmas Parade. “Chief Putnam celebrated 35 years of service with the Wells Police Department this year and the Wells Chamber of Commerce wished to honor her



years of dedication and support to both the town of Wells and our organization,” said Eleanor Vadenais, President, and CEO of the Wells Chamber of Commerce.

The Christmas Parade was held on Sunday December 12, 2021. Members of our Honor Guard took part in leading the parade along with several members of our organization handing out candy canes to spectators along the route. It was great to see such a tremendous turnout for the parade.

Chief Putnam being driven
by Eleanor Vadenais
in the parade.

Animal Control

ACO Officer Caitlin Lipert left us in August to accept a position with the York County Emergency Management Agency, we wished her the very best as she further pursues her career.

On December 8, 2021, Caroline E. Werkheiser was hired as the new full-time Animal Control Officer. Due to a previous commitment, she was unable to start working until January 2022. Caroline graduated from Staples High School in Westport, CT in 2014. She has attended the University of Hartford, Charleston Southern University and is currently pursuing a Bachelor of Science Degree in Biological Services. Caroline has previously work for the ASPCA of Hawaii, the Charleston Animal Society and Carolina Spirits. Caroline will continue her education and work on getting multiple certifications.

Along with her regular ACO duties Werkheiser will be attending various certification classes to enhance her capabilities.

Training/Department Meeting

On May 3-5, 2021, all officers and command staff took part in Emergency Vehicle Operations training. The classroom portion took place at the Wells Police Station while the driving portion was done at the Scarborough Public Works building. Officers were put through 3 different courses. No matter how long we’ve been driving, it’s always good to take courses like this to remind us of good driving habits.

On October 5-7, 2021, we hosted a training entitled “Intentional Leadership”. Twenty-one officers from Maine and Massachusetts attended the class. The Lead Instructor for the class was Dean Crisp, after a 38-year career in law enforcement he went on to become an instructor and an eventual National Trainer for the FBI-Law Enforcement Executive Development Association. He is also an author of two books on leadership.

Unfortunately, due to COVID-19 and a very busy year, we were not able to hold our annual department meeting/training. We look forward to hopefully holding one sometime in 2022.

Statistics

Throughout the year officers handle a myriad of calls for service. Below are some of the types of calls reported to Dispatch in 2021. Some of the calls for service are quick to resolve while others are labor intensive and require many hours of investigation and paperwork.

CALL REASON	# OF CALLS
ANIMAL COMPLAINTS	1,263
BACKGROUND/FOIA	313
BURGLARIES	14
CHECK WELL BEING	198
CRIMINAL MISCHIEF	33
DISTURBANCES	286
DOMESTIC VIOLENCE	99
FORGERY/FRAUD	100
GENERAL COMPLAINT	1,195
HARASSMENT	76
MISSING PERSONS	22
MOTOR VEHICLE COMPLAINTS	286
SUSPICIOUS ACTIVITY	483
THEFT	135

Community

We want to remind the public that in trying times there is help. Sometimes it's just finding the information to connect with the services you need. There are several crisis lines for you to access and we have compiled some of them on a card which we call the "Wells Police Help Card". If you or a loved one are struggling, reach out and remember, **it's ok not to not be ok**. This help card has several crisis hotlines that are all available 24/7 for you. If you don't find the specific service you are looking for please call and we will try to assist you. Please contact the department by calling our business line (207) 646-9354 if you would like a card for your business of household.

On Saturday January 30, 2021, members of the department served a homemade Italian meal to 50 individuals at the Wells/Ogunquit Senior Center for the Day of

Warming. Meals were also packed up to be taken to members that were unable to attend in person. Lunch consisted of salad, fresh bread, and lasagna, topped off with a wide variety of desserts. It appeared that everyone left with a full stomach as well as an additional meal to go. The entertainment was a karaoke singalong performed by some of our local talent!

"The Day of Reading" with the Wells Elementary School was a bit different this year. The schoolteachers did a great job of setting up ZOOM calls which allowed several officers to take part. The officers read 1-2 books each and interacted remotely with the students.



The graphic is a vertical rectangular card with a light beige background. At the top center is the Wells Police Department badge, which is a shield-shaped emblem. The badge features the words "POLICE WELLS" at the top, "1653" in the center, and "TOWN OF WELLS POLICE MAINE" at the bottom. Below the badge, the text "WELLS POLICE HELP CARD" is written in a bold, black, sans-serif font. Underneath that, the phone number "(207) 646-9354" is displayed in a similar bold font. Further down, the emergency number "Emergency 9-1-1" is shown, followed by "Statewide (non-emergency) Services 2-1-1". To the right of the text, there is a list of crisis hotlines, each with its name and phone number. At the bottom right, there is a QR code and a website URL. A paragraph of text is located between the emergency numbers and the QR code, providing advice on when to call 2-1-1.

**WELLS POLICE
HELP CARD**

(207) 646-9354

**Emergency
9-1-1**

**Statewide
(non-emergency)
Services
2-1-1**

Maine Crisis Hotline
1-888-568-1112

Child Abuse
1-800-452-1999

Elder/Dependent Adult Abuse
1-800-624-8404

Suicide Prevention
1-800-273-TALK (8255)

Veteran Crisis Hotline
1-800-273-8255 and select 1

Poison Control
1-800-222-1222

Caring Unlimited (York County Domestic Violence)
1-800-239-7298

Sexual Assault Response Services
of Southern Maine
1-800-871-7741

If you are not sure who to call, dial 2-1-1 for help getting connected with thousands of statewide services and programs. For those who are deaf or hard-of-hearing, dial 7-1-1 for the Maine Relay Service.

If you or a loved one are struggling with substance abuse, we are here to help. Ask to speak with an officer.

OPTIONS (Overdose Prevention Through Intensive Outreach, Naloxone and Safety)
www.knowyouroptions.me

Due to the pandemic, we were limited in our offerings of our RAD (Rape Aggressive Defense) class in 2020.

In May 2021, we started holding the RAD training again. Due to COVID-19 we restricted the class size to no more than 15 students. As a reminder, if there is a business, group of friends or some college bound students that wish to take advantage of this training please contact Sgt. Adam Shaw (ashaw@wellstown.org) to set up a class.



On August 26, 2021, Author Jocelyn M. Lacey (*pictured left*) stopped by the station to donate a couple of copies of “What Police Officers Do” a book she wrote after she participated in a citizen police academy in Johnson City, Tennessee. In addition to working at the police department in North Carolina, she worked with law enforcement while employed at a domestic violence shelter

and children’s advocacy center. She is currently a resident in Kennebunkport.

On October 27th members of the department took part in the Special Olympics Torch Run. Officers ran the seven miles from the Ogunquit town line to the Kennebunk town line.

The Wells Police Department Honor Guard represented the Town of Wells by presenting the colors at the Boston Celtics game against the Golden State Warriors on December 17th. It was an honor and an amazing experience for each member of our honor guard to be able to represent the Town.



R to L: Officer Nicholas Cousins, Sgt. Adam Shaw and Sgt. Timothy Cetrano.

At the end of 2021 the department saw an increase in burglaries and other property crimes. Due to the hard work of the members of the department most of the crimes were solved, and the property recovered. I would like to thank members of the public and business owners for their information and cooperation in the investigations.

Hopefully in 2022 the residents, and seasonal visitors will be able to enjoy everything that the Town of Wells has to offer!

Respectfully Submitted,

Jo-Ann Putnam
Chief of Police

PUBLIC WORKS DEPARTMENT

This year was a true focus on improving and properly maintaining the town owned infrastructure. Maintenance is not an item that catches attention until it is not done then it means things happen like drainage pipes clog up, ditches overflow, trees or branches fall into the road, catch basins collapse and trees overhang the roads so that the sun cannot get to the pavement in the winter. In Wells, there is a backlog of deferred maintenance and this year DPW worked to try to get as much of that backlog cleared up as possible.

There is still a lot to be done to get infrastructure maintenance caught up, but progress was made this year. We also created plans for infrastructure elements that need to be addressed in coming years. For example, a guardrail plan identified the rail that needs to be replaced on town roads. An industry professional consulted with us to build a financial estimate. This type of planning is a critical element in building a solid infrastructure maintenance investment plan. These plans join the pavement management plan to become a strategy for maximizing the benefit of financial investments.

DPW has still not gotten to the point where we can mow all the roadsides and interior cul-de-sacs in town. Again, mowing is not something that attracts attention until it is not done. Mowing is needed for safety, keeping trees from encroaching on roads and keeping roadsides clean. We made significant progress this year, but we are looking forward to building on that next year.

Snow and ice season was an icy one, with about 3' of snow, but many hours of putting materials out to combat ice. With a combination of the DPW crew, seasonal folks and hired equipment and drivers, we were able to keep the roads safe for the conditions. The new equipment increased our efficiency and effectiveness.

Of course, I need to highlight the complete reconstruction of Swamp John Road. We'll be back to put down the final asphalt course over the entire road in the summer of 2022. I want to thank everyone for their patience throughout this construction, which is never without disruption. The Town now has a road that will serve for decades with routine maintenance and pavement rehabilitation as needed.

I think it is fair to say that COVID impacted everyone, and every workplace. The DPW folks came to work and completed their daily work throughout the year. With proper safety measures, we were able to clean the beaches, plow snow, fix roadside signs, clean out drainage ditches and pipes. This Department is fortunate to have an almost full staff. They do a great job, and I want to thank, and compliment them.

Respectfully submitted,

Carol Murray, P.E.
DPW Director

**UNPAID PERSONAL PROPERTY AND REAL
ESTATE TAXES AS OF 6/30/21**

12 LOBSTER LANE LLC	\$5,719.63	*	BATON, CARL	\$91.90	*
245 ISLAND BEACH ROAD LLC	\$13,217.74	*	BEACHES, THE	\$70.91	*
4CS PROPERTIES LLC	\$162.71	*	BEAIRSTO - TRUSTEE, DONALD A	\$420.07	*
57 DEER RUN DRIVE LLC		*	BEAMIS, DANIEL	\$16.10	
7 SHREE BHAGWATI HOSPITALITY LLC	\$8,161.14	*	BEAMIS, DANIEL J	\$16.10	
AASKOV, KRISTEN	\$1,395.14	*	BEAUDET, JEFFREY R	\$958.48	*
ABRAHAM, PAUL	\$401.80	*	BEAUPRE, MATT	\$414.10	*
AGOSTINHO, JAMES R	\$629.96	*	BEAUREGARD, D F + L A CO- TRUSTEES	\$645.67	*
AGRESS ETAL, JASON G	\$2,380.48	*	BECERRA, SERGIO ANTONIO	\$2,360.20	*
AINSWORTH, RAYMOND	\$640.48	*	BECK, KEVIN M	\$1,213.79	*
ALGER, SUE	\$78.44	*	BEERS, KIM	\$56.38	
ALLEN - TRUSTEE, PATRICIA ANN	\$6,895.68	*	BELANGER, SEBASTIEN	\$263.76	
ALLEN, HOWARD	\$67.39	*	BELL, DOUGLAS	\$146.51	*
ALLENS CARPET CLEANING	\$27.21		BELLA TRESS HAIR SALON INC	\$8.64	*
ANDERSON, NANCY	\$66.83	*	BERLO, ROBERT	\$131.27	*
ANESTIS, PETER R	\$966.93	*	BERMAN, RONNA L	\$326.14	*
ANGELO II - TRUSTEES, JUDITH & NICHOLAS	\$1,136.88	*	BETTENCOURT, ANTHONY	\$79.18	*
ANGIOLILLO, JAMES A	\$1,272.90	*	BIANCO - TRUSTEES, KEVIN M & PAULA J	\$322.55	*
ANTONELL, DAVID J	\$534.65	*	BINETTE, CARL	\$194.14	*
ANZALONE, EUGENE	\$1,913.38	*	BISCEGLIA, PAUL	\$337.03	*
ARDUINI, VINCENT J + JOHN V	\$985.58	*	BISSONNETTE, ROBERT	\$111.89	*
ARENA, JOE	\$136.76	*	BLAISDELL, LISA A	\$1,625.42	*
ARNHEIM, DAVID	\$55.12	*	BLAKE, ROBERT	\$819.75	*
AROMA JOE'S COFFEE	\$0.01	*	BLAKE, ROBERT S	\$1,044.65	*
ARRITT, CRAIG	\$113.71	*	BOBCAT BROWN	\$565.82	*
ARSENAULT, LINDA	\$3,137.79	*	BOISVERT, DIANNE	\$2,022.94	
ARSENAULT, PETER M	\$429.58	*	BOIVIN - TRUSTEES, K D & L L	\$7,785.64	*
ASHBY, HEATHER A	\$6,384.52	*	BOLCUC, THERESA A	\$630.06	*
ASKEW, LEON E JR	\$172.81	*	BONFILIO, DARLENE M	\$310.59	*
ASKEW, LEON E JR	\$2,574.25	*	BOOTHBY, MARISA D	\$1,066.23	*
AT + T MOBILITY LLC	\$122.54	*	BORRIELLO, LAURIE	\$72.42	*
AT&T MOBILITY LLC	\$72.25	*	BOSIA, THOMAS F	\$530.25	*
AT&T MOBILITY LLC	\$136.02	*	BOSTON, DAVID C	\$636.71	
AUBE, ROBERT W	\$1,097.05	*	BOTTICELLI, DOMENIC A	\$1,742.40	*
AUTERIO, RICHARD J	\$2,943.46	*	BOUCHARD, LUCIE TRUSTEE	\$10,417.14	*
AYLER, JOHN	\$59.53		BOURGEOIS, WAYNE	\$60.42	*
BACINSKAS, JOSEPH + BETTY	\$178.65	*	BOURNE FIELD PROPERTIES LLC	\$1,084.68	*
BAILEY, LEIGH B	\$1,296.48	*	BOURNE FIELD PROPERTIES LLC	\$1,181.52	*
BAILEY, MARK DANIEL	\$534.22		BOURNE FIELD PROPERTIES LLC	\$1,103.33	*
BAILEY, LYNNE	\$443.15	*	BRADLEY, CYNTHIA G	\$8,125.39	*
BAKER, JASON M B	\$2,122.04		BRADY, DEBORAH L	\$1,762.16	*
BALKAM, ANNE M TRUSTEE	\$2,267.87	*	BRADY, KEVIN	\$89.39	
BALKAM, EDWARD T	\$1,028.97	*	BRAGDON, KAREN C	\$1,676.33	*
BANKS, DONNA	\$133.98		BRANCH HEIGHTS HOMEOWNERS ASSN	\$179.18	*
BARBIERI, MICHAEL JAMES	\$1,638.97	*	BRASILIERE, JOHN	\$101.62	*
BARKER, CHRISTINE TRUSTEE	\$1,203.21	*	BREAD & ROSES BAKING COMPANY	\$214.87	*
BARNARD, CHRISTOPHER L	\$268.76	*	BREDA, CAROLE A TRUSTEE	\$2,281.14	*
BARNARD, CHRISTOPHER L	\$285.16	*	BREEN - TRUSTEES, TIMOTHY D STEIN & MARY	\$1,767.97	*
BARRESSI, CHERYL A	\$1,747.90	*	BRENNICK, STEVEN L	\$2,465.24	**
BARRETT, BRUCE	\$253.29	*	BRIGGS, HELEN G	\$5,603.97	*
BARROWS, VIRGINIA L	\$697.28	*	BRIGGS, HELEN G	\$4,664.65	*
BARTOK, CATHERINE W	\$4.00		BRIGGS, PETER	\$5.24	*
BATCHELDER, CHRISTOPHER MARC	\$532.22	*	BRIGGS, PETER	\$5.24	*
BATCHELDER, JUSTIN R	\$2,532.28	*	BRIGGS, PETER	\$10.48	*
			BRIGGS, PETER	\$5.24	*

BRIGGS, PETER	\$5.24	*	BURNT MILL HOLDING COMPANY		
BRITRA LLC	\$11.34	*	LLC	\$130.79	*
BROKEN GLASS COMPANY	\$13.53		BURNT MILL HOLDING COMPANY		
BROOKS, DAVID L	\$867.95	*	LLC	\$129.53	*
BROWN, KAITLIN M	\$1,092.07	*	BURNT MILL HOLDING COMPANY		
BROWN, KAITLIN M	\$316.95	*	LLC	\$123.71	*
BROWN, ROB T	\$1,073.47	*	BURNT MILL HOLDING COMPANY		
BRUNETTE, LINDA P	\$355.17	*	LLC	\$123.40	*
BRYANT, JEFFREY F	\$1,495.50	*	BURNT MILL HOLDING COMPANY		
BULL + CLAW	\$115.82	*	LLC	\$125.60	*
BURESS, KATHARINE	\$48.89	*	BURNT MILL HOLDING COMPANY		
BURKE, MARK A	\$987.79	*	LLC	\$438.22	*
BURKE, MARK A	\$996.86	*	BURNT MILL HOLDING COMPANY		
BURNELL, KYLE	\$1,122.70	*	LLC	\$322.78	*
BURNS, RICHARD	\$56.38		BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$123.19	*
LLC	\$496.85	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$123.77	*
LLC	\$477.20	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$122.98	*
LLC	\$177.79	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.55	*
LLC	\$176.43	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$3,738.74	*
LLC	\$178.79	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$479.72	*
LLC	\$174.12	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$125.81	*
LLC	\$164.43	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$122.93	*
LLC	\$158.04	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.55	*
LLC	\$201.48	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$123.61	*
LLC	\$128.06	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.92	*
LLC	\$124.34	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$125.76	*
LLC	\$123.98	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.29	*
LLC	\$126.81	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.66	*
LLC	\$136.24	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$126.60	*
LLC	\$128.95	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$125.13	*
LLC	\$123.24	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.66	*
LLC	\$124.81	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$124.97	*
LLC	\$131.15	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$130.63	*
LLC	\$123.92	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$129.95	*
LLC	\$124.50	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$128.12	*
LLC	\$124.60	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$125.81	*
LLC	\$125.97	*	BURNT MILL HOLDING COMPANY		
BURNT MILL HOLDING COMPANY			LLC	\$123.40	*
LLC	\$126.60	*	BURNT MILL HOLDING COMPANY		
			LLC	\$124.08	*

BURNT MILL HOLDING COMPANY LLC	\$123.77	*	CHASE, CHRISTINE ANNE	\$1,952.46	*
BURNT MILL HOLDING COMPANY LLC	\$124.45	*	CHASE, DANIEL TRUSTEE	\$103.38	*
BURNT MILL HOLDING COMPANY LLC	\$124.66	*	CHASE, DANIEL TRUSTEES	\$855.20	**
BURNT MILL HOLDING COMPANY LLC	\$124.55	*	CHASE, HAROLD	\$107.90	*
BURNT MILL HOLDING COMPANY LLC	\$148.55	*	CHASE, MATTHEW L	\$2,780.87	*
BURNT MILL HOLDING COMPANY LLC	\$137.65	*	CHASE, PEGGY	\$925.93	*
BURNT MILL HOLDING COMPANY LLC	\$123.29	*	CHASE, S CONSTRUCTION	\$5.78	*
BURNT MILL HOLDING COMPANY LLC	\$159.35	*	CHASE, STEPHEN HAROLD	\$1,967.83	*
BURNT MILL HOLDING COMPANY LLC	\$150.70	*	CHASES CONVENIENCE STORE	\$352.98	*
BURNT MILL HOLDING COMPANY LLC	\$128.38	*	CHAVES, DAVID P JR	\$3,285.24	*
BURNT MILL HOLDING COMPANY LLC	\$125.18	*	CHENEY, GLENDON	\$399.81	*
BURNT MILL HOLDING COMPANY LLC	\$126.96	*	CHENEY, GLENDON	\$478.15	*
BURNT MILL HOLDING COMPANY LLC	\$125.44	*	CHENEY, GLENDON	\$15.48	*
BURROUGHS, GENE	\$96.94	*	CHICK, KATHLEEN A	\$5,485.44	*
CAIN, MICHAEL D	\$2,614.78	*	CHOICE FURNITURE OF MAINE	\$109.88	*
CAIN, MICHAEL	\$2,782.08	*	CIASCHINI, DAVID	\$78.08	*
CAMARA, NOREEN	\$5.24	*	CICERANO, VINCENT	\$60.57	*
CAMLIN - TRUSTEE, SCOTT	\$944.29	*	CILLEY - TRUSTEES ETAL, DAVID A	\$3.43	*
CAMMAROTA, KATHLEEN	\$1,258.65	*	CITIZENS BANK	\$2.38	*
CAPE NEDDICK MANAGEMENT GROUP LLC	\$1,459.76	*	CLARK, DAVID M	\$158.36	*
CAPPELLO - TRUSTEE, NORMAN C	\$6,165.38	*	CLARY, WILLIAM	\$111.03	*
CARDINALI, EDWARD P	\$40.51	*	CLEMENTE, JOHN	\$262.06	*
CARDINALI, EDWARD P	\$1,826.09	*	CLYATT, JOHN F	\$639.97	*
CAREY, PATRICK	\$48.92	*	COCHRAN, MICHAEL	\$24.52	*
CARHIDE, GAYLE	\$273.91	*	COELHO, JOHN	\$39.77	*
CARNEY - TRUSTEE, BRIDGET M	\$1,605.57	*	COFFEY, BRADFORD	\$7,800.58	*
CARRIER - TRUSTEE, DIANE C	\$3,558.95	*	COFFEY, LESLIE	\$11,297.04	*
CARRIER, PETER	\$279.79	*	COGGESHALL MICHAEL	\$524.89	*
CARTER, DAVID	\$269.19	*	COGGESHALL MICHAEL S	\$2,792.66	*
CARUSO, JOHN V	\$1,968.25	*	COGGESHALLS AUTO REPAIR	\$21.95	**
CASAVANT, MARK J	\$306.05	*	COHEN, PAUL	\$49.49	*
CATHERINE'S CONDO LLC	\$1,945.51	*	COLARUSSO PROPERTIES LLC	\$815.08	*
CAVANAUGH, DIANE E	\$1,913.43	*	COLBY - TRUSTEE, WADE	\$1,127.86	*
CERULLO, STEVEN	\$14.67	*	COLE, ROBERT S	\$2,512.25	*
CESARIO, JOHN C	\$1,514.05	*	COLELLA, GAETANO	\$701.00	*
CHAMBLEE, LEON A III	\$368.95	*	COLLINS, MATTHEW	\$22.78	*
CHANDLER, STUART	\$590.17	*	COLLYER, LINDA J	\$66.18	*
CHASE + CO LLC	\$1,066.81	*	COLWELL, SUSAN	\$20.00	*
CHASE - SUCC TRUSTEE, THOMAS B	\$2,435.09	*	CONNELL, SEAN A	\$1,554.65	*
CHASE - TRUSTEE, THOMAS B	\$748.48	*	CONSIGLI, ELIZABETH	\$1,114.98	*
CHASE - TRUSTEE, THOMAS B	\$811.30	*	CONVET INC	\$2,714.65	*
CHASE - TRUSTEE, THOMAS B	\$749.36	*	COONEY, ELIZABETH A	\$5,265.33	*
CHASE - TRUSTEE, THOMAS B	\$900.72	*	COOPER ETAL, BERTHA	\$1,027.96	*
CHASE, BRET JARED	\$752.25	*	COPE, PAUL	\$0.71	*
			COPLEY, DAN	\$35.37	*
			CORDEAU, JOSEPH	\$282.33	*
			CORMIER, CAROLYN	\$31.44	*
			CORMIER, LYNN	\$101.87	*
			CORMIER, RICHARD	\$175.75	*
			CORMIER, CLAUDE	\$68.70	*
			CORRIGAN, STEVEN J	\$1,738.89	*
			CORRIVEAU, KEENA TRUSTEE	\$10.39	*
			COSTA - TRUSTEE, VALERI L	\$1,605.57	*
			COSTA, CECILE	\$165.15	*
			COSTA, TAMMY & ALFRED	\$213.63	*
			COSTELLO, MICHAEL P	\$47.94	*
			COTE, JEFFREY T MD	\$515.42	*
			COTTER, JANET LEE	\$457.76	*
			COX, JEFF	\$253.36	*

CRANTON THOMES DAY SCHOOL	\$54.57		DOWNES, LINDA J	\$352.34	*
CRAWFORD, ROSLYN C	\$794.80	*	DRAKES ISLAND RESORT LLC	\$46.33	**
CREVIER, DEBORAH	\$18.26	*	DREYER, MARIA	\$232.56	*
CROSS, KEVIN	\$271.17	*	DRIVER, JANINE	\$217.98	*
CROSSLEY, ROY	\$217.54	*	DROMHILL LLC	\$2,616.72	*
CROWLEY, STEPHEN P	\$129.37	*	DRUID, DAVE	\$155.53	**
CROWLEY, JOHN W	\$1,800.36	*	DUBE, PAUL	\$203.43	*
CRUZ, ANNA MARIA	\$514.96	*	DUBE, CHARLES	\$57.11	**
CUCO - TRUSTEE, DIANE M	\$836.20	*	DUBOVICK - TRUSTEES, GREGORY		
CULHANE, CAROLE	\$207.45	*	M CEDRONE &	\$1,483.64	*
CULLINANE, MICHAEL	\$272.63	*	DUCHARME, MICHAEL	\$218.66	*
CUNHA, THOMAS S	\$1,797.84	*	DUDLEY, FRANCIS L	\$1,224.96	*
CUTHBERTSON, MARC D	\$1,212.90	*	DUEST, DANIEL F	\$2,188.33	*
CUTHBERTSON-STEELE, BEVERLY L	\$1,893.79	*	DUFFY, KELSEY	\$63.93	
D + G ARCHERY	\$11.44		DUFFY, MICHELLE	\$241.37	*
D'AMATO, JASKA L	\$69.17	*	DUFORT, ROLAND A J III +JENNIFER JO L	\$1,779.31	*
D'ANTILIO, DEBORAH A	\$868.90	*	DUFORT, ZACHARY	\$1,346.99	*
DAHL, JOHN	\$2,409.66	*	DUFORT, MEREDITH R	\$2,439.39	*
DAIGLE, SCOTT ROBERT	\$1,170.98	*	DUNKIN DONUTS	\$0.01	*
DAILEY, LISA	\$802.97	**	DUNN, FRANCIS	\$343.47	
DAIRY QUEEN OF WELLS	\$216.71		DUNN, THOMAS M	\$1,904.26	*
DANEY, CHRIS WOOD FLOORS	\$7.65		DUNNE, GRACE M + TRACY J S TRUSTEES	\$407.67	*
DANEY, RAYMOND W JR	\$1,213.17	*	DUNNE, GRACE M + TRACY J S TRUSTEES	\$2,103.43	*
DAROSA, BRIAN	\$2,409.04	*	DUNNE, KARA GRACE SANDERS	\$1,268.47	*
DAVENPORT, CLIFFORD D	\$742.61	*	DUNPHEY, WILLIAM	\$804.78	**
DAVIS JR - TRUSTEE, WALTER L	\$537.73	*	DUPUIS, MELISSA	\$60.78	*
DAY, JEFF	\$189.79	*	DURFEE, JAMES E	\$1,366.80	*
DEAN, JAMES P	\$2,233.66	*	DURLING, MARY	\$319.01	*
DEMITROPOULOS, TIMOTHY	\$2,864.09	*	DUSTIN, WILLIAM O	\$711.59	*
DEMOPOULOS, JOHN P	\$1,045.91	*	DUVAL, DOUGLAS R	\$3,191.53	
DENATALE, ROBERT	\$1,787.10	*	EAGAN, THOMAS P JR	\$816.39	*
DENIETOLIS, ANTHONY	\$228.01	*	EARLY, MATT	\$215.05	*
DENZEL, WILLIAM P	\$1,483.89	**	EAVES, MARK	\$539.53	
DEPROSPO, RON	\$292.74	*	EFSTATHIOU, DENNIS ANDREWS	\$1.40	*
DESRISSSEAU, ADAM J	\$404.89	**	EHRING ETAL, GUY K	\$836.20	*
DESTO, GREGG	\$257.99	*	EIGHT NINE NINE POST ROAD LLC	\$10,378.97	*
DEVELLIS, STEPHEN F	\$1,746.70	*	EIGHT NINE NINE POST ROAD LLC	\$520.12	*
DIFRANCO, NICK	\$251.94	*	ELDREDGE, BOB	\$201.50	*
DINNEEN, PAUL G + ANN F TRUSTEES	\$3,400.51	*	ELLIS, WILLIAM R	\$1,684.24	*
DION, MITCHELL A	\$1,043.65	*	EMERY, FRANK SURVEYORS	\$13.88	*
DIRECTV LLC	\$66.39	*	EMERY, FRANK M III	\$3,543.50	*
DIRECTV, LLC	\$1.23	*	EXIT REALTY	\$17.13	*
DOBECK, DONALD R + PAMELA D TRUSTEES	\$1,195.09	*	FAHEY, JOHN	\$116.33	*
DOBECK, PAMELA TRUSTEE	\$2,065.61	*	FAIRWEATHER-TUCKER, JOAN	\$95.56	*
DOHERTY, MADELEINE M TRUST	\$3,881.00	*	FARLEY, WILLIAM JEFFREY	\$693.46	*
DOMIAN - TRUSTEE, GISELE HEBERT	\$1,103.34	*	FARLEY, NICHOLS JEFFERY	\$281.65	*
DONDERO, RICHARD	\$53.11	*	FARMER, KATHLEEN T	\$2,686.45	*
DONDERO, LORRAINE R	\$812.25	*	FARRELL, RICHARD	\$174.87	*
DONOVAN, ELIZABETH A	\$10.76	*	FAULKNER, THOMAS L	\$1,632.31	*
DOUGLAS, DALE T	\$285.16	*	FEILE RESTAURANT + PUB	\$148.58	*
DOUGLAS, MICHAEL W	\$1,335.35	*	FELT - TRUSTEES, JONATHAN L + SUZANNE R	\$2,242.19	*
DOWNEAST ACCOUNTING SERVICE	\$31.81	*	FERLAND, MARTINE	\$26.62	*
DOWNES FAMILY PARTNERSHIP, THE	\$314.50	*	FERNANDES, PAUL	\$232.55	*
DOWNES, ALLEN E SR	\$853.75	*	FERNANDEZ, MANNY	\$251.87	*
DOWNES, ALLEN R JR	\$1,643.37	*			

FINE CUT LAWN CARE	\$210.88	*	GOETZ, COLIN	\$108.14
FINNEGAN, CORNELIUS	\$7,127.19	*	GOLDIES ARROW	\$15.02 *
FISHERMANS CATCH	\$121.68	*	GOMES, BARBARA & ROY	\$155.88 *
FITTING, ALISON K	\$936.07	*	GOODALE, PETER E	\$17.08 *
FITZPATRICK, THOMAS	\$247.89		GOODWIN, CHRISTOPHER	\$3,136.56
FLAHERTY, VICTORIA	\$100.24	*	GOSELIN, WILLIAM	\$254.77 *
FLANNERY, PATRICK	\$62.15		GOULD, PATRICIA E W/LIFE EST	\$2,336.42
FLEMING, LORI	\$140.49		GOURLAY, PAULA	\$1,280.31 *
FLUET, CHUCK	\$83.18	*	GOVE GROUP REAL ESTATE	\$35.58 *
FLYNN - TRUSTEE, MARY T	\$803.01	*	GRAF, ANN H TRUSTEE	\$2,286.52 *
FLYNN, RICHARD D	\$822.30	*	GRAHAM, WILLIAM R	\$898.92 *
FONFARA, ELLEN M TRUSTEE	\$4.19	*	GREAT AMERICA FINANCIAL	
FORAN, MICHAEL C	\$676.70	*	SERVIC	\$166.33 *
FORD, LARRY	\$46.60	*	GREENWOOD, GEORGE W JR	\$765.14 *
FORD, TERRY	\$1,631.84	*	GRIFFIN III, MAURICE	\$580.26 *
FORREST, TARA A	\$763.21	*	GRIFFIN, FRANCIS X	\$903.37 *
FOSS, LESTER G	\$1,741.25	*	GROULX, BRIAN	\$207.71 *
FOSS, DIANA	\$485.75	*	GRUNDITZ, CHRISTOPHER	\$224.10 *
FOSSA, GLENN C	\$502.25	*	GUERETTE, TERRANCE P	\$1,800.36 *
FOSSA, GLENN C	\$246.28	*	GUERTIN, ROBERT	\$104.90 *
FOWLER, SUSAN	\$1,196.61	*	HAARLANDER, ELIZABETH	\$224.55 *
FRANK, GARY	\$211.60	*	HABERSHON, RAYMOND J	\$10.48 *
FREEMAN-SAUER TRUST	\$666.21	*	HACK, CHRIS	\$151.20 *
FRITZE, JILL + SANDRA	\$162.12	*	HACKETT, JACQUELINE	\$62.67
FRONCKO, GRACE C	\$1,923.60	*	HALL, M ALAN	\$747.64 *
FRONCKO, JAMIE	\$3,378.03		HALL, JOHN P	\$822.99 *
FURBISH MEADOWS LLC	\$4,281.50	*	HAM, RICHARD R	\$518.67
GABRENAS, RENEE	\$1,398.83	*	HANNAFORD BROS CO	\$25,866.31 *
GADOMSKI, THADEUS	\$89.71	*	HANNAFORD BROS CO. LLC	\$1,608.99 *
GAGLIASTRE, MICHAEL A	\$2,003.93	*	HANSEN, SHAWN	
GAINES, DOUGLAS B	\$411.42		CONSTRUCTION	\$20.94
GALLAGHER, H W JR + E A			HARDWICK, BRUCE G	\$760.27 *
TRUSTEES	\$8,605.02	*	HARKNESS, SCOTT A + ANGELA	
GALLANT, TOM	\$44.92	*	TRUSTEES	\$7.75 *
GALLUZZO, KAREN	\$160.76	*	HARNSBERGER, DONNA S	
GALONZKA, ANDREW J	\$824.98	*	TRUSTEE	\$155.96 *
GANNON, PATRICIA A	\$855.64	*	HARRINGTON, SHAUN G	\$409.77
GARDNER, KELLEY	\$754.95	*	HATCH, DAVID R	\$973.76 *
GARDNER, RICHARD	\$173.33	**	HAUK, KELLY	\$114.23 *
GARFIELD, KEVIN BLDG +			HAVEN BY THE SEA	\$3.81 **
MASON	\$5.03		HAYES, EDWARD W	\$0.01 *
GARGAN, RICHARD	\$52.92	*	HAYES, WALTER + MYRTLE	
GARNEY, STEVEN	\$197.70	*	ETAL	\$32.59 *
GARTHWAITE OIL HEAT SERV			HAYES, WALTER + MYRTLE	
INC	\$19.88	*	ETAL	\$1,286.73 *
GARTHWAITE, DALENE R	\$4,268.65	*	HAYES, KELLY M & NICOLE	\$504.00 *
GATES, DANIEL O & AMY B	\$2,812.25		HAYNES, PATRICIA A	\$522.16 *
GELETKA, MICHAEL C	\$1,851.92	*	HAYS - TRUSTEES, E W & E G	\$11.19 *
GELETKA, RICHARD	\$2,778.59	*	HEAVEY TRUSTEES, NICOLETTE	
GERVAIS, MYLENE	\$527.07	*	N + W BLAIR	\$3,298.46 *
GIACCO, ANTHONY G	\$10,814.50	*	HEBERT, WAYNE E	\$1,421.27
GIGUERE, PHILIP J	\$965.36	*	HEIMLICH, WARREN F	\$3,171.60 *
GIGUERE, VALERIE N	\$853.49	*	HENNE, JAMES	\$120.61 *
GILCHREST DEVELOPMENT INC	\$775.76	*	HENNESSEY, MARY J	\$804.84 *
GILL, PAUL	\$109.58	**	HILTON, JOSHUA P	\$1,153.43 *
GILPATRIC LANDSCAPING	\$3.57	**	HINGSTON, MARY VICTORIA	\$2,301.90 *
GIORDANO, FAYE	\$1,167.25	*	HISSONG PROPERTIES LLC	\$571.68 *
GIZZI, CARA	\$1,873.30	*	HISSONG PROPERTIES LLC	\$540.66 *
GLENN, RUSSELL	\$31.44	*	HISSONG PROPERTIES LLC	\$531.96 *
GLYNN, KEVIN	\$68.87	*	HISSONG PROPERTIES LLC	\$535.95 *

HISSONG PROPERTIES LLC	\$628.17	*	JOHNSON - TRUSTEE, JO R	\$3,962.48	**
HISSONG PROPERTIES LLC	\$610.56	*	JOHNSON, CHRISTINE M ETAL	\$157.10	*
HISSONG PROPERTIES LLC	\$526.41	*	JOHNSON, PAUL D	\$784.53	*
HISSONG PROPERTIES LLC	\$603.23	*	JONES, MIKE	\$212.74	*
HISSONG PROPERTIES LLC	\$2,702.58	*	JONES, DEREK	\$356.37	*
HISSONG PROPERTIES LLC	\$597.88	*	JUDD, ROBERT JR	\$91.55	*
HISSONG PROPERTIES LLC	\$522.11	*	JUDD, ROBERT P	\$83.90	*
HISSONG PROPERTIES LLC	\$518.55	*	JUDGE, JEFFREY	\$67.91	*
HISSONG PROPERTIES LLC	\$2,648.30	*	KACEVICH, JESSICA	\$90.55	*
HISSONG PROPERTIES LLC	\$2,643.58	*	KADISH, MARC A	\$1,185.52	*
HISSONG PROPERTIES LLC	\$2,352.55	*	KAIZER, DAVID	\$221.39	*
HISSONG PROPERTIES LLC	\$493.29	*	KALLIO, SUSAN P	\$957.29	*
HISSONG PROPERTIES LLC	\$501.05	*	KAMPS, CRAIG A	\$11.02	*
HISSONG PROPERTIES LLC	\$493.29	*	KAUTZ, ROBERT B	\$905.61	*
HISSONG PROPERTIES LLC	\$498.95	*	KEANE, WILLIAM	\$1,835.31	*
HISSONG PROPERTIES LLC	\$555.96	*	KEARNEY, JANE E	\$8.49	*
HISSONG PROPERTIES LLC	\$478.20	*	KELLEHER - TRUSTEE, KYLE P	\$2,405.74	*
HISSONG PROPERTIES LLC	\$492.77	*	KELLEY, DARLENE	\$137.50	*
HISSONG PROPERTIES LLC	\$2,407.78	*	KELLEY, ROBERT C	\$2,637.12	*
HISSONG PROPERTIES LLC	\$475.27	*	KELLEY, THOMAS F	\$729.52	*
HISSONG, KURT	\$349.03	*	KELLIS - TRUSTEE ETAL, BASIL L	\$6,280.27	*
HOBART, DAVID	\$201.28		KELLIS, BASIL L	\$160.02	*
HOBBS, WILLIAM M	\$6,047.64	*	KENISTON, JARED	\$1,106.94	*
HOCK, CHRISTOPHER R	\$12.87	*	KENNISTON, STEVEN N	\$2,288.15	*
HOGAN, THOMAS J JR	\$767.98	*	KEOUGH, BILL	\$179.10	*
HOGG JR, JAMES A	\$428.96	*	KERSHAW, BONITA	\$1,584.00	*
HOGLUND, JOHN DAVID	\$2,704.10	*	KESHVARI, STEVEN J	\$489.31	*
HOGLUND, LORETTA E	\$2,158.35	*	KGSD LLC	\$471.18	*
HOGLUND, LORETTA E	\$4,027.46	*	KILEY, RAY	\$146.77	
HOLIDAY GUEST HOUSE	\$50.30	*	KIMBALL, CALEB & DAMIEN	\$1,687.38	*
HOLLAND, CYNTHIA G ETAL	\$1,046.78		KING, ROBERT	\$128.13	*
HOLLAND, MICHELE	\$2,420.83	*	KING, RONALD E ETAL	\$298.49	*
HOME FASHIONS DIST INC	\$0.27	*	KING, WILLIAM F	\$657.09	*
HOME INNOVATIONS LLC	\$115.00	*	KING, JAMES STEPHEN	\$1,480.18	*
HOPKINS, CHRISTOPHER M	\$1,524.12	*	KINNEY, BRENT C	\$932.77	*
HOVANESIAN - TRUSTEE, JUDITH M	\$5,580.87	*	KLEIN, GLENN	\$104.80	*
HOVANESIAN, JUDITH M TRUSTEE	\$6,430.45	*	KNIGHT, KURT	\$2,077.41	*
HOYT, LINWOOD	\$84.78	*	KNIGHT, KURT R	\$963.35	*
HUBBARD, DWIGHT	\$171.71	*	KNIGHT, KURT R	\$765.32	*
HUBBARD, PATRICK JOHN	\$270.96	*	KOLODZIEJ, JAMES	\$112.04	*
HUBBARD, MARK R	\$252.24	*	KRASOWSKI, HEATHER SCHWIER	\$3,139.64	*
HUEHMER, ANNIE TRUSTEE	\$10.68	*	KREIE, ROBERT O	\$1,080.80	*
HUFF, RAYMOND P	\$731.64		LAFFERANDRE, WILLIAM G III	\$174.00	*
HUHTAMAKI, GAIL L	\$1,523.48	*	LAGASSE, LEO	\$282.91	*
HUTCHINS, CRAIG S	\$1,669.67	*	LAGASSE, LEO	\$1,043.44	*
HUTCHINS, CRAIG S	\$2,290.82	*	LALLY - TRUSTEE, KELLIE J	\$16,556.27	*
HUTCHINS, CRAIG S	\$3,762.95	*	LAMARCHE, JACQUELINE D	\$200.00	*
HUTCHINS, NORMAN E	\$479.51	*	LAMOTHE, ROGER	\$48.44	*
HUTCHINS, NORMAN E	\$454.15	*	LANE, ANNE	\$746.59	*
ISABELLE, HARVEY	\$230.40	*	LANG, ROBERT	\$819.55	*
JACOBS, RICHARD	\$1,914.48	*	LANGLOIS, PETER	\$771.96	*
JAMEN - TRUSTEE, MARY KATE C	\$2,113.97	*	LAPERRIERE-FOURNIER, GUILLAUME	\$5,931.68	*
JAMES, KEVIN	\$742.61	*	LAUREL HILL LLC	\$11.94	*
JAMIE LEIGH E VOSE	\$80.68	*	LAURIN, DARLENE	\$548.94	*
JO ANN'S GARDENS	\$2,427.69	*	LAURIN, MATTHEW	\$496.72	
JO ANNS GARDENS INC	\$232.14	*	LAURING, JOHN P	\$12.93	*
JOEY PARTNERS LLC	\$3,631.37	*	LAWLER, ROGER L	\$1,041.14	*
JOHNSON - TRUSTEE, DYANTHA MERLENE	\$1,680.57	*	LAWRENCE, RAYMOND	\$10.45	*
			LE, HANH	\$3,463.01	*
			LEARY, KATIE	\$283.89	*

LECLERC, JEAN	\$11.42	*	MARKWELL, BRUCE	\$90.02	*
LELAND, RICK	\$426.01	*	MARSH, JUDITH E	\$2,540.81	*
LEPORE, JILL F	\$4,344.34		MARSHALL - WINSTON, G E	\$950.95	*
LESTER, DONALD J	\$647.63	*	MARTIKAINEN, ROBERT L	\$312.62	*
LETTY, JOANNE M	\$824.35	*	MARTIN, PAUL E	\$3,299.37	
LEVASSEUR - TRUSTEES,			MARTIN, WILLIAM M	\$950.14	
MICHAEL A & LINDA	\$544.12	*	MARTINEZ, LOUIS	\$49.05	
LEVEILLE, ROBERT	\$196.87	*	MARTINEZ, RICK	\$237.48	
LEVESQUE, JASON	\$5.24	*	MASIELLO GROUP LIMITED, THE	\$0.01	*
LEWIS, SCOTT	\$268.10		MASTERS, MICHAEL H C	\$18.33	*
LI, RI TENG	\$332.95	*	MATT + BRITT LLC	\$3,485.75	*
LIBBEY, BRYAN R	\$1,173.29	*	MATTRICK, MICHAEL	\$240.04	*
LIBBY, JULIE-ANN	\$579.42	*	MATTS BARBER SHOP	\$5.48	*
LIBBY, RICHARD J	\$1,821.63	*	MAYO, GAIL	\$3,315.35	*
LIFE FAMILY CHIROPRACTIC CTR	\$77.03	**	MCAULIFFE, DANIEL J	\$605.48	*
LIFETIME HOMES INC	\$11.09		MCCARTHY, JOSEPH R	\$274.90	*
LIMOLI, LINDA M	\$506.50	*	MCCRANIE - TRUSTEES, J DANIEL		
LIND - TRUSTEES, DOUGLAS E &			& KATHY L	\$2,768.45	*
LOUISE B	\$4,301.83	*	MCCREEDY, MARY JO	\$204.45	**
LITCHFIELDS BAR + GRILL	\$620.37	**	MCDANIEL, JULIE A ETAL	\$1,370.47	*
LITTLE, DEANNA	\$286.21		MCDERMOTT, JOHN D ETAL	\$1,826.92	*
LITTLEFIELD - TRUSTEE, ERIC M	\$841.61		MCDERMOTT, LINDA	\$1,712.53	*
LIVINGSTON , SAMUEL B	\$806.18		MCDONALD, BRIAN	\$172.55	*
LIZOTTE, RICHARD	\$216.82	*	MCDOWELL, BILL	\$177.16	
LOBSTER VIEW LLC	\$7,921.52	*	MCELANEY, FAITH	\$943.20	*
LONG, CRAIG	\$60.99		MCGANN, DEBORAH A	\$342.54	*
LORD + BROOKS INC	\$15.64		MCGANN, DEBORAH A	\$268.29	*
LORD, BRETT	\$49.05	*	MCGLYNN - TRUSTEE & ETAL, C J	\$2,621.67	*
LOSEE, MATTHEW	\$382.08	*	MCGUIRE, ELEANOR	\$272.21	*
LOVELL, RICHARD	\$1,178.63	*	MCGUIRK, WILLIAM THOMAS III	\$64.35	*
LOVELL, ROBERT	\$149.20	*	MCLEAN, MICHAEL J	\$1,497.69	*
LOWELL, HOLLY K	\$1,206.56	*	MCLEOD, SCOTT	\$654.28	*
LUBAS, JIM	\$105.32	*	MCLEOD, SCOTT	\$37.07	*
LUCAS, KENNETH J	\$1,483.28	*	MCLEOD, SCOTT	\$744.29	*
LUCEY, LINDA	\$1,025.18		MCLEOD, SCOTT D & DEBRA J	\$6.56	*
LUCKE, ARTHUR R	\$619.13	**	MCMAHON, BRIAN	\$2,212.99	
LYNCH, CLAIRE R	\$9.96	*	MCMAHON, DENNIS	\$117.72	*
MACDONALD, RICHARD D	\$1,297.63	*	MCNAMARA, JOHN	\$40.58	*
MACDOUGALL, RAYMOND G	\$2,075.61	*	MCTAGUE, PETER	\$533.90	*
MACDOUGALL, RAYMOND G	\$74.95	*	MCVEY, ROBERT J	\$2,003.93	
MACKAY, TRACY	\$1,075.85	*	MCVEY, ROBERT J + ROBIN M	\$2,896.15	*
MACKAY, DANIEL	\$1,665.89	*	MCVEY, THOMAS E	\$1,876.86	*
MACKINNON LAND + PROP MGT			MD EQUESTRIAN CENTER LLC	\$3,085.15	*
CORP	\$2,488.71	*	ME COTTAGE SERIES OF		
MACKINNON, MICHAEL A	\$1,025.28	*	DUNBUYIN LLC	\$1,598.67	*
MACLENNAN + DIANE			MEADOWLEDGE RV RESORT	\$0.05	*
MACEACHERN, PHILIP	\$2,247.17	*	MEADOWS, PAUL N	\$896.99	*
MACLEOD, TIMOTHY	\$163.59	*	MEFFERT, RICHARD	\$132.05	
MAINSTAY FUNDING	\$56.42	*	MEGGS, BENJAMIN M	\$2,355.59	*
MAKI, SUSAN	\$46.58	*	MEKHONG THAI RESTAURANT	\$0.01	*
MANCHESTER, CATHLEEN A	\$827.34	*	MELANSON, GAIL A	\$968.51	*
MANDELLA, ANTHONY	\$315.45	*	MELANSON, TERRANCE	\$461.79	*
MANISY, INTHASOM S	\$158.62	*	MENARD - TRUSTEE, ANTHONY P	\$1,097.41	*
MANKO, KENNETH A	\$1,592.33	*	MENDEL, LISA	\$165.00	*
MANSFIELD, R F+HALLE, R W			MENDEL, LISA A	\$314.45	*
TRSTEEES	\$2,800.30		MENTER, LARRY A	\$1,758.54	*
MARCHAND, LOIC	\$791.43	*	MERCHANT, WILLIAM S	\$20.17	*
MARCHIANO, CATHERINE	\$232.65	*	MERCURI, NICK	\$105.85	
MARKELLOS, KAREN M	\$1,577.93	*	MERRIFIELD, CALVIN + JEANNE	\$66.31	**

MERRILAND FARM CAFE	\$49.71	*	MUNSON, WILLIAM S	\$1,161.16	*
MESQUITA, GEORGE M	\$1,147.98	*	MURACH, MATHEW JR	\$549.86	
MHC MOODY BEACH LLC	\$518.02		MURACH, MATTHEW A ETAL	\$1,661.44	*
MHC MOODY BEACH LLC	\$518.02		MURACH, MATTHEW A JR	\$924.49	*
MHC MOODY BEACH, LLC	\$573.11		MURPHY, DAN	\$229.08	*
MHC MOODY BEACH, LLC	\$506.40		MURRAY, CAROLYN J TRUSTEE	\$987.43	
MHC MOODY BEACH, LLC	\$518.02		MURRAY, LINDA J	\$28.89	*
MHC MOODY BEACH, LLC	\$518.02		MUSTACKI, GORAN	\$572.10	*
MHC MOODY BEACH, LLC	\$518.02		MY RIGHT JOB.COM	\$4.68	
MHC MOODY BEACH, LLC	\$518.02		MYERS CONSTRUCTION	\$5.20	**
MHC MOODY BEACH, LLC	\$518.02		NAIL CREATIONS	\$40.24	
MICARELLI, STEPHEN P	\$1,777.20	*	NAVIINA SALON AND DAY SPA	\$0.12	*
MICHAUD, EDWARD	\$309.09	*	NAY, THOMAS P	\$1,777.85	*
MICKUNAS, MARGARET	\$132.30	*	NCR CORPORATION	\$6.32	
MIKEMAX PROPERTIES LLC	\$818.83	*	NEAL, ROBERT M	\$706.87	*
MITCHELL - TRUSTEE, JILL M	\$6,046.12	*	NEAULT, ARMAND R	\$1,863.66	*
MITER, JEREMY	\$54.90	*	NEEDLEMAN, RONALD B	\$229.72	*
MOBILE MINI INC	\$14.09	*	NELSON, JEFFREY A	\$77.97	*
MOISKIS - TRUSTEE, LISA E	\$816.86	*	NEUMANN, CAROL	\$223.32	*
MONDOUX, BARI	\$350.66	*	NEUMEISTER, CAROL ANN	\$16.57	*
MONTAGNA WOOD FLOORING	\$0.05	*	NEWCOMB, MINDY L	\$272.88	*
MONTEIRO, MICHAEL	\$370.05	*	NICHOLS, PAUL T GOUR & KAREN		
MONTEIRO, MICHAEL	\$434.92	*	E	\$656.47	*
MOODY GROUP LLC	\$484.91	*	NINETY THREE LIBBY LANE LLC	\$1,660.61	*
MOODY VILLAGE CAR WASH	\$0.34	*	NORDAHL, ERIK	\$353.85	
MOODY, JASON H	\$2,565.00	*	NORTHEAST KBS INC	\$530.59	*
MOODY, JONATHAN R	\$8,967.84	*	NORTHEAST KBS INC	\$809.52	*
MOODY, KEVIN	\$507.91	*	NORTHEAST KBS INC	\$531.43	*
MOODY, MILICENT E	\$947.90	*	NORTHEAST KBS INC	\$556.07	*
MOODY, PATRICK J	\$1,084.36	*	NORTHEAST KBS INC	\$477.67	*
MOONEY, BRUCE	\$133.92	*	NORTHERN NEW ENGLAND TEL		
MOORE, GEORGE	\$211.69	*	OPERATIONS LLC	\$41.92	*
MOORE, GEORGE	\$6,736.28	*	NTAPALIS, JOHN N JR	\$380.00	*
MOORE, JOHN W	\$51.93	*	O'BRIEN, TERESA L	\$532.28	*
MORAN, KEVIN J	\$214.52	*	O'BRIEN, TIM	\$521.63	*
MORELL - TRUSTEE, JANE	\$841.86	*	O'BRIEN, MICHAEL	\$540.77	*
MORGAN, PHYLLIS A	\$792.81		O'DOHERTY, PAUL	\$125.55	*
MORIARTY, JOSEPH P	\$902.29	*	O'DRISCOLL, DONNA	\$4,467.31	*
MORIN, FRANCIS	\$192.41	*	O'NEIL, A T + J H TRUSTEES	\$4,595.84	*
MOROWITZ, EVAN	\$9,575.16	*	O'NEIL, PAULINE	\$137.82	*
MORRILL, JERRY	\$65.81	*	OBRIEN, SCOTT A	\$1,434.47	
MORRILL, KEVIN M	\$312.09	*	OCEANSIDE PRINTERS	\$15.32	
MORRIS, WILLIAM R	\$1,622.67	*	OGILVIE, RALPH R	\$2,524.68	*
MORRISON - TRUSTEE, GRETCHEN			OHM, JULIA R	\$121.13	*
DOENGES	\$768.18	*	OKEEFE, LAURA	\$44.60	*
MORRISON CONSTRUCTION	\$0.02	*	OKM PROPERTY MANAGEMENT		
MORRISON PROPERTY HOLDINGS			LLC	\$8,997.81	*
LLC	\$70.71	*	OLD MARSH COUNTRY CLUB	\$1,689.87	
MORRISON, AMY J	\$2.33	*	OLD MARSH LLC	\$50,205.14	*
MORRISON, ARIC H	\$1,505.87	*	OLIVERI, ANTHONY J	\$948.87	
MORRISON, SHARON	\$486.73		OLSON, JOHN O W/LIFE ESTATE	\$1,574.62	*
MORTON JR, JOHN G	\$1,039.63	*	OLSON, KERRY L	\$423.29	*
MORTONS LANDSCAPING	\$162.95	*	ORGANIZE ME CLEAN	\$3.63	
MOSHER, DENISE	\$2,595.17	*	OTT, DAVID N	\$397.24	*
MOTRONI, BRIAN P	\$3,088.45	*	OVITT, NICHOLAS W	\$60.68	*
MOTRONI, BRIAN P	\$921.98	*	OWNER UNKNOWN	\$111.53	
MOWER, STEVEN	\$180.10	*	P & J 1 LLC	\$1,508.98	*
MSC INDUSTRIAL SUPPLY	\$0.02	*	P & J 1 LLC	\$680.74	*
MULROONEY, CAROL A	\$405.26	*			
MULVIHILL, EDWARD	\$221.81	*			

PAGE, MARK	\$2.49	*	REIMAN, DONNA	\$5.24	*
PALERMO, FELIX W/LIFE EST	\$1,975.06	*	RENAUD, SCOTT	\$97.86	*
PALMER, KEITH	\$852.25	*	RENNIE, RACHEL	\$327.98	
PALMER, KEITH	\$174.54	*	RESNICK, BARBARA J	\$436.45	
PALMER, RICH	\$152.92	*	REUMANN, MEGAN A	\$5.24	*
PANARETOS, PETER	\$95.68	*	REUMANN, MEGAN A	\$9.96	*
PAPAS ENTERPRISES LLC	\$2,794.23	*	RICARDI, JOSEPH	\$177.11	*
PAPAS ENTERPRISES LLC	\$5,220.54	*	RILEY, CHRISTOPHER	\$158.79	
PARADY - TRUSTEE, MICHELLE R	\$979.77	*	RINGER SR, STEVEN K	\$404.98	
PARE, TRACY	\$390.69	*	RIVERBANK ANTIQUES	\$3.48	
PARKER, DOUGLAS	\$280.44	*	RIVERSIDE PARK CAMPGROUND	\$0.04	*
PATTERSON, STEVEN	\$746.10		RIZZI, LINDA J	\$666.00	*
PAULSEN, KENNETH L	\$534.36	*	ROACH, KEVIN	\$197.86	*
PENDERGAST, SONDR	\$612.76	*	ROBERSON, AURORA C	\$242.33	*
PENNELL, CHARLES D	\$942.38	*	ROBERT MESERVE & SON INC	\$3,582.90	*
PEPPES - TRUSTEES, WILLIAM H			ROBERTS, RAY	\$605.22	*
+JERILYN A	\$1,574.57	*	ROBERTSON, CORINNA	\$227.83	
PERKINS, JASON F	\$1,277.41	*	ROBERTSON, ROY	\$108.81	*
PERRON, WAYNE N	\$1,041.71	*	ROCCO ICE CREAM	\$108.30	*
PERROTTA - TRUSTEES, KENNETH			ROGERS, D P + J M TRUSTEES	\$818.20	*
A & KATHLEE	\$2,930.68	*	RONAN, CATHY ANN TRUSTEE	\$10.87	*
PERRY, SCOTT G	\$700.85	*	ROONEY, JOE	\$35.20	*
PESTCO OF MAINE INC	\$8.58	*	ROONEY, MARY FRANCES	\$1,085.62	*
PETERSON, ALFRED E	\$1,155.99	*	ROOT OF ALL ENERGY	\$0.01	*
PETES REPAIR	\$5.63		ROSMAN, ALLAN	\$201.32	*
PIERCE, THOMAS	\$1,737.87	*	ROUTHIER, CHRISTOPHER	\$169.36	*
PIERCE, ET AL CHRISTINE	\$1,646.00		ROW, BENJAMIN S	\$1,434.29	*
PIKE, JEFFREY	\$250.33	*	ROY, MARSHA	\$203.56	*
PINE NEEDLE PERFORMANCE	\$59.83	*	RUNNELS, HEATHER M	\$295.92	*
PIONEER REALTY LLC	\$1,365.06	*	RUSCIO, FRANK	\$651.81	*
PLOURDE, PAUL J	\$631.52	*	RUSSELL, LAUREL L	\$1,177.91	*
POLIZZI, NANCY	\$1,271.52	*	RWA LLC	\$512.99	*
POSTMORTEM PRODUCTIONS	\$1.79		RYAN, LAWRENCE J	\$2,736.96	*
POTTS, ASHLEY	\$155.63	*	RYAN, STEVE	\$66.56	*
POULIN - TRUSTEE, THOMAS	\$1,235.40	*	RYAN, AMY	\$268.22	*
POWERS FAMILY IRREVOCABLE			S + D PROPERTIES LLC	\$95.67	
TRUST	\$941.46	*	SALEM ADVISORY GROUP	\$32.51	*
PRATT-DENSMORE, STEPHAINE	\$4.14	*	SALVATELLI, FRED	\$398.39	
PRENDERGAST, WILLIAM J	\$209.34	*	SANTEL, MICHAEL J	\$177.55	*
PRIEST, DAVID M	\$597.92	*	SARDELIS, LISA A	\$118.37	
PRINCE, SONYA	\$36.47	*	SCANNEL, JODY	\$182.38	
PUCCIARELLI, GARY	\$3,650.18	*	SCC ENTERPRISES LLC	\$1,133.46	*
PUCCIARELLI, ROBERT F	\$1,971.81	*	SCHACHNE SAFRAN - TRUSTEE,		
QUIGG, JOHN	\$90.55	**	ELIZABETH H	\$1,243.77	*
QUILTS SIMPLY BY FAR	\$2.33		SCHOFIELD, MARK	\$196.92	*
QUIRK, JOSEPH	\$104.27	*	SCHULTE - TRUSTEE, MOLLY A	\$1,648.55	*
QUIST, DAVID R	\$407.19	*	SCIANNA, DINA M	\$1,293.29	*
RACCA, RONALD L	\$1,802.66	*	SCIUTO, STEVEN	\$300.57	**
RAFF, HOWARD P	\$1,033.94	*	SCRABBLE VENTURES LLC	\$417.54	
RAMSDELL LANDSCAPING	\$955.78		SEA PINES CONDOMINIUM		
RAMSDELLS BARBER SHOP	\$11.14		ASSOCIATION	\$468.93	
RAMSEY, CHESTER O	\$586.15	*	SEA VU SOUTH CAMPGROUND	\$147.08	**
RANALLI, CAROL A	\$1,913.07	*	SEA VU WEST CAMPGROUND	\$31.00	**
RASO, JOHN A	\$2,894.31	*	SEACOAST FITNESS	\$230.51	
REBOVICH, ROBERT	\$201.84	*	SEAL HARBOR LLC	\$686.56	*
REDBOX AUTOMATED RETAIL			SEGUIN, MICHAEL SR	\$59.74	
LLC	\$0.17	*	SEGURA, LUIS	\$48.44	*
REID, BARBARA J	\$152.94		SEVENTEEN POST RD LLC	\$17,154.88	*
REILLY, ALAN	\$0.08	*			

SEVIGNEY, WILLIAM	\$731.78	*	TRUSTEE		
SHACKFORD ETAL, MARGARET	\$627.33	*	STEAD, DAVID W	\$3.63	*
SHACKFORD ETAL, MARGARET	\$1,239.30	*	STENBERG, ALAN H	\$1,219.74	
SHACKFORD, DENNIS	\$3,880.48	*	STEPHENS, SHARON	\$2,042.17	*
SHACKFORD, DENNIS	\$1,324.06	*	STERGIS, MICHAEL L	\$1,068.43	*
SHAIKH LLC	\$9,917.43	*	STEVENS, ERIC M	\$1,271.62	*
SHARRY, DONALD R	\$218.07	*	STEVENS, HOWARD B	\$1,015.96	*
SHARRY, NANCY	\$154.90	*	STRAZDAS, THOMAS	\$73.81	*
SHEA, WALTER	\$499.00	*	STREETER, SAMANTHA	\$590.16	**
SHEEDY, KIP A	\$976.65	*	STUTESYS PUB + GRILLE	\$126.65	*
SHEPARD, KELLY	\$245.40	*	SULLIVAN, HELEN E	\$8.05	
SHERIDAN, FAHIMEH	\$499.66	**	SULLIVAN, LINDA	\$1,372.00	
SHERKANOWSKI, CHRIS	\$596.10	*	SULLIVAN, MARK A	\$611.92	*
SHERWIN WILLIAMS COMPANY, THE	\$0.33	*	SULLIVAN, MEGAN	\$74.72	
SHIRLEY, VIVIAN L	\$827.91		SULLIVAN, MIA L	\$2,159.77	*
SHIRLEY, ERIC	\$444.81	*	SULLIVAN, RICHARD L JR	\$258.59	**
SHUSAS, PAUL	\$296.58	*	SUMMER HILL LANDHOLDINGS LLC	\$50.65	**
SIBLEY, RUSSELL	\$601.99		SURETTE, CAROL	\$435.69	*
SIBLEY, RUSSELL	\$1,452.52		SURVIVING SPOUSES TRUST ETAL	\$1,758.37	*
SIMARD, NANCY A	\$1.00	*	SUTHERLAND, SCOT SWEENEY - TRUSTEE,	\$58.37	
SIMPSON, JOHN N W/LIFE ESTATE	\$446.62	*	NANCYJANE	\$1,733.86	*
SIX NINETY THREE POST ROAD LLC	\$1,776.15	*	SWEENEY, LAWRENCE	\$15.72	*
SKIBICKI, JOSEPH F	\$910.72	**	SWENSON, GORDON A	\$1,986.80	*
SKINNER, CHRISTOPHER E	\$53.55	*	SYLES, JEFFREY S	\$9.96	*
SKINS SCOOP	\$63.51	*	SZENDREY, MARK	\$171.40	
SKINS SCOOP/WINE+CHEESE SHOP	\$42.22	*	TALLWOOD MOTEL	\$175.23	
SLATTERY, PAUL S	\$790.06	*	TAMBEAU, DEBRA D	\$3,005.81	*
SLEEPER, JUDITH E	\$747.75	*	TARANTO, DONALD	\$532.91	*
SLOVIN, MYRA E ETAL	\$188.67	*	TATNIC TRANSCRIPTS	\$0.01	*
SMITH, DALE S	\$725.79	*	TENAGLIA, D C + J E TRUSTEES	\$898.92	*
SMITH, DEBRA	\$204.51	*	TERESO, GARY	\$635.46	*
SMITH, GREG	\$32.62	*	THE 1690 HOUSE BAKESHOP & CAFE	\$90.54	
SMITH, MARCIA B	\$997.28	*	THIBODEAU, AMY	\$357.89	*
SMITH, STEVEN	\$1,634.59	*	THOMAS, THALIA G	\$2,869.11	*
SMITH, CHRISTOPHER N	\$1,752.82		THOMES, PETER C	\$84.73	*
SMUCKER FOODSERVICE INC	\$0.01	*	THOMES, PETER C	\$189.74	*
SNYDER, PAUL	\$129.84	*	THOMPSON, BRETT	\$240.51	
SOLARI, CHERYL	\$341.12	*	TIANT, LUIS	\$1,975.39	**
SOLIMINI - TRUSTEE, CHRISTOPHER	\$526.89	*	TIDEWATER LANDING LLC	\$956.24	*
SOULARD, ROBERT G	\$497.03	**	TIERNEY, CHRIS	\$58.73	
SPEARIN, ROSEMARY	\$389.45	*	TIERNEY, HEATHER A	\$3,256.03	*
SPEARIN, ROSEMARY	\$639.80	*	TIGHE, MARTIN C	\$3,316.62	*
SPEZZAFERRO - TRUSTEE ETAL, DAVID P	\$2,531.00	*	TILTON, JOAN M	\$3,045.85	*
SPOFFORD, STEVEN J	\$1,322.14	*	TIMEPAYMENT CORP	\$122.23	
SPRINGER LLC	\$474.43	*	TLC CHILDCARE	\$8.89	
SPRINGER LLC	\$434.50	*	TODISCO, JOSEPH	\$276.57	
SPRINGER LLC	\$469.19	*	TOOMEY, JOHN M	\$5,783.74	*
SPRINGER LLC	\$432.20	*	TOPSAIL WAY LLC	\$872.20	*
SPRINGER, DAVID	\$79.40	*	TORRIANI, MARK	\$228.04	*
SPRINGER, DAVID	\$58.81	*	TOUSIGNANT, DAVID+CECILE+JUSTIN	\$214.92	*
SPRITZER, MICHAEL	\$108.81		TOWN + COUNTRY PET GROOMING	\$12.72	*
SQUILLACE - TRUSTEE, SCOTT E	\$1,213.42	*	TOWNER, ELLEN	\$553.45	
STANLEY, ROBERT	\$986.01	*			
STANO, MATTHEW ETAL	\$1,379.25	*			
STANSFIELD, KATHARINE E	\$6,777.86	*			

TRABUCCO, JOHN S	\$4,410.93	*	WELLS VETERINARY HOSPITAL	\$0.23	*
TRAVERS, TIM	\$65.71		WESTCOTT, CLIFFORD	\$639.55	*
TREACY, SUSAN	\$31.02	*	WHITE, JAMES R	\$2,417.79	
TREAD LIGHTLY LLC	\$521.12	*	WHITNEY, DEBORAH L	\$2,682.78	*
TRIDER, MATHEW J	\$2,516.14	*	WILDER, KEVIN	\$477.47	*
TROMBLEY, GARY	\$1,244.50	*	WILDES, BENJAMIN K	\$930.41	*
TROPICAL CARIBBEAN	\$8.59		WILLEY, CHRISTOPHER D	\$180.00	*
TROY, BARBARA A	\$814.51	*	WILLIAMS SCOTSMAN INC	\$12.48	**
TTGR INVESTMENTS LLC	\$825.77	*	WILLIAMS, ANDREA D	\$1,157.25	*
TUCKER, KATHRYN E	\$8,451.21	**	WILLIAMS, KARA M	\$902.07	*
TUDISCO, DARYL	\$4,909.20	*	WILLIAMS, SEAN M	\$175.69	*
TUDISCO, DARYL	\$504.14	*	WILLIAMS, JEFF	\$115.99	**
TUDISCO, DARYL A	\$2,575.14	*	WINIARSKI, SHELLEY	\$313.85	
TUFTS, DENA M	\$1,806.48		WITHROW, CHARLES A	\$1,902.64	*
TULLYS BEER + WINE	\$86.59		WONDER MOUNTAIN	\$43.39	*
TUNE TOWN MUSIC GEAR	\$0.43	*	WOODBURY, WILLIAM R	\$26.91	*
TURCOTTE, MICHAEL J	\$275.76	*	WOODMAN, ANTONY JAMES	\$2,773.79	
TURCOTTE, MICHAEL J	\$868.59	*	WOODS, SCOTT	\$537.94	*
TURPIN, THOMAS M	\$19.40	*	WOODWARD, JOSHUA T	\$1,921.92	*
TWO HUNDRED SEVENTY LLC	\$7,553.30	*	WOODWORTH, JODIE MAE	\$1,051.37	*
TWO HUNDRED SEVENTY ONE LLC	\$3,365.63	*	WORCESTER, RICHARD	\$712.26	*
ULEVICIUS, CHRISTINA M	\$76.43	*	WORTHLEY, JASON	\$230.99	*
US TELEPACIFIC DBA TPx	\$2.17		WYMAN, GEORGIA A W/LIFE ESTATE	\$786.00	
USA INN	\$111.19	**	WYMAN, SCOTT	\$363.29	**
VAILLANCOURT, GENE			XARRAS, LEO H	\$1,055.44	*
CARPENTRY	\$7.92		YAMEEN, JASON	\$347.85	*
VALLAM, MANOJ N	\$755.61	*	YATES, PAUL	\$36.47	
VANDERZOUWEN, BONNIE	\$14.48	*	YLONEN, ROBERT	\$294.28	*
VANOUDENHOVE, JAMES	\$248.35	*	YORE, KATHLEEN	\$895.72	
VAZQUEZ, RAMON	\$152.72		YORK, HARRY B ETAL	\$701.11	
VIENNEAU, DENNIS D	\$444.35	*	YOUNG, THOMAS G	\$1,731.35	*
VIGLIOTTA, CHERYL A	\$589.55	*	ZAHNER, JEFFREY	\$444.82	*
VOSE, LARRY	\$27.59	*	ZENO, GINA A ETAL	\$1,195.16	*
W + W ENTERPRISES INC	\$3,633.00	*	ZIEHL, MICHAEL	\$308.90	*
WALLACE, JAMES M	\$79.33	*	ZILEMBO, THOMAS A	\$1,405.94	*
WALSH, FRANCES L	\$1,604.38	*	ZINKA, MICHAEL	\$208.13	*
WALSH, JOHN	\$107.68	*			
WALSH, MEGAN	\$314.87	*			
WALSH, STEVEN M	\$2,825.04	*	*PAID IN FULL BEFORE 12/31/21		
WARD, GARY	\$274.39	*	**PARTIAL PAYMENT MADE BEFORE 12/31/21		
WARREN, ANTHONY	\$71.68	*			
WASH IT INC	\$0.11	*			
WASHBURN, WILLIAM	\$1,443.41	*			
WASHING WELL LAUNDRY	\$14.48	*			
WATERLOGIC USA INC	\$1.79	*			
WEAVER, DWIGHT P	\$1,322.78	*			
WEBSTER, GAIL K	\$1,063.80				
WEDGE POND REALTY CORP	\$3,332.51	*			
WEINSTEIN, NEAL L	\$814.93	*			
WELCH JR, DOUGLAS EDWARD	\$2,157.90				
WELCH, GEORGE	\$446.03	*			
WELCH, JEAN L	\$19.23	*			
WELCH, RICHARD	\$1,162.48				
WELLS AUTO CARE	\$59.09	*			
WELLS DOG + CAT HOSPITAL	\$81.66	*			
WELLS PAINT N WALLPAPER PARTNERSHIP	\$2,152.34	*			
WELLS SUPER WASH	\$291.39	**			



Proven Expertise & Integrity

February 23, 2022

Selectboard
Town of Wells, Maine
Wells, Maine

We were engaged by the Town of Wells, Maine and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2021. The following statements and schedules have been excerpted from the 2021 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule B
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule C
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule D

RHR Smith & Company

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
www.rhrsmith.com

	General Fund	2021 Infrastructure Bond (0724)	Public Safety Building (0840)	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 19,494,081	\$ -	\$ -	\$ 32,941	\$ 19,527,022
Investments	200,917	-	-	800	201,717
Accounts receivable (net of allowance for uncollectibles):					
Taxes	1,242,644	-	-	-	1,242,644
Liens	121,041	-	-	-	121,041
Other	89,009	-	-	-	89,009
Prepaid items	46,384	-	-	-	46,384
Tax acquired property	51,949	-	-	-	51,949
Restricted cash	4,546,701	-	-	-	4,546,701
Due from other funds	250,762	4,432,142	106,404	6,033,982	10,823,290
TOTAL ASSETS	\$ 26,043,488	\$ 4,432,142	\$ 106,404	\$ 6,067,723	\$ 36,649,757
LIABILITIES					
Accounts payable	\$ 376,009	\$ 42,022	\$ 2,250	\$ 302,146	\$ 722,427
Accrued expenses	22,737	-	-	-	22,737
Due to other funds	11,349,238	-	-	150,762	11,500,000
Escrows	772,427	-	-	-	772,427
TOTAL LIABILITIES	12,520,411	42,022	2,250	452,908	13,017,591
DEFERRED INFLOWS OF RESOURCES					
Prepaid taxes	53,576	-	-	-	53,576
Deferred revenues	627,236	-	-	-	627,236
TOTAL DEFERRED INFLOWS OF RESOURCES	680,812	-	-	-	680,812
FUND BALANCES					
Nonspendable	98,333	-	-	-	98,333
Restricted	-	4,390,120	104,154	3,144,534	7,638,808
Committed	-	-	-	2,576,217	2,576,217
Assigned	1,755,000	-	-	76,783	1,831,783
Unassigned	10,988,932	-	-	(182,719)	10,806,213
TOTAL FUND BALANCES	12,842,265	4,390,120	104,154	5,614,815	22,951,354
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	\$ 26,043,488	\$ 4,432,142	\$ 106,404	\$ 6,067,723	\$ 36,649,757

	General Fund	2021 Infrastructure Bond (0724)	Public Safety Building (0840)	Other Governmental Funds	Total Governmental Funds
REVENUES					
Taxes	\$ 37,787,806	\$ -	\$ -	\$ -	\$ 37,787,806
Intergovernmental revenue	1,359,390	-	-	309,978	1,669,368
Charges for services	1,440,287	-	-	2,070,445	3,510,732
Investment income	22,525	-	975	12	23,512
Other revenues	264,875	-	-	80,726	345,601
TOTAL REVENUES	40,874,883	-	975	2,461,161	43,337,019
EXPENDITURES					
Current:					
General government	3,677,164	-	-	2,116,340	5,793,504
Public safety	6,180,892	-	-	8,858	6,189,750
Health and sanitation	687,637	-	-	-	687,637
Recreation and culture	423,039	-	-	15,300	438,339
Education	20,326,227	-	-	-	20,326,227
Public works	1,375,351	-	-	-	1,375,351
Beach and harbors	153,496	-	-	22,481	175,977
Library	553,449	-	-	14,641	568,090
County tax	1,771,180	-	-	-	1,771,180
Unclassified	212,147	-	-	2,426	214,573
Overlay	16,766	-	-	-	16,766
Capital outlay	-	177,740	1,045,343	3,155,275	4,378,358
Debt service:					
Principal	1,311,718	-	-	-	1,311,718
Interest	537,988	-	-	-	537,988
TOTAL EXPENDITURES	37,227,054	177,740	1,045,343	5,335,321	43,785,458
EXCESS OF REVENUES OVER (UNDER)					
EXPENDITURES	3,647,829	(177,740)	(1,044,368)	(2,874,160)	(448,439)
OTHER FINANCING SOURCES (USES)					
Bond proceeds	-	4,000,000	-	-	4,000,000
Bond premium proceeds	-	567,860	-	-	567,860
Transfers in	293,986	-	-	2,919,100	3,213,086
Transfers (out)	(2,919,100)	-	-	(218,986)	(3,138,086)
TOTAL OTHER FINANCING SOURCES (USES)	(2,625,114)	4,567,860	-	2,700,114	4,642,860
NET CHANGE IN FUND BALANCES	1,022,715	4,390,120	(1,044,368)	(174,046)	4,194,421
FUND BALANCES - JULY 1, RESTATED	11,819,550	-	1,148,522	5,788,861	18,756,933
FUND BALANCES - JUNE 30	\$ 12,842,265	\$ 4,390,120	\$ 104,154	\$ 5,614,815	\$ 22,951,354

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, July 1	\$ 11,819,550	\$ 11,819,550	\$ 11,819,550	\$ -
Resources (Inflows):				
Taxes	37,601,500	37,181,868	37,787,806	605,938
Intergovernmental revenue	918,500	1,077,371	1,359,390	282,019
Charges for services	1,148,487	1,148,487	1,440,287	291,800
Investment income	90,000	90,000	22,525	(67,475)
Other income	264,000	264,000	264,875	875
Transfers from other funds	293,986	293,986	293,986	-
Amounts Available for Appropriation	<u>52,136,023</u>	<u>51,875,262</u>	<u>52,988,419</u>	<u>1,113,157</u>
Charges to Appropriations (Outflows):				
General government	4,378,483	4,296,905	3,677,164	619,741
Public safety	6,557,379	6,741,610	6,180,892	560,718
Health and sanitation	643,508	643,508	687,637	(44,129)
Recreation and culture	458,700	466,519	423,039	43,480
Education	20,326,227	20,326,227	20,326,227	-
Public works	1,588,390	1,645,946	1,375,351	270,595
Beach and harbors	151,131	154,852	153,496	1,356
Library	612,936	623,283	553,449	69,834
County tax	1,771,180	1,771,180	1,771,180	-
Unclassified	574,732	574,732	212,147	362,585
Debt service:				
Principal	1,311,719	1,311,719	1,311,718	1
Interest	537,988	537,988	537,988	-
Overlay	1,000,000	739,239	16,766	722,473
Transfers to other funds	2,919,100	2,919,100	2,919,100	-
Total Charges to Appropriations	<u>42,831,473</u>	<u>42,752,808</u>	<u>40,146,154</u>	<u>2,606,654</u>
Budgetary Fund Balance, June 30	<u>\$ 9,304,550</u>	<u>\$ 9,122,454</u>	<u>\$ 12,842,265</u>	<u>\$ 3,719,811</u>
Use of assigned fund balance	<u>\$ 2,515,000</u>	<u>\$ 2,697,096</u>	<u>\$ -</u>	<u>\$ (2,697,096)</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration salaries	\$ 462,481	\$ 11,683	\$ 474,164	\$ 458,272	\$ 15,892
Personnel salaries	130,028	5,606	135,634	139,361	(3,727)
Code enforcement salaries	428,661	10,922	439,583	416,034	23,549
Assessing salaries	278,319	14,014	292,333	265,677	26,656
Town clerk salaries	334,803	8,936	343,739	303,986	39,753
Town manager salaries	329,390	5,510	334,900	282,713	52,187
Office of planning salaries	211,913	10,091	222,004	212,621	9,383
Cable TV studio salaries	10,528	-	10,528	2,750	7,778
General government salaries	74,854	1,575	76,429	74,150	2,279
Train station salaries	41,312	843	42,155	36,414	5,741
Union/non-union salary adjustment	300,000	(183,918)	116,082	52,088	63,994
Benefits/insurances/taxes	49,300	-	49,300	18,491	30,809
Property/liability insurance	665,911	-	665,911	569,264	96,647
Town manager expenses	159,850	-	159,850	165,027	(5,177)
Office of planning expenses	40,200	8,201	48,401	32,935	15,466
Administration expenses	84,400	-	84,400	40,080	44,320
Town clerk expenses	39,000	488	39,488	20,218	19,270
Assessing expenses	14,800	-	14,800	11,452	3,348
Conservation committee	4,500	-	4,500	3,954	546
Code enforcement expenses	22,500	-	22,500	12,338	10,162
General government expenses	257,282	-	257,282	165,287	91,995
Train station operations	53,700	-	53,700	43,313	10,387
Cable TV studio	22,300	-	22,300	23,332	(1,032)
Personnel department expenses	54,810	971	55,781	12,104	43,677
IT Infrastructure	307,641	23,500	331,141	315,303	15,838
	<u>4,378,483</u>	<u>(81,578)</u>	<u>4,296,905</u>	<u>3,677,164</u>	<u>619,741</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	2,805,102	15,312	2,820,414	2,649,910	170,504
Fire department salaries	1,437,458	31,399	1,468,857	1,335,669	133,188
Dispatch center salaries	580,549	11,272	591,821	620,680	(28,859)
Animal control salaries	76,466	1,248	77,714	71,891	5,823
EMA salaries	5,383	-	5,383	-	5,383
Police department operations	541,800	98,000	639,800	408,122	231,678
EMA operations	54,200	-	54,200	54,200	-
Ambulance service	365,000	-	365,000	365,000	-
Fire department operations	264,450	-	264,450	230,435	34,015
Dispatch operations	130,370	27,000	157,370	129,112	28,258
Animal control operations	16,150	-	16,150	13,365	2,785
Public safety facility	125,100	-	125,100	145,213	(20,113)
Hydrant rental	155,351	-	155,351	157,295	(1,944)
	<u>6,557,379</u>	<u>184,231</u>	<u>6,741,610</u>	<u>6,180,892</u>	<u>560,718</u>
Recreation and culture:					
Recreation salaries	370,150	7,819	377,969	352,713	25,256
Recreation operations	58,320	-	58,320	49,546	8,774
R Jorgensen activity center	30,230	-	30,230	20,780	9,450
	<u>458,700</u>	<u>7,819</u>	<u>466,519</u>	<u>423,039</u>	<u>43,480</u>
Education	<u>20,326,227</u>	<u>-</u>	<u>20,326,227</u>	<u>20,326,227</u>	<u>-</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	899,590	57,556	957,146	898,512	58,634
Highway operations	688,800	-	688,800	476,839	211,961
	<u>1,588,390</u>	<u>57,556</u>	<u>1,645,946</u>	<u>1,375,351</u>	<u>270,595</u>
Health and sanitation:					
Transfer station salaries	234,008	-	234,008	208,806	25,202
Transfer station operations	409,500	-	409,500	478,831	(69,331)
	<u>643,508</u>	<u>-</u>	<u>643,508</u>	<u>687,637</u>	<u>(44,129)</u>
Beach and harbors:					
Harbor master salaries	116,081	3,721	119,802	113,448	6,354
Harbor master operating	35,050	-	35,050	40,048	(4,998)
	<u>151,131</u>	<u>3,721</u>	<u>154,852</u>	<u>153,496</u>	<u>1,356</u>
Library:					
Library salaries	493,936	10,347	504,283	447,993	56,290
Library operating	119,000	-	119,000	105,456	13,544
	<u>612,936</u>	<u>10,347</u>	<u>623,283</u>	<u>553,449</u>	<u>69,834</u>
County tax	<u>1,771,180</u>	<u>-</u>	<u>1,771,180</u>	<u>1,771,180</u>	<u>-</u>
Debt service:					
Principal	1,311,719	-	1,311,719	1,311,718	1
Interest	537,988	-	537,988	537,988	-
	<u>1,849,707</u>	<u>-</u>	<u>1,849,707</u>	<u>1,849,706</u>	<u>1</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Unclassified:					
Info center	47,482	-	47,482	47,482	-
Warrant articles - net	415,000	-	415,000	72,415	342,585
Outside agencies	112,250	-	112,250	92,250	20,000
	<u>574,732</u>	<u>-</u>	<u>574,732</u>	<u>212,147</u>	<u>362,585</u>
Overlay	<u>1,000,000</u>	<u>(260,761)</u>	<u>739,239</u>	<u>16,766</u>	<u>722,473</u>
Transfers to other funds:					
Special revenue funds	884,100	-	884,100	884,100	-
Capital projects funds	2,035,000	-	2,035,000	2,035,000	-
	<u>2,919,100</u>	<u>-</u>	<u>2,919,100</u>	<u>2,919,100</u>	<u>-</u>
Total Departmental Operations	<u>\$ 42,831,473</u>	<u>\$ (78,665)</u>	<u>\$ 42,752,808</u>	<u>\$ 40,146,154</u>	<u>\$ 2,606,654</u>

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 29,172	\$ -	\$ 3,769	\$ 32,941
Accounts receivable	800	-	-	800
Due from other funds	5,132,897	901,085	-	6,033,982
TOTAL ASSETS	<u>\$5,162,869</u>	<u>\$ 901,085</u>	<u>\$ 3,769</u>	<u>\$ 6,067,723</u>
LIABILITIES				
Accounts payable	\$ 239,295	\$ 62,851	\$ -	\$ 302,146
Due to other funds	150,762	-	-	150,762
TOTAL LIABILITIES	<u>390,057</u>	<u>62,851</u>	<u>-</u>	<u>452,908</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	3,140,765	-	3,769	3,144,534
Committed	1,737,983	838,234	-	2,576,217
Assigned	76,783	-	-	76,783
Unassigned	(182,719)	-	-	(182,719)
TOTAL FUND BALANCES	<u>4,772,812</u>	<u>838,234</u>	<u>3,769</u>	<u>5,614,815</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$5,162,869</u>	<u>\$ 901,085</u>	<u>\$ 3,769</u>	<u>\$ 6,067,723</u>

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental revenue	\$ 309,978	\$ -	\$ -	\$ 309,978
Charges for services	2,070,445	-	-	2,070,445
Interest income	6	-	6	12
Other income	80,726	-	-	80,726
TOTAL REVENUES	2,461,155	-	6	2,461,161
EXPENDITURES				
General government	2,116,340	-	-	2,116,340
Public safety	8,858	-	-	8,858
Recreation and culture	15,300	-	-	15,300
Beach and harbors	22,481	-	-	22,481
Library	14,641	-	-	14,641
Unclassified	-	2,406	20	2,426
Capital outlay	935,782	2,219,493	-	3,155,275
TOTAL EXPENDITURES	3,113,402	2,221,899	20	5,335,321
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(652,247)	(2,221,899)	(14)	(2,874,160)
OTHER FINANCING SOURCES (USES)				
Transfers in	944,100	1,975,000	-	2,919,100
Transfers (out)	(218,986)	-	-	(218,986)
TOTAL OTHER FINANCING SOURCES (USES)	725,114	1,975,000	-	2,700,114
NET CHANGE IN FUND BALANCES	72,867	(246,899)	(14)	(174,046)
FUND BALANCES - JULY 1, RESTATED	4,699,945	1,085,133	3,783	5,788,861
FUND BALANCES - JUNE 30	\$ 4,772,812	\$ 838,234	\$ 3,769	\$ 5,614,815