



TOWN OF WELLS ANNUAL REPORT

Fiscal Year 2020



For Fiscal Year beginning July 1, 2019 through June 30, 2020

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Cover Photo: New Public Safety Facility completed Fall 2019

Note: This Town Report has traditionally attempted to reflect, for historical purposes, the year's activities by season.

HOLIDAY AND MEETING SCHEDULE

2021 Holiday Schedule

New Year's Day	Friday, January 1, 2021
Martin Luther King, Jr. Day	Monday, January 19, 2021
Presidents' Day	Monday, February 15, 2021
Memorial Day	Monday, May 31, 2021
Independence Day	Monday, July 5, 2021
Labor Day	Monday, September 6, 2021
Columbus Day	Monday, October 11, 2021
Veterans' Day	Thursday, November 11, 2021
Thanksgiving Day	Thursday, November 25, 2021
Day after Thanksgiving	Friday, November 26, 2021
Christmas Day	Friday, December 24, 2021

Regularly Scheduled Meetings

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

SELECTMEN 1st & 3rd Tuesday, 7PM

PLANNING BOARD 1st & 3rd Monday, 7PM

ZONING BOARD OF APPEALS 2nd & 4th Monday, 7PM

COMPREHENSIVE PLAN UPDATE COMMITTEE 3rd Thursday, 6PM

STAFF REVIEW COMMITTEE 1st & 3rd Tuesday, 9AM

RECREATION COMMISSION 2nd Wednesday, 6:30PM
(Meetings at Walter Marsh Recreation Facility)

LIBRARY (Meetings in Library Conference Room)
Board of Directors 2nd Wednesday, 6:00PM
Friends of the Library 2nd Wednesday, 10:15AM

WEMS BOARD OF DIRECTORS
Wells Police Dept., 1st Floor 2nd Thursday, 5:00PM

WELLS SANITARY DISTRICT TRUSTEES
197 Eldridge Road Last Thursday, 7:00PM

WOCSD SCHOOL COMMITTEE 1st Wednesday, 6:30PM
(Meets at Superintendent's Office, Route 1 campus)

ALL MEETINGS ARE OPEN TO THE PUBLIC

DEDICATION



Karl Ekstedt

It is with great pleasure that I have the opportunity to write this year's dedication of the Town of Wells Report on behalf of the Board of Selectmen. We have so many great citizens in this town and picking just one each year is always tough. When we thought this one out it seemed to be a “no-brainer” for all of us. This year we dedicate the report to Karl Ekstedt.

Karl is not a “local” by the rules of local lore. However, he is just the type of citizen you want to move into Wells. Karl, like many others, spent his summers in Wells coming here from Agawam MA. Yep, he is one of those. Karl loved this area like we all do. Karl moved up here 21 years ago and ever since he has become an active member of our community. He owned Oceanside Rubbish for many years and ran that business just like he does everything in life, with fairness and a big heart. He employed many locals and was constantly donating to charities. Karl was eventually persuaded to run for Selectman and has been a member of the Board for 12 years and has been chair for the last eight years. He has served on the Wells Public Library committee, has been active with the Rachel Carson committee and he is a constant force on the Board of Selectmen. When needed Karl can be tough but is always there for everyone. He helps many Veteran groups and donates his time and money to the local schools and other community based projects. He was known many times to donate dumpsters or trash pickups to those in need and whose homes may have fallen into disrepair. As a selectman Karl was known as the Paver. He paved the way for this town and its future. He helped to bond five million dollars to bring our roads up to shape after constant past cutting of the paving budget. He guided us through the building project of the Public Safety Building helping us shave millions off the price tag. His knowledge of trash and recycling is invaluable to the community. He is a constant at Town Hall.

Karl is now retired from his job and is leaving the Board. He will be able to spend more time with his wife Linda and his four grown children and 4 grandchildren. This Town will miss his guidance

but he will continue to be a great citizen for the Town of Wells and its people. Thank you, Karl, for your commitment to this town and your wisdom. The Town of Wells appreciates you and all you have done.

Respectfully submitted,

Timothy Roche, Vice Chair
Board of Selectmen

TOWN MANAGER AND BOARD OF SELECTMEN

Summer 2019 (July- September)



Former Public Safety Building



New Public Safety Building

The Summer of 2019 started cold and rainy and ended as a robust tourist season as the weather in August and the early fall was terrific. Wayne Vetre, Wells Fire Chief, passed away in early July at a Boston hospital. The Wells Fire Department and surrounding departments brought him home to Bibber Funeral Home in a moving convoy along I-95 followed by a large service at St. Mary's Church and in Guilford, Connecticut where he was formerly employed as the Assistant Chief. The new 40,000 sq ft. Public Safety Complex behind the existing Fire and Police Departments was finally complete and was moved into in late August/ early September and the existing Corner Fire Station and Police Station were demolished. Landscaping was left for the Spring of 2020. The new budget year commenced with the implementation of the FY'20 Budget voted on in June. Highlights of the new items in the budget that passed included the passages of 1) a new daytime Firefighter position; 2) authorization to sell municipal land on 109 where the original site for the Fire Substation was to be located; 3) leasing two town parcels (9B Brownfield site and old gravel pit land off Crediford Road for a commercial 10 MW Solar Array and 4) nine Land Use amendments. The Town Manager appointed after a long search a new Library Director, Cindy Appleby who would start in late summer.



As the summer commenced, The Town, through its Volunteer and Events Coordinator and Board of Selectmen, sponsored at the Harbor Park its second largest Brewfest in early July which had approximately 600 participants. The town partnered with a commercially run Brewfest organizer as well as the seasonal trollies and the School District to bring the participants from the Junior High parking lot to the event and then back. The organizer agreed to come back in 2020 for another Wells Brewfest. In

addition, through the Town's Volunteer and Events Coordinator, Harborfest was very successful with the town taking a larger role in the festival. The Town's new Parking and Traffic Committee was appointed and started work in late August. Their charge was to look at the beach / coastal public parking lots and roadways for safety and efficiency improvements. Labor Day came and the summer slowed down and began the transition into the fall season. Weather was perfect and many projects were completed. Seasonal Parking meter revenue collection was close to being at an all-time high to support the Beach Enterprise Fund and services at the beaches in Wells.

The Annual September Volunteer Appreciation Breakfast was hosted by the Board of Selectmen to honor the town's volunteers at the Johnson Hall Museum. Over a hundred attended the breakfast which honored volunteer of the year, Stephen Brennick, who is a member of the Conservation Commission and undertook both trail maintenance as well as construction of new trails. **Fall (October- December 2019)**

Indigenous Peoples Day weekend was again warm and sunny and ushered in the start of budgeting and fall work. The Board of Selectmen set the tax rate for FY'20.

Tax Commitment set 10/11/19:

Schools:	\$6.24
County:	\$0.53
Municipal:	\$3.65
Total	\$10.42

Current Rate is \$10.32 and new Tax Rate is \$10.42. \$.10 represents a 1% increase.

A regional Household Hazardous Waste Collection Day was held at the Kennebunk Transfer Station with the Towns of Arundel, Kennebunk, Kennebunkport and Wells. It was much better attended by the citizens than in 2018.

The Recreation Department sponsored their annual Haunted Hayride to a huge crowd in late October.

The Town's Economy was humming throughout 2019 and it appeared to be ending on a high note for the Tourism Industry and the trades in the community.

The FY'21 Budget process was started by the Board of Selectmen and guidance to the Town Manager and Finance Director on its development.

The Town hired a new Fire Chief, Marc Dupuis from Rochester, NH and he started work in the late fall/early winter. Town Manager Jonathan Carter announced he would not renew his contract in September 2020 and would like to retire at the beginning of the summer. The Board was disappointed but indicated they would start the recruitment process the first of the new year.

The Town Auditor presented the FY'19 Audit as a clean audit with no findings.

The Town Manager and Finance Director presented the FY'21 Budget to the Board of Selectmen in early December who then turned it over to the Budget Committee for their review and recommendations commencing in January.

The Town's Holiday Parade on Route One was large and had fairly warm weather which brought out a large crowd.

During the month of December, the departments within Town Hall commenced decorating their offices for the holidays and it turned into quite a competition.



Code Enforcement



Planning



Town Manager



Town Clerk's Entrance



General Office



Assessing Office





Human Resources

The weather turned cold during the last week of December 2019.

Winter (January –March 2020)

Winter 2020 was not as bad as the prior winter. Still snow came and melted with a lot of sleet and freezing rain.

The Budget Committee met weekly until they completed their review in early March. The budget was returned to the Board of Selectmen for their review and recommendations. The law was changed in 2018 to require an additional period of time before the State elections to have materials ready resulting in the Selectmen and Budget Committee completing their Budget and Town Meeting Warrant process early. Town Meeting Warrants were prepared for the first meeting in April to be signed.

The Board of Selectmen posted the roads for spring time conditions, but they came down early as the frost came out of the roads quickly.

Recruitment for Summer seasonal positions commenced in February.

In February, the Town Volunteer and Events Coordinator put on the third *Taste of Wells* event at the York County Community College. It was met with pent up cabin fever attendance setting all sorts of records.

The Parking and Traffic Committee issued their Final Report to the Board of Selectmen which was accepted and Code Chapters were updated through public hearings on amendments. The Committee's report provided engineering designs for all beach parking lots with maximum vehicles indicated.

The Board of Selectmen authorized and the Town Manager hired a Social Media Consultant to assist with developing a social media plan for the local government in addition to working with the Town Attorney on a Social Media policy.

Town Clerk Jessica Keyes announced her retirement following Town Meeting in July.



COVID-19 - Worldwide Pandemic effects were felt in Maine and all of the United States and the world. On March 17, 2020 the Wells Board of Selectmen enacted Emergency Orders under Chapter 14 Emergency Management Preparedness and the Schools closed to in person learning and switched quickly to remote learning. Municipal buildings closed to the public and staff worked remotely with Public Safety and PWD working. Governor Mills issued a Statewide Emergency Proclamation with several orders including a stay at home order. The Town immediately did the following:

- **The Town Manager wrote to all restaurants and bars that are licensed in Wells to enforce the Governor’s Executive Order for restaurants and bars to discontinue in-dining and bar service effective 6PM March 18, 2020 until March 31st. Restaurants were encouraged to provide take out and continue drive thru service.**
- **All Standing and Advisory Committee and Board Meetings were cancelled for a two week period.**
- **Information on the Wells COVID-19 and other information was sent out with the Property Tax second half reminders to taxpayers.**
- **Transfer Station Operations resumed its regular schedule with additional staffing. Wells –Ogunquit Superintendent Daly closed schools through April 26, 2020. Wells Board of Selectmen wrote to Governor Mills with their concerns.**
- **Wells Board of Selectmen held their first Zoom Public meeting on March 24, 2020 and continued to do so weekly on Tuesday’s at 6PM through June 2, 2020.**
- **Wells Board of Selectmen closed all beaches to the Public at their March 24, 2020 meeting until further notice in an attempt to stop social gatherings**
- **Wells Board of Selectmen at their March 24, 2020 meeting voted to recommend for those in our community to Stay at Home during the virus outbreak.**

Spring (April- June 2020)

All Town Meeting Charter requirements were met with the required Budget Committee and Selectmen Reconciliation Meeting; Joint Budget Public Hearing and Warrant signing authorization was given by the Board of Selectmen. The Town Meeting Warrant Book was put together and placed on hold pending the Governor’s decision to move the June 9th Election until later in the summer. The Board of selectmen would follow the rescheduling of Town Meeting and the Town Election until July 14, 2020 which was the date the Governor selected.

Spring came early with beautiful weather following a mild winter. COVID-19 kept Town Hall, Library, and Recreation Department closed during April. No committee or board meetings other than the Board of Selectmen met which was on a weekly basis. Zoom meetings were established along with Facebook live and Cable Access that produced viewers as large as 1,500 with the Social Media Consultant asking questions during the Open to the Public segments of the Selectmen meetings.

The 2020 Summer preparations were kicked into high gear with beach operations enhanced with a new stair /ramp system installed at Crescent Beach and new ramps for easier access to the inner Harbor beaches at the Eastern Shore and Jetty parking lots.

- Closed all municipal facilities to public entry with the exception of the Transfer Station and Public Safety Complex. The Train Station was closed.
- Municipal Staff worked remotely where possible with the exception of the Train Station.
- Wells Board of Selectmen opened Wells Beaches to public for walking, swimming, surfing and fishing starting May 11, 2020.
- Wells posted FAQ's on Lodging and encouraged people to read the FAQ's from the Maine CDC page which was regularly updated.
- The Wells Recreation Department cancelled their Summer Camp.
- The Wells Town Hall Reopened on May 18, 2020 by appointment only.
- Board of Selectmen voted to open beaches for full recreational purposes on Tuesday, May 26, 2020.
- Board of Selectmen voted to pass an Emergency Ordinance to relax regulations for staff to work with businesses to provide for exterior extensions of their businesses to maximize sales such as outside dining opportunities commencing June 1, 2020.
- Week of June 2, 2020 Board of Selectmen and Town Employees worked to assist Businesses to maximize outdoor sales. Over 2 dozen businesses were assisted.
- June 2, 2020, Board of Selectmen, per the Governor's Order 53-A, placed July 11, 2020 as the deadline for vehicles that require registration from February through June 2020 to register their vehicles without penalty.
- June 17, 2020- The Governor allowed in-dining for restaurants in York County.
- June 26, 2020 – The Governor allowed Lodging to accept reservations for in-state, NH and VT travelers and COVID-19 testing or the 14-day Quarantine requirement, for out of state travelers other than NH, VT and Maine.
- Wells Beach Restrooms reopened June 18, 2020 along with Playgrounds.
- June 19, 2020 Muni Grant Application submitted to State for additional items requested for COVID-19 State assistance.

Preparations were being made to safely hold in person elections in the State. However, the Secretary of State and the Governor urged absentee voting which by the end of June was keeping the Town Clerk's Office extremely busy with ballot requests.

June ended with an unknown of how the summer would progress with the Tourism Industry and how travelers would be addressed regarding quarantine coming in from out of state. The Board of Selectmen began to interview Town Manager candidates that were placed on hold in March and were in hopes to make an announcement of Jon Carter's replacement in July.

Respectfully submitted,

Jonathan L. Carter
Town Manager

TELEPHONE NUMBERS

EMERGENCY:			
WELLS POLICE	FIRE & POLICE	9-1-1	
	(non-emergency)	(Dispatch)	646-9354
		(Business)	646-9354
		(FAX)	646-7800
AMBULANCE		(Business)	641-8099
FIRE		(Business)	646-7912
 INFORMATION:			
Administration	(Town Manager)		646-5113
	(Town Hall)	(FAX)	646-2935
Assessor's Office	(Tax Assessments)		646-6081
Automobile Registration	(Excise Tax)		646-5113
Building & Plumbing Permits			646-5187
Chamber of Commerce			646-2451
Emergency Management Director			646-7912
Code Enforcement Officer			646-5188
Dogs (Animal Control Officer)			646-9354
Fish & Game Licenses	(Town Clerk)		646-2882
Game Warden (Regional Headquarters)			1-800-295-2435
Harbor Master			646-3236
Moody Post Office			646-7125
Public Library			646-8181
Public Works	(Road Commissioner)		646-3014
Rachel Carson			646-9226
Recreation Department (Rt 9A aka Branch Rd)			646-5826
Registry of Motor Vehicles-(Kennebunk)			985-4890
School (Superintendent)			646-8331
Sewer (Wells Sanitary District)			646-5906
Soc. Sec Administration – (110 Main St, Saco)			1-800-772-1213
Solid Waste Transfer Station (Willie Hill Rd)			646-8647
Tax Collector			646-5113
Vital Statistics (Births, Deaths, Marriages)			646-2882
<i>Vital Statistics (Augusta)</i>			(207) 287-1919
Voter Registrations			646-2882
Wells/Ogunquit Historical Society			646-4775
Wells Post Office			646-2984

MUNICIPAL LISTING

Town Manager	Jonathan Carter
Tax Collector	Jonathan Carter
General Assistance Administrator	Jonathan Carter
Selectmen's Clerk	Jonathan Carter
Public Access Officer	Jonathan Carter
Single Assessor	Keeley-Anne Lambert
Finance Director/Treasurer	Jodie Sanborn
Road Commissioner	Carol Murray
Town Engineer/Planner	Michael Livingston
Code Enforcement Officer	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director	Marcella Faucher
Police Chief	Jo Ann Putnam
Animal Control Officer	Caitlin Lipert
Fire Chief	Wayne D. Vetre 7/5/19
Emergency Management Director	Wayne D. Vetre 7/5/19
Fire Inspector	Wayne D. Vetre 7/5/19
Fire Chief	Mark Dupuis
Emergency Management Director	Mark Dupuis
Fire Inspector	Mark Dupuis
E911 Addressing Officer	Keeley-Anne Lambert
Recreation Director	Tina LeBlanc
Harbor Master	Michael York
Assistant Harbor Master	James Black
Selectmen's Recording Secretary	Cynthia Davidson
Clam Warden	Everett Leach
Library Director	Cynthia Appleby
Registrar of Voters	Kerri Van Schaack
Town Historian	Hope Shelley
Volunteer Coordinator	Cynthia Adamsky
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent	James Daly

PUBLIC UTILITIES

Central Maine Power Co. (Customer Service)	1-800-696-1000
K.K. & Wells Water District (Kennebunk)	985-3385
Fair Point Communications (Customer service)	1-866-984-2001
Spectrum (Cable TV)	1-800-833-2253

COUNTY:

Registry of Deeds (Alfred)	324-1576
Registry of Probate (Alfred)	324-1577
County Commissioners	324-1571
Sheriff	1-800-492-0855
York County Health Association (York)	363-7634
Visiting Nurses (York Hospital)	1-800-287-7632

ELECTED OFFICIALS

SELECTMEN

Terms: 3 years expire in June

John MacLeod III	2022
Sean P.J. Roche	2022
Kathleen D. Chase	2021
Karl Ekstedt, Chairman	2021
Timothy Roche, Vice Chairman	2020

Recording Secretary, Cynthia Davidson

TOWN CLERK

Term: 3 years expire in June

Jessica Keyes	2020
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TRUSTEES - COMMUNITY SCHOOL DISTRICT COMMITTEE

Helena R. Ackerson, Chairman	2022
Karen S. MacNeill	2021
Jason W. Vennard, Vice Chairman	2020

TRUSTEES - WELLS SANITARY DISTRICT

Term: 3 years expire in June

Justin R. Batchelder, Vice Chairman	2022
Alphonse Niski	2022
Jennifer L. Batchelder	2021
John K. Macleod III	2021
Dean C. Ramsdell, Chairman	2020
Nick Rico P. E., Superintendent	

TRUSTEE - K.K. & WELLS WATER DISTRICT

Term: 3 years expire in June

Thomas P. Oliver	2022
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TRUSTEE - WELLS PUBLIC LIBRARY

Term: 3 years expire in June

Elise C. LaPlante	2022
Peter F. Masucci	2022
Alice Schleiderer	2022
Jacqui Boyko, Chairman	2021
Maureen M. Conners	2021
Charlotte M. Streeter	2021
Lisa Hubbard, Vice Chairman	2020
Kristina Sanborn	2020
Amelia E. Anderson	2020

BOARDS & COMMISSIONS

BOARD OF ASSESSMENT REVIEW

Term: 3 years expire in July

Vacant	2022
Richard Stellman	2021
William Cotter	2020
Corey DeWitt, Chairman	2020
Donald Turner, Vice Chairman	2019

(Term ended 2019)

Alternates

Marilyn Falzone	2021
Karla Bergeron	2020

PERSONNEL ADVISORY BOARD

Term: 3 years expire in July

Michael Livingston	2022
Joann Beaudoin	2021
Michael T. Curry	2021
Maryanna Arsenault, Vice Chairman	2020
Betsy DiCapua	2020

Recording Secretary, Cynthia Davidson

VOTER REGISTRATION APPEALS BOARD

Term: 3 years expire in June
(Chairman 4 years)

Nancy Ford, Republican, Chairman	2021
Constance I. Bemis, Republican	2021
Cynthia Dubea, Democrat	2021

Alternates

Mary Marra, Democrat	2020
Robert Zitzow, Republican	2020

BUDGET COMMITTEE

Term: 3 years expire in April

Marisa Caputo	2023
J. Russell Markgren	2023
Brian Toomey, Vice Chairman	2023
Richard DeBold	2022
James Gaylord	2022
Ronald Schneider Jr., Chairman	2021
William A. Wade	2021

Alternates	
Robert Mulcahy	2022
Susan Finnell	2022
Anna Martin	2021

PLANNING BOARD	Term: 3 years expire in December
Charles Anderson, Jr.	2022
Brian Toomey	2021
Robert Sullivan	2021
Richard DeBold	2021
Charles Millian, Chairman	2020

Associate	
Richard Seiden	2022
Dennis Hardy	2020

Recording Secretary, Cynthia Davidson

ZONING BOARD OF APPEALS	Term: 3 years expire in November
Robert Lavoie, Chairman	2022
John N. Ardini	2021
Michael Findley	2021
Dr. Louis S. Cohen, Vice Chairman	2020
Jason Heft	2020

<u>Associate Members</u>	
John McDermott	2021
Thomas T. Pulsifer	2021
Carol A. Kingston, E.D.D.	2020

Recording Secretary, Cynthia Davidson

TOWN CONSERVATION COMMISSION	Term: 3 years expire in March
Kaitlyn Bennett	2023
Keith Fletcher	2023
V. Owen Grumbling, Chairman	2022
Steve Brennick	2021
William Spiller	2021

<u>Alternates</u>	
Michele Stivaletta-Noble	2023
Linda Grenfell	2022
Patrick Purcell	2021

SHELLFISH CONSERVATION COMMITTEE	Term: 3 years expire in March	
Susan Pike		2023
Maynard Bridges, Vice Chairman		2022
Kenneth Lowell		2022
Douglas Knox		2021
Everett Leach, Chairman		2021

Alternates

Ryan Liberty		2023
Michael Yorke		2023

HISTORICAL PRESERVATION COMMISSION	Term: 3 years expire in March	
Vacant		2023
Vacant		2023
Vacant		2023
Vacant		2022
Vacant		2022
Vacant		2022
Vacant		2021
Vacant		2021
Vacant		2021

RECREATION COMMISSION	Term: 3 years expire in April	
Delaney Gray		2023
Laura Barra, Chairman		2023
Justine Belanger		2023
Holly Margeson Gamache, Vice Chairman		2022
Gene Sledzieski		2022
Michael Vigue	(Resigned 2/6/20)	2021
Sybil Coombs		2021

Alternates

Vacant		2021
Mary McEvoy-Giannetti	(Resigned 3/11/20)	2021
Vacant		2023

HARBOR ADVISORY COMMITTEE	Term: 3 years expire in August	
Michael J. Caplan, Chairman		2022
Charles Bashaw		2021
Francis Dudley		2021
Ryan Liberty		2021
Kathryn Mooney,		2020
Robert Hobbs		2020
Scott Worthing		2020

Alternates	
David Harrison	2022
Paul Dever	2022

Recording Secretary, Cynthia Davidson

WAYFINDER PROJECT COMMITTEE

Jo Ann Putnam	2019
Eleanor Vadenais	2019
Kate Kelly	2019
Nik Charov	2019
Jon Carter	2019
Tim Roche	2019
Julia Einstein	2019

C.A.T.V.REGULATORY COMMISSION

Term: Indefinite

Reginald Bennett
 Timothy Roche
 Town Manager acts as Advisory Member

WELLS ECONOMIC DEVELOPMENT COMMITTEE

Term: Indefinite

Daniel Hobbs

SOLID WASTE & RECYCLING COMMITTEE

Term: Indefinite

Ronald Cheney
 Cynthia Davidson
 Steven Koeninger
 David MacKenzie
 Sally Morse
 Robert Subilia
 Mark Webster

CONDO LODGING COMMITTEE

Term: Indefinite

Irene Crocker
 Luke Guerrette
 David Johnson
 Katheryn Kelly
 Timothy Roche

PUBLIC ACCESS ADVISORY COMMITTEE

Term: Indefinite

Board of Selectmen
 Jonathan Carter
 Marianne Goodine, Studio Manager

CAPITAL IMPROVEMENT COMMITTEE

Board of Selectmen
Budget Committee

WEMS

Term expires in December

Kathleen Burke, Vice President	2020
Michael McDonald, Secretary	2020
Marjorie Page, Treasurer	2020
Thomas Oliver, President	2020

James Lapolla, Director

PARKING & TRAFFIC COMMITTEE

Richard Trachimowicz
Katy Kelly
Lorraine Cullen
David MacKenzie
Linda Wagner
Luke Garrette
Elaine Televi
Richard Clark
Jackie Maude Carter
Betsy DiCapua
Karl Ekstedt
Jonathan Carter
Mike Livingston
Ch. JoAnn Putnam/Lt. Congdon
Randy Dunton

ELECTION WORKERS

Marilyn Arrott	
Bobbi Jo Boulay	
Karen Bragdon	
Michele Butler-Parr	Volunteer
Deb Chabot	
Kathleen Chase	Volunteer
Karen Coady	
Cynthia Davidson	
Cynthia Dubea	Volunteer
Maargaret Duddy	Volunteer
Pamela Edwards	
Douglas Erskine	Volunteer
Beverly Esson	
Thomas Esson	
Robert Ferns	

Wendy Ferns
Aileen Fortune
Tanya Freeman
Nancy Geneseo
Shannon Giddens
Raylene Grant
June Hamel
Bonnie Heptig
Bonita Kershaw
Douglas MacPherson Volunteer
Joanne Metz
Barbara Miller
Emma Morgrage
Marilyn O'Neill
Linda Rouillard
Linda Searles
Margaret Stone
Gail Trust
Karen Tufts
Judith Turner Volunteer
Aliza Van Schaack
Gayle Weymouth
Vickie Witham
Kathleen Wright

TRAFFIC / CROWD CONTROL

Douglas Erskine Volunteer
Philip Lizotte Volunteer

STATE LEGISLATIVE DELEGATION

STATE SENATE

(2 year term)

DISTRICT **34**

Joe Rafferty (Rep)
3 State House Station
Augusta, ME 04333-0003
Tel: 207-287-1515
Fax: 1-207-287-1585
Website: legislature.maine.gov/senate
Toll Free: 1-800-423-6900 Sessions only.

Term expires: December 2022

Legal Add:

Tel:

E-mail: Joe.Rafferty@legislature.maine.gov

STATE HOUSE OF REPRESENTATIVES

(2 year term)

DISTRICTS 7 & 4

Timothy M. Roche (Rep)
House of Representatives
2 State House Station
Augusta, ME. 04333-0002
Tel: (207) 287-1440

Term expires: December 2022

Legal Add: 34 Loop Road

(7)

Wells, Maine 04090

Cell: (207) 337-5665

Email: Timothy.Roche@legislature.maine.gov

Patricia Hymanson (Dem)
House of Representatives
2 State House Station
Augusta, ME 04333-0002
Stat House E-Mail:

Term expires: December 2022

Legal Add: 34 High Pine Road

(4)

York, ME 03909

Residence: (207) 363-8353

Patricia.Hymanson@legislature.maine.gov

Telephone:

(207) 287-1400 (voice)

State House TTY Line:

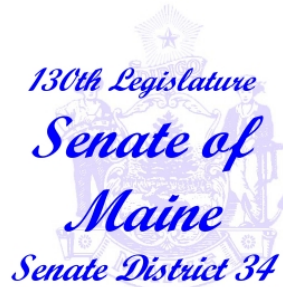
(207) 287-4469 (TTY)

State House Message Phone:

(800) 423-2900

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900

Maine Legislative Internet Web Site- <http://www.maine.gov/legis/house>



Senator Joe Rafferty
3 State House Station
Augusta, ME 04333-0003
Office (207) 287-1515
Joe.Rafferty@legislature.maine.gov

Dear Friends,

Thank you for electing me as your State Senator. Being your voice in the State House is the responsibility of a lifetime, and I am honored to have this opportunity.

This past year, Mainers have faced challenges that we could have never imagined. We have confronted a global pandemic, an economic crisis, and mass unemployment, all while trying to go about our day-to-day lives to the best of our abilities. Unfortunately, these challenging times have not yet passed us by. Even though we see the light at the end of the tunnel with the rollout of the COVID-19 vaccines, I encourage everyone to stay strong and do their part now to slow the spread of the virus, prevent further loss of life, and help our economy recover.

In the Legislature, I have been appointed to serve as Chair of the Labor and Housing Committee, and I will also serve on the Education and Cultural Affairs Committee. I am looking forward to taking my experience as an educator and union leader and applying it to my work in Augusta. I will keep fighting for the things all Mainers seek: a living wage, access to affordable health care, and a stable future for their children – no matter what path they choose in life.

As with everything else in our lives, the way we will do our work in the Legislature will also be unusual for a while longer. We will be doing much of it virtually, and only convening all-together in person when it's necessary. Our committee hearings and meetings will all be live-streamed and recorded, and can be seen online at www.legislature.maine.gov. In addition, Mainers will be able to participate and testify in these meetings live on camera or by calling into 1-800 numbers. I will make sure that even during these unusual times, the public always has ample access to see our work and to add their voices to the process.

I also want to remind you that I am here as a resource for you or your family. Whether you have an issue with your unemployment benefits, need to contact a state agency or just have a question or comment, don't hesitate to reach out. You can send me an email at Joe.Rafferty@legislature.maine.gov or call my office at (207) 287-1515.

I know these are still difficult times, but we will get through them and on to brighter days soon.

Sincerely,

Senator Joe Rafferty

*Fax: (207) 287-1585 * TTY (207) 287-1583 * Message Service 1-800-423-6900 * Website: legislature.maine.gov/senate*



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1440
TTY: (207) 287-4469

Timothy M. Roche

4 Loop Road
Wells, ME 04090
Phone: (207) 337-5665
Timothy.Roche@legislature.maine.gov

January 2021

Dear Friends and Neighbors,

Thank you for electing me to serve as your State Representative. Serving the residents of House District 7 in the Maine Legislature is a responsibility that I take seriously and I am honored that you have entrusted me to be your voice at our State Capitol.

On December 2nd, the 130th Legislature was sworn-in at the Augusta Civic Center instead of the chambers at the State House as a safety precaution due to the ongoing COVID-19 pandemic.

This session, our biggest priority is addressing the next biennial budget with which we're facing a serious budget shortfall over the next three years. Difficult decisions will have to be made for prioritizing resources to make ends meet.

I encourage you to actively participate in your state government. Phone calls and letters are always a welcomed avenue for providing feedback. This session, with the increased utilization in remote meetings and hearings, happenings in Augusta are now even more accessible. Using the homepage of the Maine Legislature: **Legislature.Maine.Gov**, you will find access to Zoom meetings, public hearings, and YouTube videos providing updates on the latest at our State Capitol.

To join my weekly eNewsletter featuring current state news, please contact me at Tim.Roche@legislature.maine.gov and I will happily add you to my distribution.

Again, thank you for giving me the honor of serving you in Augusta and may you all have a safe and healthy 2021.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Roche".

Tim Roche
State Representative

MAINE CONGRESSIONAL DELEGATION

UNITED STATES SENATORS

Susan Collins (Rep)
413 Dirksen Senate Office Bldg.
Washington, D.C. 20510-1901
Tel: (202) 224-2523
Fax: (202) 225-2693
E-mail: senator@collins.senate.gov

Term expires: January 2021
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Fax: (207) 283-4054

Angus King Jr (I)
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REPRESENTATIVE TO CONGRESS

(2-year term)

Chellie Pingree (Dem)
1037 Longworth House Office Bldg.
Washington, D.C. 20515
Tel: (202) 225-6116
FAX: 202-225-5590
<https://pingree.house.gov/contact-chellie>

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Portland, Maine 04101
Tel: (207) 774-5019
FAX: 207-871-0720

SUSAN M. COLLINS
MAINE

413 DIRKEN SENATE OFFICE BUILDING
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(202) 224-2903 (FAX)

United States Senate
WASHINGTON, DC 20510-1904

COMMITTEES
SPECIAL COMMITTEE
ON AGING
Chairman
APPROPRIATIONS
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to reflect on 2020, an incredibly challenging year for Maine families, small businesses, and communities.

When the pandemic struck, our country faced the specter of an overwhelmed health care system and devastation to our small businesses and the millions of people they employ. I immediately worked with Republicans and Democrats to pass multiple laws allocating approximately \$3 trillion to respond to this public health and economic crisis, including more than \$8 billion directed to Maine to support testing, schools, the economy, and other purposes — that is nearly double Maine’s annual state budget.

I am especially proud of the bipartisan Paycheck Protection Program (PPP) I co-authored. This program has provided three out of four Maine small businesses with nearly \$2.3 billion in forgivable loans, which has helped sustain more than 250,000 Maine jobs. I have met thousands of Maine small employers and employees in all 16 counties who are surviving because of the PPP. As one small business owner told me, the PPP provided “exactly what we needed at exactly the right time.” The PPP also allowed employers to maintain benefits, such as health care, during this challenging time. Another round of PPP is needed to sustain small businesses and their employees.

While the pandemic continues across Maine, our nation, and the world, I thank the first responders, health care professionals, teachers, grocery store employees, factory workers, farmers, truck drivers, postal employees, and so many others who continue to stay on the job during this difficult time. With the deployment of the first vaccines, better tests, and the incredible speed with which these life-saving responses were developed, I am hopeful we can emerge from this crisis in the next few months.

While providing relief to American families was my focus throughout 2020, other accomplishments include the passage of the Great American Outdoors Act, which provides full funding of the Land and Water Conservation Fund and addresses the maintenance backlog at our national parks, forests, and wildlife refuges. As Chairman of the Transportation Appropriations Subcommittee, in 2020 alone, I secured \$132 million to improve Maine’s roads, bridges, airports, buses, rail, ferries, and seaports. Finally, as Chairman of the Aging Committee, I led the reauthorization of the Older Americans Act, which funds programs that improve the well-being, independence, and health of our nation’s seniors and their caregivers, and I authored laws to reduce the cost of prescription drugs and protect individuals with Alzheimer’s disease.

As the end of 2020 is approaching, I have cast more than 7,535 votes, never having missed one. In the New Year, my focus remains to work with colleagues to find common ground on policies to help support the health and safety of Mainers and the safe, responsible opening of our communities. If ever I or my staff can be of assistance to you, please do not hesitate to contact one of my state offices. May the coming year be a successful one for you, your family, your community, and our state.

Sincerely,



Susan M. Collins
United States Senator

ANGUS S. KING, JR.
MAINE

133 HART SENATE OFFICE BUILDING
(202) 224-5344
Website: <http://www.King.Senate.gov>

United States Senate

WASHINGTON, DC 20510

COMMITTEES:
ARMED SERVICES
BUDGET
ENERGY AND
NATURAL RESOURCES
INTELLIGENCE
RULES AND ADMINISTRATION

January 1, 2021

Dear Friends,

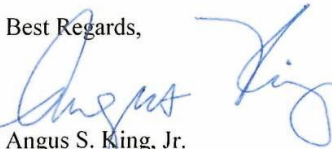
2020 was a year unlike any in our lifetimes. Our state and nation dealt with unprecedented challenges--the coronavirus pandemic, ensuing economic fallout, and a prolonged, heavily divisive campaign season each took a significant toll on all of us. The worst part? In order to protect each other, we had to face these challenges in isolation. But a new year represents new possibilities; a chance to take stock of what we're grateful for and focus on the opportunities in front of us. As we reflect back on 2020, we will remember heartbreak and loss – but we cannot forget the shining rays of hope that broke through the darkness, reminding us all that better days are ahead.

Throughout the pandemic, my top focus has been on bridging the partisan divide in Washington in order to deliver desperately-needed relief for Maine people. Joined by colleagues last March, we pushed for bipartisan negotiations to produce a strong bill that helped fellow Mainers, businesses, and institutions weather this storm. In the weeks and months after the *CARES Act* passed, our team stayed in close contact with people throughout the state to determine how we should adjust our response to best support our citizens. Unfortunately, the aid provided by the *CARES Act* lapsed without Congressional action, leaving too many families and businesses in limbo. I never stopped pushing for a bipartisan relief bill and, after extensive negotiations, we ended the year on a good note by breaking the gridlock and passing new relief legislation. This new bill isn't perfect; in fact, it should just be the start our renewed response. As we enter 2021 with a new administration and new Congress, we must fight for additional legislation to help restore stability to our working families and rebuild our economy and public health infrastructure.

In the midst of this crisis, Congress did manage to accomplish a few successes that will outlast this awful pandemic. Among these was the *Great American Outdoors Act*, a bipartisan bill which was enacted into law in August 2020 and will help address a \$12 billion backlog at our national parks so future generations of Americans can enjoy these beautiful lands and create lifelong memories. Also, as we learn more about the recent hacks of our nation's networks, there is help on the way: 27 of the cybersecurity recommendations made by the Cyberspace Solarium Commission – which I co-chair with Republican Congressman Mike Gallagher– made it into this year's defense bill. While there is no guarantee that these provisions would have prevented the massive hack, they will certainly improve our cyber defenses.

Despite the challenges, I'm hopeful for the future. Vaccines are being distributed across our state – starting with our healthcare heroes, who have sacrificed so much throughout this unprecedented catastrophe and deserve our eternal gratitude. If there can be a silver lining from these challenges of 2020, maybe it will be this: I hope that, in the not-so distant future, we will be able to come together physically and we will be reminded of our love for each other. We have differences, without a doubt. But as Maine people stepped up to support each other, we saw again and again that our differences pale in comparison to the values we share. We are one state, and one community – and there is nothing we cannot or will not do for each other. Mary and I wish you a happy and healthy 2021. We can't wait to see you soon.

Best Regards,



Angus S. King, Jr.
United States Senator

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Augusta, ME 04330
(207) 622-8292

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(207) 945-8000

BIDDEFORD
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CHELLIE PINGREE
CONGRESS OF THE UNITED STATES
1ST DISTRICT, MAINE

COMMITTEE ON APPROPRIATIONS
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RELATED AGENCIES
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RELATED AGENCIES
MILITARY CONSTRUCTION, VETERANS AFFAIRS,
AND RELATED AGENCIES
HOUSE AGRICULTURE COMMITTEE
SUBCOMMITTEES:
BIOTECHNOLOGY, HORTICULTURE, AND
RESEARCH
CONSERVATION AND FORESTRY

Dear Friends,

2020 has been a year of unconscionable loss and hardship. The COVID-19 pandemic has ravaged our nation, magnifying long-unaddressed inequities. I hear daily from constituents whose lives have been upended by the pandemic. As we navigate these ongoing challenges, my top priority in Congress has been to advocate for the resources Maine residents, businesses, and institutions need to weather this crisis.

In March, the CARES Act was signed into law, providing much-needed relief to Mainers, including expanded unemployment benefits, stimulus checks, grants and loans for small businesses and nonprofits, and funding for health care providers on the front lines of this crisis. As this crisis wore on, I saw increased need; that's why I voted for the Heroes Act in May and again in October to provide further support. I'm relieved we passed another relief package at the end of December, but I know another round of support is still much needed in the coming year.

The pandemic isn't the only crisis we face. Climate change threatens Maine's environment and industries. This summer, the Gulf of Maine recorded its hottest day, and we experienced the longest, most severe drought in 20 years. Maine farms continue to be stymied by climate change, but they can also play a crucial role in combatting it. In February, I introduced the Agriculture Resilience Act to ensure American agriculture is net-zero by 2045. The release of Maine's Climate Action Plan is a major step in the fight against climate change. I will continue to work with state leaders to ensure they have federal support to achieve this agenda.

2021 will offer different challenges. We must distribute a vaccine to millions, restore jobs, uplift the economy, and repair the divisions that undermine our ability to make meaningful change. I look forward to working with the incoming presidential administration to meet these challenges and emerge as a stronger, more resilient nation.

As always, the needs of Mainers guide my work as we recover from this crisis. If there is anything my office can do to help, please reach out.

Sincerely,

Chellie Pingree
Member of Congress

ASSESSOR'S ANNUAL REPORT
2019-20 Fiscal Year

Assessments

1. County Tax	<u>\$ 1,731,738.64</u>
2. Municipal Appropriation	<u>\$22,482,693.00</u>
3. TIF financing plan amount	<u>-0-</u>
4. School/Educational Appropriation	<u>\$20,199,403.00</u>
5. Overlay (Not to exceed 5% of Net Assessment)	<u>\$ 1,210,964.65</u>
6. Total Assessments	<u>\$45,624,799.29</u>

Deductions

7. State Municipal Revenue Sharing	<u>\$ 210,000.00</u>
8. Homestead Reimbursement	<u>\$ 392,442.92</u>
9. BETE Reimbursement	<u>\$ 88,255.98</u>
10. Other Revenue	<u>\$ 11,193,978.00</u>
11. Total Deductions	<u>\$ 11,884,676.90</u>
12. <u>Net Assessment for Commitment</u>	<u>\$33,740,122.39</u>

Tax Commitment	Taxable Valuation	Tax Rate
\$33,740,122.39	\$3,210,078,704	.01042

Supplemental Taxes

\$10,210.02

Abatements

\$5,536.88

Taxable Valuation 5 Yr. History

Year	Real Estate & Personal Property	Tax Rate per thousand
2015-2016	\$3,001,040,603.00	\$ 9.95
2016-2017	\$3,042,534,224.00	\$ 10.06
2017-2018	\$3,080,539,445.00	\$ 10.16
2018-2019	\$3,174,708,336.00	\$ 10.32
2019-2020	\$3,210,078,704.00	\$ 10.42



Assessors Office, Town of Wells

Keeley-Anne R. Lambert, CMA – Assessor
Taylor Burns, CMA – Deputy Assessor
Adriana E.R. Lord, – Assessing Clerk
Susan J. Winslow – Part-Time Assessing Clerk

REPORT FOR FISCAL YEAR JULY 1, 2019 TO JUNE 30, 2020

The taxes for the 2019-2020 fiscal year were committed and due on October 11, 2019. The tax rate was \$10.42 per thousand dollars of value. Taxpayers had 185 days from the date of commitment to question or challenge their assessments.

In the Town of Wells, we have over 16,000 tax accounts. We do all the property transfers as well as sales ratio studies to check for trends upward or downward and making adjustments where necessary to maintain equity in assessment and ensure fairness in taxation.

The 2019-2020 tax billing period was based on ownership and condition of property as of April 1st, 2019, which is the assessment date each year per State statute for all municipalities in Maine. The tax bills were sent out in October, and as with every year we spend the next few months answering questions about new assessments as well as fixing mailing addresses on the returned bills. It is important to note we always use the address on a deed as the mailing address for the parcel unless the new property owner informs our office otherwise.

The Homestead Exemption amount is \$25,000 per eligible property in the State of Maine. There are also the Veteran and Blind Exemption Programs. April 1st is the state-wide filing deadline for these exemptions. May 1st was the deadline for eligible businesses to apply for the Business Equipment Tax Exemption program. Those businesses not eligible for BETE were, for the most part, eligible to file for the Business Equipment Tax Reimbursement Program. In the springtime to mid-June, we did our yearly property review for the next tax period, and dealt with questions and issues relating to the second installment billing.

Please contact our office if you have any questions or concerns regarding the taxation process. You can access our new online data at www.wellstown.org – slide down the front page and click on WebGIS.

Our office hired Taylor Burns to serve as the new Deputy Assessor. He comes to us having worked in the Windham Assessing Office.

Respectfully submitted,

Keeley-Anne Lambert, CMA
Assessor, Town of Wells



REPORT FROM THE TOWN CLERK'S OFFICE

Residents of Wells,

Please join us in taking this opportunity to thank Jessica Keyes - our boss of many years for the following: all the laughs and the life- long memories!! You taught us the importance of showing each person who entered our office the personal side of small-town government. May you enjoy retirement to the fullest! You deserve it! We will miss you!!

Brenda, Michele & Kerri

From July 1, 2019 to June 30, 2020 the Clerk's office recorded:

Vital Statistics

<i>Births</i>	<i>76</i>
<i>Deaths</i>	<i>134</i>
<i>Marriages</i>	<i>148</i>

***As of June 30, 2020, The
Town of Wells had a total of
9459 registered voters.***

<i>Democrats</i>	<i>3,124</i>
<i>Republicans</i>	<i>2,527</i>
<i>Green Independent</i>	<i>106</i>
<i>Unenrolled</i>	<i>3,702</i>

House Districts 4 & 7

***The following municipal licenses
& permits were issued:***

<i>Dog Licenses</i>	<i>2,092</i>
<i>Liquor Licenses</i>	<i>40</i>
<i>Lodging Licenses</i>	<i>66</i>
<i>Saltwater Licenses</i>	<i>176</i>
<i>Shellfish Licenses</i>	<i>104</i>
<i>Sportsmen Licenses</i>	<i>311</i>
<i>Victualler Licenses</i>	<i>60</i>
<i>Food Trucks</i>	<i>22</i>

***The following registrations were
issued:***

<i>ATVS</i>	<i>219</i>
<i>BOATS</i>	<i>441</i>
<i>SNOWMOBILES</i>	<i>233</i>

TOWN CLERK'S REPORT FOR JULY 1 - JUNE 30

FISCAL YEAR ENDING JUNE 30, 2020

Record of Receipts

Copies/ Vitals / Burial Permits	\$16,994.00
Filings	80.00
Business	10,062.00
Lodging	29,290.00
Permits (Junkyard, Solid Waste)	1,100.00
Background Check	650.00
Advertisements Legal fees	3,482.00
Liquor/Special /Catering	2,204.00
Dogs/State	7,761.00
ACO (S/N) / Dog Fines	6,801.00
Dogs/Town	2,097.00
Sportsmen/ Rec Veh. /Sales Tax/PMW	82,071.46
Agent Fee	1,924.25
Shellfish	3,094.00
Excise tax (Boats)	7,447.50
Pay port	604.22
Total Receipts	\$ 175,662.43

Record of Disbursements

STATE TREASURER

Inland Fish & Wildlife	\$82,071.46
Animal Welfare	7,761.00
Vital Records	1,810.00
Legal Ads /Liquor	3,482.00

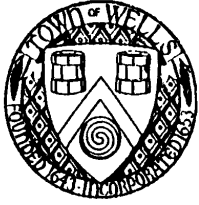
TOWN of WELLS

ACO Account	\$6,801.00
Town Treasurer	63,195.47
Boat Excise	7,447.50
Shellfish Licenses	3,094.00

Total Disbursements **\$175,662.43**

Respectfully submitted,

Brenda Layman
Town Clerk



Town of Wells

Code Enforcement Office

Citizens of Wells,

This past year the Code Enforcement Office had another extremely busy year.

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections, research and counter service to customers makes up a large part of the services the Code Office offers.

Below is the fiscal year end statics for July 1, 2019 to June 30, 2020:

Permits Issued

New Single-Family dwellings to include Replacement New Single-Family Dwellings: 154

Single Family addition, alterations & other: 530

New Commercial: 2

Commercial addition, alterations & other: 57

Flood: 75

Demolition: 17

Internal Plumbing: 242

Subsurface Plumbing: 103

Total permits issued: 1,180
\$63,317,187.27

Total estimated cost of construction:

Inspections: 3,844

Complaints: 82

Stop Work Orders: 21

Property Research Requests: 333

Respectfully submitted,

Jodine L. Adams

Code Enforcement Officer



WELLS FIRE DEPARTMENT ANNUAL REPORT

Citizens of the Town of Wells,



I am honored to provide to you the 2020 Annual Report for the Wells Fire Department, Wells Emergency Management, Wells Ocean Rescue (Lifeguards), and Healthy Beach Program.

It has been a pleasure serving the Town of Wells for a full year now, and what a year it has been! Who would have thought our country would be transformed through a pandemic that has still not released its grip. With that, we will continue to respond to all emergencies going forward with pride and professionalism as we always have, and we will not let Covid-19 reduce our response or effectiveness. We will continue to make the necessary changes that both the State and the CDC require, and we will work within those parameters to ensure the safety and health of both our personnel and the citizens of Wells.

The Wells Fire Department hired two new firefighters to replace others who have left within the last year. In March we hired Zach Litvinchuk, followed shortly thereafter by Carissa Gordon. Both firefighters have proven themselves to be great assets for us and we believe they are fitting in nicely with the rest of our team. Back in early fall the Town was able to fill a new firefighter position voted on by the residents back in 2019. By the time you read this, the position should be filled by a very competent and experienced firefighter from another community, and we will be well under way in his training by winter. This position will allow one of our three shifts to increase to four personnel, making firefighting conditions much safer for all, and will allow us to meet the safety requirements put forth through OSHA. Next year we will be coming forward with a request to add two more firefighters to bring our other two shifts up to four as well, improving the overall safety of all our members and increasing our success with future emergencies.

More than 2500 hours of training were completed in 2020 by both "Career" and "On Call" Firefighters. The hours devoted to training covered annual, regularly scheduled, and the specialized Fire and EMS training required for Firefighters.

The Fire Department had specialized training set up with outside agencies. These agencies provided specialized equipment to provide a building maze and a forceable entry door to provide a highly complicated and extremely realistic but safe firefighter environment that allowed our firefighters to simulate forcing entry into a building, search and rescue by feel alone and working in teams to find victims. Once found they used radios to communicate conditions, actions and needs and established team planning to develop and coordinate removing the victim all while breathing from self-contained breathing apparatus. This process was repeated while all firefighters remained in full protective gear, breathing from bottles, without the benefit of sight through multiple different maze arrangements.





Other outside agencies came in to provide excellent real-world pump training by using a special water tank to simulate real problems with handlines while in the hands of working firefighters. Line bursts, kinked lines, nozzle shutting and opening and other real-time events were simulated for the pump operator to understand how the pumping truck will respond to certain actions and how to identify issues and potential problems while firefighters are out of sight inside a burning building. This simulation allowed the firefighters to use the trucks they have been trained to use and allowed each of them to experience events most will never experience without this kind of training.

Firefighter Garret Early has been working on and continues with his current EMT basic course until complete so he can be tested and certified. All Career firefighters were trained in medical protocols and procedures totaling 48 hours of course work.

Firefighters Cuthbertson, Wheeler, Allen and Captain Green also attended a Haz-Mat refresher course to maintain their hazardous materials knowledge and skills. Firefighters Allen, Cox, Cuthbertson, Ham, Hart, Magill, Tobeck & Wheeler, along with Captains Nawfel, Cullen and Green all were trained on the departments MSA 4 gas meters which allow our members to determine if the atmosphere is safe to breath or could be explosive.

Several firefighters attended and helped facilitate the New England F.O.O.L.S. Annual training this year held in March. We are always proud to be the hosting community and Fire Department for the regional event.

The Table below contains the incident statistics for the previous 5 years:

INCIDENT	FY2020	FY2019	FY2018	FY2017	FY2016
Fire	48	35	47	43	51
Overpressure Rupture, Explosion, Overheat (No fire)	4	0	0	3	2
Rescue & Emergency Medical Service Incident	334	412	522	576	526
Hazardous Condition (No Fire)	109	86	113	120	65
Service Call	182	193	200	232	144
Good Intent Call	104	110	128	140	127
False Alarm & False Call	154	159	209	174	141
Severe Weather & National Disaster	0	1	1	1	1
Special Incident	1	0	3	3	0
TOTAL	936	996	1223	1292	1057

INCIDENTS

Although incidents are down, this is not the anticipated trend as the town continues to grow. As we all know the coronavirus was a huge factor in everyone's lives this year as it took a stranglehold on our nation starting back in March. This negatively affected the economy as well as keeping out of state residents from coming to Wells for the Spring and a good portion of the summer. This dramatically reduced our calls for service as the community remained at winter levels right through the spring season and never really recovered. Although there was some semblance of normalcy in the late part of Summer, the impact of the virus was far reaching and could become worse into the new year.



EVENTS

2020 began with the fire department personnel providing lunch at the Senior Center for between 50 and 60 seniors. The firefighters enjoyed providing this service, and this community outreach effort was very well received. This was the last public event that the Wells Fire Department was able to participate in before the Pandemic began in March, effectively stopping all further public events.

Early in the year before the pandemic took hold, the Fire Department, in attempting to become much more user friendly to the public, made the procurement of burning permits easier by allowing them to be obtained electronically through wardensreport.com. All residents of Wells are now able to sign on to this website and determine if permits are being issued each day or if weather conditions are preventing them. Residents no longer will need to physically come to the Fire Station to pick up a burn permit. This was done to improve public relations, not realizing it would be much more helpful than that when the pandemic struck nearly two months later.

Fire station tours were halted, and we were unable to provide our youth or the community residents with an opportunity to get to know their firefighters and view their facilities. Although we are a public facility we have since closed our doors to the public to ensure our personnel do not pass on any illnesses to our public. We hope that 2021 will allow us to welcome the public once again.

In June the Department escorted the high School graduating class of 2020 through both Wells and Ogunquit to offer them a parade in lieu of a senior party, all of which was necessary due to the pandemic.

In April we hired a new firefighter to replace one that moved to another fire department. Firefighter Zach Litvinchyk who was previously working for Pease Fire Department was hired to fill the void. We have been pleased with his efforts and his ability to fit in nicely with the department members on both the call force and full-time members. Within the required 6-month probationary period he fulfilled all the requirements that were expected of him, while also being deployed for our military. He was then sworn in as a new member in October.

In May the department hired firefighter Carissa Gordon to fill another slot that had been vacated. She came to us from the Jaffrey Fire Department. She has ties to Wells through family that still live here. She quickly learned the ropes and completed her probation in November with a swearing in on November 30th.

NEW FIRE SUBSTATION



In June the Town began the process of building the new Fire Substation out on Route 9 next to the Wells Public Works Garage. The new building contains some office space, conference room and kitchen as well as three bays to accommodate the three pieces of fire apparatus that were stationed at the High Pine Station and Branch Station. The new station will be a consolidation of the other two older stations and will be the new “Call Force” station. The station will not be staffed but is built for future staffing needs when the department is ready to make that transition. The station was completed in early December and we are excited to configure it for the new year. The call force members will be utilizing this facility in the new year and all future training will be conducted there or at the corner as equipment and room dictate.

LIFEGUARD REPORT

This year's In-Service Training was highly unusual due to the Coronavirus restrictions that were imposed on the country and required a whole new approach to the season. The training was condensed into a rigorous 4 days beginning Wednesday June 23 and ending Friday June 26. Lifeguards received training in water rescues, CPR/AED, first aid, self-defense, duties of the harbormaster, piping plover training, shark and marine mammal recognition, UTV and PWC operation, as well as normal operating procedures of the Wells Ocean Rescue Program. Throughout each day, lifeguards were challenged both physically and mentally where they experienced high intensity workouts and were presented with rescue scenarios after each training. Lifeguards were also assigned online assignments due to time constraints, which were sexual harassment and piping plover training. Once the training was completed and all were tested to ensure full comprehension the lifeguards were ready to start working the beaches for the season.

This summer was a busy water rescue season for the Lifeguards. The currents were particularly strong this season that led to a higher number of rescues throughout the season. All rescues were performed with a quick response that led to all victims getting out of the water unharmed. All water rescues were caused by the strong undercurrents and rip tides. Throughout the season the four Co-Captains executed one mock rescue. These rescues are under a controlled environment where they expect the guards to act as though a real rescue was in occurrence, which is done by not telling the responding guards that it is a drill. These are put into place to test a variety of the guards' skills when put into a situation. The guard passed this test.

In addition to rescues, lifeguards had to deal with general first aid situations as well. They had numerous first aid responses this year. Majority of these responses were for abrasions of people walking around rocks along the beach. There were also bee stings and jellyfish stings to add a little variety to the list of assistance required.

The lifeguards had one incident this year at the staircase which gives access from casino square to wells beach. A woman fell and injured herself trying to traverse the uneven terrain. They assisted EMS and Fire on safely getting her off the beach and getting the medical attention she required.

In addition to the several roles lifeguards must participate in, they also experienced three missing children on the beach this summer where lifeguards were able to scan the beaches and locate the children in a safe and timely manner. Lifeguards also assisted the Fire Department and other agencies in the search of a missing person in the harbor which unfortunately ended sadly after the patron must have fallen off his boat while alone the evening prior. Lastly, we had a confirmed sighting of a shark close to the shoreline of Wells Town beaches. This caused the lifeguards to activate the incident action plan in case alarming shark activity were to occur. The Town opted to limit the beaches for three days to knee deep water.

Overall, the Lifeguards were responsible for 15 Medical Responses, 7 Water rescues, 1 medical assist and 5 Miscellaneous type Incidents.



BEACH WHEELCHAIR PROGRAM (run by the Lifeguards/FD)

Currently the Wells Wheelchair program has five chairs available for use on the beach if any of our handicapped citizens need one. It has been a great success and we will continue to offer this service to our community.

MAINE HEALTHY BEACH PROGRAM:

With our dedicated team of volunteers returning for yet another year – Wells Beaches were once again monitored by our Staff taking water samples for weekly testing. Luckily there were no notices of contamination during the summer season this year.

EMERGENCY MANAGEMENT AGENCY:

During 2020, the Emergency Management Agency had no storms requiring FEMA reimbursements, however there were several storms that were monitored in the event of potential damage. The Agency was required to work throughout the year on documenting all town purchases and hours worked by town employees to build safety barriers and develop plans to ensure public safety throughout the Pandemic. All documented purchases were submitted through the Emergency Management Director for reimbursement from FEMA. Currently most of the items submitted for reimbursement have in fact been paid back to Wells.

Respectfully submitted,

Mark Dupuis
Fire Chief

FINANCE DEPARTMENT

The department had a strong financial year for the Town while dealing with the impacts of COVID-19. Property tax collections decreased slightly to a collection rate of 96.5%, and excise taxes paid were 109.7% over budgeted amounts. The property tax collection was down from fiscal year 2019 by .2% along with excise taxes paid down by .17% from fiscal year 2019.

The department consists of a staff of six full-time employees and one part-time employee. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens for purchase by licensed lodging facilities are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, Mooring fees and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll, accounts payable and general assistance are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: www.wellstown.org. Once there, go to Services, under Public Services select Register my Vehicle and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also review or pay your tax bills online using a debit or credit card by going to the Town's website: www.wellstown.org. Once there, select the Property Tax Payments circle on the main page under the main picture. You will be taken to the Wells Online Tax portal through the State of Maine. Under payment type you will need to select Property Tax. You will need to make sure that you have a copy of your bill in front of you which shows your account number. Complete the required account and payment information. Users of this service will pay a convenience fee to a third party processor for the transaction.

The department implemented an online service for the sale of seasonal beach passes. The service was utilized for the sale of 3,507 seasonal passes. Department staff issued 1,355 seasonal passes. Seasonal beach stickers are available for purchase starting the first Monday in May each year. Seasonal beach stickers are effective from the Saturday of Memorial Day weekend through the Monday of Indigenous Peoples' Day. The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Finance Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 16,615 property tax bills and collected \$32.5 million in real estate and personal property tax revenue. Forty-eight percent of tax payments are processed by the department staff while Lockbox and online billing assists in processing the remaining fifty-two percent of tax payments. The staff processed 221 real estate tax liens, 6,504 accounts payable vouchers and 7,901 payroll transactions. Staff also processed 10,644 motor vehicle transactions which amounted to excise tax collections of \$2,906,408 and State of Maine collections of \$1,278,264 for the fiscal year.

The staff accounted for \$501,389 in revenue from the beaches this year. The Pay & Display Meters contributed \$314,068 toward the total revenue.

The department successfully performed the General Assistance Administration for the Town by spending \$38,265 to assist individuals with general assistance, heating assistance through the Town's Special Fuel Program or COVID-19 assistance through the We are Wells Fund. This expenditure reflects the assistance for people who were found eligible and were granted general assistance, Special Fuel or We are Wells assistance. This number does not reflect the largest part of the General Assistance Program which included speaking to residents and visitors about area resources, programs and opportunities that residents and visitors may not be aware of, or were not sure of the eligibility requirements. The number one responsibility of the General Assistance Program is to help individuals finding long term solutions and appropriate resources. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2020 all department staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors.

We encourage you to review the Town's audited financial statements for fiscal year 2020 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the Finance Department,

Jodie L. Sanborn, Finance Director

Casey Welch, Accountant

Tammi Hollins, Office Manager/Payroll & A/P Specialist

Diana Boucher, Assistant Tax Collector/Assistant Motor Vehicle Agent

Christine DeAngelis, Assistant Tax Collector

Jennifer Robinson, Assistant Tax Collector

Laurie Lord, Part-Time Assistant Tax Collector/General Assistance Clerk

HARBOR MASTER

The 2019-2020 season at Wells Harbor proved to be very successful despite the ongoing pandemic and frequent Great White Shark sightings. Visitor traffic was down till July, then seemed to return to the season norm throughout the remaining Summer.

We have been busy inspecting and replacing mooring tackle since Spring and will continue into 2021. Also, in the Spring, with the help of my Assistant Harbor Master Jim Black and longtime town employee Butch Robinson, we were able to repair and refurbish the eight damaged docks that were stored in the Boat Trailer parking lot. With this we were able to add thirty-two feet of new dock space for skiffs as well as creating two hundred and twenty-two feet of additional floating dock space for larger vessels.

A new flower bed was added around the flagpole this Summer and will be planted with perennials next Spring.

This Fall we have added new lighting on the main docks along with new electrical outlets. We are also in the process of installing string lights across the entrance to the pier for a safer more welcoming appearance at night.

On a sad note Wells Harbor was not without tragedy this Summer a longtime seasonal resident, accomplished artist and sailor Robert Rasche lost his life in an accidental drowning incident, while spending the night in his boat on the mooring. "Bob" as we knew him around the Harbor was a quiet and gentle soul with incredible talents and accomplishments in the Art world. Bob Rasche is an irreplaceable loss to the community and Harbor.

As always, I want to thank the dozen or so volunteers who unselfishly give their time to help with projects around the Harbor. Some of these volunteers are a mere phone call away or they might just show up and jump in and help me. From removing or installing docks to building raised flower beds, whatever I ask never seems to be too much. They know who they are and so do I and please know I will never forget what you contribute to Wells Harbor.

Respectfully submitted,

Michael Yorke
Harbor Master
Office (207) 646-3236
E-Mail: myorke@wellstown.org

HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support and consultative services in the recruitment, and retention of Town employees and volunteers. The Department is also responsible for providing compliance assistance on issues involving Local, State, and Federal employment laws and/or regulations. The Human Resources Department is also responsible for managing compensation and risk management programs, along with benefit program design and implementation, contract administration and assistance with employee/labor relations.

Highlights of Human Resources activities during this fiscal year (July 2019 - July 2020) include:

- 30 employees across all Town departments were hired this year, including regular full and part-time staff to replace outgoing employees in the Library, Public Works, Police, and Fire Departments, and seasonal and/or temporary staffing for the Town Clerk, Recreation, Police, Fire and Public Works Departments.
- Ongoing improvements in the growth and awareness of the Wells Volunteer Force Program with currently 798 volunteers participating on a continual basis, an increase of 39 new volunteers, which is a 5.1% increase in membership and over the goal for the year. COVID took its toll on town events beginning in March with the cancellation of the Wells Community Cares Day Beach Clean Up, Memorial Day Parade. Wells Volunteer Force continues to attract media attention: 12 published articles, and more social media (Facebook) content: 401 posts with 171,482 “reaches” on the Wells Volunteers Facebook page alone. This is a 45.2% and 45.2% increase in both categories respectively. This does not include the Wells Harborfest page. We continue to be recognized at the state level for local volunteerism. Our Volunteer & Events Coordinator participated for the 2nd year in a row as one of the planning committee members for the Maine Volunteer Leadership Conference. We continue to seek new networking and partnership efforts both locally and statewide. We were delighted to again host over 100 volunteers at our annual recognition event at Johnson Hall Museum’s Tea Room. The total number of volunteer hours contributed to the Town for the year is estimated at 13,635 (not including all Rec Dept. hours). Using the current Maine average for the value of a volunteer hour (\$24.21), this equates to about \$330,103.35 in volunteer dollars/savings to taxpayers.
- Continued work with the Safety Committee to manage risks and improve safety, including policy review and implementation. Completed full rewrite of Public Works Department Safety Policies.
- Worked with town departments to ensure that compliance training for all staff, including seasonal hires was completed timely.
- Continued to monitor Workers’ Compensation claims to determine potential trends to ensure that claims are accurately administered; and to facilitate training for staff as appropriate.
- Continued Working with the Finance Department to streamline processes and utilize MUNIS software for Human Resources and Payroll.
- Continued to work with the Maine Municipal Association Loss Control Specialists to manage risks. The Town was awarded the Workers Compensation Safety Incentive Program (WCSIP) which resulted in a 10% discount on workers compensation premiums.
- Continued to meet regularly with municipal and county Human Resource (HR) professionals to discuss areas of mutual interest and to share best business practices.

- The Employee Recognition Program recognized those who achieved 1, 5, 10, 15, 20, 25 and 30 years of service, with awards being presented during the annual Employee Luncheon in June.
- Worked with the Town Manager, Personnel Advisory Committee and Board of Selectmen to equalize benefits across employee groups.
- Continued work on the creation of a centralized Policies, Procedures and Benefits manual to include all existing Town policies, procedures and benefits in one easy to access manual.

Looking ahead, the Human Resources Department will continue to partner with the Board of Selectmen, the Personnel Advisory Committee, the Town Manager, Department Heads, Supervisors, and employee representatives to strive for an effective, efficient, safe and enjoyable workplace that encourages all parties to work collaboratively to provide the Town with exceptional delivery of public services.

Respectfully submitted,

Marcella Faucher, Human Resources Director

WELLS PUBLIC LIBRARY

Annual Report for FY 2019-2020



FY 2020 was a year of big changes and surprises. Cindy Appleby started as director in September 2019. Autumn and winter saw the library full of patrons enjoying the library's materials, programming and expanded space. Our adult services librarian, Andrea Kazilionis, left for another job at the end of February. Then March 2020 and COVID-19 came along and changed everything about how public libraries operate, yet we strove to continue our mission of providing educational, cultural, and recreational materials and services to Wells' residents. During the two and a half months the library's doors were closed, staff worked in the building and from home to provide as many services as possible. Tech support questions were answered so that patrons could access CloudLibrary. Programming was moved to online platforms such as Zoom and Facebook so that book clubs and French Club could continue to meet virtually. Staff posted daily on Facebook giving patrons links to health information, craft ideas, educational resources and much more. The library reopened on June 1st with curbside pickup services. Patrons expressed much gratitude at being able to access physical materials again. June 1st also saw the kickoff of our Summer Reading Program, *Imagine Your Story*, all redesigned to be online. Story times, craft programs, LEGO challenges, and summer reading sign up all migrated to digital. And fun was still had by all!

Statistics

During the 2020 fiscal year, our statistics were impacted by COVID-19 and being closed for two and a half months. While 55,823 people visited the Wells Public Library in person, a decrease due to being closed in the spring, we increased our online activity. We circulated 60,873 items, including books, DVDs, audio books, video games, and music, a decrease of 23%. However, our digital collection, CloudLibrary, circulated 6,375 items, an increase of over 20% from the previous year. Program attendance was down slightly with 7,313 children and adults attending 215 programs. Internet computer users decreased to 5,538 and approximately 6,514 visitors took advantage of our free Wi-Fi to connect to the internet with their own devices. We were happy to be able to provide Wi-Fi access from outside the building during our closure. Staff assisted patrons with over 2,881 reference questions.



Adult Services

Despite an abbreviated year of programming, the library provided multiple programs including book groups, films, French Club, meditation and cultural programs. In August, Andrea hosted A Celebration of Dogs. Sally and Cindy staffed a table at the Second Annual Tree Lighting Ceremony in December, helping children complete a craft and share in the festivities. Andrea held her annual Tea Party in January. This year's theme was Masala Chai. She also won a grant and created a four-program series celebrating 100 years of women's suffrage which included screening the film *Iron-Jawed Angels*. The other three programs had to be postponed until FY21. After COVID-19, some programs were moved online via Zoom. French Club, Fiber Arts, and the Nonfiction Book Discussion were able to meet and share experiences virtually.



Youth Services

Youth Services continued to have high attendance at programs, presenting to over 7,000 children and their caregivers and over 650 teens. Our Summer Reading Program was an ongoing success. At the end of summer 2019, we had 369 children and teens who took part. Our annual Halloween Party was a rousing success with over 150 people attending. The Holiday party also saw an uptick in numbers – 141 attendants compared with 100 the year before. The Teen events started to see an increase in numbers as well – our gaming program alone had 200 participants in just six months. With the upheaval due to the pandemic, programming

paused for the months of April and May. The Summer Reading Program for 2020 began earlier than originally planned on June 1st in a virtual format. Programs, special events, outside performers, Lego challenges and more were all broadcast over Facebook or Zoom. The response was overwhelmingly positive and changes in programming will continue to be made in the coming year.

Collection

An initial weeding of the fiction collection was completed, removing materials that were showing their age. Allison rearranged some areas of the children's collection, creating more space on the shelves. A major shifting of the adult audiovisual collection spread the materials out, creating more room for new materials and making the collection more visually appealing.



Friends of the Library

The Friends of the Wells Public Library had a successful summer, fall, and winter, supporting the library with their big annual fundraisers – the August annual book sale and the October craft fair. These events, along with their ongoing and pop-up book sales, allow the library to provide its outstanding programming and services, especially the Summer Reading Program. In addition, they hosted Books and Bubbles at Harborfest in August 2019. However, COVID-19 changed things in the spring. They stopped accepting donations temporarily and made

the difficult decision to cancel the upcoming October 2020 Craft Fair. This created an opportunity for them to sort through and weed the existing donations in their storage room in order to be ready to accept donations again in FY21. The Friends provide the bulk of the library’s programming budget, and we appreciate the contributions they make to the library’s success.

Technology



Through a generous gift from the Friends of the Library, the library added Kanopy to the collection in May. Kanopy is an online service providing movies, documentaries and children’s videos. Kanopy enabled the Nonfiction book group to meet and discuss documentaries when books were unavailable in June. We are so grateful to the Friends to be able to expand our digital offerings for patrons.

Volunteers

Volunteers are very important to the day-to-day operation of the library. They have donated 630 hours of their time to help with repairing and re-shelving books, processing materials, pulling and unpacking interlibrary loans, keeping our computers up to date, and helping out with children’s events. Their dedication contributes greatly to the success of the library, and we are extremely grateful for their hard work and support.

Respectfully submitted,

Cindy Appleby
Library Director
Wells Public Library
www.wellslibrary.org

WELLS PARKS & RECREATION

This has been by far a challenging year as we all have endured some kind of setback caused by the pandemic. The summer of 2019 went well as all our summer camps were well attended and well planned out for the season. We had over 250 children enjoy the program and the staff was outstanding!

Some of our other programs offered throughout the summer were tennis lessons, Adult Zumba classes, Seacoast United Soccer Camp, Mad Science Camp, "It's a Dog's World" dog training for children and their pups, and public tennis keys were sold.

Fall came and along with it came our soccer programs including Youth Soccer, Pee Wee Soccer, and Little Kickers Soccer. We hosted 192 athletes in the programs combined. Other Fall programs included Archery, Field Hockey, Gymnastics, Wells Running Club, Yoga Play, Garden Crafts, Bath Crafts, Swim classes, and Mad Science classes. A special thank you to all our volunteer coaches who without their support we would not be able to offer these programs.

We made it to a major milestone with our Annual Haunted Hayride by hosting it's 30th year last Fall! It was an amazing turnout serving over 1100 guests who dared to enter the haunted wooded trails of the Wells Rec park but first they had to pass through the chilling Creepy Carnival's Freak Show in order to board the adventure of the unknown. There were 66 trips made through the haunted forest each carrying between 15-20 nervous guests experiencing the world of bone chilling characters and gruesome landscapes.



Directly following the event we held an awards ceremony with the hayride scene volunteers for the top three scenes that were voted on by the community following their ride. The top scene was awarded to The Rousseau Family and friends, 2nd prize went to Andrew Isles and friends, and third place went to the Heyland & Jarvis Family and friends. It was a fantastic night and well received by everyone. A special thanks goes out to all our volunteers and sponsors for their continued support year after year! Our sponsors this year were as follows: Saco Bay Physical Therapy, The Steakhouse, For the Love of Food & Drink, Wells Chamber

of Commerce, Molly Corp, When Pigs Fly, A-1 Environmental, Maine Diner, Bubba Fryes, Wells Food Market, Congdons Doughnuts, Wells Reserve at Laudholm , Willow Brook Farm, Billy's Chowder House, Tully's, Bowl-A-Rama, and MiBox.

The following week we hosted a "Thanks for Giving" dinner for all the hayride volunteers with food donated by "For the Love of Food and Drink" and viewed videos of the evening and discussed plans for the next year!

In late Fall we had a nice sound system, projector, and screen installed at the Wells Activity Center for future use during summer camps, events, and much more.

During the Christmas season we hosted our annual "Visit with Santa" evening which brought in approximately 100 excited children who shared their dreams of Christmas morning with Santa and then received a special gift right from Santa himself. During the same evening we held our annual Christmas- tree sale and enjoyed festive lights, bonfire, and music!

A few nights following Santa's Visit to the Wells Recreation Department he personally called over 60 children to wish them a Merry Christmas and double checked his lists with them noting that they should be good to their siblings, pets, and other family members all year round! He also reminded them that their elf on the shelf has been telling him everything!

Winter sports went well hosting over 26 basketball teams ranging from Kindergarten to men's league. We also offered open gym programs which brought in participants ages 8 to adult! We ended the basketball season by hosting our annual Girls 3rd & 4th grade basketball tournament in February which raised over \$2,000 toward the Walter Marsh Recreation Area Playground fund. Directly following basketball was our indoor soccer programs which had a total of 61 kids on 8 different teams.

The Wells Elementary school has played a vital role in accommodating our programs in their facility during the winter. We utilize the gym and cafeteria for rainy days during our Summer Camps, our Before/After School childcare camps, and for all our indoor sports programs along with a couple of classrooms for Mad Science and children's yoga.

The Wells High School let us utilize their Wrestling room for our Wells Youth Wrestling program which was attended by 62 participants including the elementary and Jr. High programs. The season went well up until the very end in March when the Pandemic shut down the remaining season.

In early March we were able to host our Indoor Soccer program which brought in 80 children from grades K through 4th grade. During the beginning of the pandemic we offered informational videos and virtual programs which consisted of daily activities and weekly trivia nights. The winners of our Harry Potter trivia night were the Corbett family and the winners of the Marvel trivia night was the Thurlow family. A virtual Easter Egg Hunt was posted on our Facebook page and the following top 4 families won: 1. Rusty & Bella Rousseau, 2. Logan & Mason Miles, 3. Braxxon & Grayson Anderson, & 4. Bella & Frankie Paszkowski.

During April we were able to offer archery classes while keeping the children socially distanced and set up strict protocol of wearing masks and disinfecting the individual equipment after classes.

We spent a fair amount of time engaged in revamping programs to meet CDC requirements. During the first part of the pandemic we closed the playgrounds, basketball courts, and office facilities and cancelled all

programming. The park stayed open for outside use for the general public with signs installed recommending proper social distancing to be practiced. Staff attended numerous zoom meetings with Maine Recreation Parks Association colleagues to work on possible programming with the ever-changing times ahead. We updated policies to include COVID related issues and refunded or credited families that were signed up for cancelled programs or rented buildings for family events.

We set up the office to meet the guidelines of social distancing by installing a plex--glass barrier in the basement of the office to accept customers safely once we opened our doors to the public. Proper PPE (personal protective equipment) was purchased to be utilized by both staff and customers as they occupied the building. Safety protocols were developed for work areas including the office, pavilion, Wells Activity Center, and the garage for the maintenance staff. Portable bathrooms were put in place at the rec park and disinfected daily for the general public.

Even though we have all been going through some unsettling times this year with the pandemic we are pleased to announce that we awarded two \$1,000 college scholarships to two very deserving High School seniors, Hannah Rigley and Renee Carbonneau for their outstanding work with the Recreation Department and serving the community. They have become an integral part of our department and contributed so much with their work in our camps and special events.

Because we received a generous donation from the Forbes Foundation we were able to replace two of our old basketball hoops at the Wells Activity Center just in time for school to open and our before and after school camps were moved to this new location during the pandemic. The children have been enjoying the adjustable hoops immensely. Thank you to all of you who have contributed to the success of all the programs and events offered to the community. Without volunteers, sponsors, and donations we could not offer all that we do. It is a delight to work for everyone in this Town!

Respectfully submitted,

Tina LeBlanc - Director
Wells Parks & Recreation



Planning & Development
208 Sanford Road, Wells, Maine 04090
 Phone: (207) 646-5187, Fax: (207) 646-7046
 Website: www.wellstown.org

<i>Michael G. Livingston, Town Engineer/Planner</i>	mlivingston@wellstown.org
<i>Shannon L.M. Belanger, Assistant Planner</i>	sbelanger@wellstown.org

The Wells Planning Department Annual Report for the period of July 1, 2019 to June 30, 2020:

The Staff

Shannon L. M. Belanger continues to hold the Town of Wells Assistant Planner position.
 Michael G. Livingston, P.E. continues to hold the Town of Wells Engineer/Planner position.

The Work

The Planning Office continues to provide staffing for the Wells Planning Board and Staff Review Committee and Code Enforcement Office with regard to Site Plan and Subdivision Applications. The Planning Office also works for and participates in committees and on projects at the direction of the Board of Selectmen and Town Manager.

Planning Board meetings were suspended from March through April due to the COVID-19 state of emergency.

Subdivisions

The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. The following applications were approved during July 1, 2019 to June 30, 2020 (4 preliminary subdivision approvals, 4 subdivision amendments; 1 minor subdivision approval; and 4 final subdivision approvals) Approvals included creating 68.1 acres of dedicated Open Space:

Clark Farm Subdivision approval of 3 lot **Minor** subdivision off 81 Clark Road; Webber Ridge Phase 2 Subdivision **Final** approval for 10 lot cluster subdivision off Green Road (12.4 acres of Open Space); Hobbs Pond Woods Subdivision **Final** approval for a 9 lot cluster subdivision off Meetinghouse Road (17 acres of Open Space); Grey Gull Estates at Moody Point Subdivision **Amendment** approval to allow single family dwellings on lot 2 off of Webhannet Drive; Fairway View Village Subdivision **Preliminary** approval for 48 dwelling unit Multifamily subdivision off of Fieldside Lane; The Woodlands Subdivision **Preliminary** approval for a 5 lot subdivision off of Loop Road and Hiltons Lane; Highpine Village Subdivision **Preliminary** approval for 120 dwelling unit Multifamily subdivision off Sanford Road; Getchell Hill Subdivision **Final** approval for 18 lot cluster subdivision off of North Berwick Road (38.7 acres of Open Space); The Woodlands Subdivision **Final** approval for 5 lot subdivision off Loop Road and Hiltons Lane; Curtis Farm Subdivision **Preliminary** approval for a 9 lot cluster subdivision off of Loop Road; Riverbend Oaks Subdivision **Amendment** approval to enlarge lot 13 off of Libby Lane; Webber Ridge Phase 2 Subdivision **Amendment** approval of new phasing off of Green Road; and The Woodlands Subdivision **Amendment** approval to convey land to abutter off of Hiltons Lane.

Site Plans

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2019 to June 30, 2020 include the following applications which received approval by the Wells Planning Board (2 new Site Plans and 4 Site Plan amendments):

York County Pediatric Dentistry Site Plan approval for a new 7,715 SF Business Office/ Personal Service use off of 1750 Post Road; Public Safety Parking Lot Site Plan approval for a municipal facility use off of Main Street; A-1 Enviro Service Site Plan Amendment approval to enlarge gross floor area of Envelope B to 14,000 SF located off 777 Sanford Road; Summerscape Cottages Site Plan Amendment to alter office hours located of 91 College Drive; 2020 Distillery Site Plan Amendment to enlarge Office area to 1,125 SF, enlarge Warehouse/ Wholesale/ Contractor/ Manufacturing use to 5,804 SF and add 1,000 SF Restaurant use for 40 seats and 120 SF Fast-Food Restaurant use (Food Truck) off North Berwick Road; and Wells Parks and Recreation Site Plan Amendment to construct 62 new parking spaces, enlarge a shed and add a shed to the property at 412 Branch Road.

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2019 to June 30, 2020 include the following applications which received approval by the Wells Staff Review Committee (SRC) or Code Enforcement Office & Town Planner (6 Site Plan Amendments by the CEO/TP)(6 Site Plan Amendments by the SRC):

Keller Williams Coastal Realty Site Plan Amendment approval (SRC) for a change of use at 1810 Post Road; Sea Vu Campground Site Plan Amendment approval (SRC) to eliminate a bathhouse, locate a new bathhouse and show as-built conditions off of 1733 Post Road; Bitter End Restaurant Site Plan Amendment approval (SRC) to relocate a cooler and depict as-built conditions off of 2118 Post Road; Moody Beach RV Park Site Plan Amendment approval (SRC) to realign RV sites located off 266 Post Road; Town of Wells Transfer Station Site Plan Amendment approval (SRC) to alter loading bay floor elevation, regrade ramps and alter drainage off of 386 Wille Hill Road; TC Hafford Basement Systems Site Plan Amendment approval (SRC) for changes in use, add 1,600 SF addition and 140 SF shed off of 12 Homestead Drive; Bonnierville, LLC Site Plan Amendment approval (CEO/TP) to depict land conveyance off 1622 Post Road; 2020 Distillery Site Plan Amendment approval (CEO/TP) to add a 136 SF addition off of North Berwick Road; Cross Over Fitness Site Plan Amendment approval (CEO/TP) for a change in use off 52 Sanford Road; Atlantic Pines Oral Surgery & Anesthesia Site Plan Amendment approval (CEO/ TP) for a building addition off 1931 Sanford Road; Wells Reserve Site Plan Amendment approval (CEO/ TP) for a solar array off of 342 Laudholm Farm Road; and Coastal Prefinished Floors and Tile Site Plan Amendment approval (CEO/ TP) to alter buffering off 833 Sanford Road.

Ordinances

The Planning Office, at the direction of the Board of Selectmen, work on various changes to Wells Ordinances.

No Land Use or Subdivision Ordinance changes were proposed for the November 2019 Town Meeting or June 2020 Town Meeting.

COVID-19 Emergency Ordinances were adopted to allow outdoor dining and retail sales. 23 restaurants and 3 retailers received approval for temporary outdoor use expansions.

Comprehensive Plan Update Committee

Per Ordinance adopted in November 2019, the Committee was appointed and held meetings in January and February 2020. The COVID19 emergency suspended meetings from March through the remainder of the fiscal year.

Engineering Projects

Mike Livingston PE, the Town Engineer continues to work on municipal projects at the request of the Board of Selectmen and Town Manager. These projects include the following: Harbor Road Sidewalk project FLAP grant – Furbish Road Walking Lane FLAP grant; Eastern Trail Extension Project – survey and preliminary design; Pocket Park at Mile Road; Solar Facility land lease projects; and Town wide drainage system mapping.

The Planning Office continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, and roadway inspections. The Planning Office has also reviewed as-built plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

Other Projects

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

GIS Mapping continues to grow in use and application for the Planning Office, Tax Assessor Office and Code Enforcement Office.

Assistance with surveys and documentation associated with the purchase of conservation lands.

The Planning Office continues to stay involved with various boards and committees throughout the Town and State as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced.

The Planning Office continues to be a part of projects involving Southern Maine Planning and Development, Shannon continues to chair the Wells Technology Committee and is a Website Administrator for the town website to which many hours are devoted. The Planning Office also participates in meetings regarding MDOT road improvements for Route 9 and Route 109.

Respectfully submitted,

Michael G. Livingston, P.E.
Town Engineer/Planner



Wells Police Department

“Impartiality, Integrity, Courage”

2020 Annual Report

First off, I need to apologize for not having an “Open House” before COVID-19 entered our lives. Who would have thought after getting to move into this beautiful Public Safety Facility that we would have to shut it down and not be able to show it off to the residents! I guess one can never predict the future and especially a pandemic that has forced us to virtually shut the public safety building down except to a small group of people. I cannot wait until we are able to open back up and bring everyone through for a tour.



The pandemic has changed policing in several ways from the types of calls officers are responding to, to the way we are having to interact with the public. We never thought we would be enforcing laws pertaining to face coverings and social distancing. Not all laws are popular with everyone, but we take an oath to enforce all laws. I appreciate all the patience and understanding from the residents, visitors, and business owners.

Photo of the new Public Safety Facility on a beautiful summer evening

I have always been a believer in officers meeting with complainants in person but that has been replaced with taking many complaints over the phone trying to limit the risk of officers being exposed to someone that may unknowingly have the virus.

A new position was created this summer to assist the regular summer officers, “Beach Ambassadors” were added to help with educating the public about the new rules due to COVID while they are on Wells Beach.

In December, the department received the BD Veritor™ System and 850 COVID test kits. This was purchased with grant money. Officers Brett Tishim, Sean Remick and Karl Roy along with Wells Emergency Medical Services Director James Lapolla were trained to administer the test. By the end of the year 34 tests had been performed with only one being positive.



At the end of 2019 Wells PD participated in a survey conducted by The National Police Research Platform an independent 3rd party. The survey was titled "Police Community Interaction Survey". The results showed that the department had a 96% overall approval rating post contact. I think this speaks volumes of the employees we have here at Wells PD and I believe it goes along with our philosophy of treating people you have contact with the way you would want your loved ones treated.

In January, all officers were trained on our new IDEMIA "Livescan" AFIS (Automated Fingerprint Index System) machine. This machine allows us to take fingerprints without using ink. The prints are automatically forwarded to the State of Maine and CJIS (Criminal Justice Information System) in Maryland which is run by the FBI.

AFIS machine located in the booking area of the station.



Personnel



After 25 years of service to the department my Executive Assistant, Kathy Dionne retired on September 25th. Kathy wore many different hats during here time here at Wells PD. She worked as the court/records clerk, dispatcher, and executive assistant. Those were her official titles but as we know it here, she did so many different things: chef, present wrapper, card maker, keeper of the plants, cleaner, coffee maker, picture framer, and event coordinator/party planner to name a few! Kathy will be missed by all at Wells PD! She is now enjoying crafting and spending time with her daughter, son-in-law and two grandchildren.

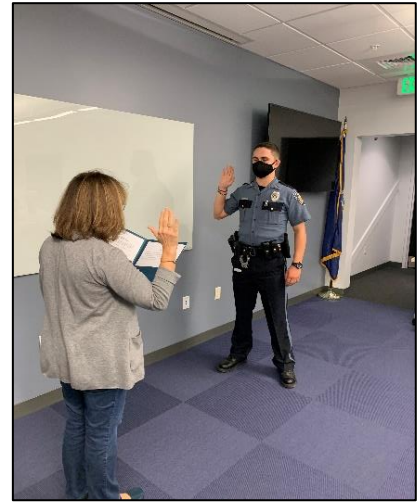
Kathy is presented the Town of Wells rocking Chair by former Town Manager Jon Carter.

With Kathy's departure she left some big shoes to fill and after a hiring process Sally Stewart was hired to replace her. Sally was awarded a Bachelor of Arts in Music in 2012 from Ana Maria College in Paxton, MA. Since moving to Maine, she has worked in several local restaurants and the past three summers she worked as Community Services Coordinator here at Wells PD.

On March 3, 2020 Timothy M. Wright joined the department as a full-time police officer. Timothy graduated from Wells High School in 2015 and earned an associate Degree in Criminal Justice in 2018 at York County Community College. He is a graduate of the Maine Criminal Justice Academy and was previously employed as a police officer with the City of Saco.

Justin R. Crowley joined the department on September 29, 2020 as a full-time police officer. Justin graduated from Massabesic High School in Waterboro in June of 2016 and graduated from Southern Maine Community College in May of 2019 with an associate degree in Criminal Justice. He is a graduate of the Maine Criminal Justice Academy Pre-Service Program and worked as a summer officer for the Wells Police Department in 2020.

Officer Nicholas Cousins started the Maine Criminal Justice Academy in January but due to COVID-19 the cadets were sent back to their respective departments to complete some of the training online. All said and done after another trip back to the academy Nick finally graduated on December 3, 2020. Completion of the police academy also marked Nick's graduation from college. He earned his bachelor's degree in both Criminal Justice and Forensic Psychology.



Officer Crowley being sworn in by Michele Stivaletta-Noble

On February 4th, K-9 Jagger retired from duty due to an illness at the age of seven. He was a patrol certified dog which includes tracking, apprehension, evidence recovery and building searches. Together with his handler Captain Kevin Chabot they handled nearly 200 calls. Unfortunately, his retirement was short lived as he passed away on March 13th.

I would be remis if I did not mention the retirement this year of two longtime town employees who are great friends of the department: Town Manager Jon Carter and Town Clerk Jessica Keyes. Their knowledge and insight of the Town was invaluable. I think between the two of them they knew everyone in town and had the answer for every question posed to them about the town. Sometimes you do not realize what an asset people are until they move on to the next phase of their life. Luckily, they are only a phone call away!

Animal Control

Animal Control Officer Caitlin Lipert had a busy year with 1,035 animal complaints being reported to dispatch, this is close to a 9% increase over last year. Caitlin handles all types of animal calls from domestic animals like dogs and cats, farm animals to wild animals like skunks, racoons, turkeys, and seals to name a few. She is a Maine certified trapper and a member of the YCART – York County Animal Rescue Team. The YCART is activated if there is going to be a large-scale animal seizure, or the need arises for an emergency animal shelter. When not busy on calls Caitlin can always be seen working on updating dog licensing or taking an online class. She completed two series that the ASPCA sponsored: one on various medical issues and one on dog fighting.

On January 4th Wells Animal Control partnered with York County Community College to hold a rabies vaccination clinic. Seven students from the Animal Care and Management Program assisted with the clinic giving them experience in their chosen field. A total of 98 vaccines were administered and \$982.00 collected. After paying for the vaccine's monies purchased vouchers so the students that participated could purchase books and the remainder went into the animal studies scholarship fund. Thanks to the Town of Alfred ACO for the generous donation and to the Animal Welfare Society for allowing us to purchase the vaccines from them.

Department Meeting/Training

Unfortunately, due to COVID restrictions we were not able to hold our annual department meeting/training this year. We look forward to holding our next one in June of 2021.

Statistics

The department saw an 11% increase in 2020 in the amount of Calls for Service – 38,130. Officers responded to 371 reported accidents, conducted 3,336 traffic stops and made 106 arrests.

Below is just a sampling of the types of calls recorded by Dispatch in 2020.

CALL REASON	# OF CALLS
ANIMAL COMPLAINTS	1035
ASSAULTS	36
BACKGROUND/FOIA	291
BURGLARIES	25
CHECK WELL BEING	150
CRIMINAL MISCHIEF	51
DISTURBANCES	240
DOMESTIC VIOLENCE	81
FORGERY/FRAUD	109
HARASSMENT	80
MISSING PERSONS	32
MOTOR VEHICLE COMPLAINTS	228
SUSPICIOUS ACTIVITY	527
THEFT	107

Community

Due to the pandemic many of the events we usually participate in were cancelled but we did participate in what was held.

- On January 23rd, the Police and Fire Department hosted a soup and salad day for all municipal employees in the meeting room of the new Public Safety Complex.
- We again teamed up with the Wells Emergency Medical Services for the Day of Warming meal at the Wells-Ogunquit Senior Center on February 1st. Center members were treated to a homemade Italian meal and desserts made by the members of the departments.
- On February 28th I had the pleasure of speaking with the Wells Varsity Girls Basketball Team before they headed to Bangor to take on the Hermon Hawks in the state Class B title game. The last time the Wells girls' basketball team, which I was a member of, played in the state title game was 41 years ago. Congratulation to this year's team on their 34 to 26 overtime victory to bring home the gold ball!

Several officers took part in “The Day of Reading” at Wells Elementary School on March 6th, ten days before school shut down.

- The Wells Police Department partnered with Hannaford for an “Ice Cream with Police Officers” giveaway on August 22nd, the event was held for one hour at the Wells Recreation Complex and a second hour at Wells Harbor. Lots of ice cream bars were given to children and adults alike. We would like to thank State Farm and TC Hafford Basement Systems for their assistance with this function.

- The Honor Guard took part in the annual Wells Christmas Parade, on Sunday, December 13th. The parade took on a new look as it was done in reverse. Participants stood around the harbor park while onlookers drove around to see everyone. It was a big success as there was a steady stream of cars for the full hour it was held.



Dispatcher Aaron Stewart mingles with diners at the Day of Warming

Opioid abuse does not seem to have been slowed down by the COVID pandemic at all. If you know someone that needs help with a substance addiction that would like help, please contact the department and speak with an officer and we will try our best to get them the help they need.

Law Enforcement in general has really been in the limelight this year due to some highly publicized incidents across the nation. Please be assured that the Wells Police Department was already conforming with the federal guidelines as they pertain to the use of force. We pride ourselves on our great community relations and commitment to the residents and visitors of the Town of Wells!

I know this has been a long year for many people so let us think positive and hope 2021 brings better things to all!

Stay Safe and Healthy!

Respectfully submitted,

Jo-Ann Putnam
Chief of Police



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October; the center is open 7 days a week.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of six part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include proactively checking in with the lodging properties on a weekly basis to determine room availability, greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. The staff also keeps everyone apprised of opening and closing dates for all of our seasonal businesses as well as the varying hours of operation to keep our visitors informed. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais
President / CEO
Wells Chamber of Commerce

CONSERVATION COMMISSION ANNUAL REPORT

Ending June 30, 2020

Recently the Town of Wells made its single largest acquisition of conservation land, an easement on more than 500 acres of ecologically significant woodlands and wetlands across the Sanford Road from the Fenderson Wildlife Commons. This easement was donated by Mr. Howard Hall, local businessman and former chair of the Town's Planning Board, who plans also to donate the fee ownership of the land to the Town. More than 15 years ago, Mr. Hall bought the property with the intention of eventually placing it in conservation and donating it to the Town.



The Conservation Commission has completed purchase of three properties that were approved for acquisition by voters last summer at Town Meeting by a wide margin. The largest is a 74-acre parcel east of the Sanford Road especially valuable for its diverse habitat. It also provides a travel corridor between the Fenderson Wildlife Commons and the Blueberry Barrens in Wells and Kennebunk, critically important for animals that roam. The Fenderson-Blueberry Barrens Connector also abuts the proposed course of the future Eastern Trail, which is how the public will access the parcel in the future. The second recent acquisition is 40 acres that extends the Fenderson Commons south. This parcel protects the Merriland River and its excellent Brook Trout Fishery. The third acquisition lies on Bill's Lane where six acres will provide visitor parking and legal access to the 130-acre Getchell Pasture Wildlife Commons, an old farm and forest that the Town acquired in 2018, and which now can be equipped with trails to welcome the public.



In other work, the Commission has successfully attained a \$10,000 Project Canopy grant from the state Department of Conservation and used the money to commission Forest Management Plans from a licensed forester. The forest plans will guide the Town in selective cuttings that will aid wildlife habitat as well as forest health and allow the town to realize revenue from timber sales that can be used to maintain public trails and to conserve more green space. The forest plans also highlight areas that will eventually become stands of old growth. The \$10,000 grant required one-to-one match, which the Town met with materials used to create signage and trails on our conservation lands, including wood donated from Spiller Farm. Most of the match came labor of Conservation Commission volunteers, including work done with a Commissioner's farm tractor and another Commissioner's wood shop. Our trail manager, Steve Brennick, alone contributed the equivalent of \$6,500 in volunteer labor over the past year.

Trails have been greatly expanded. The Ghost Meadow Wildlife Commons, a gift from the Gowen family, now has access on the Meetinghouse Road to a trail that carries on to the Clark Road. New roadside signs, including twelve-foot tall yardarm posts were fabricated for Fenderson East, Fenderson West, Tilton Homestead, Hobbs Brook, Getchell Pasture and Perkinstown. The Wells Public Works Department deserves thanks for helping install the heavy signage and grading our trail access parking areas.

The Commission, composed entirely of volunteers, welcomes citizens' suggestions about locating future Town Conservation Lands. We especially welcome volunteers who can help in the field with trail maintenance and interpretation, and from home in placing materials on the Conservation Commission website. The Town—all of us—own many acres of wild lands that offer great walks near lakes and rivers and blueberries. We have provided for wildlife ranging from brook trout to bears, hawks to herons, fisher cats to bobcats, flowers to foxes. To see maps and trails on Town lands, along with history and policy, go to <https://wellsconservation.org/>. To offer ideas and help, ring the Town Office at 646-5113.

Respectfully submitted,

Kaitlyn Bennett, Secretary
Steve Brennick
Keith Fletcher
Linda Littlefield Grenfell
Owen Grumbling, Chair
Patrick Purcell
Bill Spiller
Michele Stivaletta-Noble

WELLS ENERGY ADVISORY COMMITTEE

Consistent with its charge to advise the Selectmen regarding energy innovations, technologies, and programs that might be suitable for adoption by the Town, as well as save taxpayers money, the Committee has recommended, and the Selectmen have adopted, the following actions this past year:

1. **Streetlights** - All streetlights within the Town have been purchased from Central Maine Power and switched from sodium vapor lamps to state-of-the-art L.E.D. lights. Several different levels of illumination were tested on Route 1, and feedback was obtained before the final decision was made. The annual savings to the Town are approximately \$60,000.
2. **Electric Vehicles** - The Town is leasing its first E.V. (electric, battery powered vehicle), a Nissan Leaf, for use by Town officials. A substantial rebate from Efficiency Maine makes the lease an attractive one. The Town has also installed a level II charging station near the back entrance to the Town Hall, with the assistance of Revision Energy of Portland. This charging station is available at no cost to townspeople.
3. **Renewable energy** - The Town has contracted with a private developer, Walden Renewables, Inc., to build solar installations, generating up to 10 megawatts of electricity, at two sites: the town gravel pits on the Crediford Road, and the old landfill site on Route 9B, adjacent to the Turnpike. Both projects are subject to all local and state permitting before construction can proceed. The Town will receive approximately \$80,000 annually from tax and lease payments by the Developer.
4. **Lighting** - "Standard" lighting in the Town Hall has been converted to L.E.D. lighting.

Other Projects

The Committee is also in the process of preparing a request for proposals (RFP) from solar developers to provide 2-3 megawatts of solar generated electricity for the Wells/Ogunquit School District and the Town of Wells. (i.e., for all the school and the municipal buildings). Savings from a fixed discount contract are potentially 2 million dollars over a twenty year period. The site of the installation will be somewhere within the CMP district, but not in Wells. The School District will receive approximately two thirds of the electricity, the Town about one third.

The electric car show, which was scheduled for April, 2020, had to be cancelled due to Covid 19, but will be rescheduled for early fall, 2021.

A program was held at the Library about the energy savings available through Efficiency Maine.

Numerous sites in Wells have been evaluated for their potential as a community solar farm.

Respectfully submitted,

Beth Widmayer, Chairperson
John Dunster
Bill Franks
Joe Hardy



WELLS EMERGENCY MEDICAL SERVICES, INC

James S. Lapolla, Director

P.O. Box 1568
114 Sanford Road
Wells, Maine 04090



Wells EMS is a non-profit ambulance service that was formed in 1990. We staff two Advanced Life Support ambulances 24 hours, 365 days a year. I continue to be in awe of the talented and dedicated Prehospital Emergency Medical staff that Wells EMS employs.

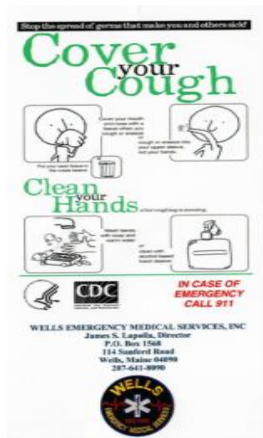
My third year as Director of Wells Emergency Medical Services saw a large turn of events. As our Town continues to grow so does its emergency and non-emergency EMS needs. This is still true even with the events of 2020. The requests we received during the height of the COVID-19 Pandemic were generally for patients with significant illnesses. Our residents were hesitant to call and even more scared to go to the hospital emergency departments. We heard time and again, "they have that virus there".

This past year has brought challenges to us not only as an EMS service but as community members. EMS staff continued to work their shifts during the Pandemic without extra compensation that many others received. Paramedics and EMTs reported to work to maintain the high level of service that the Town expects to receive. Staff members never wavered from their commitment to the citizens of Wells.

Telephone numbers: 911 (Emergency) 207-641-8099 (Bus.) 207-641-8156 (Fax)

Services for our senior residents continue to rise as our elderly population continues to expand. We are continuously reminded that Wells is an aging population with unique challenges. During the months after the Pandemic began, Wells EMS recognized that social isolation for our seniors was an issue. We addressed the issue by sending out over 500 “thinking of you” cards. Doing this let people know that we were not only thinking about them but available for them.

We also delivered a door hanger that provided information to residents about Coronavirus and Flu Prevention.



Wells EMS teamed up with the Town of Wells Human Resources Director to provide Influenza (Flu) vaccines to all Town Staff.



Wells Police and Wells EMS coordinated efforts to obtain two COVID-19 testing machines. Between EMS and Police Staff have tested over 300 essential Town workers from Wells and the surrounding communities. This testing capability allowed for a decrease in the Spread of the virus while maintaining all the essential services that are needed daily.

Wells EMS continuously evaluates our service to the town to identify ways to improve our service delivery. Please do not hesitate to contact us at any time to ask questions or request a tour or to have an ambulance at one of your events.

Wells EMS is a nonprofit company and therefore is not a Town of Wells department. We work closely with all the Town Departments on a continuous basis and value the relationship with the

Town. Wells EMS kept Town Officials updated on CDC Guidelines and provided current information as it became available.

Wells EMS maintain constant continuity with Maine EMS, Maine CDC, York County EMA and all local hospitals to be best prepared to provide Emergency Medical Care to our citizens during the Pandemic.

The Wells EMS Board of Directors and all employees would like to thank our partners at the Wells Fire Department, Wells Police Department, Town Hall Staff, Public Works Staff, and all Town of Wells Officials for their continued support.

Thank you to the residents of Wells for continuing to allow us the opportunity to provide emergency medical care to you.

Respectfully submitted,

James S. Lapolla
Director

WELLS REGIONAL TRANSPORTATION CENTER

Fiscal Year 2020

The Maine Turnpike Authority (MTA) in cooperation with the Town of Wells and the Maine Department of Transportation (MDOT) built the Wells Regional Transportation Center (WRTC) on land opposite Exit 19 (Wells/Sanford) of the Maine Turnpike (I-95). This intermodal complex included a 100 space lot for MTA Park and Ride, an additional 96 spaces for longer term parking and six spaces for busses and RVs. Parking is FREE. Train information is given to us carefully by the Northeast New England Passenger Rail Authority (NEPRA), and Brian Beeler is our representative who informs us of any important updates in regards to all trains and services.

WRTC is a “transportation hub” for the region with daily Amtrak Downeaster service between Brunswick and Boston North Station, daily Greyhound bus services between Bangor and Boston South Station, scheduled bus service to Foxwoods and Mohegan Sun Casinos, and year round daily service between Wells and Sanford on the Shoreline Explorer Orange 5. Due to Covid-19 the Shoreline Trolley, which provides connections to the coastal communities did not run the season of 2020. Taxi services are also available from the center.

WRTC is popular with bicycle enthusiasts since it is on the Eastern Trail and is the starting point for three “loop tours” of the Maine Beaches Region promoted by Maine DOT. There are brochures available inside the station dedicated to bicycle and hiking. On September 15th, passengers are now able to travel with their bicycle from any station.

The WRTC building is leased by the MTA to the Town of Wells “rent free” and the Town worked with Marriner Marketing to provide a variety of traveler services. Marriner Marketing retired from business effective July 1, 2020. Before Covid-19, there was a comfortable lobby and waiting area, restrooms with baby changing stations, pay phone, Wi-Fi, ATM, vending machines, and brochure racks on information in regards to transportation and things to do. Most of the inside amenities are temporally unavailable.

WRTC is staffed by 2 part time employees who serve approximately 41-45 hours per week and approximately 6 volunteer station hosts, who assist travelers with Amtrak and Greyhound tickets, distribute brochures on Wells and surrounding communities and provide visitors with maps and travel information.

Station Hosts volunteered 1190.50 hours during FY 2020 saving the Town of Wells and estimated \$13,000.

Brent Marriner retired from the Train Station Manager position effective December 1, 2019. Sally Stewart accepted the part time position just prior to his retirement.

The station closed on March 16th due to Covid-19 concerns. The trains continued to run but slowly shut down, starting with reducing to 1 round trip train every day. During the early time of closure Ken and Sally did some remodeling in the office and the bathrooms. Making the work space fresh and new for when the station could reopen. There had been no renovations to the train station office since it opened in 2003. Train Service was suspended on Friday April 10th. Services began again with 1 round trip (commuter hours) Monday- Friday in mid- late June. On July 20th Amtrak went to 4 round trips 7 days a week and we brought back our 2 paid part time employees with an adjusted schedule. Greyhound service was also suspended in early March and is back to 2 round trips since July 1st. All proper protocols and guidelines are being taken in accordance with the Covid-19 rules and regulations given to us by NEPRA.

The HVAC units in the lobby were replaced by the Maine Turnpike Authority.

Traffic through the facility was steady until Covid-19 concerns. Travel information on transportation, Wells, neighboring communities, and destinations along the Downeaster route are available daily when a station host is present. Prior to March 16th the hours of the facility were 5:30AM-9PM, 7 days a week. Visitors were always welcome into the facility. On July 20th, the facility hours changed to Monday-Friday 5:30AM-1PM, and Saturday 6:30PM-2PM. The policy for visitors changed and the doors remain locked during all hours of the day, and the 2 paid hosts let the public in to access the ATM, Ticket Machine, and they give them brochures for places they may be inquiring about.

The building reopened fully to the public on October 13, 2020. We are assessing the situation as to when we will bring back volunteers. At this time, with the uncertainties of Covid-19, we have limited the hours to just when our Town of Wells employees are scheduled. Downeaster train information is available 24/7 on the passenger information display system unit under the shelter of the high train platform.

Patsy Bragdon, our town employee, was recognized during an Ambassador Spotlight. Attached is the spotlight written about her. This was published on Amtrak Downeaster's Website and Social Media Pages.



Amtrak Downeaster

Published by Natalie Allen Bogart ·

Patsy B. has worked at the Wells Transportation Center for over 12 years. In 2017, Patsy received the George Mitchell Award from NNEPRA for her commitment to the Downeaster service and the community which she says is her favorite memory of being a Downeaster Ambassador. “Patsy is a wonderful person who is full of warm spirits and energy. If you asked anyone about Patsy, they would all highly praise her. Patsy greets everyone as if they are entering her home, she is very welcoming. She is truly the face of the Wells Train Station” says Sally S. Wells Station Manager.

For fun, Patsy enjoys going to the theatre with her daughter and granddaughter.

Thank you, Patsy!

Respectfully submitted,

Sally Stewart
Station Manager

2020 REPORT OF THE KENNEBUNK, KENNEBUNKPORT AND WELLS WATER DISTRICT

The Kennebunk, Kennebunkport and Wells Water District is a non-profit, quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The Water District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one elected from each of the towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

2020 was a year of constant adjustment for the District. It started as a typical year until the COVID-19 pandemic. We spent about a month understanding the expectations of state government and what the executive orders meant for our business. We then swiftly assembled our Health and Safety Committee and with assistance from our human resource consultant, developed an exposure and return to work plan that has guided us well and also became a model for many other utilities. That document continues to be an organic document that changes with CDC requirements and expectations. We have developed modifications to our business practices including remote work for some, added separation and coordination for others, and of course PPE and cleaning that has become the new “normal”. We would like to thank all of our customers and communities for your patience and understanding as our service has likely changed from customary ways.

Last year was another strong year for the Water District, despite the pandemic. Although not record-breaking as with 2016, it compared reasonably well on several fronts. The 1.1182 billion gallons produced in 2020 (2nd highest all time) represented a 5.6% increase in water production compared with 2019. This was largely due to the prolonged drought during the summer. Usually the major changes in consumption follow all customer classes but 2020 was significantly different in that regard. Residential demand was 15% higher than budgeted, yet Commercial demand was 10% lower; very likely due to the pandemic. From a financial perspective, we received \$8.27 million in total operating revenues, as compared to \$7.47 million in 2019. All of this contributed to a projected (unaudited) net income for 2020 of approximately \$527,000, as compared to a net income of \$26,000 in 2019. Overall, the primary drivers for water production and revenues are related to weather conditions during the warmer months and long-term customer growth. In recent years, there has been increased volatility in both water demand and therefore revenues.

Precipitation (liquid equivalent) during 2020, as measured at our Branch Brook Filtration Plant, was significantly below average at 44.50” (the 17-year running average is 54.45”) as our entire service territory experienced a classification D3 Extreme Drought during the summer months. Despite the drought conditions, the District was able to meet customer demands, which were the second highest of all time at 1,118.2 million gallons (MG). This was accomplished using the District’s entire portfolio of water supply sources which includes surface water (709.7MG –

63.5%), groundwater (393.0MG – 35.1%) and utility interconnections (15.5MG – 1.4%). From a customer growth perspective, it appears the local economy is still healthy, with 133 customers added in 2020. This compares with 197 in 2019 and 119 in 2018, resulting in a continued customer growth rate of about 1%. Our customer base now stands at 14,257 metered accounts, ranking us the third largest water utility in Maine.

The District's commitment to safety continues to be recognized by our Worker's Compensation insurance carrier (MEMIC). For 2020 we once again achieved the lowest "experience modification factor" (Mod Factor) that MEMIC has seen for a water utility. The Mod Factor, which measures the actual worker's compensation claim history of an employer, directly affects the insurance premium paid by that employer. For us, the Mod Factor of 0.59 (same as 2019 and down from 0.60 in 2018 and 0.61 in 2017) will result in our worker's compensation insurance premium being reduced to 59% of the "standard industry average" amount.

As reported in previous annual reports, the District discovered trace amounts of perfluorinated compounds (PFAS) in its Kennebunk River Well supply and even though the levels were below EPA health advisory levels, we stopped using water from that location to get a better understanding of this newly identified contaminant. We initially performed pilot studies to evaluate treatment technologies for removing PFAS. In June of 2018 we introduced and went online with a full-scale pilot study which achieved great results removing PFAS using pressurized granular activated carbon (GAC) filtration. Finally, in May of 2020, the new permanent GAC filtration facility went online and has been performing very well, treating 168.4MG of water by year end with no detection of PFAS compounds. The success of this project was recognized by the Maine Drinking Water Program who in turn nominated it for the prestigious EPA 2020 Aquarius Award. Every year, one project is nominated for this award from each state (50 total nominations) with one "Exceptional Project" selected for each of five categories. The District's GAC Treatment Facility project qualified for two of the five categories, *Excellence in Environmental and Public Health Protection* and *Excellence in Problem Solving*. The winners were recently announced and while the KKW GAC filtration project was not ultimately selected as a winner, it did receive honorable mention by the selection committee. As nice as it is to be recognized at the national level, we are most proud of the perseverance and team effort required to achieve such a successful outcome. For further information, you can refer to numerous articles in recent issues of our customer newsletter *What's on Tap* that can be found on our website at www.kkw.org

The pandemic slowed our meter replacement project as protection of employees and customers was a priority. However, toward the end of 2020 we worked with many local plumbers and added safety protocols that enabled us to resume the Advanced Meter Infrastructure (AMI) program in earnest. In 2020, the District completed 1,694 new meter replacements and we project to have full AMI implementation by early 2022. For more information on our conversion to AMI meters, visit www.kkw.org.

The District continues an aggressive water main replacement program based on evaluations of pipe material, condition, age, break history, hydraulic capacity, water quality and potential system growth. In addition, we make every effort to coordinate with other State and local roadway projects to minimize disruption and pavement costs. We are pleased to report that for the past 27 years, the District has averaged replacing 0.86% of its distribution system per year. This is close to the desired water industry “gold standard” of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained such an aggressive (yet appropriate) water main replacement schedule. We have accomplished this task while keeping water rates below that of the average Maine water utility.

The following is a partial list of distribution projects funded by the District and installed by our personnel during 2020.

- Ocean Avenue, Kennebunkport: Replaced ~1,200 feet of obsolete 8-inch cast iron pipe with 12-inch PVC pipe in conjunction with the Town’s new seawall/drainage/sidewalk construction and roadway reclamation project.
- Fletcher Street, Kennebunk: Replaced ~2,500 feet of obsolete 10-inch AC pipe with 16-inch PVC in conjunction with the Town’s upcoming roadway reclamation project.
- Laudholm Farm Road/Old Farm Lane, Wells: Installed ~3,750 feet of 16-inch PVC pipe as Phase I of a two phase project that will ultimately allow the District to abandon ~4,200 feet of obsolete cross-country 10-inch AC pipe (circa 1937) that runs through Rachel Carson controlled property.

In addition to the above projects, individuals and developers funded several water main extensions totaling 548 feet in length, as compared to 4,497 feet installed in 2019.

Drinking water quality remains a top priority. We continue to improve operational strategies with our unique blending of groundwater and surface water to assure consistently high water quality. We have also been working closely with our neighboring water utilities to the north and south to assure reliable interconnections and high water quality compatibility for when we need to share resources. All State and Federal water quality standards were met during 2020, and full water quality details can be found in the District’s annual Water Quality Report from the Summer 2020 issue of *What’s on Tap*. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we assure the highest degree of reliability in the quality of drinking water for our customers.

Our customers and all other interested parties are welcome to contact us by telephone (207-985-3385) or email (info@kkw.org) or visit our website at www.kkw.org, like us on Facebook (facebook.com/kkwwaterdist) or follow us on Twitter ([@kkwwaterdist](https://twitter.com/kkwwaterdist)). Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customers’ needs. Current and past issues of our

popular semi-annual newsletter *What's on Tap* are also on our website. As always, we welcome your input, as our mission is *to consistently provide the highest quality of water and customer service at the lowest reasonable cost.*

The Trustees of the Kennebunk, Kennebunkport & Wells Water District appreciate the continuing extraordinary effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,
Robert A. Emmons, President
James E. Burrows, Vice President
Frederick A. Lynk, Trustee
Thomas P. Oliver, Trustee

Stephen P. Cox, P.E., Superintendent
Scott J. Minor, P.E., Assistant Superintendent
Wayne A. Brockway, MBA, Treasurer

WELLS SANITARY DISTRICT

Annual Report

2020

Wells Sanitary District (WSD) had a challenging 2020. Because of the Covid-19 pandemic, WSD closed the office to the public and set up administrative staff to work from home. WSD installed drop boxes at the office to collect payments. WSD operations staff rotated shifts temporarily until a more permanent plan could be implemented, including masks and social distancing. Despite the pandemic, WSD crew accomplished more work in 2020 than in previous years.

WSD continued its Capital Improvement Plan (CIP) by replacing the following items: a 100-horsepower blower, laboratory equipment, entrance gates, 2 pumps at the Harbor Road pump station, a generator at another pump station, and a wetwell wizard at Webhannet pump station to reduce odors. WSD hired Underwood Engineers, Inc. in 2019 to evaluate the treatment process with a wastewater modeling program known as BioWin, which they completed in 2020. Underwood's assistance helped WSD improve the treatment process, making it more efficient. Underwood also helped WSD apply for a State Revolving Loan Fund (SRF) loan to replace the Drakes Island Force Main. This project will take several years to secure permits, design and construct.

WSD postponed the Wilson Avenue Sewer Extension Project due to Covid-19. WSD hired Wright-Pierce Engineers to design and bid the project in 2020. However, the pandemic postponed the project until 2021. Wright-Pierce will add Brook Lane to this sewer extension project and re-bid the work in 2021.

Road work completed in 2020 included raising manholes to accommodate Town paving projects at Church Street, Fifth Avenue, Burnt Mill Road and Bayview Terrace. WSD crew also cleaned and maintained 1.75 miles of sewer lines.

The solar array produced more than 200 Megawatts of energy in 2020, supplying 21% of the power needed at the wastewater treatment facility. The array also sent excess power to the grid, resulting in credits from the power company. Annual power cost savings was \$956.

In 2020, WSD received \$2,308,918 in user fees while spending \$2,471,789, resulting in a short fall of \$162,871. The following table summarizes WSD's expenses for 2020:

Description	2020 Budget	2020 Expenses	Percent Used
Debt Retirement	\$723,966	\$723,966	100%
Support Systems	\$847,192	\$799,211	94%
Operation & Maintenance	\$845,988	\$791,267	94%
Equipment Replacement (CIP)	\$174,500	\$157,345	90%
Total	\$2,591,646	\$2,471,789	95%

Respectfully submitted,

Nick Rico, Superintendent, P.E.
Wells Sanitary District

UNPAID PERSONAL PROPERTY AND REAL ESTATE TAXES AS OF 6/30/19

12 LOBSTER LANE LLC	\$5,677.13		BATCHELDER, JUSTIN R	\$559.77	
2265 POST RD LLC	\$7,868.35	*	BAUCKMAN, RICHARD R	\$624.31	*
57 DEER RUN DRIVE LLC	\$1,460.16	*	BEAN, MICHAEL W	\$212.61	*
7 SHREE BHAGWATI HOSPITALITY	\$8,098.99	*	BEANE, CRAIG	\$181.57	*
ABELSON, NORMAN + DORIS	\$3,154.51		BEAUDOIN, LEOPOLD Z	\$385.49	*
ADMIRAL CONTRACTING COMPANY	\$270.74	*	BEAUPRE, MATT	\$237.46	*
ADRIEN, JUSTIN R	\$23.54	*	BECERRA, SERGIO ANTONIO	\$2,367.53	*
AGOSTINHO, JAMES R	\$5.39	*	BEE, HERBERT J	\$763.61	*
AHERN, DEBRA D	\$221.38		BEERS, KIM	\$56.06	
AKROYD, MARGARET	\$269.35		BELANGER, SEBASTIEN	\$267.66	
ALCANTARA, CIARA	\$95.01		BELINSKAS, DANNY	\$70.44	*
ALIMI, PAUL G	\$880.00	*	BELLE OF ME VACATION VILLAGE	\$428.63	
ALLARD, BRUNELL	\$32.09	*	BERLO, ROBERT	\$132.39	*
ALLEN, HOWARD	\$91.91		BERTOLINO, DONNA L	\$298.92	*
ALTIERI, LESLIE A	\$22.92	*	BETTENCOURT, ANTHONY	\$15.63	*
AMSTEL REALTY LLC	\$1,038.72	*	BIANCO - KEVIN M & PAULA J	\$313.90	*
ANDREWS, DENNIS	\$1,910.18		BININGER, KEITH W	\$433.37	*
ANDREWS, JOE	\$94.41	*	BISHOP, RICHARD J	\$1,243.97	*
ANDRIULLI, TAMMY L	\$305.61	*	BISSELL, ROBERT G	\$1,698.93	*
ANESTIS, PETER R	\$961.40	*	BISSONNETTE, ROBERT	\$239.76	*
ANTHONY AIKEN FINE GARDNER	\$24.10		BLACK, ROBERT E	\$52.17	*
ANTHONY, PETER M	\$111.83	*	BLACKMAN, SHARI P	\$1,800.89	*
ANTHONY, S S + L S CO-TRUSTEES	\$865.83	*	BLAKE, ROBERT	\$901.94	
ARDUINI, VINCENT J + JOHN V	\$1,932.81	*	BLAKE, ROBERT S	\$1,176.68	
ARENA, JOE	\$199.80		BOBCAT BROWN	\$852.77	
ARMSTRONG, ROBERT K & PATRICIA N	\$137.29	*	BOCASAL INC	\$5,561.15	*
ARNOLD, CAMERON	\$69.92	*	BOISVERT, DIANNE	\$2,052.45	
AROMA JOE'S COFFEE	\$18.33	*	BOIVIN - TRUSTEES, K D & L	\$7,789.45	*
ARRITT, CRAIG	\$189.00	*	BOLAND, THOMAS	\$208.73	*
ARSENAULT, PETER M	\$795.23	**	BONCICH, MICHAEL	\$1,627.72	*
ASHBY, HEATHER A	\$6,347.97	*	BORNSTEIN, SCOTT	\$302.72	
AT + T MOBILITY LLC	\$134.50		BOSSE, JAMIE R	\$450.87	*
AT&T MOBILITY LLC	\$125.17		BOSTON, DAVID C	\$1,227.07	*
AT&T MOBILITY LLC	\$203.48		BOUCHARD, LUCIE TRUSTEE	\$10,235.50	*
AUBE, ROBERT W	\$1,169.77	*	BOULIER, JEREMEY	\$5,344.26	*
AUDET, NORMAND A TRSTEE	\$88.25	*	BOURASSA, BRANDY	\$659.38	*
AUDET, NORMAND A TRUSTEE	\$56.32	*	BOURASSA, ROBERT L	\$889.04	*
AUTERIO, RICHARD J	\$2,926.61	*	BOURGOIS, RICHARD	\$601.76	*
BAILEY, LEIGH B	\$1,869.97	*	BOURGOIS, WAYNE	\$126.19	*
BAILEY, MARK DANIEL	\$541.65		BOURNE FIELD PROPERTIES LLC	\$1,078.47	*
BALKAM, ANNE M TRUSTEE	\$1,148.28	*	BOURNE FIELD PROPERTIES LLC	\$1,156.62	*
BALON, MICHAEL	\$40.22	*	BOURNE FIELD PROPERTIES LLC	\$944.99	*
BALTAZAR, DINIS C	\$1,247.46	*	BOURNE FIELD PROPERTIES LLC	\$1,046.90	*
BANKS, DONNA	\$228.30	*	BOURNE FIELD PROPERTIES LLC	\$1,174.75	*
BARON, NORMAND	\$278.39		BOURNE FIELD PROPERTIES LLC	\$76.94	*
BARONE, WILLIAM D	\$3,760.58	*	BOURNE FIELD PROPERTIES LLC	\$1,097.02	*
BARR - TRUSTEE, RITA M	\$212.44	*	BRACKLEY, MARY F	\$1,761.21	*
BARRETT, BRUCE	\$381.06	*	BRADY, JENNIFER MARIE	\$814.16	*
BARRY, WILLIAM	\$972.65	*	BRAMWELL, LAURIE SYMS	\$225.28	*
BARRY, WILLIAM R	\$217.62	*	BRANCH HEIGHTS HOMEOWNERS ASSN	\$182.05	*
BASHAW, DAVID E	\$1,020.01	*	BREAD & ROSES BAKING COMPANY	\$335.43	
BATCHELDER W/LIFE ESTATE, MARC	\$211.32	*	BRENNICK, STEVEN L	\$2,727.20	**

BRIDGES, ELAINE	\$195.74	*	BURNT MILL HOLDING COMPANY LLC	\$122.22	*
BRIGGS, HELEN G	\$2,886.05	*	BURNT MILL HOLDING COMPANY LLC	\$123.84	*
BRIGGS, HELEN G	\$2,412.00	*	BURNT MILL HOLDING COMPANY LLC	\$122.90	*
BRISEBOIS, JAMES	\$65.67	*	BURNT MILL HOLDING COMPANY LLC	\$124.20	*
BROOKS, PAULA	\$9,336.14	*	BURNT MILL HOLDING COMPANY LLC	\$125.04	*
BROWN, BRUCE (REST EQUIP)	\$52.10	*	BURNT MILL HOLDING COMPANY LLC	\$123.58	*
BROWN, MICHIEL D	\$1,506.70	*	BURNT MILL HOLDING COMPANY LLC	\$123.94	*
BROWN, ROB T	\$1,090.35	*	BURNT MILL HOLDING COMPANY LLC	\$125.87	*
BROWNS SERVICE CENTER LLC	\$54.40	*	BURNT MILL HOLDING COMPANY LLC	\$124.41	*
BRYANT, JEFFREY F	\$812.62	*	BURNT MILL HOLDING COMPANY LLC	\$123.94	*
BULL + CLAW	\$119.96	*	BURNT MILL HOLDING COMPANY LLC	\$124.26	*
BURGESS, MICHEL W	\$2,915.62	*	BURNT MILL HOLDING COMPANY LLC	\$129.88	*
BURGESS, MIKE W BUILDER	\$61.67	*	BURNT MILL HOLDING COMPANY LLC	\$129.21	*
BURNT MILL HOLDING COMPANY LLC	\$3,717.30	*	BURNT MILL HOLDING COMPANY LLC	\$127.38	*
BURNT MILL HOLDING COMPANY LLC	\$345.06	*	BURNT MILL HOLDING COMPANY LLC	\$125.09	*
BURNT MILL HOLDING COMPANY LLC	\$494.01	*	BURNT MILL HOLDING COMPANY LLC	\$122.69	*
BURNT MILL HOLDING COMPANY LLC	\$474.47	*	BURNT MILL HOLDING COMPANY LLC	\$123.37	*
BURNT MILL HOLDING COMPANY LLC	\$476.97	*	BURNT MILL HOLDING COMPANY LLC	\$123.06	*
BURNT MILL HOLDING COMPANY LLC	\$176.77	*	BURNT MILL HOLDING COMPANY LLC	\$123.74	*
BURNT MILL HOLDING COMPANY LLC	\$175.42	*	BURNT MILL HOLDING COMPANY LLC	\$123.94	*
BURNT MILL HOLDING COMPANY LLC	\$177.76	*	BURNT MILL HOLDING COMPANY LLC	\$123.84	*
BURNT MILL HOLDING COMPANY LLC	\$173.13	*	BURNT MILL HOLDING COMPANY LLC	\$123.84	*
BURNT MILL HOLDING COMPANY LLC	\$163.49	*	BURNT MILL HOLDING COMPANY LLC	\$147.70	*
BURNT MILL HOLDING COMPANY LLC	\$157.13	*	BURNT MILL HOLDING COMPANY LLC	\$136.86	*
BURNT MILL HOLDING COMPANY LLC	\$200.32	*	BURNT MILL HOLDING COMPANY LLC	\$122.59	*
BURNT MILL HOLDING COMPANY LLC	\$127.33	*	BURNT MILL HOLDING COMPANY LLC	\$158.43	*
BURNT MILL HOLDING COMPANY LLC	\$124.72	*	BURNT MILL HOLDING COMPANY LLC	\$149.84	*
BURNT MILL HOLDING COMPANY LLC	\$123.63	*	BURNT MILL HOLDING COMPANY LLC	\$127.64	*
BURNT MILL HOLDING COMPANY LLC	\$123.27	*	BURNT MILL HOLDING COMPANY LLC	\$124.46	*
BURNT MILL HOLDING COMPANY LLC	\$126.08	*	BURNT MILL HOLDING COMPANY LLC	\$126.24	*
BURNT MILL HOLDING COMPANY LLC	\$135.46	*	BURROUGHS, GENE	\$96.39	*
BURNT MILL HOLDING COMPANY LLC	\$128.22	*	BUSHMAN, R + BEZANSON, E F TRST	\$816.51	*
BURNT MILL HOLDING COMPANY LLC	\$122.54	*	BUTLER, SUSAN J	\$460.51	*
BURNT MILL HOLDING COMPANY LLC	\$124.10	*	BATTERY, ELAINE	\$44.60	*
BURNT MILL HOLDING COMPANY LLC	\$130.40	*	BYRNE, ELLEN M	\$697.25	*
BURNT MILL HOLDING COMPANY LLC	\$123.21	*	C + S ELECTRIC	\$996.10	*
BURNT MILL HOLDING COMPANY LLC	\$123.79	*	CAHILL, MICHAEL D	\$10.10	*
BURNT MILL HOLDING COMPANY LLC	\$123.89	*	CAHILL, MICHAEL D	\$14.67	*
BURNT MILL HOLDING COMPANY LLC	\$125.25	*	CALLAHAN, HAROLD A	\$933.63	*
BURNT MILL HOLDING COMPANY LLC	\$125.87	*	CAPE NEDDICK MANAGEMENT GROUP	\$927.93	*
BURNT MILL HOLDING COMPANY LLC	\$130.04	*	CARADONNA, DOREEN A	\$3,005.80	*
BURNT MILL HOLDING COMPANY LLC	\$128.79	*	CARDINALI, EDWARD P	\$40.64	*
BURNT MILL HOLDING COMPANY LLC	\$123.01	*	CAREY, NANCY	\$402.98	*
BURNT MILL HOLDING COMPANY LLC	\$122.69	*	CARNEY - TRUSTEE, BRIDGET M	\$1,597.85	*
BURNT MILL HOLDING COMPANY LLC	\$124.88	*	CARRIAGE HOUSE MOTEL+COTTAGES	\$70.71	*
BURNT MILL HOLDING COMPANY LLC	\$435.71	*	CASAVANT, MARK J	\$301.81	*
BURNT MILL HOLDING COMPANY LLC	\$325.21	*	CASEY, MARK	\$133.33	*
BURNT MILL HOLDING COMPANY LLC	\$312.23	*	CASSIDY JR -TRUSTEE, JAMES P	\$3,024.25	*
BURNT MILL HOLDING COMPANY LLC	\$307.46	*	CASSIDY, JAMES P JR+MARY J TRST	\$7,219.81	*
BURNT MILL HOLDING COMPANY LLC	\$320.93	*	CATHERINE'S CONDO LLC	\$1,934.37	*
BURNT MILL HOLDING COMPANY LLC	\$122.48	*	CAVANAUGH, DIANE E	\$4,058.70	*
BURNT MILL HOLDING COMPANY LLC	\$123.06	*	CERULLO, STEVEN	\$14.59	*
BURNT MILL HOLDING COMPANY LLC	\$122.28	*	CHAMBLEE, LEON A III	\$502.55	*
BURNT MILL HOLDING COMPANY LLC	\$125.09	*	CHANDLER, GAIL S	\$1,755.45	*
BURNT MILL HOLDING COMPANY LLC	\$123.84	*	CHANDLER, STUART	\$510.37	*

CHARBONNEAU, DAVID A TRUSTEE	\$2,695.65	*	CROSSLEY, ROY	\$219.39	*
CHARLOT, DANIELLE J	\$858.24	*	CROTEAU, PETER	\$23.58	*
CHASE JR, WAYNE R	\$3,255.94	*	CROWLEY, STEPHEN P	\$2,911.35	*
CHASE, RL BUILDING MOVERS INC	\$792.13	*	CROWLEY, JOHN W	\$892.02	*
CHASE, WAYNE JR	\$197.77	*	CULHANE, CAROLE	\$192.34	
CHASES CONVENIENCE STORE	\$198.42		CUNHA, THOMAS S	\$1,787.55	*
CHAVES, DAVID P JR	\$3,262.84		CUNNINGHAM PROSTHETIC CARE LLC	\$58.26	
CHENEY, GLENDON	\$30.79	*	D L WHISTMAN LTD	\$30.74	*
CHENEY, RONALD	\$923.16	*	DAGANHARDT, MARJORIE	\$2,496.00	*
CHICKLIS, BARBARA B	\$824.84	*	DAGOSTINO, DAVID A	\$811.72	*
CHRISTIAN, CHARLES M	\$161.56	*	DAIGLE, SCOTT ROBERT	\$631.55	*
CICERANO, VINCENT	\$30.21	*	DAILEY, LISA	\$706.81	
CILLEY, TIMOTHY E & LUCILA G	\$2,542.01	*	DALY, ANN M + ANN S + SUSAN F	\$864.68	*
CINGULAR WIRELESS LLC	\$1,261.29	*	DANIELL, BILL	\$178.02	*
CIRONE, BRENDA	\$27.30	*	DAROSA, BRIAN	\$2,414.99	*
CLAIRE L BROWN LLC	\$3,112.54	*	DAVENPORT, CLIFFORD D	\$434.53	*
CLARK, DAVID M	\$153.18	*	DAY, PAMELA	\$1,453.38	*
CLARK, IAN	\$214.08	*	DAYS, LAURA	\$14.20	*
CLARK, RICHARD	\$1,403.36	*	DEAN, KEVIN	\$6,710.16	*
CLARRAGE SR, MERRILL ROBERT	\$417.70	*	DEBOLD - TRUSTEE, RICHARD W	\$35.73	*
CLARRAGE SR, MERRILL ROBERT	\$79.11		DEFRINO - TRUSTEE, A M & G A	\$308.00	*
CLEANERS, CB + ANDERSON, GAIL	\$130.09		DEGAETANO, ANTHONY	\$167.21	*
CLOUD, BRIAN	\$226.68	*	DELAHAYE, DIANA A	\$317.91	*
COASTAL HOUSE, THE	\$102.18		DELMONTE, CRAIG	\$139.15	
COBB, C F JR + M E TRUSTEES	\$27.74	*	DEMITROPOULOS, TIMOTHY	\$3,042.22	*
COFFEREN, ARTHUR F SR	\$457.85	*	DEMONT, MARGARET H	\$6,100.60	*
COFFEY, KAREN	\$516.94	*	DEMOPOULOS, JOHN P	\$9.35	*
COHEN, MARTIN G	\$3,691.56		DENZEL, WILLIAM P	\$905.99	
COLBY, JAY W	\$1,117.96	*	DESMARAIS, ROBERT A	\$1,755.49	*
COLE, RHONDA S	\$1,468.18	*	DEVAUX, STEPHEN D	\$12.57	*
COLE, ROBERT S	\$2,392.74	*	DEVELLIS, STEPHEN F	\$1,856.39	*
COLLINS, MATTHEW	\$94.41		DEWITT, COREY	\$15.22	*
COLLINS, TROY	\$214.96	*	DEZUTTER, DEBRA M TRUSTEE	\$3,233.69	*
COLLYER, LINDA J	\$131.60	*	DICHIARA, TATIA	\$269.77	*
CONNELL, SEAN A	\$1,459.84	*	DIGANGI, FRANCESCO	\$2,678.04	*
CONRAD, DONALD	\$199.07	*	DION, CHRISTINE	\$265.39	*
CONVET INC	\$2,608.07	*	DION, LOUIS F	\$1,058.51	*
CONWAY, KATHLEEN M	\$1,087.38	*	DIONNE, ROBIN	\$15.63	*
COOKE, ROBERT	\$124.26	*	DIPIERRO, SYLVIA M	\$2,013.61	
COOMBS, CASEY J	\$247.72	*	DOBECK, DONALD R + PAMELA D	\$6.36	*
COONEY, ELIZABETH A	\$5,226.54	*	DOBROVICH, GEORGE	\$16.36	*
CORBOSIERO, MARGARET M	\$2,085.25	*	DOGWOOD TREE SERVICE	\$959.42	
CORDEAU, JOSEPH	\$64.60	*	DOHERTY, RAYMOND S	\$170.02	
CORDEAU, JOSEPH	\$140.35	*	DOMIAN - TRUSTEE, GISELE HEBERT	\$2,039.30	*
CORKISH, JAMES C	\$846.10	*	DONDERO, LORRAINE R	\$6.79	*
CORMIER, RICHARD	\$91.52	*	DONNELLAN, BRIAN	\$191.26	*
COSTA, CECILE	\$107.06	*	DOUCET, JOSEPH	\$157.39	*
COTTER, JANET LEE	\$910.29	*	DOUCETTE, DONNA	\$157.24	
COTTY, RICHARD P	\$1,270.12	*	DOUGLAS, MICHAEL W	\$1,335.86	*
COULSON, MICHELINE	\$982.40	*	DOWLER, KEITH	\$259.23	*
COYNE, PAMELA D	\$1,116.14	*	DOWNS FAMILY PARTNERSHIP, THE	\$736.20	*
CRANTON THOMES DAY SCHOOL	\$88.16		DOWNS, ALLEN E SR	\$1,809.12	*
CRAWFORD, ROSLYN C	\$1,619.68	*	DOWNS, ALLEN R JR	\$1,675.64	*
CRETE, DANIEL	\$426.44	*	DOWNS, LINDA J	\$347.67	*
CRONIN, JOY A	\$1,527.41	*	DRAKES ISLAND RESORT	\$47.99	*

DRISCOLL, JOHN M	\$624.31	*	FITZGERALD, ROBERT M	\$4,060.57	*
DRIVER, JANINE	\$298.54		FITZPATRICK, THOMAS	\$246.52	
DRUID, DAVE	\$162.03	*	FODERARO, JAMES	\$92.79	*
DUEST, DANIEL F	\$1,569.57	*	FOLEY, LISA M	\$748.26	*
DUFF, DENISE	\$55.85		FORD, LARRY	\$2,216.54	*
DUFFY, KELSEY	\$63.56		FORGET, ARTHUR	\$119.93	*
DUFFY, MICHELLE	\$121.67	*	FOSS, LESTER G	\$874.81	*
DUNLEVY, JOHN T	\$933.06	*	FOSS, DIANA	\$241.48	*
DUNN, KATHRYN	\$266.28	*	FOURTEEN SIXTY FIVE POST RD LLC	\$2,545.50	*
DUNN, SUSAN	\$233.35	*	FOX, JOANNE C	\$2,460.00	*
DUNN, THOMAS M	\$1,902.12	*	FRADETTE, DAN	\$72.42	*
DUNNE, GRACE M + TRACY J S	\$2,116.42	*	FRAGOZA, GARY J	\$642.94	*
DUNNE, KARA GRACE SANDERS	\$1,259.52	*	FRANCZAK, LINDA R	\$864.18	*
DUNNIGAN, BRIAN R	\$4,021.70	*	FRANK, GARY	\$212.81	*
DUNSTER, JOHN M	\$2,244.41	*	FRAPPIER, STEVEN	\$121.60	*
DURFEE, JAMES E	\$1,379.81	*	FREDERICK, GEORGE	\$46.89	*
DUSTIN, WILLIAM O	\$1,523.28		FREEMAN, PAUL M	\$781.04	*
DUVAL, DOUGLAS R	\$6,090.07	*	FREEMAN-SAUER TRUST	\$1,480.20	*
EAGAN, THOMAS P JR	\$813.12	*	FREITAS, CARLOS	\$198.64	*
EAVES, MARK	\$394.46		FRIEH, C TIGG	\$382.36	*
EDWARDS, JOHN L	\$3,283.70	*	FRIEH, CAROL TIGG	\$317.60	*
EFSTATHIOU, DENNIS ANDREWS	\$1,113.83		FRONCKO, GRACE C	\$1,912.69	*
EIGHT NINE NINE POST ROAD LLC	\$517.14	*	FRONCKO, JAMIE	\$3,355.00	
EIGHT NINE NINE POST ROAD LLC	\$10,319.55	*	FURBISH MEADOWS LLC	\$4,466.34	
ELDERKIN, PETER	\$1,892.84	*	FURNESS SR, RICHARD J	\$846.74	
ELKINS, ALMA J	\$922.48	*	FURNESS, PATRICIA L	\$811.47	
ELMERE HOUSE BED + BREAKFAST	\$152.65	*	FURNESS, RICHARD J	\$1,727.41	
ELMWOOD CONDOMINIUM ASSOC	\$556.48	*	FURNESS, RICHARD J SR	\$899.10	
ELMWOOD CONDOMINIUM ASSOC	\$922.90	*	GADOMSKI, THADEUS	\$150.28	
ELMWOOD HOLDINGS LLC	\$1,351.63	*	GAGLIASTRE, MICHAEL A	\$1,866.12	*
EMERY, FRANK M III	\$3,706.45		GAGNON, CHRISTINA	\$334.67	*
ENTNER, JOSHUA H	\$67.78	*	GAINES, DOUGLAS B	\$408.92	
ERESSY, MICHAEL E	\$629.26	*	GALLAGHER, PETER J	\$423.57	*
ESIP, JUDY	\$148.64	*	GALLI, RICHARD	\$585.68	*
ESTES, ROBIN E	\$1,191.47	*	GAMACHE, GARY	\$15.63	*
EVANGELOU, MARIA	\$1,599.42	*	GARBEIL, JOSEPH	\$94.51	*
EVANGELOU, MARIA TRUSTEE	\$2,537.79	*	GARLAND, BARRY L	\$683.60	**
EVANGELOU, MARIA J	\$1,043.25	*	GARLAND, BARRY L	\$795.27	**
EWERTS, MICHAEL	\$521.25	*	GARTHWAITE, DALENE R	\$4,497.95	*
EZZO ENTERPRISES INC	\$6,832.08	*	GATES, DANIEL O	\$2,604.17	*
FAHEY, JAMES	\$193.50	*	GAUDET, LAUREN	\$119.83	*
FAHEY, JOHN	\$177.45	*	GAUVIN, ROBERT + JADEANE	\$12.09	*
FAIRPOINT COMMUNICATIONS INC	\$10.22		GELETKA, MICHAEL C	\$1,012.40	
FARESE, DAVID	\$540.00	*	GELETKA, RICHARD	\$1,406.58	*
FARLEY, WILLIAM JEFFREY	\$689.49	*	GENKOS, THEODORE	\$1,349.90	*
FAVRE, MICHAEL	\$302.13	*	GEORGE, SOPHIE	\$2,021.27	
FEINBERG, STUART I	\$6.66	*	GEORGIU, ANGELOS	\$1,052.63	*
FELIPE, ADAM	\$975.76	*	GERAKINES, JOSEPH	\$238.51	*
FENOFF, JOSHUA R	\$2,664.50	*	GERVAIS, GLEN	\$451.38	*
FENOFF, JOSHUA	\$661.46	*	GERVAIS, MYLENE	\$526.99	*
FINCH, COLLEEN P	\$612.12	*	GIACCO, ANTHONY G	\$10,758.76	*
FINE CUT LAWN CARE	\$171.01		GIANQUITTO, DONALD W	\$482.65	*
FINN, STEPHANIE	\$215.48	*	GIBBONS, DANIEL P	\$1,309.79	*
FITTS, ERNEST M	\$207.46	*	GILLILAND, WILLIAM	\$56.06	*
FITZGERALD, JAMES M	\$284.07	*	GINGERELLI, MICHAEL	\$52.77	*

GINGRAS, NANCY	\$176.28		HISSONG PROPERTIES LLC	\$1,365.38	*
GIORDANO, ALICE	\$1,640.03		HISSONG PROPERTIES LLC	\$1,215.07	*
GLENN, RUSSELL	\$31.26		HISSONG PROPERTIES LLC	\$258.79	*
GLINSKI, KATHLEEN A	\$188.50	*	HISSONG PROPERTIES LLC	\$254.78	*
GLYNN, KEVIN	\$75.65	*	HISSONG PROPERTIES LLC	\$257.71	*
GOMES, BARBARA & ROY	\$156.87	*	HISSONG PROPERTIES LLC	\$287.15	*
GOODWIN, CHRISTOPHER	\$3,291.44	**	HISSONG PROPERTIES LLC	\$246.99	*
GOSELIN, WILLIAM	\$267.17		HISSONG PROPERTIES LLC	\$254.51	*
GOULD, PATRICIA E W/LIFE EST	\$2,320.60		HISSONG PROPERTIES LLC	\$1,243.60	*
GOVE GROUP REAL ESTATE	\$45.20		HISSONG PROPERTIES LLC	\$472.55	*
GRASSO, MARIA	\$91.70	*	HOGG JR, JAMES A	\$1,040.51	
GRAVEL, RONALD	\$229.60	*	HOLLAND, CYNTHIA G ETAL	\$2,055.47	
GREAT LOTS OF MAINE LLC	\$1,167.51		HOME INNOVATIONS LLC	\$327.86	*
GREEN, ROGER F	\$477.64	*	HOME TOWN PIZZA	\$55.36	*
GREENWOOD, RUSSELL	\$402.83	*	HOPKINS, CHRISTOPHER M	\$2,007.88	**
GRENCI, FRANK S ETAL	\$771.55	*	HORVATH, WAYNE W	\$1,150.73	*
GREVE, DOUGLAS S	\$368.29	*	HOULE, BRYANT	\$99.51	*
GRONDIN, JEAN J	\$10.13	*	HOWARD, SHELLEY M	\$626.14	*
GROULX, BRIAN	\$206.52	*	HUBBARD, PATRICK JOHN	\$574.25	*
HACKETT, JACQUELINE	\$31.15	*	HUCKNALL, JULIA J	\$1,464.53	*
HALL, HOWARD JOHNSTONE	\$5,205.36	*	HUCKNALL, JULIA J	\$2,618.07	*
HALL, M ALAN	\$762.95	*	HUGHES, MALEA S TRUSTEE	\$1,256.65	*
HALL, STEPHEN A+CHERYL R	\$1,982.18		HUNTER, JENNIFER M	\$2,122.87	*
HALLIDAY, HARRY	\$61.79		HUTCHINS, CRAIG S	\$1,660.11	*
HAM, RICHARD R	\$556.00		HUTCHINS, CRAIG S	\$2,277.71	*
HANRAHAN, EDWARD J	\$1,945.41	*	HUTCHINS, CRAIG S	\$3,783.09	*
HANSEN, SHAWN	\$702.41	*	INGALLS, MICHAEL	\$10.40	*
HAPPY CLAM REALTY LLC	\$847.77	*	IRVING, RYAN	\$152.24	
HARDING, CASEY M	\$1,305.01	*	JAEGER, KENNETH	\$185.89	*
HARDING, DOUGLAS N	\$4,632.50		JAMES, KEVIN	\$425.55	*
HAVEN BY THE SEA	\$44.84		JAMIE LEIGH E VOSE	\$204.28	*
HAYES, WALTER + MYRTLE ETAL	\$91.47		JEFFREY, WILLIAM H + AMANDA T	\$4,886.14	*
HAYES, WALTER + MYRTLE ETAL	\$1,382.78		JO ANN'S GARDENS	\$2,413.79	*
HAYES, KELLY M & NICOLE	\$512.81	*	JO ANNS GARDENS INC	\$353.70	
HEIMLICH, WARREN F	\$3,134.96	*	JOHNS W/ LIFE ESTATE , THEODORE R	\$475.31	*
HEINES, DENNIS T	\$6.47	*	JOHNSON - TRUSTEE, PAUL	\$725.05	*
HENDERSHAW, EDWARD J	\$72.94	*	JOHNSON, ANITA	\$1,448.80	*
HERTEL JR, VAN E	\$3,622.93	*	JOHNSON, ANITA	\$15.53	*
HGHBB LLC	\$2,210.03	*	JOHNSON, BRIAN	\$506.15	
HILTON, BRAD M	\$825.08		JOHNSON, PAUL	\$343.44	*
HILTON, DONALD R	\$580.03	*	JONES, ANDREW H	\$1,247.80	*
HISSONG PROPERTIES LLC	\$568.41	*	KAFER, ESTELLE	\$839.71	*
HISSONG PROPERTIES LLC	\$279.24	*	KAISER, DAVID	\$156.72	*
HISSONG PROPERTIES LLC	\$274.76	*	KARR, BENJAMIN	\$38.76	*
HISSONG PROPERTIES LLC	\$276.81	*	KASPRZAK HOMES INC	\$1,159.91	*
HISSONG PROPERTIES LLC	\$265.93	*	KEENAN, JUSTINE	\$187.65	*
HISSONG PROPERTIES LLC	\$324.44	*	KEEPING, RANDALL L	\$1,724.93	*
HISSONG PROPERTIES LLC	\$315.35	*	KEIM, CORNELIUS J IV	\$1,089.41	*
HISSONG PROPERTIES LLC	\$271.89	*	KEIRSTEAD, GAIL	\$479.82	
HISSONG PROPERTIES LLC	\$311.57	*	KEIRSTEAD, TARA	\$403.74	
HISSONG PROPERTIES LLC	\$1,395.86	*	KELLEHER, JEFFREY R ETAL	\$2,407.04	*
HISSONG PROPERTIES LLC	\$308.80	*	KELLEHER, JOHN G	\$605.45	*
HISSONG PROPERTIES LLC	\$269.67	*	KELLEY, BARBARA TRUSTEE	\$317.60	*
HISSONG PROPERTIES LLC	\$267.83	*	KELLIS - TRUSTEE ETAL, BASIL L	\$6,497.33	*
HISSONG PROPERTIES LLC	\$1,367.82	*	KELLIS, BASIL L	\$158.85	*

KENNEY, GEORGE	\$184.17	*	LITTLE, THOMAS	\$66.86	*
KEOHANE, BETHANY J	\$404.35	*	LITTLEFIELD - TRUSTEE, ERIC M	\$751.49	*
KEOHANE, JOSEPH D	\$1,246.33	*	LITTLEFIELD ACRES HOMEOWNERS'		
KESHVARI, STEVEN J	\$489.11	*	ASSOC INC	\$479.11	*
KEYES, FRANK MALCOLM	\$341.48	*	LITTLEFIELD CONCRETE FLOORS	\$73.45	
KEYES, JOHN	\$613.53	*	LMMI TRUST	\$3,438.50	*
KILEY, RAY	\$91.25	*	LOLAR, PEGGY	\$110.89	*
KING, DAVE	\$48.77	*	LOVECCHIO, LAURA A	\$1,895.17	*
KING, RONALD E ETAL	\$624.47	*	LOWELL, HOLLY K	\$666.81	
KIRBY, EDWARD M	\$629.61	*	LYNN, BRITTANY N	\$962.92	
KOCEK, RADEK	\$35.65	*	MACCABE, JOSEPH D	\$278.99	*
KRAMMES, STEPHEN	\$523.50	*	MACDONALD, RICHARD D	\$1,309.84	*
KRANEFUSS, TONY F	\$455.20	*	MACKAY, DANIEL	\$89.99	*
KRASOWSKI, HEATHER SCHWIER	\$2,955.22	*	MACKINNON LAND + PROP MGT CORP	\$1,503.37	*
KYLE D LLC	\$921.54	*	MACNUTT, BRETT E	\$3,785.65	*
LABERIS, GEORGE A	\$1,440.09	*	MADDEN, ROY	\$217.93	*
LABIGALINI, DAVID	\$226.16	*	MAGUIRE, KEVIN	\$161.56	*
LAFFERANDRE, WILLIAM G III	\$5,263.97		MALIA, RICHARD E	\$913.31	*
LAHAYE, DANIEL	\$64.45	*	MANDELLA, ANTHONY	\$240.10	
LAMBERT WOODWORKS LLC	\$20.35	*	MANKO, KENNETH A	\$1,602.80	*
LAMBERT, TAMMY H	\$151.82	*	MANOCHA, DUSTIN	\$216.00	*
LAMOTHE, ROGER	\$34.38	*	MARCHIANO, CATHERINE	\$227.65	*
LANGFORD, DONNA TRUSTEE	\$808.29	*	MARCOU, BRENDA L	\$15,651.00	*
LANGLOIS, PETER	\$696.42	*	MARKELLOS, KAREN M	\$55.75	*
LAROVERE, TIMOTHY J	\$1,356.65	*	MARKWELL, BRUCE	\$103.57	*
LAUDE, ALFRED J JR	\$8.83	*	MARLEY, ROBERT C	\$323.12	*
LAURIN, DARLENE	\$545.80	*	MARSH, JUDITH E	\$2,566.73	
LAURIN, MATTHEW	\$493.63		MARTIN, PAUL E	\$3,317.44	
LAUZON, GUY	\$1,003.30		MARTINEZ, GREGG J	\$5,308.23	*
LAWLER, ROGER L	\$1,060.20	*	MARTINEZ, RICK	\$420.58	
LAWRENCE, RAYMOND	\$50.02	*	MARTINS, EILEEN	\$29.99	*
LE, HANH	\$3,443.18	*	MASIELLO GROUP LIMITED, THE	\$89.53	*
LEARY, KATIE	\$433.74		MATAROZZO, JO ANN	\$1,204.42	
LEBLANC, BEVERLY M	\$3,282.09	*	MATT + BRITT LLC	\$3,465.79	*
LEMASURIER, DAVID A TRUSTEE	\$814.16	*	MAYO, GAIL	\$26.57	*
LENNON, DAVID	\$341.78	*	MCAULIFFE, DANIEL J	\$610.09	*
LEPORE, JILL F	\$2,129.55		MCBRIDE, COLLEEN M	\$636.82	*
LESLIE, STEPHEN F	\$1,523.30	*	MCCARTHY, JOSEPH A	\$2,872.48	*
LETSKY, WILLIAM	\$1,267.23	*	MCCREEDY, MARY JO	\$282.35	**
LETZE, KEITH M	\$511.57	*	MCDANIEL, JULIE A ETAL	\$1,512.16	
LEVASSEUR, LINDA A	\$1,061.69	*	MCELANEY, FAITH	\$935.84	*
LEVENTAL, ALEXANDER	\$599.82	*	MCEVOY, DENNIS J	\$5,748.91	
LEVESQUE, BRIAN	\$117.05	*	MCGOVERN, ANDREW R	\$725.10	
LEVESQUE, KATHLEEN S	\$1,579.98	*	MCGUIGGAN, SHELLY J	\$2,934.97	*
LEVITRE, GARY	\$405.24	*	MCGUIGGAN, SHELLY J	\$432.67	*
LEWIS, DOUGLAS K	\$638.12	*	MCGUINESS, PAUL	\$3,515.92	*
LIBBEY, BRYAN R	\$1,187.41	*	MCGUIRE, ELEANOR	\$412.84	*
LIBBY, JULIE-ANN	\$575.75		MCGUIRK, WILLIAM THOMAS III	\$63.98	
LILYS PLAYGROUND INC	\$38.55		MCKENNA, WILLIAM JR	\$499.35	*
LIMOLI, LINDA M	\$1,021.57	*	MCLAMB LLC	\$44.64	*
LINCOLN, KENNETH	\$133.27	*	MCLAUGHLIN, MARYLOU	\$766.49	*
LINDFIELD - TRUSTEE, KIMBERLY C	\$5.19	*	MCLAUGHLIN, MICHAEL S	\$204.28	*
LIOLIS, CHRISTY	\$261.17		MCLEOD, SCOTT	\$675.62	*
LITCHFIELDS BAR + GRILL	\$642.52		MCMAHON, BRIAN	\$2,191.68	
LITTLE, DEANNA	\$292.88		MCMAHON, DENNIS	\$113.80	

MCMAHON, DENNIS	\$125.45		NEWCOMB, MINDY L	\$267.22	*
MCMANUS, ROBERT	\$554.34	*	NEWTOWN, ELEANOR A	\$698.87	*
MCMILLAN, JANE S	\$980.90	*	NICHOLS, PAUL T GOUR & KAREN E	\$172.03	*
MCVEY, ROBERT J	\$1,990.41		NINETY THREE LIBBY LANE LLC	\$1,666.56	*
MCVEY, ROBERT J + ROBIN M	\$2,879.57	*	NOONE, ROBERT	\$89.09	*
MD EQUESTRIAN CENTER LLC	\$3,063.87		NORDAHL, ERIK	\$11.58	*
MEFFERT, RICHARD	\$153.70		NORTH BERWICK ROAD LLC	\$3,358.35	
MELANSON, GAIL A	\$995.72	*	NORTHEAST KBS INC	\$597.79	
MERCHANT, JOHN	\$696.22	**	NORTHEAST KBS INC	\$881.60	*
MERRIFIELD, CALVIN + JEANNE	\$43.48		NORTHEAST KBS INC	\$598.63	*
MERRIFIELD, CALVIN + JEANNE	\$89.52		NORTHEAST KBS INC	\$623.71	*
MESROPIAN, CHERYL	\$115.04	*	NORTHEAST KBS INC	\$574.99	*
MHC MOODY BEACH, LLC	\$569.48		NORTHRUP, DALE A	\$346.89	*
MIKEMAX PROPERTIES LLC	\$814.28	*	O'BRIEN, DOUGLAS A W/LIFE ESTATE	\$881.92	**
MILLER W/LIFE ESTATE, MICHAEL J	\$625.93	*	OBRIEN, SCOTT A	\$1,206.55	*
MILLER, IAN R	\$1,785.93	*	O'BRIEN, TERESA L	\$266.59	*
MITCHELL - TRUSTEE, JILL M	\$3,005.75	*	O'BRIEN, MICHAEL	\$590.12	*
MOBILE MINI INC	\$7.67	*	OCEAN VIEW COTTAGES +		
MOCK, JEANNETTE SOUTHWELL	\$29.38	*	CAMPGROUND INC	\$9,965.32	*
MOODY 191 LLC	\$62.18	*	OCEAN VIEW COTTAGES+CAMPING	\$56.76	*
MOODY GROUP LLC	\$482.13	*	OCEANSIDE RUBBISH INC	\$924.30	
MOODY, ELINOR ETAL	\$3,154.29		O'CONNELL - TRUSTEE, CHARLES F	\$7,663.11	*
MOODY, JASON H	\$21.61	*	O'DOHERTY, PAUL	\$65.85	*
MOODY, JOY-LYN	\$2,906.58	*	O'DRISCOLL, DONNA	\$4,418.71	*
MOODY, KEVIN	\$1,051.69	*	OGILVIE, RALPH R	\$2,509.75	*
MOODY, MILICENT E	\$1,898.91	*	OHANA HOLDINGS LLC	\$3,028.88	*
MOODY, PATRICK J	\$1,173.54	*	OHANA HOLDINGS LLC	\$4,364.83	*
MOODY, PATRICK J	\$3,645.07	*	OHANA HOLDINGS LLC	\$28.86	*
MOONEY, BRUCE	\$75.96	*	OKM PROPERTY MANAGEMENT LLC	\$8,946.30	*
MOORE, JOHN W	\$106.39	*	OLD MARSH COUNTRY CLUB	\$1,750.18	
MORELL - TRUSTEE, JANE	\$837.04	*	OLD MARSH LLC	\$24,466.86	*
MOREST, RONALD W	\$820.21	*	OLSON, GEORGE	\$255.37	
MORGAN, PHYLLIS A	\$787.67		O'NEIL, A T + J H TRUSTEES	\$8,297.25	*
MORGRAGE, EMMA	\$38.91		O'NEIL, PAULINE	\$94.82	*
MORIARTY, JOSEPH P	\$1,713.95	*	ORAM, MARK	\$24.44	**
MOROWITZ, EVAN	\$9,900.96	*	OUELLETTE, ANNE	\$594.88	*
MORRISON, ARIC H	\$823.84	*	OUR TWO DADS LLC	\$546.32	*
MORRISON, GRECHEN DOENGES	\$1,260.92	*	OWNER UNKNOWN	\$111.10	
MORTON JR, JOHN G	\$1,025.83	*	P & J 1 LLC	\$1,758.41	*
MOTRONI, BRIAN P	\$1,833.40	*	P & J 1 LLC	\$1,326.60	*
MOULTON, GAIL D	\$3,689.83	*	PALMER, JASON	\$1,254.88	*
MOULTON, GAIL D	\$245.39	*	PALMER, SCOTT	\$263.79	
MOULTON, GAIL DICKERSON	\$554.66	*	PARE, ALPHONSE	\$1,061.12	*
MULVIHILL, EDWARD	\$5.46	*	PASCAL, ERIC	\$183.39	*
MUNSON, WILLIAM S	\$968.42	*	PATENAUDE, R J + D E TRUSTEES	\$1,380.96	*
MURPHY, BRIAN	\$262.79		PATTERSON, STEVEN	\$741.28	
MURPHY, DAN	\$226.07		PAUL, CAROL	\$30.32	*
MURPHY, JOSEPH E	\$2,166.49	*	PAULSEN, KENNETH L	\$227.25	*
MUSHNICK, CAROL B	\$1,464.89	*	PBWO HOLDINGS LLC	\$68.25	*
MUZZIOLI, BARBARA	\$108.78	**	PEASE, NEAL E	\$1,538.92	*
NASSAR, JEAN E	\$670.26		PENNELL, CHARLES D	\$573.14	*
NATURALLY RADIANT	\$9.24		PENNEY, JOSEPH W	\$1,112.70	*
NEAULT, ARMAND R	\$1,894.26		PEPIN, DAVID K	\$18,140.39	*
NELSON, LISA	\$219.70	*	PERFORMANCE HEALTH SUPPLY, INC	\$273.92	
NER BEACH MOTEL INC	\$192.92	*	PERKINS, JASON F	\$1,311.77	*

PERREAULT, DOUGLAS	\$84.40	*	RICH, JOHN	\$357.34	*
PERRY - TRUSTEES, R W + D M	\$2,354.61	*	RICHARDSON, FRANK R	\$414.83	*
PERRY, JANET D	\$796.35	*	RIEGEL, JOHN E	\$1,129.68	*
PERRY, SCOTT G	\$696.84	*	RILEY, CHRISTOPHER	\$165.27	*
PERRY, KAREN	\$48.77	*	RINGER SR, STEVEN K	\$381.06	*
PETELLE, CAROL	\$1,787.91	*	RIZZI, LINDA J	\$662.19	*
PETELLE, JUSTIN B	\$13.83	*	ROBBINS, DOROTHY H	\$814.79	*
PETERSON, ALFRED E	\$13.62	*	ROBERSON, AURORA C	\$242.05	*
PHILLIPS, ROBERT	\$308.54	*	ROBERT MESERVE & SON INC	\$3,738.83	
PIKE, JEFFREY	\$261.25		ROCHE -TRUSTEE, JEAN M	\$1,437.59	*
PINE NEEDLE PERFORMANCE	\$61.97		RODRIGUE, JIMMY A	\$576.02	*
PIONEER REALTY LLC	\$2,633.76	*	ROMANO, PETER S+ BETH ANN	\$60.00	*
PLOURDE, PAUL J	\$1,248.63	*	ROONEY, MARY FRANCES	\$1,087.22	*
POLIZZI, NANCY	\$637.55	*	ROSATI, ANTHONY P	\$1,792.65	*
POMBRIANT, TYTHIAN	\$4,611.75	*	ROSCOE, JUDITH	\$5,121.32	*
POMERANZ, JOHN E	\$411.62	*	ROSS, ROBERT D	\$1,073.38	*
POP, MIHAI	\$819.63	*	ROUBO, ERIC A	\$1,615.07	*
PORCUPINE INVESTMENT GROUP INC	\$682.56	*	ROUTHIER, CHRISTOPHER	\$153.28	*
POWELL, PATRICK A	\$632.65	*	ROWE, GAIL	\$31.26	*
POWERS, TIM CONSTRUCTION	\$178.29	*	ROY, DAVE	\$192.77	**
PREBLE, LISA C	\$312.23	*	ROY, EDWARD	\$5.57	*
PREFONTAINE, GARY	\$162.79		ROY, MARSHA	\$76.85	*
PRESCOTT, WILLIAM	\$1,384.40	*	RUSCIO, FRANK	\$645.96	*
PRIEST, DAVID M	\$597.95	*	RUSSELL, KIRBY	\$461.71	*
PRINCE, SONYA	\$36.26	*	RYAN, LAWRENCE J	\$10.91	*
PRINCIPE, MICHAEL J	\$4,515.30	*	RYAN, LYNN K	\$2,525.71	*
PROACH, PETER G	\$451.24	*	S + D PROPERTIES LLC	\$95.34	
PROACH, PETER G	\$1,355.33	*	SAFE HAVEN HUMANE SOCIETY	\$2,315.84	*
PROACH, PETER	\$235.96	*	SALVATELLI, FRED	\$395.97	
PROOF PROPERTIES OF MAINE LLC	\$6,375.42	*	SALVUCCI - TRUSTEE, JUDITH A	\$4,724.69	*
PUCCIARELLI, GARY	\$3,629.29	*	SARDELIS, LISA A	\$11.00	*
PUCCIARELLI, ROBERT F	\$1,999.70	*	SARGENT W/LIFE ESTATE, SHARON K	\$1,093.47	*
PURNELL, KURT	\$979.32	*	SARNO, MICHAEL C	\$239.61	*
PYNN, WILLIS GRAFTON	\$2,845.54	*	SCANNEL, JODY	\$126.57	
QUINLAN, LORRAINE T	\$161.56	*	SCHACHNE SAFRAN, ELIZABETH H	\$2,376.06	*
QUINN, ARTHUR B	\$11.11	*	SCHACHNE SAFRAN, ELIZABETH H	\$628.76	*
QUIST, DAVID R	\$758.32	*	SCHEID, RICHARD	\$168.38	*
R + L PROPERTIES LLC	\$9,260.82	*	SCHULTE - TRUSTEE, MOLLY A	\$1,639.12	*
R.L. CHASE BUILDING MOVERS INC	\$5.54	*	SCHUMACHER, JEFFREY	\$34.44	*
RAFTOPOULOS, GEORGE	\$3,181.90	*	SCIANNA, DINA M	\$1,252.24	*
RAMAH, JAMES C	\$344.07	*	SCIRETTA, PETER J	\$822.52	
RAMAH, JAMES C	\$247.27	*	SCOTT, KATHLEEN	\$5,423.35	*
RANALLI, CAROL A	\$1,910.51	*	SCRABBLE VENTURES LLC	\$432.45	
RANKIN, PAULA B	\$915.33	*	SEA ROSE PROPERTIES LLC	\$749.82	*
RASO, JOHN A	\$2,898.58	*	SEACOAST PIZZA + PASTA LLC	\$4,407.66	*
RATLIFF, CLYDE	\$10.42	*	SEAL HARBOR LLC	\$1,045.46	
RBEB LLC	\$215.19	*	SEAL HARBOR LLC	\$1,338.65	
READY, JAMES	\$4,604.58	*	SEAL HARBOR LLC	\$1,628.92	
REDBOX AUTOMATED RETAIL LLC	\$75.89	*	SEAL HARBOR LLC	\$601.64	
REDWOOD RESORTS WELLS LLC	\$1,858.30	*	SEAL HARBOR LLC	\$395.18	*
REID, BARBARA J	\$152.21		SEGURA, LUIS	\$54.65	*
RENNIE, RACHEL	\$326.05		SERETI, ANTHONY L + SUSAN M TR	\$9.75	*
RESNICK, BARBARA J	\$822.52		SERGI, SIMONA MARIE	\$727.21	*
REYNOLDS, THEODORE	\$922.48	*	SEVEN BHAGWATI HOSPITALITY LLC	\$7,423.93	*
RICARDI, JOSEPH	\$422.63	*	SEVIGNEY, WILLIAM	\$678.08	*

SEWADE, STEPHANIE M MESSINA	\$868.04	*	SULLIVAN, RICHARD LJR	\$1,866.43	*
SHACKFORD, DENNIS	\$3,853.96		SURETTE, CAROL	\$240.24	*
SHACKFORD, DENNIS	\$1,315.24		SWEENEY, ELSIE	\$198.29	*
SHACKFORD, MARGARET	\$623.34		SZALAY, MICHAEL	\$58.04	*
SHACKFORD, MARGARET	\$1,274.23		SZENDREY, MARK	\$196.99	*
SHADY GROVE MOB HOME COMM LLC	\$211.52	*	TALLWOOD MOTEL	\$152.02	
SHADY GROVE MOB HOME COMM LLC	\$161.40	*	TAMBEAU, DEBRA D	\$440.42	*
SHADY GROVE MOB HOME COMM LLC	\$1,071.28	*	TANGUAY, EDGAR J	\$1,552.79	*
SHAIKH LLC	\$9,860.65	*	TARANTO, DONALD	\$229.00	*
SHARRY, NANCY	\$155.11	*	TARDIF, RICHARD C	\$1,182.82	*
SHAW, BRENNEN	\$1,581.91	*	TEWKSBUARY, LYNN	\$140.43	*
SHEEHAN, GEOFFERY E	\$14.60	*	THAKONG LLC	\$7.22	*
SHEEHY, KIMBERLY A	\$1,439.21	*	THAKONG LLC	\$41.16	*
SHEPARD, KELLY	\$244.04		THIBODEAU, AMY	\$188.85	*
SHEPPARD, MATTHEW	\$230.70	*	THOMES, PETER C	\$84.98	*
SHERIDAN, FAHIMEH	\$496.54		THOMES, PETER C	\$190.28	*
SHERKANOWSKI, CHRIS	\$141.71	*	THOMPSON, DEIDRE M	\$1,188.82	*
SHIRLEY, VIVIAN L	\$369.18	*	THOMPSON, BRETT	\$268.32	
SHOCKEY, RANDY L & CLAUDIA E	\$2,592.37	*	THORNTON, KATHLEEN M	\$1,400.08	*
SIBLEY, RUSSELL	\$530.64	*	THORNTON, KATHLEEN M	\$846.88	*
SIBLEY, RUSSELL	\$1,381.06	*	TIGHE, MARTIN C	\$4,798.72	*
SILVERA, JORGE	\$128.90	*	TIVOLI DRIVE DEVELOPMENT ASSOC	\$5,843.38	*
SINCLAIR, DAVID	\$345.32	*	TNN LLC	\$264.51	*
SIX NINETY THREE POST ROAD LLC	\$1,765.98	*	TOMASZEWSKI, JOHN	\$2,958.65	*
SKIBICKI, JOSEPH F	\$746.90		TOOMEY, JOHN M	\$5,744.05	
SKINNER, CHRISTOPHER E	\$53.25	*	TOURGEE, LYNDA	\$56.27	*
SKINS SCOOP	\$59.78		TOWN OF WELLS	\$1,021.19	
SMITH, DAVID A & DARLENE M	\$422.01	*	TOWNER, ELLEN	\$475.15	*
SMITH, DALE S	\$778.81	*	TOWNSEND, MICHAEL	\$277.74	*
SMITH, ROY	\$1,741.03		TRAVERS, TIM	\$65.33	
SMITH, WAYNE	\$5,933.51	*	TREAD LIGHTLY LLC	\$513.65	*
SOLARI, CHERYL	\$677.93	*	TREE WORK + EXCAVATION	\$109.77	*
SOLIMINI - TRUSTEE, CHRISTOPHER	\$958.85		TREMBLAY, LUC	\$73.72	*
SOULARD, ROBERT G	\$395.03	*	TRI STATE CLEANING CO	\$22.99	*
SOUTH HOLLOW TRUST	\$2,382.59	*	TRIDER, MATHEW J	\$2,501.74	*
SOUZA, MANUEL	\$332.29	*	TUCKER, KATHRYN E	\$8,377.21	
SPENLINHAUER, STEPHEN	\$1,087.17	*	TUDISCO, DARYL	\$501.25	*
SPINA, ANTHONY D JR	\$201.83	*	TUDISCO, DARYL	\$4,881.09	*
SPOHRER, ALISON M	\$231.95	**	TUDISCO, DARYL A	\$2,581.24	*
SPRINGER, BRANDON D	\$428.08	*	TUFTS, DENA M	\$1,715.55	
SPRITZER, MICHAEL	\$48.77	*	TULLYS BEER + WINE	\$89.67	
STANO, MATTHEW ETAL	\$541.82		TWENTY ONE THIRTY FIVE POST RD	\$5,937.32	*
STEEN, A DELORES	\$1,983.76	*	TWO HUNDRED SEVENTY LLC	\$7,533.10	*
STEIGRAD, CAROLYN	\$7.46	*	TWO HUNDRED SEVENTY ONE LLC	\$3,343.17	*
STENBERG, ALAN H	\$643.28	*	TWO WALNUT ST LLC	\$1,538.30	*
STEPHEN, KIMBERLY I	\$21.32	*	ULEVICIUS, CHRISTINA M	\$2,828.61	*
STERGIS, MICHAEL L	\$1,251.55	*	VALERA, KATHY	\$514.54	*
STEVENS, HOWARD B	\$1,010.22	*	VANBLARCOM, SHEILA J	\$32.58	*
STICKAMAYKA GROUP LLC	\$7,238.20	*	VAZQUEZ, RAMON	\$151.99	
STONE, STEPHEN E	\$830.09	*	VOSE, LARRY	\$47.93	*
STREETER, SAMANTHA	\$1,315.87		VOSS, LAWRENCE G	\$1,094.93	*
STUTESYS PUB + GRILLE	\$131.17	*	VREELAND, NICHOLAS D	\$698.18	
SULLIVAN, DAVID A	\$45.59	*	VRETTOS, VALERIE I	\$1,761.92	*
SULLIVAN, DONNA M	\$4,632.73	*	VYNALEK, J C + R R TRUSTEES	\$2,803.26	*
SULLIVAN, JAMES	\$261.65	*	W + W ENTERPRISES INC	\$3,798.60	

WAITE-EATON TRUSTEE, WENDY A	\$660.13	*	WILLIAMS, ANDREA D	\$1,186.73	*
WAKEFIELD, TERRANCE LEE	\$1,426.48		WILLIAMS, DWINTON	\$2,110.48	*
WALSH, FRANCES L	\$1,595.20	*	WILLIAMS, KARREN R	\$262.53	*
WALSH, JOHN	\$78.85	*	WILLIAMS, MELISSA ANN	\$862.36	*
WASHING WELL LAUNDRY	\$160.36		WINE + CHEESE SHOP LTD	\$21.86	
WEBBER, THOMAS L	\$842.04	*	WINIARSKI, SHELLEY	\$317.95	
WEINSTEIN, NEAL L	\$810.41	*	WINKELHAKE - TRUSTEE, STEPHANIE	\$161.56	*
WELCH JR, DOUGLAS EDWARD	\$2,089.99		WIRLING, DONNA L	\$118.64	*
WELCH, GEORGE	\$928.63	*	WITHROWS ON THE BEACH LLC	\$8,461.92	*
WELCH, RICHARD	\$1,154.77		WONDER MOUNTAIN	\$89.55	*
WELLS AUTO CARE	\$1,543.90	*	WOODWARD, JOSHUA T	\$1,930.62	*
WELLS AUTO CARE	\$275.12		WOOSTER, ALBERT	\$137.86	*
WELLS OGUNQUIT RESORT MOTEL	\$143.78	*	WORCESTER, RICHARD	\$1,714.82	*
WELLS PENTICOSTAL CHURCH	\$1,380.99	*	WYMAN, GEORGIA A W/LIFE ESTATE	\$731.80	*
WELLS PREMIUM CINEMAS LLC	\$1,181.33	*	YARID -TRUSTEES, JOSEPH + JENNIFER	\$741.84	*
WELLS VETERINARY HOSPITAL	\$49.54	*	YATES, PAUL	\$36.26	
WELLS-OGUNQUIT RESORT LLC	\$8,282.80	*	YORK, HARRY B ETAL	\$696.60	
WHEELER, RICHARD	\$75.85	*	YOUNG, THOMAS G	\$1,742.27	*
WHITE GOLDENS LLC	\$3,011.79	*	ZBITNOFF, SASHA A	\$872.69	*
WHITE, GERALDINE M	\$5,388.65	*	ZMUDA, JOHN J	\$2,998.06	*
WHITNEY, DEBORAH L	\$2,709.10	*	ZORBAS, DIMITRIOS	\$42.53	*
WHITNEY, STEVEN G	\$700.54	*			
WILDER, KEVIN	\$370.64				
WILDES, BENJAMIN K	\$944.67	*			
WILLEY, CHRISTOPHER D	\$1,083.88				

* PAID IN FULL BEFORE 12/31/20

** PARTIAL PAYMENT MADE BEFORE 12/31/20



Proven Expertise & Integrity

January 7, 2021

Selectboard
Town of Wells, Maine
Wells, Maine

We were engaged by the Town of Wells, Maine and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2020. The following statements and schedules have been excerpted from the 2020 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule B
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule C
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule D

RHR Smith & Company

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093

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(207) 929-4606

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	General Fund	Public Safety Building (0840)	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 18,828,782	\$ -	\$ 33,718	\$ 18,862,500
Investments	200,897	-	-	200,897
Accounts receivable (net of allowance for uncollectibles):				
Taxes	1,199,345	-	-	1,199,345
Liens	136,222	-	-	136,222
Other	81,334	-	-	81,334
Prepaid items	50,443	-	-	50,443
Tax acquired property	51,949	-	-	51,949
Restricted cash	1,457,982	-	-	1,457,982
Due from other funds	292,648	1,357,985	6,366,358	8,016,991
TOTAL ASSETS	\$ 22,299,602	\$ 1,357,985	\$ 6,400,076	\$ 30,057,663
LIABILITIES				
Accounts payable	\$ 391,562	\$ 209,463	\$ 524,073	\$ 1,125,098
Accrued expenses	35,255	-	-	35,255
Due to other funds	8,751,125	-	87,142	8,838,267
Escrows	586,910	-	-	586,910
TOTAL LIABILITIES	9,764,852	209,463	611,215	10,585,530
DEFERRED INFLOWS OF RESOURCES				
Prepaid taxes	40,935	-	-	40,935
Deferred revenues	674,265	-	-	674,265
TOTAL DEFERRED INFLOWS OF RESOURCES	715,200	-	-	715,200
FUND BALANCES				
Nonspendable	102,392	-	-	102,392
Restricted	-	1,148,522	3,446,908	4,595,430
Committed	-	-	2,381,330	2,381,330
Assigned	2,697,096	-	88,062	2,785,158
Unassigned	9,020,062	-	(127,439)	8,892,623
TOTAL FUND BALANCES	11,819,550	1,148,522	5,788,861	18,756,933
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	\$ 22,299,602	\$ 1,357,985	\$ 6,400,076	\$ 30,057,663

	General Fund	Public Safety Building (0840)	Other Governmental Funds	Total Governmental Funds
REVENUES				
Taxes	\$ 36,403,282	\$ -	\$ -	\$ 36,403,282
Intergovernmental revenue	1,152,425	-	304,076	1,456,501
Charges for services	1,211,683	-	1,638,182	2,849,865
Investment income	119,302	-	27	119,329
Other revenues	266,554	47,786	274,480	588,820
TOTAL REVENUES	39,153,246	47,786	2,216,765	41,417,797
EXPENDITURES				
Current:				
General government	3,523,847	-	1,444,589	4,968,436
Public safety	5,959,388	-	161,806	6,121,194
Health and sanitation	621,110	-	-	621,110
Recreation and culture	425,113	-	26,417	451,530
Education	20,199,403	-	-	20,199,403
Public works	1,348,896	-	77,300	1,426,196
Beach and harbors	134,899	-	49,219	184,118
Library	548,733	-	27,250	575,983
County tax	1,731,739	-	-	1,731,739
Unclassified	276,026	-	8,788	284,814
Capital outlay	-	3,523,259	2,347,541	5,870,800
Debt service:				
Principal	300,000	-	-	300,000
Interest	565,488	-	-	565,488
TOTAL EXPENDITURES	35,706,961	3,523,259	4,142,910	43,373,130
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	3,446,285	(3,475,473)	(1,926,145)	(1,955,333)
OTHER FINANCING SOURCES (USES)				
Transfers in	767,086	-	3,226,286	3,993,372
Transfers (out)	(3,405,286)	-	(663,086)	(4,068,372)
TOTAL OTHER FINANCING SOURCES (USES)	(2,638,200)	-	2,563,200	(75,000)
NET CHANGE IN FUND BALANCES	808,085	(3,475,473)	637,055	(2,030,333)
FUND BALANCES - JULY 1	11,011,465	4,623,995	5,151,806	20,787,266
FUND BALANCES - JUNE 30	\$ 11,819,550	\$ 1,148,522	\$ 5,788,861	\$ 18,756,933

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, July 1	\$ 11,011,465	\$ 11,011,465	\$ 11,011,465	\$ -
Resources (Inflows):				
Taxes	36,390,133	36,390,133	36,403,282	13,149
Intergovernmental revenue	945,399	945,399	1,152,425	207,026
Charges for services	1,046,392	1,046,392	1,211,683	165,291
Investment income	44,000	44,000	119,302	75,302
Other income	276,100	276,100	266,554	(9,546)
Transfers from other funds	767,086	767,086	767,086	-
Amounts Available for Appropriation	<u>50,480,575</u>	<u>50,480,575</u>	<u>50,931,797</u>	<u>451,222</u>
Charges to Appropriations (Outflows):				
General government	3,783,455	3,896,255	3,523,847	372,408
Public safety	6,370,024	6,370,024	5,959,388	410,636
Health and sanitation	594,440	594,440	621,110	(26,670)
Recreation and culture	431,482	431,482	425,113	6,369
Education	20,199,403	20,199,403	20,199,403	-
Public works	1,533,502	1,533,502	1,348,896	184,606
Beach and harbors	141,147	141,147	134,899	6,248
Library	603,415	603,415	548,733	54,682
County tax	1,731,739	1,731,739	1,731,739	-
Unclassified	555,254	555,254	276,026	279,228
Debt service:				
Principal	300,000	300,000	300,000	-
Interest	565,488	565,488	565,488	-
Overlay	1,210,975	1,210,975	72,319	1,138,656
Transfers to other funds	3,405,286	3,405,286	3,405,286	-
Total Charges to Appropriations	<u>41,425,610</u>	<u>41,538,410</u>	<u>39,112,247</u>	<u>2,426,163</u>
Budgetary Fund Balance, June 30	<u>\$ 9,054,965</u>	<u>\$ 8,942,165</u>	<u>\$ 11,819,550</u>	<u>\$ 2,877,385</u>
Use of assigned fund balance	<u>\$ 1,956,500</u>	<u>\$ 2,069,300</u>	<u>\$ -</u>	<u>\$ (2,069,300)</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration salaries	\$ 459,607	\$ -	\$ 459,607	\$ 456,723	\$ 2,884
Personnel salaries	137,263	-	137,263	135,175	2,088
Code enforcement salaries	422,553	-	422,553	404,410	18,143
Assessing salaries	261,809	-	261,809	243,994	17,815
Town clerk salaries	330,784	-	330,784	320,762	10,022
Town manager salaries	286,168	-	286,168	282,786	3,382
Office of planning salaries	196,515	-	196,515	196,120	395
Cable TV studio salaries	6,228	-	6,228	4,545	1,683
General government salaries	73,504	-	73,504	71,648	1,856
Train station salaries	48,250	-	48,250	44,847	3,403
Union/non-union salary adjustment	-	77,404	77,404	1,085	76,319
Benefits/insurances/taxes	279,435	7,596	287,031	251,396	35,635
Property/liability insurance	258,412	-	258,412	267,167	(8,755)
Town manager expenses	156,513	-	156,513	151,718	4,795
Office of planning expenses	19,852	5,300	25,152	14,458	10,694
Administration expenses	81,792	-	81,792	67,276	14,516
Town clerk expenses	38,450	-	38,450	31,331	7,119
Assessing expenses	14,900	-	14,900	13,500	1,400
Conservation committee	5,000	-	5,000	3,203	1,797
Code enforcement expenses	21,850	-	21,850	18,598	3,252
General government expenses	261,000	-	261,000	177,117	83,883
Train station operations	34,165	-	34,165	27,558	6,607
Cable TV studio	20,895	-	20,895	14,951	5,944
Personnel department expenses	60,310	-	60,310	40,987	19,323
IT Infrastructure	308,200	22,500	330,700	282,492	48,208
	<u>3,783,455</u>	<u>112,800</u>	<u>3,896,255</u>	<u>3,523,847</u>	<u>372,408</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	2,774,894	-	2,774,894	2,672,196	102,698
Fire department salaries	1,386,467	-	1,386,467	1,331,343	55,124
Dispatch center salaries	553,828	-	553,828	556,274	(2,446)
Animal control salaries	72,905	-	72,905	66,442	6,463
Police department operations	568,850	-	568,850	455,423	113,427
EMA	85,200	-	85,200	38,388	46,812
Ambulance service	315,000	-	315,000	315,000	-
Fire department operations	310,100	-	310,100	262,951	47,149
Dispatch operations	136,630	-	136,630	95,051	41,579
Animal control operations	16,150	-	16,150	15,410	740
Hydrant rental	150,000	-	150,000	150,910	(910)
	<u>6,370,024</u>	<u>-</u>	<u>6,370,024</u>	<u>5,959,388</u>	<u>410,636</u>
Recreation and culture:					
Recreation salaries	354,897	-	354,897	354,050	847
Recreation operations	54,800	-	54,800	56,664	(1,864)
R Jorgensen activity center	21,785	-	21,785	14,399	7,386
	<u>431,482</u>	<u>-</u>	<u>431,482</u>	<u>425,113</u>	<u>6,369</u>
Education	<u>20,199,403</u>	<u>-</u>	<u>20,199,403</u>	<u>20,199,403</u>	<u>-</u>

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	844,702	-	844,702	789,552	55,150
Highway operations	688,800	-	688,800	559,344	129,456
	<u>1,533,502</u>	<u>-</u>	<u>1,533,502</u>	<u>1,348,896</u>	<u>184,606</u>
Health and sanitation:					
Transfer station salaries	221,840	-	221,840	211,502	10,338
Transfer station operations	372,600	-	372,600	409,608	(37,008)
	<u>594,440</u>	<u>-</u>	<u>594,440</u>	<u>621,110</u>	<u>(26,670)</u>
Beach and harbors:					
Harbor master salaries	117,049	-	117,049	110,141	6,908
Harbor master operating	24,098	-	24,098	24,758	(660)
	<u>141,147</u>	<u>-</u>	<u>141,147</u>	<u>134,899</u>	<u>6,248</u>
Library	<u>603,415</u>	<u>-</u>	<u>603,415</u>	<u>548,733</u>	<u>54,682</u>
County tax	<u>1,731,739</u>	<u>-</u>	<u>1,731,739</u>	<u>1,731,739</u>	<u>-</u>
Debt service:					
Principal	300,000	-	300,000	300,000	-
Interest	565,488	-	565,488	565,488	-
	<u>865,488</u>	<u>-</u>	<u>865,488</u>	<u>865,488</u>	<u>-</u>

	<u>Original Appropriations</u>	<u>Budget Adjustments</u>	<u>Total Available</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
Unclassified:					
Info center	46,435	-	46,435	46,435	-
Warrant articles - net	415,069	-	415,069	128,341	286,728
Outside agencies	93,750	-	93,750	101,250	(7,500)
	<u>555,254</u>	<u>-</u>	<u>555,254</u>	<u>276,026</u>	<u>279,228</u>
Overlay	<u>1,210,975</u>	<u>-</u>	<u>1,210,975</u>	<u>72,319</u>	<u>1,138,656</u>
Transfers to other funds:					
Special revenue funds	1,390,500	-	1,390,500	1,390,500	-
Capital projects funds	1,864,786	-	1,864,786	1,864,786	-
Enterprise funds	150,000	-	150,000	150,000	-
	<u>3,405,286</u>	<u>-</u>	<u>3,405,286</u>	<u>3,405,286</u>	<u>-</u>
Total Departmental Operations	<u>\$ 41,425,610</u>	<u>\$ 112,800</u>	<u>\$ 41,538,410</u>	<u>\$ 39,112,247</u>	<u>\$ 2,426,163</u>

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
ASSETS				
Cash and cash equivalents	\$ 29,935	\$ -	\$ 3,783	\$ 33,718
Due from other funds	5,099,156	1,267,202	-	6,366,358
TOTAL ASSETS	<u><u>\$ 5,129,091</u></u>	<u><u>\$ 1,267,202</u></u>	<u><u>\$ 3,783</u></u>	<u><u>\$ 6,400,076</u></u>
LIABILITIES				
Accounts payable	\$ 364,320	\$ 159,753	\$ -	\$ 524,073
Due to other funds	68,251	18,891	-	87,142
TOTAL LIABILITIES	<u><u>432,571</u></u>	<u><u>178,644</u></u>	<u><u>-</u></u>	<u><u>611,215</u></u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	3,443,125	-	3,783	3,446,908
Committed	1,273,881	1,107,449	-	2,381,330
Assigned	88,062	-	-	88,062
Unassigned	(108,548)	(18,891)	-	(127,439)
TOTAL FUND BALANCES	<u><u>4,696,520</u></u>	<u><u>1,088,558</u></u>	<u><u>3,783</u></u>	<u><u>5,788,861</u></u>
TOTAL LIABILITIES AND FUND BALANCES	<u><u>\$ 5,129,091</u></u>	<u><u>\$ 1,267,202</u></u>	<u><u>\$ 3,783</u></u>	<u><u>\$ 6,400,076</u></u>

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental revenue	\$ 304,076	\$ -	\$ -	\$ 304,076
Charges for services	1,638,182	-	-	1,638,182
Interest income	-	-	27	27
Other income	178,604	95,876	-	274,480
TOTAL REVENUES	2,120,862	95,876	27	2,216,765
EXPENDITURES				
General government	1,444,589	-	-	1,444,589
Public safety	161,806	-	-	161,806
Recreation and culture	26,417	-	-	26,417
Public works	77,300	-	-	77,300
Beach and harbors	49,219	-	-	49,219
Library	27,250	-	-	27,250
Unclassified	-	8,788	-	8,788
Capital outlay	464,347	1,883,194	-	2,347,541
TOTAL EXPENDITURES	2,250,928	1,891,982	-	4,142,910
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(130,066)	(1,796,106)	27	(1,926,145)
OTHER FINANCING SOURCES (USES)				
Transfers in	1,361,500	1,864,786	-	3,226,286
Transfers (out)	(663,086)	-	-	(663,086)
TOTAL OTHER FINANCING SOURCES (USES)	698,414	1,864,786	-	2,563,200
NET CHANGE IN FUND BALANCES	568,348	68,680	27	637,055
FUND BALANCES - JULY 1	4,128,172	1,019,878	3,756	5,151,806
FUND BALANCES - JUNE 30	\$ 4,696,520	\$ 1,088,558	\$ 3,783	\$ 5,788,861

DATES TO REMEMBER

December	1	Dog Licenses Due Hunting/Fishing Licenses Available Boat Registrations Available
February	1	Dogs Not Licensed / Assessed a \$25.00 Late Charge
February/ March		Abatement Appeal Deadline (185 days after commitment - Depending on actual day of Commitment)
April		All Property, both Real and Personal, Assessed to Owner of Record, based on completion and condition of Property as of April 1 st . Second Installment of Property Taxes due in April
May		Beach Passes on Sale ATV Registrations Available Absentee Ballots Available 30 days prior to an Election Business License Renewals Due Interest begins 46 th day after 2 nd Installment Due Date
June		Annual Town Meeting 2 nd Tuesday of June Fiscal Year Ends June 30, Municipal Books Close
July	1	Fiscal Year Begins
September/ October		Tax Bills Committed and Mailed
October/ November		Interest Begins 46 th day after Commitment Snowmobile Registrations Available Absentee Ballots Available 30 days prior to an Election General Election Day 1 st Tuesday of November Clam Licenses Available 4 th Tuesday in November

Helpful Hint: When you get your new calendar at the beginning of the year, try writing down the first of the month when you need to license your dog, register your vehicle, pay your property taxes and dates to obtain hunting, fishing and clam licenses.