

**TOWN OF WELLS  
ANNUAL REPORT**

*Fiscal Year 2018*



*For Fiscal Year beginning July 1, 2017  
through June 30, 2018*

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*Cover Photo “Sunrise at Wells Beach” courtesy of Donnell Sayward*

Note: This Town Report has traditionally attempted to reflect, for historical purposes, the year’s activities by season.

## HOLIDAY AND MEETING SCHEDULE

### *2019 Holiday Schedule*

New Year's Day	Tuesday, January 1, 2019
Martin Luther King, Jr. Day	Monday, January 21, 2019
Presidents' Day	Monday, February 18, 2019
Memorial Day	Monday, May 27, 2019
Independence Day	Thursday, July 4, 2019
Labor Day	Monday, September 2, 2019
Columbus Day	Monday, October 14, 2019
Veterans' Day	Monday, November 11, 2019
Thanksgiving Day	Thursday, November 28, 2019
Day after Thanksgiving	Friday, November 29, 2019
Christmas Day	Wednesday, December 25, 2019

### *Regularly Scheduled Meetings*

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

**SELECTMEN** 1<sup>st</sup> & 3<sup>rd</sup> Tuesday, 7PM

**PLANNING BOARD** 1<sup>st</sup> & 3<sup>rd</sup> Monday, 7PM

**ZONING BOARD OF APPEALS** 2<sup>nd</sup> & 4<sup>th</sup> Monday, 7PM

**STAFF REVIEW COMMITTEE** 1<sup>st</sup> & 3<sup>rd</sup> Tuesday, 9AM

**RECREATION COMMISSION** 2<sup>nd</sup> Wednesday, 6:30PM  
(Meetings at Walter Marsh Recreation Facility)

**LIBRARY** (Meetings in Library Conference Room)

Board of Directors 2<sup>nd</sup> Wednesday, 6:00PM

Friends of the Library 2<sup>nd</sup> Wednesday, 10:15AM

#### **WEMS BOARD OF DIRECTORS**

114 Sanford Road 2<sup>nd</sup> Thursday, 5:00PM

#### **WELLS SANITARY DISTRICT TRUSTEES**

197 Eldridge Road Last Thursday, 7:00PM

**WOCSD SCHOOL COMMITTEE** 1<sup>st</sup> Wednesday, 6:30PM  
(Meets at Superintendent's Office, Route 1 campus)

***ALL MEETINGS ARE OPEN TO THE PUBLIC***

# DEDICATION



We would like to dedicate the 2018 Annual Report to the Hall Family Foundation.

The Hall Family Foundation, and the Hall Family themselves, have been a driving force behind a number of improvements in the Town of Wells. Most notably, though, has been the help they provided the Wells Public Library.

After a decade of fundraising and planning, a major library expansion project had stalled. Mr. Hall stepped in and provided his professional expertise from his many years as a developer to help us envision a new cost effective space that would still accomplish our many goals. In addition to matching our existing funds to build this space, he used his construction team to build it at cost. As in many of their endeavors, Mr. and Mrs. Hall refused to accept “good enough”, and provided additional help with landscaping. The enhanced curb appeal has certainly breathed new life into the appearance of the building, and made the outside feel as refreshed as the inside.

It is rare to work on a major public project and have everyone be so immensely pleased. The whole project was built on time, under budget, and nicer than anyone could have imagined.

The Library, and the Town of Wells, is truly grateful for everything the Hall Family Foundation has done for them.

Warm Regards,

Devin Burritt  
Library Director

## TOWN MANAGER AND BOARD OF SELECTMEN

### Summer 2017 (July- September)

The Summer of 2017 started cold and rainy and ended as the perfect tourist season as the weather in August and the early fall was terrific. The economy rebounded and our citizens, tourists and guests enjoyed themselves. The new budget year commenced with the implementation of the FY'18 Budget voted on in June. Highlights of the new items in the budget that passed included a larger Capital Improvement Budget which included funds to: 1) purchase The Getchel Pasture Open Space Land (Approximately 141 Acres off Bald Hill); 2) Added an additional full-time Public Safety Dispatcher; 3) Authorized the Town to Bond an amount not to exceed \$14,250,000 for a new Fire and Police Public Safety Facility behind the existing facilities on Post Road and a new Fire Substation on 109 near Meetinghouse Road on town land;

4) Authorized the Board of Selectmen to accept a donor's \$500,000 gift to the Library and another \$500,000 from the Library's Trustees / Wells Library Foundation for the purpose of constructing a 3,400 Sq. Ft. addition onto the Library with internal improvements to the existing building; 5) On the issue of Marijuana, voters passed two zoning amendments to (a) prohibit the retail sale and retail social Club for marijuana use; and (b) restrict the medical marijuana cultivation in all zoning districts except the Light Industrial zone; 6) Passed building design and construction standards for Route 1 from North of the Intersection of Route 109 to the Kennebunk Town Line; 7) a large Capital Improvement Plan was passed allowing for the purchase and funding for many purchases over \$10,000 and projects. The summer was extremely busy with implementing the above projects. The Town's new Fire Chief Wayne Vetre had a productive and successful first summer overseeing the Lifeguards.

The new double boat launch was actively used at the Harbor with many positive comments.

As the summer commenced, MaineDOT agreed to fund several large projects on the Route 109 Corridor with a Traffic Light at 9A in FY'20 and improvements to the Route 9 and 109 intersection in FY'20 /21 timeframe. The Town will have a small percentage financial match. MaineDOT and the Town began working through a grant process to coordinate the repaving of 9B in FY'19.

With the passage of the Bond issue in June 2017 for the new Public Safety Complex and Fire Substation, the Board of Selectmen, Town Manager, Finance Director, Public Safety Chiefs, Planner and CEO continued working with its Architect on the replacement of the Police and Fire Stations at the corner and a new consolidated Fire Substation on Route 109 that would then close the Branch and High Pine Fire Stations. The Town developed a Request for Proposals for the Construction Management Services as well as submitting the Public Safety Complex to the Planning Board. The Library began developing their plans on the Library addition for the Planning Board approval too.

The Furbish Road Culvert replacement was discussed a great deal during the summer as the initial install of the new box culvert in FY'16 did not meet the Federal Permit requirements of allowing sufficient water to flow through the culvert bottom at low low tide. The reason for this was the Town had issues with the culvert installation regarding the Sewer line underneath it and the amount of cover needed preventing it to be lowered as deep as originally designed. The Selectmen approved undertaking a hydraulic study and a plan was approved to create sufficient water in the culvert at all times for the fish.

Groundbreaking ceremonies for the new Library addition occurred in August, 2017.

The Board of Selectmen amended the position of Volunteer Coordinator to Volunteer and Events Coordinator which was an exciting step towards more events in the community.

The 2017, HarborFest was a tremendous success in late July at the Harbor Park with the Town taking more of the role in planning and helping to operate it. In addition, the Town assisted in sponsoring 10 concerts at the Harbor Park through our volunteer Concert Committee.

Labor Day came and the summer slowed down but began the transition into the fall season. Weather was perfect and many projects were completed. Seasonal Parking meter revenue collection was close to being at an all-time high to support the Beach Enterprise Fund and services at the beaches in Wells.

The Annual September Volunteer Breakfast was hosted by the Board of Selectmen to honor the town's volunteers at the Johnson Hall Museum. Over a hundred attended the breakfast which honored two volunteers of the year, Ryan Liberty and Amy Anderson.

York County Community College opened their new Pratt & Whitney Building.

## **Fall (October- December 2017)**

Bonding approved at the June Town Meeting for the Public Safety Complex and Fire Substation in the amount of \$14,250,000 was sold at a good rate through the Town's Bond broker on October 10, 2017.

Columbus Day weekend was again warm and sunny and ushered in the start of budgeting and fall work. The Board of Selectmen set the tax rate for FY'18 on 10/13/17 at \$10.16 per \$1,000 valuation from \$10.06.

A regional Household Hazardous Waste Collection Day was held at the Kennebunk Transfer Station with the Towns of Arundel, Kennebunk, Kennebunkport and Wells. It was sparsely attended, but appreciated by the citizens.

The new addition to the Library was being planned out with a Library Building Committee and the contractor and the central donor. Funds of \$1 Million were transmitted to the Town who oversaw the project construction. The building plans were finalized and submitted to the Town for review and approval. The Planning Board did approve the Library site plan application in June, 2017.

A quick hitting remnants to a hurricane came through Maine and impacted the State inland more than the coast. Sizeable damage was reported to an amount where it was declared a Presidential disaster. For Wells it was mostly wind and rain damage with debris cleanup.

The FY'19 Budget process was started by the Board of Selectmen and guidance to the Town Manager and Finance Director on its development.

The General Elections in November 7, 2017 had four ballot questions on it from the State and no Town questions. The voters' outcome in Wells mirrored the State as indicated below.

Title	Subject	Description	Result
Question 1	Gambling	Casino or slot machines in York County	✗
Question 2	Healthcare	Expand Medicaid under the ACA	✓
Question 3	Bonds	\$105 million in bonds for highways, bridges, ports, railroads, aviation, transit, and trails	✓
Question 4	Pension	Time to pay off unfunded liabilities from experience losses	✓

The Furbish Road Culvert was worked on and the floor of the culvert was adjusted to meet the Federal permit.

The Wells High School Football Team came away with the Class D State Championship!

The Public Safety Facility and new Fire Substation Project took shape with the town seeking proposals from Construction Management (CM) Firms. The result was the hiring of Landry / French Construction Company based in Scarborough from a very competitive process with multiple firms submitting. The Board of Selectmen went with a CM process as it offered a Guaranteed Maximum Price (GMP) once all the designs were approved and permitted.

The Town's Architect Lavelle Brensinger submitted the town's Public Safety Facility plan application to the Town and State regulatory agencies for approval. The Wells Planning Board scheduled a site walk in the late fall and started working on the application.

The location of the Fire Substation on the town property on Route 109 near Meetinghouse Road was adjusted westerly to avoid ledge and wetlands.

The Town Manager and Finance Director presented the FY'19 Budget to the Board of Selectmen in early December who then turned it over to the Budget Committee for their review and recommendations commencing in January.

The Town's Holiday Parade on Route One was large and fairly warm weather which brought out a large crowd.

The weather turned frigid during the last week of December, 2017.

### **Winter (January –March 2018)**

Winter began in earnest with several heavy multiple blizzards in January and February and with an extended frigid period. The Blizzard in January created ice flows which damaged the harbor infrastructure (floats and pilings). The weather caused many cancellations with early and / or all day closures of the non-emergency Town facilities.

The January Blizzard and the incredible coldness also damaged the Furbish Road Culvert. The Town, out of an abundance of caution, closed the road over the marsh and started planning on a permanent culvert fix in the Spring.

The Budget Committee met weekly until they completed their review in early March. The budget was returned to the Board of Selectmen for their review and recommendations. The law was changed in 2017 to require an additional period of time before the State elections to have materials ready resulting in the Selectmen and Budget Committee completing their Budget and Town Meeting Warrant process early. Town Meeting Warrants were prepared for the first meeting in April to be signed.

The Board of Selectmen posted the roads for spring time conditions, but by the time the posting date came, the frost had come out of the roads and no posting occurred.

Recruitment for Summer seasonal positions commenced in February. The Fire Chief received authorization to proceed with purchasing another Fire Tanker Pumper Truck vs. a regular pumper truck.

In early March a multiple day Nor'easter caused significant coastal damage to the Wells Coastline in the hundreds of thousand dollar range in the Webhannet Drive area. The storm created 7 high tides that resulted in continued plowing of cobble from the coastal roads.

### **Spring (April- June 2018)**

All Town Meeting Charter requirements were met with the required Budget Committee and Selectmen Reconciliation Meeting; Joint Budget Public Hearing and Warrant signing authorization was given by the Board of Selectmen. The Town Meeting Warrant Book was put together and reviewed by many and then published and mailed to the taxpayers.

April and May were extremely rainy with fluctuating temperatures delaying many summer seasonal preparations. The Memorial Day Parade however was clear and warmer.

June started off cold and the weather was wet through the month. This followed several days of a major coastal storms raising havoc with the beaches.

The Annual Town Meeting was held on June 13, 2018 with a large turnout compared to the surrounding towns. All Town Meeting Articles were approved with the FY'19 Budget.

The 2018 summer preparations were kicked into high gear with beach operations hampered by the prolonged damage to the beaches from the March storm that was finally declared a Presidential disaster for the towns to receive FEMA assistance. The Furbish Road Culvert repairs were completed and the culvert was placed back into service.

The Fiscal year ended as it began with the Town, full of summer guests and second home owners, with work plans to carry out the Town Meeting approved FY'19 budget and warrant articles.

Respectfully submitted,

Jonathan L. Carter  
Town Manager

## TELEPHONE NUMBERS

**EMERGENCY: FIRE & POLICE**

**WELLS POLICE**(non-emergency)

**9-1-1**

(Dispatch) 646-9354

(Business) 646-9354

(FAX) 646-7800

(Business) 641-8099

(Business) 646-7912

**AMBULANCE**

**FIRE**

**INFORMATION:**

Administration (Town Manager)	646-5113
(Town Hall)	(FAX) 646-2935
Assessor's Office (Tax Assessments)	646-6081
Automobile Registration (Excise Tax)	646-5113
Building & Plumbing Permits	646-5187
Chamber of Commerce	646-2451
Emergency Management Director	646-7912
Code Enforcement Officer	646-5188
Dogs (Animal Control Officer)	646-9354
Fish & Game Licenses (Town Clerk)	646-2882
Game Warden (Regional Headquarters)	1-800-295-2435
Harbor Master	646-3236
Moody Post Office	646-7125
Public Library	646-8181
Public Works (Road Commissioner)	646-3014
Rachel Carson	646-9226
Recreation Department (Rt. 9A aka Branch Rd)	646-5826
Registry of Motor Vehicles-(Kennebunk)	985-4890
School (Superintendent)	646-8331
Sewer (Wells Sanitary District)	646-5906
Social Security Administration – (110 Main St, Saco)	1-800-772-1213
Solid Waste Transfer Station (Willie Hill Rd)	646-8647
Tax Collector	646-5113
Vital Statistics (Births, Deaths, Marriages)	646-2882
<i>Vital Statistics (Augusta)</i>	<i>(207) 287-1919</i>
Voter Registrations	646-2882
Wells/Ogunquit Historical Society	646-4775
Wells Post Office	646-2984

## MUNICIPAL LISTING

Town Manager	Jonathan Carter
Tax Collector	Jonathan Carter
General Assistance Administrator	Jonathan Carter
Selectmen's Clerk	Jonathan Carter
Public Access Officer	Jonathan Carter
Single Assessor (Retired 1/1/2018)	Tanya J. Freeman
Single Assessor	Keeley-Anne Lambert
Finance Director/Treasurer	Jodie Sanborn
Road Commissioner (Retiring 2/26/18)	Terry Oliver
Road Commissioner (12/28/17 - 4/2018)	Andrew Bouchard, Sr.
Road Commissioner (Interim)	Carol Murray
Town Engineer/Planner	Michael Livingston
Code Enforcement Officer	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director (4/30/18)	Stephanie Weaver
Human Resource Director	Martha Sumner
Police Chief	Jo Ann Putnam
Animal Control Officer	Jacqueline C. LaLiberte
Fire Chief	Wayne D. Vetre
Emergency Management Director	Wayne D. Vetre
Fire Inspector	Wayne D. Vetre
E911 Addressing Officer	Keeley-Anne Lambert
Recreation Director	Tina LeBlanc
Harbor Master	Christopher Mayo
Assistant Harbor Master	Kristopher Redman
Selectmen's Recording Secretary	Cynthia Davidson
Clam Warden	Everett Leach
Library Director	Devin Burritt
Registrar of Voters	Kerri Van Schaack
Town Historian	Hope Shelley
Volunteer Coordinator	Cynthia Adamsky
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent	James Daly
<b>PUBLIC UTILITIES:</b>	
Central Maine Power Co. (Customer Service)	1-800-696-1000
K.K. & Wells Water District (Kennebunk)	985-3385
Fair Point Communications (Customer service)	1-866-984-2001
Spectrum (Cable TV)	1-800-833-2253
<b>COUNTY:</b>	
Registry of Deeds (Alfred)	324-1576
Registry of Probate (Alfred)	324-1577
County Commissioners	324-1571
Sheriff	1-800-492-0855
York County Health Association (York)	363-7634
Visiting Nurses (York Hospital)	1-800-287-7632

## ELECTED OFFICIALS

### SELECTMEN

**Terms: 3 years**

Kathleen D. Chase	2021
Karl Ekstedt, Chairman	2021
Timothy Roche, Vice Chairman	2020
Daniel J. Hobbs	2019
John W. Howarth	2019

Recording Secretary, Cynthia Davidson

### TOWN CLERK

**Term: 3 years expire in June**

Jessica N. Keyes, CCM,	2020
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### TRUSTEES –

**Term: 3 years expire in June**

#### COMMUNITY SCHOOL DISTRICT COMMITTEE

Karen MacNeill	2021
Jason Vennard, Vice Chairman	2020
Helena R. Ackerson, Chairman	2019

### TRUSTEES - WELLS SANITARY DISTRICT

**Term: 3 years expire in June**

Jennifer L. Batchelder	2021
John K. Macleod III	2021
Dean C. Ramsdell, Chairman	2020
Justin R. Batchelder, Vice Chairman	2019
Alphonse Niski	2019
Nick Rico P. E., Superintendent	

### TRUSTEE - K.K. & WELLS WATER DISTRICT

**Term: 3 years expire in June**

Thomas P. Oliver	2019
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### TRUSTEE - WELLS PUBLIC LIBRARY

Jacqueline Boyko	2021
Maureen M. Conners	2021
Charlotte M. Streeter	2021
Amelia E. Anderson, Chairman	2020
Andrea M. Hall	2020
Lisa Hubbard, Vice Chairman	2020
Elise C. LaPlante	2019
Peter F. Masucci	2019
Alice Schleiderer	2019

## BOARDS & COMMISSIONS

### BOARD OF ASSESSMENT REVIEW

**Term: 3 years expire in July**

William Cotter	2020
Corey DeWitt, Chairman	2020
VACANT	2019
John Brett (2/20/18)	2019
Donald Turner, Vice Chairman	2019
Richard Stellman	2018

#### Alternates

Karla Bergeron	2020
Marilyn Falzone	2018

### PERSONNEL ADVISORY BOARD

**Term: 3 years expire in July**

Maryanna Arsenault, Vice Chairman	2020
Joan Mooney, Chairman	2020
Michael Livingston	2019
Joann Beaudoin	2018
Michael T. Curry	2018

Recording Secretary, Cynthia Davidson

### VOTER REGISTRATION APPEALS BOARD

**Term: 3 years expire in June  
(Chairman 4 years)**

Nancy Ford, Republican, Chairman	2021
Constance I. Bemis	2021
Jocelyn Layman, Democrat	2021

#### Alternates

Cynthia Dubea, Democrat	2020
Robert Zitzow, Republican	2020

### BUDGET COMMITTEE

**Term: 3 years expire in April**

Ronald Schneider Jr., Vice Chairman	2021
William A. Wade	2021
Marisa Caputo	2020
J. Russell Markgren	2020
Brian Toomey	2020
Bruce E. Bjork	2019
Robert Subilia	2019
Luke Guerrette, Chairman (Resigned 11/27/2017)	2018

#### Alternates

Richard DeBold	2019
James Gaylord	2019
VACANT	2019

**PLANNING BOARD****Term: 3 years expire in December**

Charles Millian, Chairman	2020
Charles Anderson, Jr.	2019
George Raftopoulos, Vice Chairman	2019
Pierce Cole	2018
Robert Sullivan	2018

**Associate Members:**

Dennis Hardy	2020
Brian Toomey	2019

Recording Secretary, Cynthia Davidson

**ZONING BOARD OF APPEALS****Term: 3 years expire in November**

Dr. Louis S. Cohen, Vice Chairman	2020
Jason Heft	2020
Robert Lavoie, Chairman	2019
John N. Ardini	2018
Michael Findley	2018

**Associate Members**

Carol A. Kingston, E.D.D.	2020
John McDermott	2018
Thomas T. Pulsifer	2018

Recording Secretary, Cynthia Davidson

**TOWN CONSERVATION COMMISSION****Term: 3 years expire in March**

Steve Brennick	2021
William Spiller	2021
Kaitlyn Bennett	2020
Keith Fletcher	2020
V. Owen Grumbling, Chairman	2019

**Alternates**

Michele Stivaletta-Noble	2020
Linda Grenfell	2019
VACANT	2021
Emily Stauffer (Resigned 9/13/17)	2018

**CLAM CONSERVATION COMMISSION****Term: 3 years expire in March**

Douglas Knox	2021
Everett Leach, Chairman	2021
Susan Pike	2020
Maynard Bridges, Vice Chairman	2019
Kenneth Lowell	2019

**HISTORICAL PRESERVATION COMMISSION****Term: 3 years expire in March**

Vacant	2019
Vacant	2019
Vacant	2019
Vacant	2020
Vacant	2020
Vacant	2020
Vacant	2021
Vacant	2021
Vacant	2021

**RECREATION COMMISSION****Term: 3 years expire in April**

Michael Vigue	2021
Sybil Coombs	2021
Laura Barra, Chairman	2020
Justine Belanger	2020
Michael Patterson	2020
Holly Margeson Gamache, Vice Chairman	2019
Linda Dobson (Term Ended)	2018
Vacant	2019

**Alternates**

Mary McEvoy-Giannetti	2020
Gene Sledzieski	2020

**HARBOR ADVISORY COMMITTEE****Term: 3 years expire in August**

Kathryn Mooney, Chairman	2020
Robert Hobbs	2020
Scott Worthing	2020
Michael J. Caplan, Vice Chairman	2019
Francis Dudley	2018
Kendall Crocker (Resigned 10/18/17)	2018
Robert Foley (Resigned 10/18/17)	2018
Frank Parillo	2018
Ryan Liberty	2018

**Alternates**

David Harrison	2019
Charles Bashaw	2019
Edward Beecher (Resigned 10/18/17)	2019

Recording Secretary, Cynthia Davidson

**C.A.T.V.REGULATORY COMMISSION****Term: Indefinite**

Reginald Bennett
Timothy Roche
Town Manager acts as Advisory Member

**WELLS ECONOMIC DEVELOPMENT COMMITTEE****Term: Indefinite**

Daniel Hobbs
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**SOLID WASTE & RECYCLING COMMITTEE**

**Term: Indefinite**

Cynthia Davidson  
Steven Koeninger  
David MacKenzie  
Sally Morse  
Robert Subilia  
Mark Webster

**CONDO LODGING COMMITTEE**

**Term: Indefinite**

Irene Crocker  
Luke Guerrette  
David Johnson  
Katheryn Kelly  
Timothy Roche

**ORDINANCE REVIEW COMMITTEE**

**Term: Indefinite**

Charles Anderson, Jr.  
Wilber Gosbee, Chairman  
Robert Lavoie, Vice Chairman  
Carol Simpson  
William Spiller  
Jacob Wolterbeek

**Alternates**

Vacant  
Vacant  
Vacant

**PUBLIC ACCESS ADVISORY COMMITTEE**

**Term: Indefinite**

Board of Selectmen  
Jonathan Carter  
Marianne Goodine, Studio Manager

**CAPITAL IMPROVEMENT COMMITTEE**

Board of Selectmen  
Budget Committee

**WEMS**

One Year Term

Kathleen Burke	2018
Terrance Farrell	2018
Mary Harrison	2018
James Lapolla	2018
Michael McDonald	2018
Marjorie Page	2018
Thomas Oliver	2018

**ELECTION WORKERS**

Jessica Keyes

Supervisor of Elections

T. Lee Anestis

Valerie Brown

Debra Chabot

Karen Coady

Cynthia Davidson

Cynthia Dubea Volunteer

Margaret Duddy

Pamela Edwards

Douglas Erskine Volunteer

Beverly Esson

Patricia Faucher Volunteer

Aileen Fortune

Dorothy Goodwin Volunteer

Raylene Grant

June Messier

Joanne Metz

Emma Morgrage

Linda Rouillard

Linda Searles

Ann Stevens

Margaret Stone

Gail Trust

Karen Tufts

Judith Turner Volunteer

Aliza Van Schaack

Gayle Weymouth

Susan Winslow

Vickie Witham

Kathleen Wright

**TRAFFIC / CROWD CONTROL**

Charles Anderson Volunteer

Robert Bynarowicz Volunteer

Larry Hickman Volunteer

Denis Homa Volunteer

Steven Koeninger Volunteer

Roger Lambert Volunteer

Robert Marlowe Volunteer

## STATE LEGISLATIVE DELEGATION

### STATE SENATE

(2 year term)

DISTRICT 34

Robert A. Foley (Rep)  
3 State House Station  
Augusta, ME 04333-0003  
Tel: 207-287-1505  
E-mail: [Robert.Foley@legislature.maine.gov](mailto:Robert.Foley@legislature.maine.gov)

Term expires 2020  
Legal Add: 57 Shady Lane  
Wells, ME 04091  
Tel: 207-985-2485

Monday-Friday  
8:00 a.m. to 5:00 p.m.

Fax: 1-207-287-1527  
Toll Free: 1-800-423-6900 Sessions only.

### STATE HOUSE OF REPRESENTATIVES

(2 year term)

DISTRICTS 7 & 4

Daniel J. Hobbs (Dem)  
House of Representatives  
2 State House Station  
Augusta, ME. 04333-0002  
(207) 287-4469  
(207) 590-2144; Cell  
State House E-Mail:  
Email: [Daniel.Hobbs@legislature.maine.gov](mailto:Daniel.Hobbs@legislature.maine.gov)

Term expires December 2020  
Legal Add: PO Box 2000 (7)  
Wells, Maine 04090  
Residence: (207) 360-0000

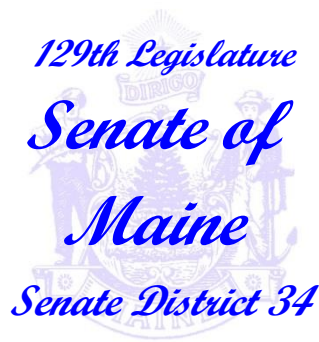
Patricia Hymanson (Dem)  
House of Representatives  
2 State House Station  
Augusta, ME 04333-0002  
Stat House E-Mail:  
Email: [Patricia.Hymanson@legislature.maine.gov](mailto:Patricia.Hymanson@legislature.maine.gov)

Term expires December 2020  
Legal Add: 34 High Pine Road (4)  
York, ME 03909  
Residence: (207) 363-8353

**Telephone:**  
**State House TTY Line:**  
**State House Message Phone:**

**(207) 287-1400 (voice)**  
**(207) 287-4469 (TTY)**  
**(800) 423-2900**

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900  
Maine Legislative Internet Web Site- <http://www.maine.gov/legis/house>



**Senator Robert A. Foley**  
3 State House Station  
Augusta, ME 04333-0003  
(207) 287-1505  
Robert.Foley@legislature.maine.gov

### **Annual Report to the Town of Wells**

A message from Senator Robert Foley

Dear Friends and Neighbors:

Let me begin by thanking you for the opportunity you have given me to serve you in the Maine Legislature. It has been an honor working as a State Representative over the last four years and I am humbled by the opportunity to be your voice in the Maine Senate. I will continue to work tirelessly on your behalf, making sure that your interests are heard and well represented in Augusta.

This past legislative session proved to be the longest in recent memory. After dealing with a number of major policy matters, we finally adjourned September 13.

Perhaps the most significant action the Legislature took last year was the passage of tax conformity. Failing to conform would have been a nightmare for businesses as well as for low-income and elderly Mainers. Maine would have lost \$37 million in one-time repatriated revenue that the state would never have gotten back. Due to the Legislature's action and willingness to work together on the passage of tax conformity, Maine tax filers were unharmed by this policy change.

The 129<sup>th</sup> Legislature has many challenges of its own. The top priorities this session include finding a way to provide affordable and accessible healthcare to all Mainers, tackling the opioid crisis, education reform and funding, and lowering property taxes. I hope the Legislature can come together to tackle the difficult issues facing our state, and as always, I am ready to help.

You have my sincere thanks for allowing me to represent you in Augusta. Please feel free to contact me at (207) 287-1505 or [robert.foley@legislature.maine.gov](mailto:robert.foley@legislature.maine.gov) if you have comments, questions or if you would like assistance in navigating our state's bureaucracy.

Sincerely,

Robert A. Foley  
State Senator, District 34



*House of Representatives  
2 State House Station  
Augusta, Maine 04333*

Dear Wells Residents:

It is an honor to serve as your State Representatives. Over the next two years, we will be working hard on your behalf to provide responsive constituent services, be your advocate in the State House and advance legislation that improves life in our district and in our state.

Over the coming months, we expect to take up over 2,000 separate pieces of legislation covering a wide variety of topics. Top priorities include expanding health care coverage, bringing relief from the opioid crisis, expanding access to renewable energy, reducing student debt, fighting and dealing with the effects of climate change, repairing our roads and bridges, increasing protections for workers and consumers, getting prescription drug costs under control, protecting the independence of seniors and making sure we are caring for our neighbors with disabilities.

We will also be balancing the state budget for the next two years and will work to do so in a way that restores revenue sharing funds for all Maine towns and respects the mandate of the voters to properly fund public education.

This year, Rep. Hobbs is serving on the Environment and Natural Resources Committee, where they will tackle state policy relating to air and water quality, natural resource protection, development laws, the Department of Environmental Protection and returnable containers. Rep. Hymanson is serving as House chair of the Health and Human Services Committee. Her committee will oversee policies related to MaineCare, the opiate crisis, mental health, social services, medical marijuana and public assistance. Whether we are dealing with the above issues or any other topic, we will continue to work with all of our colleagues, regardless of party affiliation, to make sure we're doing the best work we can for the people of our community and all the people of Maine.

Please contact us if we can be of any help or if you want to discuss or testify on any legislation. Rep. Hobbs can be reached at [Daniel.Hobbs@legislature.maine.gov](mailto:Daniel.Hobbs@legislature.maine.gov). His phone number is 207-360-0000. Rep. Hymanson can be contacted at [Patricia.Hymanson@legislature.maine.gov](mailto:Patricia.Hymanson@legislature.maine.gov). Her phone number is 207-363-8353. We send out e-newsletters from time to time. Let us know if you would like to receive them.

Respectfully,

Handwritten signature of Daniel J. Hobbs in black ink.

Daniel J. Hobbs  
State Representative

Handwritten signature of Patty Hymanson in black ink.

Patty Hymanson  
State Representative

## MAINE CONGRESSIONAL DELEGATION

### UNITED STATES SENATORS

Susan Collins (Rep)  
413 Dirksen Senate Office Bldg.  
Washington, D.C. 20510-1901  
Tel: (202) 224-2523  
Fax: (202) 225-2693  
E-mail: [Senator@collins.senate.gov](mailto:Senator@collins.senate.gov)

Term expires January 2021  
Dist. Off: 160 Main St.  
Biddeford, Maine 04005  
Tel: (207) 283-1101  
Fax: (207) 283-4054

Angus King Jr (I)  
359 Dirksen Senate Office Bldg.  
Washington, D.C. 20510-1903  
Tel: (202) 224-5344  
Fax (202)224-1946  
<https://www.king.senate.gov/contact>

Term expires January 2021  
Dist. Off: 383 US Route 1 Suite 1C  
Scarborough, Maine 04074  
Tel: (207) 883-1588  
800-764-5124

### REPRESENTATIVE TO CONGRESS (2 year term)

Chellie Pingree (Dem)  
1037 Longworth House Office Bldg.  
Washington, D.C. 20515  
Tel: (202) 225-6116  
FAX: 202-225-5590  
<https://pingree.house.gov/contact-chellie>

Term expires December 2020  
Dist. Off: 2 Portland Fish Pier, Suite 304  
Portland, Maine 04101  
Tel: (207) 774-5019  
FAX: 207-871-0720

SUSAN M. COLLINS  
MAINE

413 DIRKSEN SENATE OFFICE BUILDING  
WASHINGTON, DC 20510-1504  
(202) 224-2523  
(202) 224-2693 (FAX)

United States Senate  
WASHINGTON, DC 20510-1904

COMMITTEES:  
SPECIAL COMMITTEE  
ON AGING,  
CHAIRMAN  
APPROPRIATIONS  
HEALTH, EDUCATION,  
LABOR, AND PENSIONS  
SELECT COMMITTEE  
ON INTELLIGENCE

Dear Friends,

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our state have placed in me and welcome this opportunity to share some key accomplishments from this past year.

As Chairman of the Senate Aging Committee, I worked to help ensure the well-being of our seniors. The *SeniorSafe Act* I authored became law last year and is empowering banks, credit unions, and other financial institutions to better protect seniors from financial fraud.

Following extensive committee investigations of prescription drug pricing, additional legislation I crafted became law, ending the egregious practice of pharmacy “gag clauses” that prevented pharmacists from informing patients on how to pay the lowest possible price.

This year, I was also successful in securing an extra \$425 million for Alzheimer’s research—the largest funding increase ever—bringing the total to \$2.34 billion. Additionally, the bipartisan *BOLD Act* I authored will create public health infrastructure to combat Alzheimer’s by promoting education, early diagnosis, and improved care management.

More than 40 million Americans—including 178,000 Mainers—are caregivers for parents, spouses, children, and other loved ones with disabilities or illnesses, such as Alzheimer’s. The *RAISE Family Caregivers Act* I authored was signed into law last year, giving caregivers more resources and training to better balance the full-time job of caregiving. Another law I wrote will help grandparents who are raising grandchildren, largely due to the opioid addiction crisis.

In addition to helping seniors, a major accomplishment over the past year is the increased federal investment in biomedical research that is leading to progress in the fight against numerous devastating diseases. Congress has boosted funding for the National Institutes of Health by \$7 billion in just the last three years, bringing total funding to more than \$39 billion.

One of my highest priorities as Chairman of the Transportation Appropriations Subcommittee is to improve our nation’s crumbling infrastructure and ensure that Maine’s needs are addressed. Since the Better Utilizing Investments to Leverage Development (BUILD) Transportation Grants program, formerly known as TIGER, was established in 2009, I have secured \$160 million for vital transportation projects throughout Maine.

Congress also delivered a Farm Bill last year, which includes many important provisions that will help the agriculture industry in Maine and across the country. Specifically, I secured provisions that will strengthen support for young farmers, improve local farm-to-market efforts, and increase funding for organic research.

Congress took decisive action to address the opioid addiction epidemic. In addition to appropriating \$8.5 billion in federal funding last year, Congress enacted the *SUPPORT for Patients and Communities Act*, a comprehensive package that embraces the multipronged approach I have long advocated for this epidemic: prevention, treatment, recovery, and enforcement to stop drug trafficking.

Maine plays a key role in ensuring a strong national defense. In 2018, Congress provided funding for five ships to be built at Bath Iron Works, which will help to keep our nation safe and provide our skilled shipbuilders a steady job. I also secured more than \$162 million for infrastructure projects at Portsmouth Naval Shipyard to support their important work to overhaul Navy submarines.

A Maine value that always guides me is our unsurpassed work ethic. In December 2018, I cast my 6,834<sup>th</sup> consecutive vote, continuing my record of never missing a roll-call vote since my Senate service began in 1997.

I appreciate the opportunity to serve Maine in the United States Senate. If ever I can be of assistance to you, please contact one of my state offices or visit my website at [www.collins.senate.gov](http://www.collins.senate.gov). May 2019 be a good year for you, your family, your community, and our state.

Sincerely,



Susan M. Collins  
United States Senator

ANGUS S. KING, JR.  
MAINE

133 HART SENATE OFFICE BUILDING  
(202) 224-5344  
Website: <http://www.King.Senate.gov>

## United States Senate

WASHINGTON, DC 20510  
January 3, 2019

COMMITTEES  
ARMED SERVICES  
BUDGET  
ENERGY AND  
NATURAL RESOURCES  
INTELLIGENCE  
RULES AND ADMINISTRATION

Dear Friends,

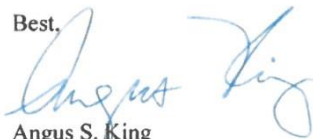
As I travel Maine, I hear from people who live in every corner of our state. I hear about their achievements, their successes, their work to improve their communities – I hear about the hope they have for our state. I also hear about our challenges, and all the work we have left to do. As I see it, that's my job: to listen to you, act where I can to build on what's good, and work on the tough parts. As 2018 comes to a close, I wanted to take a moment to share an update on some of the work we're doing in Washington to lift up the accomplishments of Maine people and make progress on the challenges they face.

From Portland to Presque Isle, from Milo to Camden, I hear about the pain that the opioid epidemic is inflicting on Maine communities. I've met with Maine people in recovery, family members of those struggling with substance use disorders, treatment providers, and law enforcement officials to learn about their experiences with this terrible disease, and everyone agrees that in order to fully respond to these problems, we need a stronger federal effort to end the opioid epidemic. Fortunately, some help is on the way – in October, we overwhelmingly passed a sweeping, bipartisan opioids bill. I've pushed hard for this type of legislation and was proud to have provisions I've advocated for included in the bill. These priorities have been guided by the voices of Maine people, and we'll keep working to confront this tragic problem.

I've also worked to strengthen the future of our forest economy. Maine's forests have powered our state's economy for generations, especially in our rural communities. So, when rapid shifts in the market led to the closure of many pulp and paper mills and biomass power plants, it required a collaborative approach to support future growth in this important industry. That's why, together with the other members of the state's Congressional delegation, I pushed to establish the Economic Development Assessment Team (EDAT). This integrated, multiagency effort aims to foster innovation and commercialization in Maine's forest economy, and we're already seeing the benefits: in recent months, several forest industry businesses have announced significant investments into Maine operations, and in September 2018, the Forest Opportunity Roadmap (FOR)/Maine released an action plan to make sure this industry, and the rural communities it supports, can continue to thrive for generations to come.

As I close this letter, please allow me to express my gratitude to each of you – for your dedication to our state, and to one another. It's often said that Maine is like a big small town (with very long streets)—that's because at our heart, we're one big community. It's not only a pleasure to serve you— it's a pleasure to know you. Thank you for being the reason Maine is so special. Mary and I hope that 2019 will be a good year for you, your family, your community, and our great State.

Best,



Angus S. King  
United States Senator

AUGUSTA  
4 Gabriel Drive, Suite F1  
Augusta, ME 04330  
(207) 622-8292

BANGOR  
202 Harlow Street, Suite 20350  
Bangor, ME 04401  
(207) 945-8000

PRESQUE ISLE  
169 Academy Street, Suite A  
Presque Isle, ME 04769  
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COMMITTEE ON APPROPRIATIONS

SUBCOMMITTEES:

AGRICULTURE, RURAL DEVELOPMENT, AND  
RELATED AGENCIES

INTERIOR, ENVIRONMENT, AND RELATED  
AGENCIES

CHELLIE PINGREE  
CONGRESS OF THE UNITED STATES  
1<sup>ST</sup> DISTRICT, MAINE

Dear Friends,

I hope this message finds you well. I am honored to represent you and your family and am grateful for the chance to offer both an update from Congress and my thoughts on the year ahead.

In Maine, we care less about political parties than about getting the job done. That's why I'm happy to report several recent victories I had reaching across the aisle to address issues important to our state.

Signed into law after months of deadlock, the 2018 Farm Bill contained several provisions I introduced. We were able to boost local food investment and organic research programs that are important to the Maine farmers driving a resurgence in our agricultural economy. The bill also created a pilot program to help doctors write prescriptions and offer vouchers to patients who need to change their diet but can't afford fresh food. Finally, the legislation included several steps I introduced to reduce food waste, a national problem that is not only costly to the environment and economy, but a missed opportunity to help millions of Americans who don't have enough to eat.

At the end of 2018, the President signed into law legislative language I introduced to assist veterans who had been blindsided by debt with the Department of Veterans Affairs. After hearing from several veterans who did not receive mailings about their debt until it was too late to take action, I introduced a bill to require the VA to improve its notification system. The final legislation requires that veterans have the option of getting electronic notifications and that the VA report on the underlying issues.

And on the House Appropriations Committee, I worked to protect programs that our state relies on, such as small business grants, rural broadband investment, effective responses to the opioid epidemic, shipbuilding at Bath Iron Works, and more.

As a new Congress gets underway, I will keep working with Republicans to make progress on key issues like these. But with Democrats now in the majority, I look forward to having an open debate on problems that have been ignored for too long. This includes the gun violence plaguing our nation, the dangers climate change presents to our country, crushing student loan debt, the influence of big money in politics, and the need for all Americans to access affordable health care and prescriptions.

In Washington and Maine, my offices stand ready to answer your questions, listen to feedback, and assist with federal issues and agencies. My hard-working staff helps many hundreds of constituents every year and I welcome the chance to serve you.

Best wishes,

Chellie Pingree  
Member of Congress

2 PORTLAND FISH PIER, SUITE 304  
PORTLAND, ME 04101  
PHONE: 207-774-5019  
FAX: 207-871-0720



1 SILVER STREET  
WATERVILLE, ME 04902  
PHONE: 207-873-5713  
FAX: 207-873-5717



## Assessors Office, Town of Wells

---

Keeley-Anne R. Lambert, CMA – Assessor  
Nicholas Cloutier, CMA – Assistant Assessor  
Adriana E.R. Lord, – Assessing Clerk  
Susan J. Winslow – Part-Time Assessing Clerk

### REPORT FOR FISCAL YEAR JULY 1, 2017 TO JUNE 30, 2018

The taxes for the 2017-2018 fiscal year were committed and due on October 13, 2017. The tax rate was \$10.16 per thousand dollars of value, which was an increase of 1% from the previous rate of \$10.06. Taxpayers had 185 days from the date of commitment to question or challenge their assessments.

We do all the property transfers as well as sales ratio studies to check for trends upward or downward and making adjustments where necessary to maintain equity in assessment and ensure fairness in taxation. The Town of Wells has over 16,000 tax accounts.

The 2017-2018 tax billing period was based on ownership and condition of property as of April 1st, 2017, which is the assessment date each year per State statute for all municipalities in Maine. The tax bills were sent out in October, and as with every year we spend the next few months answering questions about new assessments as well as fixing mailing addresses on the returned bills. It is important to note we always use the address on a deed as the mailing address for the parcel unless the new property owner informs this office otherwise.

The Homestead Exemption amount was changed from \$15,000 to \$20,000 per eligible property in the State of Maine. There are also the Veteran and Blind Exemption Programs. April 1<sup>st</sup> is the state-wide filing deadline for these exemptions. May 1<sup>st</sup> was the deadline for eligible businesses to apply for the Business Equipment Tax Exemption program. Those businesses not eligible for BETE were, for the most part, eligible to file for the Business Equipment Tax Reimbursement Program. In the springtime to mid-June, we did our yearly property review for the next tax period, and dealt with questions and issues relating to the second installment billing.

Please contact our office if you have any questions or concerns regarding the taxation process. You can access our new online data at [www.wellstown.org](http://www.wellstown.org) – slide down the front page and click on WebGIS.

I would like to take this opportunity to thank Tanya J. Freeman. She dedicated herself in service to the Town of Wells for 31 years. Tanya was and still remains to be an invaluable source of information and guidance for the Assessing Office. She will be greatly missed and extremely hard to replace.

Respectfully submitted,

Keeley-Anne

**ASSESSOR'S ANNUAL REPORT**  
**2017-2018 Fiscal Year**

**Assessments**

1. County Tax	<u>\$ 1,695,517.59</u>
2. Municipal Appropriation	<u>\$18,434,938.00</u>
3. TIF financing plan amount	<u>-0-</u>
4. School/Educational Appropriation	<u>\$19,323,541.00</u>
5. Overlay (Not to exceed 5% of Net Assessment)	<u>\$ 916,341.09</u>
<b>6. Total Assessments</b>	<b><u>\$40,370,337.68</u></b>

**Deductions**

7. State Municipal Revenue Sharing	<u>\$ 210,000.00</u>
8. Homestead Reimbursement	<u>\$ 306,826.62</u>
9. BETE Reimbursement	<u>\$ 58,729.58</u>
10. Other Revenue	<u>\$ 8,260,062.00</u>
<b>11. Total Deductions</b>	<b><u>\$ 8,835,618.20</u></b>
<b>12. <u>Net Assessment for Commitment</u></b>	<b><u>\$31,534,719.49</u></b>

<b>Tax Commitment</b>	<b>Taxable Valuation</b>	<b>Tax Rate</b>
\$31,534,719	\$3,080,539,445	.01016

**Supplemental Taxes**  
\$25,101.74

**Abatements**  
\$17,411.70

**Taxable Valuation 5 Yr. History**

Year	Real Estate & Personal Property	Tax Rate per thousand
2013-2014	\$2,890,663,097.00	\$ 9.12
2014-2015	\$2,951,308,116.00	\$ 9.50
2015-2016	\$3,001,040,603.00	\$ 9.95
2016-2017	\$3,042,534,224.00	\$ 10.06
2017-2018	\$3,080,539,445.00	\$ 10.16



## REPORT FROM THE TOWN CLERK'S OFFICE

*Wells Residents,*

*I have been in public service all of my adult life. I started working for the Town of Wells in 1979. During the ensuing 39 years; the Town has seen changes beyond my imagination. I've learned valuable lessons from my mom (the previous Town Clerk!), my family and you; my friends.*

*I saw a quote recently from the poet Maya Angelou "I've learned that people will forget what you said, people will forget what you did, but people will never forget how you make them feel."*

*I hope each of you feel that the Town Clerk's office treats you with understanding & respect. You are welcome here always.*

**From July 1, 2017 to June 30, 2018** the Clerk's office recorded:

### ***Vital Statistics***

***75 Births  
121 Deaths  
143 Marriages***

***As of June 30, 2018, The  
Town of Wells had a total of  
8728 registered voters.***

***2298 Democrats  
2334 Republicans  
95 Green Independent  
21 Libertarians  
3980 Unenrolled***

***House Districts 4 & 7***

### ***The following municipal licenses & permits were issued:***

***2083 Dog Licenses  
36 Liquor Licenses  
67 Lodging Licenses  
293 Saltwater Licenses  
80 Shellfish Licenses  
506 Sportsmen Licenses  
61 Victualler Licenses  
22 Food Trucks***

### ***The following registrations were issued:***

***240 ATVS  
568 BOATS  
238 SNOWMOBILES***

# TOWN CLERK'S REPORT

## FISCAL YEAR ENDING JUNE 30, 2018

### Record of Receipts

Copies / Vitals / Burial Permits	\$19,310.00
Filings	30.00
Business	10,900.00
Lodging	29,110.00
Permits (Junkyard, Solid Waste)	800.00
Background Check	1,050.00
Advertisements Legal fees	3,930.00
Liquor/Special /Catering	2,310.00
Dogs/State	7,660.00
ACO (S/N) / Dog Fines	7,162.00
Dogs/Town	2,115.00
Sportsmen/ Rec Veh. /Sales Tax/PMW	74,204.26
Agent Fee	2,763.50
Shellfish	2,430.00
Excise tax (Boats)	9,940.40
Payport	669.98
Total Receipts	<b>\$ 174,385.14</b>

### Record of Disbursements

#### STATE TREASURER

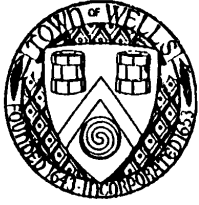
Inland Fish & Wildlife	\$74,204.26
Animal Welfare	7,660.00
Vital Records	2,046.00
LEGAL ADS /Liquor	3,930.00

#### TOWN of WELLS

A C O Account	\$7,162.00
Town Treasurer	67,012.48
Boat Excise	9,940.40
Shellfish Licenses	2,430.00
Total Disbursements	<u>\$ 174,385.14</u>

Respectfully submitted,

Jessica N. Keyes, CCM



# *Town of Wells*

## *Code Enforcement Office*

Citizens of Wells,

This past year the Code Enforcement Office had another extremely busy year. The Town of Wells hired Rebecca Lower as the new Assistant Code Enforcement Officer in the summer of 2017 after the position became vacant.

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections, research and counter service to customers makes up a large part of the services the Code Office offers.

Below is the fiscal year end statics for July 1, 2017 to June 30, 2018:

### Permits Issued

**New Single Family dwellings: 163**

**Single Family addition, alterations & other: 666**

**New Commercial: 8**

**Commercial addition, alterations & other: 125**

**Flood: 83**

**Demolition: 29**

**Internal Plumbing: 318**

**Subsurface Plumbing: 116**

**Total permits issued: 1,508**  
**\$68,662,368.59**

**Total estimated cost of construction:**

**Inspections: 4,219**

**Complaints: 85**

**Stop Work Orders: 31**

Respectfully submitted,

Jodine L. Adams  
Code Enforcement Officer



## WELLS FIRE DEPARTMENT 2018 ANNUAL REPORT

Members of the Public,

I am pleased to provide the following document containing the 2018 Fiscal Year Annual Report for the Wells Fire Department (WFD), Wells Emergency Management Agency (EMA), Wells Ocean Rescue (Lifeguards), and Healthy Beach Program.

FY 2018 began on a busy note with the beautiful weather bringing out large numbers of visitors from July throughout Summer and into the Fall season.

### INCIDENTS

The incident call volume in FY 2018 was 12% higher than FY 2017. The Wells Fire Department calls for service have doubled since FY 2011.

The Table below contains the incident statistics for 2018 and the previous 6 years:

INCIDENT TYPE	<b>FY 2018</b>	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
Fire	<b>44</b>	51	50	57	53	59	60
Overpressure Rupture, Explosion, Overheat (No fire)	<b>3</b>	1	1	1	3	1	3
Rescue & Emergency Medical Service Incident	<b>585</b>	548	499	544	524	531	249
Hazardous Condition (No Fire)	<b>132</b>	92	67	65	49	68	55
Service Call	<b>221</b>	183	131	138	115	109	113
Good Intent Call	<b>136</b>	136	119	116	87	72	77
False Alarm & False Call	<b>194</b>	169	143	159	130	140	106
Severe Weather & National Disaster	<b>1</b>	1	1	1	1	2	1
Special Incident	<b>5</b>	0	1	5	2	1	0
	<b>1,321</b>	1,181	1,012	1,086	964	983	664

### OPERATIONAL IMPROVEMENTS

- Added additional 4" feeder hose to all apparatus – in some cases, nearly doubling the apparatus supply capabilities
- Added to all apparatus new multi-use suction strainers
- Added Blitz-Force “un-manned capable” sweeping nozzle to Engine 7
- Replaced and updated medical bags to make interoperable
- Added new safety gear
- Replaced mobile device AirCards with high powered external modems
- Updated two Dry-Hydrants
- Introduced Rural Hitch water shuttle devices

### LOGISTICS

- Order placed for Tanker/Pumper (3000 gallon/1500 gpm) to replace Engine 2 (Trade-in /\$40,000 net cost)

- The periodic ISO inspection/evaluation of the Town's fire service began
- October 30, 2017 – later declared as a FEMA Recoverable Disaster
  - o Tower 6 was used with FF's in Cold Water Rescue Suits to retrieve and secure severed docks at the Town Marina
  - o Tower 6 was used to secure the Furbish Road Bridge floor in the Webhannet River
- March 2 - 8, 2018 Winter Storm Riley and Nor'Easter - later declared as a FEMA Recoverable Disaster

## **TRAINING**

During FY 2018, more than 3,900 hours of training were completed by both "Career" and "On Call" Firefighters – twice the number of hours from the previous year. The hours devoted to training covered annual, regularly scheduled, and the specialized Fire and EMS training required for Firefighters.

In addition to mandatory training this year, the following special courses were completed by WFD personnel:

### **State of Maine Certifications**

Fire Officer - Wayne Ham  
 Fire Officer - David Tobeck  
 Fire I/II - Kevin Prouty  
 Fire I/II - Brandon Cox  
 Basic EMT - Sebastian Pyburn

### **August 2017**

- Lifeflight Ground Class Training

### **September 2017**

- Hoarding Training
- Privilege of Leadership

### **October 2017**

- Pierce Fire apparatus Factory Training

### **November 2017**

- State of Maine Basic Extrication Certification Class

### **December 2017**

- York County Chiefs' Incident Management Training
- Ice Rescue Training (Hands-on)

### **March 2018**

- Annual WFD BLS compliance training (2 Dates)

### **May 2018**

- 3M Scott Fire And Safety SCBA, Maintenance, Cleaning and Care Class

### **June 2018**

- Garthwaite Propane Bulk Plant training
- Lifeguard 2 week "In-service" training begins

## **INSPECTIONS**

As experienced in previous years, WFD, working with the Code Enforcement Office, performed property inspections, certificate of occupancy, and occupancy change permits, which continue to be on the rise. Steady WFD inspection

activity during this reporting period has indicated that once again the Town is likely to experience a significant increase of new homes and businesses at the conclusion of this year.

## EVENTS

The Wells Fire Department provided educational opportunities at a number of public events. This created an enjoyable environment while providing Fire Awareness and Fire Prevention Education to the Citizens of Wells and our Visitors.

### July 2017

- HarborFest - Under the direction of Firefighter James Martin, the Wells Fire Department created a mock "Junior Firefighter Obstacle Course" that ran throughout the day. With both "Career" and "On Call" Wells Firefighters delivering the programs, the event was extremely successful, with several hundred children participating in the Event. As in the past, the Wells Fire Department received overwhelming positive responses throughout the day for promoting the Junior Firefighter theme.
- Wells Firefighters participated in the Camp ESY Public Safety day held at the Wells-Ogunquit school grounds. The event consisted of demonstrations from the Wells Police Department, Wells EMS, the Wells FD Smoke Training Trailer, and of course, display of the Fire Trucks. The firefighters made time to speak to the children, providing the youngsters with fire souvenirs to remind them of their experience.

### August 2017

- Fire Safety Trailer children's training at Wells Parks and Recreation

### September 2017

- Chamber of Commerce Family Jamboree

### October 2017

- Public Education and Awareness was "front and center" throughout October. With October recognized as "**Fire Safety Month**", the Wells Fire Department spent a great deal of time at the local elementary school and other educational facilities teaching children the importance of fire safety. The Smoke Training Trailer provided interaction with more than 500 children throughout the Town Schools with the educational presentations provided by Firefighters Martin and Prouty
- A Fire Safety Program was presented at the Wells-Ogunquit Senior Center
- WFD participated in the *Slow Down Move Over* campaign at the Kennebunk Rest Areas with the Maine Turnpike Authority
- WFD presented Annual Fire Hose and Ground Ladder Testing at Eastern Shore Parking Lot
- WFD distributed smoke detector batteries within our community throughout the month with batteries supplied from a Grant from the Energizer Battery Corporation

### November 2017

- Annual fire extinguisher training for Town employees
- Fire Safety visit at the Cranton Thomas Day Care

### December 2017

- Christmas Parade

### January 2018

- CPR class presented at Messiah Christian Church

### February 2018

- Winter Storms continued to create incidents, keeping WFD busy with the exceptional high tides, cold temperatures, and strong winds

-

#### March 2018

- WFD hosted a Luncheon to honor Firefighter Tom Signoretti on his retirement
- Annual Mandatory SCBA (air-pak) "Flow-Testing"

#### April 2018

- Annual Mandatory Tower 6 "Aerial Device" testing Underwriter's Laboratory

#### May 2018

- Lifeguard Tryouts

#### June 2018

- 7<sup>th</sup> Grade day at the beach
- 8<sup>th</sup> Grade day at the beach

### **NEW ARRIVAL**

The new Engine 7 truck was placed into service early in August of 2017. Engine 7 is a Rescue/Engine providing a 1,500 gallon per minute fire pump and 1,000 gallons of water, deck-gun (water cannon), 1,500 feet of feeder hose, attack lines, suction hose, air-paks, ground ladders, and vehicle extrication tools (Jaws of Life). The truck was purchased as new, a former "Demonstrator Model", which equated to a significant monetary savings to the Town.

### **PUBLIC SAFETY FACILITY PROJECT**

On June 19, 2018, the Wells Fire Department, along with the Wells Police Department, held the Wells Public Safety Complex Groundbreaking Ceremony. State and Local dignitaries were on hand that morning to participate in the event. Excavation work on the site commenced immediately after the ceremony.

### **MAINE BUREAU OF LABOR STANDARDS (BLS) AUDIT**

The Maine Bureau of Labor Standards (BLS) is the equivalent of Maine OSHA. After a lengthy evaluation process of the Department, equipment, policies and procedures, Maine BLS certified the Wells Fire Department as BLS compliant.

### **EMERGENCY MANAGEMENT AGENCY:**

The Wells Emergency Management Agency (EMA) was expanded to incorporate up to 10 volunteer members to act as emergency shelter operations staff during times of need. The addition of these members is a bit complex due to the fact that specific training is required for each member. Each member is required by the Chief to obtain National Incident Management System (NIMS) 100, CPR, Animal Sheltering, Personnel Accountability, and Basic Sheltering training – all of which was provided by the Fire Chief and Staff.

Work has continued on the Emergency Operations Plan Update to include additional and expanded Logistics.

The Warming Center located at the Activity Center was activated during the October 2017 storm.

The partnership between WFD and Wells Reserve is as strong as ever. The ability of Wells Reserve to share environmental resources with Wells EMA is a vital resource for this agency before, during, and after storms.

Chief Vetre is actively interacting with the York County Emergency Management Directors to sustain the Incident Management Team. This team brings the York County Fire and Police Chiefs, including Emergency Management Directors, together to form an alliance bringing outside resources as team leaders to the scene of a major incident.

## **OCEAN RESCUE - LIFEGUARD REPORT**

Wells Beach was staffed in early summer through early August with 29 full-time seasonal Lifeguards. Prior to the start of the season, each Lifeguard participated in a 2-week training and orientation program to prepare them for their responsibilities and roles on the beach. Each day began @ 8:00 am with a meeting and workout prior to the Guards reporting to the Stands for duty at 9:00 am. The Guards maintain a presence at the Beach until 4:00 pm on the days the beach is staffed.

The last two weeks of June were dedicated to "In-service" training and included an intensive Ocean Rescue course delivered by Ocean Rescue Systems International. Additional water rescue training is provided by the leadership team over the two weeks with regularly scheduled sessions throughout the season.

Lifeguard training also included sessions from the:

- Maine Audubon Society - Piping Plovers recognition on Wells Beaches.
- Maine Healthy Beaches - Procedures to assist MHB Staff with water testing as necessary
- Maine Department of Marine Resources - Pertaining to Marine Mammal Stranding Management
- Wells Emergency Medical Services (WEMS) - Awareness when assisting EMS during a beach emergency incident

Additional training included, but was not limited to, the topics of: Radio Communications, Stand Rotations, Emergency Action Plan, Shark Plan, Missing Persons, and Incident Reporting.

2018 Lifeguarding Season Incidents as reported by Lifeguard Captain Kevin Prouty (FD/PD/WEMS is also dispatched):

Number of significant incidents -- 38

58% Cuts/Scrapes/Abrasions - people cutting their feet on rocks, barnacles, sea shells

8% PWC Assist - people renting PWCs (jetski) lost control and were tossed into the ocean

5% Lost Persons – lost child

5% Swimmer Assist – 2 persons received Lifeguard assistance

5% Minor Head Injuries – people falling and striking their head on rocks

5% Hit w/ Surfboards – child hit with surfboard

5% Struck w/ Object – people throwing rocks

3% Sprained Ankle – one sprained ankle as a result of tripping in a hole

3% Severe Medical Incident – seizure incident

3% Eye Injury – people with sand in eyes

## **BEACH WHEELCHAIR PROGRAM (managed by the Lifeguards and WFD)**

The Beach Wheelchair program continues. The Town of Wells purchased two additional chairs; one of the two is now stored at Drake's Island and the other has been added to the fleet at the Lifeguard Shack. Please note that a floating beach wheelchair supplied by the Town is to be used for our beach patrons with special needs. There is no charge offered to those in need and is available on a "first come, first served basis". It is our hope that the program will continue to grow in upcoming seasons as we look for ways to enhance the program.

## **MAINE HEALTHY BEACH PROGRAM:**

With our dedicated team of volunteers returning for yet another year, Wells Beaches were once again monitored by our Healthy Beach Staff and qualified Lifeguards taking water samples for weekly testing. Often, additional conditions that require the need for a second test mid-cycle is often taxing to personnel. Working together, the entire group has successfully completed every mission.

It was great to see the community volunteer staff conduct regular weekly sampling, some sharing the experience with their young grandchildren. The experience at the elementary school level provides the children with a learning environment that emphasizes the importance of preserving our Shoreline with healthy beaches for future generations.

**SUMMARY**

On behalf of the Wells Fire Department, Wells Emergency Management Agency, Wells Ocean Rescue (Lifeguards), and Wells Healthy Beaches, we thank all for a successful 2018 and look forward to serving the Community needs throughout FY 2019.

Respectfully submitted,

A handwritten signature in blue ink that reads "Wayne D. Vetre". The signature is written in a cursive style and is placed on a light blue rectangular background.

**Wayne D. Vetre**

Wells Fire Chief

Emergency Management Agency Director

Ocean Rescue Director

Healthy Beach Coordinator

## Human Resources Department

The Human Resources Department provides support and consultative services in the recruitment, selection, hiring, and retention of Town employees and volunteers. The Department also provides ongoing information, assistance and compliance guidelines on issues involving Local, State, and Federal employment laws and/or regulations. Services additionally include managing compensation and risk management programs, along with benefit program design and implementation, contract administration and assistance with employee/labor relations.

Highlights of Human Resources activities during this fiscal year (July 17 - July 2018) include:

- 63 employees across all employee designation categories were hired this year, including permanent full- and part-time staff to replace outgoing employees in the Finance/General Office, Human Resources, Public Works, Library, Transportation Center, Police, and Fire Departments, as well as seasonal and/or temporary hiring for the Codes, Clerk, General Office, Library, Recreation, Police, Fire and Public Works Departments (Highway division).
- Ongoing improvements in the growth and awareness of the Wells Volunteer Force Program with currently 504 volunteers participating, an increase of 46 new volunteers, which is a 10.6% increase in membership and over the goal for the year; as well increases in media attention: 16 published articles, and more social media (Facebook) content: 190 posts with 37,158 “reaches”; and the Maine Commission for Community Service featured the Wells Volunteer Force in their video, Cultivating Meaningful Service for Volunteers marking the first time the Wells Volunteer Force was recognized at the state level for local volunteerism; new networking and partnership efforts; and over 100 volunteers again attended the annual recognition event at a new venue. The total number of volunteer hours contributed to the Town for the year is estimated at 38,611 (including Rec Dept. hours). Using the current national average for the value of a volunteer hour (\$24.69), this equates to about \$953,305.59 in volunteer dollars/savings to taxpayers.
- Continued work with the new Safety Committee to manage risk and improve safety, including completing a voluntary Department of Labor audit.
- Worked with town departments to ensure and improve compliance training for all staff, especially for seasonal hires.
- The third annual Employee Benefit Event in Nov 2017 with all benefit providers (including Social Security) available to meet with employees, as well as providing a Flu Clinic, Blood Pressure Check Clinic, chair massage, and door prizes sponsored by Wellness and raffles provided by vendors.
- Continued to meet regularly with municipal and county Human Resource (HR) professionals to discuss areas of mutual interest and to share best business practices; current HR Director serves on the board of the statewide municipal HR association, as well as on its training and development committee.

- Working with Maine Municipal Association Loss Control Specialists and staff in managing risk, including Leader program efforts.
- Monitoring of Workers' Compensation cases to determine any trend or other issues and to address same; to ensure that claims are accurately administered; and to facilitate training for staff as appropriate.
- The Employee Recognition Program in its second year recognized new hires, and those who achieved 5, 10, 15, 20, 25 and 30 years of service, with various awards during the annual Employee Luncheon in June, as well as throughout the year as anniversaries were reached.
- Ongoing efforts to equalize benefits across employee groups.

Looking ahead, the Human Resources Department will continue to partner with the Board of Selectmen, the Personnel Advisory Committee, the Town Manager, Department Heads, Supervisors, and employee representatives to strive for an effective, efficient, safe and enjoyable workplace that encourages all parties to work collaboratively to provide the Town with exceptional delivery of public services.

Respectfully submitted,

Debbie Wood, Human Resources Director

## General Office/Finance Department

At the start of the fiscal year, the department said good-bye to Dori Randall who retired from the department after 31 years of service. Jennifer Robinson permanently joined the department at the start of the fiscal year after previously assisting on a part-time basis when not working at the Library.

The department had a strong financial year for the Town. Property tax collections remained steady at a collection rate of 96.4%, and excise taxes paid were 29.9% over budgeted amounts. The property tax collection was the same from fiscal year 2017 while excise taxes paid were up 3.71% from fiscal year 2017.

The department consists of a staff of six full-time employees and one part-time employee. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens for purchase by licensed lodging facilities are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, Mooring fees and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll, accounts payable and general assistance are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: [www.wellstown.org](http://www.wellstown.org). Once there, go to Services, under Public Services select Register my Vehicle and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also review or pay your tax bills online by going to the Town's website: [www.wellstown.org](http://www.wellstown.org). Once there, go to Services, under Government Resources select Pay Your Taxes. At that point you can choose to create an online account or do a one-time payment. You will need to make sure that you have a copy of your bill in front of you which shows your account number. Users of this service will pay a convenience fee to a third party processor for the transaction.

To avoid long lines at the Town Hall during the early summer months, seasonal beach stickers are available the first Monday in May each year. The department was open for half days on two Saturdays prior to the busy summer season to issue seasonal beach stickers. The department encourages taxpayers to submit their requests by mail. Seasonal beach stickers are effective from the Saturday of Memorial Day weekend through the Monday of Columbus Day. The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Finance Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 16,423 property tax bills and collected \$30.3 million in real estate and personal property tax revenue. Fifty-one percent of tax payments are processed by the department staff while Lockbox and online billing assists in processing the remaining forty-nine percent of tax payments. The staff processed 245 real estate tax liens, 6,983 accounts payable vouchers and

8,135 payroll transactions. Staff also processed 12,370 motor vehicle transactions which amounted to excise tax collections of \$2,701,343 and State of Maine collections of \$1,201,807 for the fiscal year.

The staff accounted for \$539,958 in revenue from the beaches this year. The Pay & Display Meters contributed \$329,098 toward the total revenue. Department staff issued 6,019 seasonal parking stickers for the year.

The department successfully performed the General Assistance Administration for the Town by spending \$25,628 to assist 76 individuals from 47 social services cases with general assistance or heating assistance through the Town's Special Fuel Program. These numbers reflect the number of people who were found eligible and were granted general assistance or Special Fuel. These numbers do not reflect the largest part of the General Assistance Program which included speaking to residents and visitors about area resources, programs and opportunities that residents and visitors may not be aware of, or were not sure of the eligibility requirements. The number one responsibility of the General Assistance Program is to help individuals finding long term solutions and appropriate resources. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2018 all department staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors.

We encourage you to review the Town's audited financial statements for fiscal year 2018 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the General Office/Treasurer's Staff,

Jodie L. Sanborn, Finance Director

Casey Welch, Accountant

Tammi Hollins, Office Manager/Payroll & A/P Specialist

Diana Knight, Assistant Tax Collector/Assistant Motor Vehicle Agent

Christine DeAngelis, Assistant Tax Collector

Jennifer Robinson, Assistant Tax Collector

Laurie Lord, Part-Time Assistant Tax Collector/General Assistance Clerk

## HARBOR MASTER

Wells Harbor enjoyed another eventful and productive season during 2018, with a few marked improvements, and high traffic.

While sand infiltration has made moorage difficult, a new private mooring program stretching upriver was undertaken with the initial 12 moorings being assigned with more potentially on the way. This program will allow the DIY'er more options when it comes to using the Harbor, and will help maintain our mooring numbers as the years go on.



Bluefin Tuna fishing continued to be the real story this year with a steady increase in landings, and more boats rigging over to try their hand at the burgeoning fishery. Wells Harbor also became host to the National Geographic TV show “Wicked Tuna” as one of the show’s boats is now home ported in Wells. In all, nearly 100 fish were landed in Wells. A commercial ice machine was purchased and placed in service to assist the commercial fisherman in keeping their catch fresh. The Friends of Wells Harbor also assisted in the promotion of the Tuna landings in Wells Harbor as an economic stimulus for the area.

The Wells High School’s Art Department again developed a project to beautify the harbor facilities through the efforts of the Friends of Wells Harbor.

Repairs were made to the new double launch ramp system at the harbor from the January 2018 Blizzard that destroyed the launch floats and did considerable damage in the harbor. Through the efforts of the Harbormaster and the Town, the Army Corps of Engineers Dredge, Currituck, spent 10 days in Wells dredging the Federal Channel and the mouth of the jetties where shoaling occurs.





*Currituck Dredging the Federal Channel*

HarborFest 2018 was a great success with 100s of children coming down to the harbor edge for different events. The Harbor Advisory Committee (HAC) was very busy this year. One project in particular was to promote child safety and they worked with the Harbor Master to purchase and promote wearing life preservers while on the dock. The Wells Beautification Committee made great strides at the harbor with flowers and cleanup efforts. The HAC participated in the Earth Day cleanup of the Harbor and Harbor Park areas as did the Commercial Fisherman.



*Crabbing Tournament at Wells Harbor*

The Harbor has a lot of great projects and programs in the works for coming years, and I would encourage anyone who wants to learn more to contact me directly at 207-646-3236.

Respectfully submitted,

Christopher H. Mayo  
Harbor Master

## The Historical Society of Wells and Ogunquit

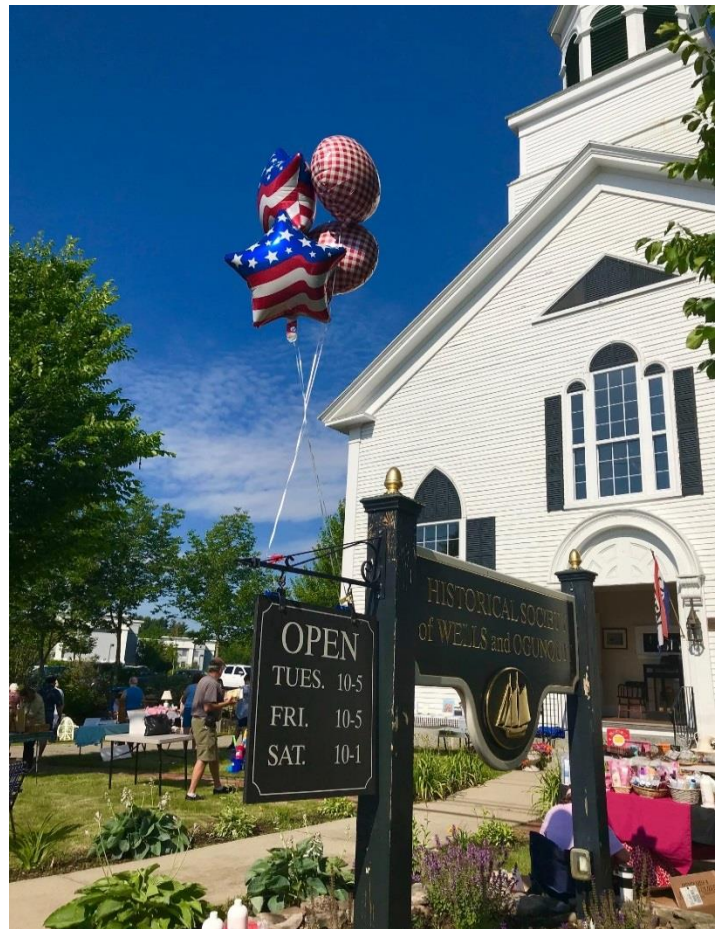
The Historical Society of Wells and Ogunquit maintains and operates the historic Meetinghouse together with a museum dedicated to the history of the area, and a well-respected library, focusing primarily on genealogy. Effective stewardship of this historic monument remains a top priority. We would like to thank the Town of Wells as we strive towards our mission of “Preserving Treasures of the Past as an Investment for the Future.” As a cultural organization preserving the history of Wells, we hope our fellow residents will agree that the work we do is valuable and that we play an important role in preserving the quality of life in Wells and telling its story.

This past year we have continued to make renovations to the building and to fundraise. We repaired walls and painted all of the rooms in the annex of our building, which houses the exhibition spaces, using funding secured in a grant from the Morton–Kelley Charitable Trust. Our annual fundraiser, *Woodies in the Cove Car Show and Parade*, is in its seventh year and brought visitors and car enthusiasts from all over New England. The Route One location was, as always, generously donated for the event by Wells Beach Resort. Through the great support of our local business sponsors, we raised over \$7,000. We achieved such success that next year’s event will be part of the National Woodies Club.

Our administrator, Julia Einstein focused on community outreach this year. She spoke at Wells Rotary and Chamber of Commerce, as well as the local chapter of the International Women’s’ Club. She was delighted to be the guest speaker at the Town of Wells Volunteer Annual Breakfast for the chance to publically thank the dedicated group of volunteers who run the tour program for our visitors. It was especially nice to be a part of the group honoring Hope Shelley for her award of “Volunteer of the Year,” as Hope volunteers in our library each Tuesday morning.

Our Board of Directors was strengthened this year with the addition of two new members, Cheryl Walker and Crystal Dubois. Cheryl has worked with the Historical Society of Wells and Ogunquit for the past two years in organizing the annual event with the Maine Association of the Education of the Young Child. Crystal is new to Maine, with two children in the school system.

Our year was not without loss, and we have fond memories of Joan Mooney, a great friend to our Society. Donations, in her name, were gratefully received for the Society.



We continued to build upon our relationships with Wells-Ogunquit Adult Education, York County Community College, and ArtSea Art Therapy on educational programs and events.



A new volunteer, Holly Seeliger, joins Bonnie Johnson, Bill Farr, and Lorraine Morse, in our Meetinghouse Museum tours that are designed for the enjoyment of all ages.

Community Service Learning opportunities were offered to the students of Wells High School. It was a pleasure, once again, to have the Wells High School Football team help us with the installation of the Meetinghouse Museum. The team did excellent work on a job that requires delicate handling of large heavy, and historical objects. This work was part of the

2018 Meetinghouse Museum Renew project at the Historical Society. We look forward to seeing the results of STEM learning (Science, Technology, Engineering, and Math) from Wells High School educator, Chrystoph Demos and his student Raymond Pierce, who have taken on the task of creating gallery pedestals which will allow for unique viewing of objects. At the start of the project, it was simply wonderful to have Wells High School students Matthew Chase and Timothy Martell as members of Advisory Committee this past spring. They both made valuable contributions to this group.

Communicating our town history and mission through social media raised the number of those who “follow us” on Facebook from 700 to 800 this year. An online membership campaign asked our Facebook friends to join our membership, and we’ve received 49 new members thus far.



Several of our public programs have become quite popular with increased attendance for “History Walk & Talk” and “Music in the Meetinghouse,” and “Conversations with History.”

Finally, we’re pleased to report a new navigational sign has been installed by the Department of Transportation on Route 109 directing Wells visitors to the Historical Society.

We thank the Town and the people of Wells for your continuing support. We would not be here without you.

Respectfully submitted,

Irene Crocker, Board Chair for the Historical Society of Wells and Ogunquit

**WELLS PUBLIC LIBRARY**  
**Annual Report for FY 2017-2018**



The library had a terrific year. After a decade of planning and fundraising, we successfully opened a 3,340 square foot addition to the building on June 16, 2018. This new addition houses a community program room, a quiet study room, and administrative space. The staff, trustees, and town are eternally grateful to Howard and Joanne Hall of Hall Family Foundation and all of the other donors who made this addition possible with zero capital costs to the tax payers.

This new space has made a tremendous impact in our ability to serve the people of Wells, and I look forward to seeing all of the great things that will happen with it in the upcoming year.

Thank you all for your support and I look forward to spending another successful year as your Library Director.

Best,

**Devin Burritt**  
**Library Director**

## Wells Public Library Growing Again Campaign/Wells Public Library Foundation, Inc.

Through their hard work and advocacy, the Growing Again Campaign raised over 1.3 million dollars in gifts and in-kind donations for a new addition and expansion.

They also hosted their second “Big Band Benefit Ball” at Jonathan’s Restaurant with over 120 people in attendance.

### Statistics

During the 2018 fiscal year almost 76,000 people visited the Wells Public Library and checked out more than 74,000 items, including books, DVDs, audio books, video games, and music. More than 9,000 children and adults attended programs, and 7,100 visitors used our internet computers. Another 6,300 visitors took advantage of our free Wi-Fi to connect to the internet with their own devices.



### Adult Services



Our Adult Services Department served over 1,692 participants at their programs and events this year. This year we hosted our first volunteer fair, presented a documentary screening of “Home Road”, put on a traditional Russian tea service, participated in civic engagement with our practical politics event featuring State Representative Bob Foley, and forged an excellent partnership with the Ogunquit Museum of Art.

### Youth Services

Youth Services had another awesome year for program attendance, buoyed by increased outreach to local pre-schools and weekly teen events on Wednesdays during early dismissal. Our summer reading program continues to be a success with over 387 children and teens participating. Every year we are amazed to see the support of this program from the Friends of the Library who pay for all of the performers and incentives, as well as the community who donated so many prizes this year we had to turn our weekly raffle into a daily one.



## **Friends of the Library**

The Friends of the Wells Public Library had a busy year preparing for their two major fundraising activities – the Annual Book Sale in August and the Craft Fair in October. All of these fundraising activities directly benefit the library, and we are grateful for their support which makes all our programs possible.

During our construction period two members of the Friends served on our building committee to help make decisions regarding the new construction.

## **Facilities**



The Wells Public Library underwent some significant facilities improvements this year. We opened a 3,340 square foot addition that is energy efficient and features state of the art presentation technology. Our parking lot was completely repaved with new stamped asphalt sidewalks, a sidewalk was installed along Route 1, and granite curbing and pavers were added in front of the building. We accented all of these changes with significant new landscaping and sprinkler system around the whole building.

Aside from the new addition, we added fire sprinklers throughout the entire building, renovated and reorganized the children's room, installed new wireless handicap buttons at our rear entrance, and moved and reorganized almost our whole collection. Our old meeting room also got a facelift, and is now a great room for the community to host smaller meetings in.

## **Technology**

This year we upgraded our public internet speed from 25 Mbps to 100 Mbps to allow adequate bandwidth for all of our concurrent users.

As mentioned above, our new community program room has been outfitted with some amazing presentation technology. It features a 133" screen with laser projector, wireless and wired microphones, and a camera to record and broadcast events.

## **Volunteers**

All of these programs and services would not be possible without the dedication of our volunteers and the **1,007** hours of service they provided. Every day our volunteers come in to repair and reshelve books, process materials, pack up interlibrary loans, and so much more.

## **Staffing**

This year in an effort to improve consistency during the summer, we eliminated our seasonal positions. We took those funds and provided additional hours for year-round staff, which resulted in excellent service during one of our busiest summers on records.

We also said farewell to Taunya Stevens, and welcomed Sally Whittaker as our new Library Assistant for Patron and Technical Services.

Respectfully submitted,

Devin Burritt  
Library Director  
Wells Public Library  
[www.wellslibrary.org](http://www.wellslibrary.org)

## Wells Parks & Recreation Department

Once again the Recreation Department had a great year. We **offered over 220 programs and special events** throughout the year. This year was an epic year for our annual **Haunted Hayride** carrying 965 eager riders through the haunted trails of the Walter March Recreation Area. We want to thank the 121 volunteers who made this event happen! Without them this event would not be what it is every year. We appreciate all the volunteer HS students and families and businesses that took time out of their busy weekends to transform themselves in an evening of horror and fun!



We hosted our annual **Pilgrim Dash** again with over 100 participants taking to the streets of Burnt Mill, Lindsey, and Route 9A for a wonderful day of running and/or walking our 5K race! Winners received a 14 pound frozen turkey for the holidays!

We had the real **Santa Claus** stop in for a few hours the first Friday of December to help celebrate our annual Christmas tree sale and hand out lots of gifts to the boys and girls! The Christmas trees sold out again this year! We sell 150 trees each year starting the Saturday after Thanksgiving until they are sold out.

Santa called over 80 boys & girls the following week to check on them again! He was well received by the little fellows voicing their wishes for gifts under the tree and offering out their planned snacks to fatten him up on Christmas Eve!

Each year we hold a free community **Easter Egg Hunt** at the Walter Marsh Recreation Area. There are over 2,000 eggs "hidden" for approximately 150 children to find. It's always a fun time!

This past year we held our first **Family Feud Nights** at the Wells Activity Center. Between both March and June shows there were 15 rambunctious competitive teams participating. They were exciting evenings by far! The money raised from these events went toward Summer Camp Scholarships for the children of Wells.



Also, for the first time the Wells Recreation Commission has started a **HS Scholarship Program**. One or two HS graduating seniors will be awarded annually a scholarship toward their college expenses. In order to be eligible for the scholarship the student must be a Wells resident and work at the Rec Department for at least 2 years in a seasonal position with outstanding evaluations and have volunteered for the Recreation Department for at least 20 hours. This year's recipients were Kellie Haggerty and Timothy Bullard, both receiving \$1,000 each! Congratulations to them both!



This past year we **hosted over 70 sports teams** again vying for space either indoors during the winter or outside on our fields. Our main indoor winter venue is the Wells Elementary School Gym which we share with some HS sports practices along with other School activities and special events. Two of the most popular programs are our **Before and After School Camps** which have consisted of over 70 children and our **Summer Day Camp** which entailed over 250 children and 35 staff this past summer.

### **Rebuilding of the Multi-Purpose Field:**



This past year's largest capital improvement project consisted of the commencement of rebuilding the multi-purpose field. This field was first built in 1995 by the Army Corp of Engineers and has served us well over the last 24 years. The field was well played on and packed down quite heavily. The drainage in the field started failing a few years back and got progressively worse. It was determined that the best way to remedy the drainage was to excavate the entire field, lay down drainage pipes, sand, screened loam and topped off with sod. This project is being funded by user fees of the multiple programs and events we offer throughout the year.

Other Capital Improvement projects/equipment which are in the planning stages of setting money aside for are refurbishing the public restrooms at the Walter Marsh Recreation park, an additional parking area, mower replacement, upgrading the tennis courts, and general equipment replacement in the next 5-10 years. The Recreation Department oversees the following areas:

### **The Walter Marsh Recreation Area on Route 9A**

This is our main office location which includes 2 athletic fields, 4 tennis courts, 2 basketball courts, a playground, walking trails by Hobbs Pond, seasonal public bathrooms, and a pavilion.

### **Wells Activity Center**

This beautiful hall is utilized as an indoor facility for our Summer Day Camp during inclement weather and other programs and activities. It is a great space to hold special events. The building is available to rent along with the pavilion and gazebo at the Harbor Park.

### **Harbor Park Playground & Mile Road Playground**

Both of these playgrounds along with the Walter Marsh Recreation Area Playground are maintained by the Recreation Department. We have staff maintain the playgrounds once a week during the summer and inspect all the equipment for safety.

The Wells Parks & Recreation Department is proud to serve this community and look forward to another exciting year! Thank you to the 400 plus volunteers we have who have put in countless hours coaching, participating in special events, serving on our advisory board, helping with sports programs and assisting

in other activities. This department would not be where it is today offering over 200 programs and events and having the beautiful facilities that we maintain if it wasn't for community involvement and the outstanding staff that we have. Thank you to everyone who utilizes the department whether it is for afterschool activities, weekend sporting programs, evening pick up sports, or just a walk in the park or a day playing tennis or basketball. We appreciate each and every one of you and look forward to working with you more!

Respectfully Submitted,

Tina LeBlanc – Wells Parks & Recreation Director



**Planning & Development**  
**208 Sanford Road, Wells, Maine 04090**  
 Phone: (207) 646-5187, Fax: (207) 646-7046  
 Website: [www.wellstown.org](http://www.wellstown.org)

<i>Michael G. Livingston, Town Engineer/Planner</i>	<a href="mailto:mlivingston@wellstown.org">mlivingston@wellstown.org</a>
<i>Shannon M. L. Belanger, Assistant Planner</i>	<a href="mailto:sbelanger@wellstown.org">sbelanger@wellstown.org</a>

**The Wells Planning Department Annual Report for the period of July 1, 2017 to June 30, 2018:**

**The Staff**

Shannon L. M. Belanger continues to hold the Town of Wells Assistant Planner position.

Michael G. Livingston, P.E. continues to hold the Town of Wells Engineer/Planner position.

**The Work**

The Planning Office continues to provide staffing for the Wells Planning Board and Staff Review Committee and Code Enforcement Office with regard to Site Plan and Subdivision Applications. The Planning Office also works for and participates in committees and on projects at the direction of the Board of Selectmen and Town.

**Subdivisions**

*The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. The following applications were approved during July 1, 2017 to June 30, 2018(Five subdivision approvals, 14 subdivision amendments):*

Wesley by the Sea Amendment for stormwater and drainage easement revisions, as-built conditions, landscaping changes and dimensional requirements, located off of Charles Wesley Court; Hardy’s Bluff Amendment to alter a lot line and convey land between lots, located off of Hardy’s Bluff; Grey Gull Estates at Moody Point Amendment to alter lot lines and create a 3<sup>rd</sup> lot, located off of 475 Webhannet Drive; Julian Huxley Amendment #4 to alter the septic system location for lot 2, located off of Julian Huxley Lane; Grand Trail Place II Preliminary Approval for a 33 lot/dwelling unit major residential cluster subdivision located off of Grand Trail Drive/ Lindsay Road/ Branch Road/ Sawyer Road; Sea Orchard Amendment to alter the lot lines between lots 5 and 6, enlarge a utility easement area and after the fact approval of wetland impacts and landscaping changes, located off of Autumn Lane; Berwick Road Business Park Amendment to relocate the driveway for lot 10 located off of Willie Hill Road; Coulson Farm Amendment #2 to relocate the well and septic system for lot 2 located off of Tree Top Lane/ 227 Branch Road; Altieri Final Approval for a 3 lot/dwelling unit minor subdivision located off of Cheney Woods Road; Coulson Farm Amendment #3 to relocate septic systems on lots 1, 3, 4, 6, 7, and 8, and to relocate wells on lots 1, 3 and 7 located off of Tree Top Lane/ 227 Branch Road; Brackett Estates Amendment #4 to relocate lot 13’s septic system, create a detention area and drainage easement on lot 13, modify the detention area on lot 12 and create an easement on lot 19 for the propane tank on lot 24, located off of Brackett Lane/ Rose Way off of Loop Road; Burnt Mill Estates Final Approval for 104 lot/ 174 dwelling unit Major Subdivision consisting of Residential Cluster lots, Multifamily Development lot and an 18- hole Golf Course with a Clubhouse, Event Barn, Kids Club, Fitness/Pool Center and Maintenance Buildings located off of Hobbs Farm Road; Parker Ridge Amendment revise the subdivision reclamation deadlines, located off of Quarry Road/ Perry Oliver Road; Merrifield Farm Amendment to merge lots 4 and 5, located off of Hiltons Lane; Coulson Farm Amendment #4 to relocate the well and septic system on lot 2; to relocate the well on lot 1 and provide an easement for lot 1, located off of Tree

Top Lane/ 227 Branch Road; Grand Trail Place II Final Approval for a 36 lot/dwelling unit major subdivision consisting of 3 existing cluster lots; 32 new cluster lots; and 1 standard lot located off of Grand Trail Drive/ Lindsay Road/ Branch Road/ Sawyer Road; Granite Ridge Preliminary Approval for a 10 lot/ dwelling unit major residential cluster subdivision located off of Perry Oliver Road; The Forest Amendment to alter the setback requirement for lot 12 from Bragdon Brook, located off of 21 Mockingbird Lane; and Granite Ridge Final Approval for a 10 lot/ dwelling unit major residential cluster subdivision located off of Perry Oliver Road.

### **Site Plans**

*Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2017 to June 30, 2018 include the following applications which received approval by the Wells Planning Board (Six new Site Plans, 7 Site Plan amendments):*

Milliard Construction Amendment to make various changes to building envelopes and permitted uses and to add a Live Work Unit, located off of 777 Sanford Road; Ogunquit River Inn Amendment for after the fact approval to lighting changes made on the property, located off of 17 Post Road; Hannaford Amendment to add a 60 space gravel or paved parking lot, located off of 107 Wells Plaza; Wells Beach Environmental Approval for a Recycling Facility/ Business Office/ Business Service/ Business Contractor use consisting of various buildings located off of Willie Hill Road; Ty's RV Service and Repair Amendment for 3,000 SF Business Retail and 10,300 Business Service/ Office/ Contractor use located off of 2136 Sanford Road; Patil Bros LLC Hotel Approval for a 60 unit/bedroom Hotel/ Motel and 60 seat Standard Restaurant located off of 28 Mile Road; Public Safety Facility Amendment to demolish existing structures and construct a new 43, 611 SF Municipal Facility located off of Post Road/ Harbor Road/ Main Street; Johnson Museum Amendment to merge lots 1A and 1B, eliminate building #18, relocate building #5, add additional parking, and add an accessory tent for Museum functions for up to 75 seats, located off of 2713 Post Road; Congdon's Parking Annex Amendment to gravel/pave the grass commercial parking lot for a total of 92 spaces and add 5 food trucks (Fast-Food Restaurant use) on the property located off of Post Road; Congdon's Donuts Amendment to expand Food Truck area and Food Truck area operating hours, to install fencing and adjust parking/ lot coverage, located off of 1090 Post Road; Beach Dreams Cottages Amendment to construct decks for units 291 and 295 located off of 412 Post Road; Bassrocks LLC Amendment for Post & Cole to add Function Hall use to the Restaurant space and to alter the hours of operation for the Restaurant/ Function Hall and Bakery, located off of 2190 Post Road; and Bellevue Condominiums Amendment for after the fact approval of changes made to the property since 1985 regarding lot coverage, parking, walkways, fencing, propane tanks, landscaping and decks/porches, located off of 376 Mile Road.

*Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2017 to June 30, 2018 include the following applications which received approval by the Wells Staff Review Committee (SRC) or Code Enforcement Office & Town Planner (CEO/TP)(Six new Site Plans, 14 Site Plan amendments):*

Armstrong Fence Amendment (SRC) to locate a dumpster, pave around the building, locate two storage containers, expand gravel, and revise stormwater, located off of 632 N. Berwick Road; Boy Scout Meetinghouse (CEO/ TP) for the existing 1,787 building (municipal facility) to add a 8' x 16' shed, located off of 145 Post Road; Coast 2 Coast Catering & Coastal Prefinished Floors and Tiles LLC Amendment (SRC) to relocate the Food Truck and associated enclosed tent, to relocate the dumpsters and associated screening, and after the fact approval to landscaping/ buffers, located off of 833 and 835 Sanford Road; Sea Vu Campground Amendment (SRC) to change the mini-golf office into a Fast-Food Restaurant use for ice cream, located off of 1733 Post Road; Wells-Ogunquit Community School District – Garage Amendment (SRC) to construct a 24' x 64' garage to the west of the Middle School, to depict the 1.79 acre conveyance with the Town and depict 65 shared parking spaces at the Library, located off of 200

Sanford Road/ 1470 Post Road; Ocean View Cottages & Campground Amendment (SRC) to eliminate 12 tent sites and 1 RV site and add 9 new RV sites located off of 84 Harbor Road; Wells Corner Shopping Plaza – Home Town Pizza & More Amendment (SRC) for a 30 seat Standard Restaurant use within Building 1 located off of 1517 Post Road; Bread & Roses Bakery Amendment (CEO/TP) to depict additional gravel and add 200 SF Business Retail use located off of 614 Post Road; Footbridge North Hotel Amendment (SRC) for a 14' x 20' pavilion, relocate the driveway entrance, and add a patio area, located off of 1522 Post Road; Dingie's Restaurant Amendment (SRC) to add a 198 SF building addition, eliminate the Fast-Food Restaurant use, increase Standard Restaurant seating to 78 seats and utilize and accessory tent 29' x 21' located off of 2118 Post Road; The Shops at Post and Stewart Approval (SRC) for a 1,983 SF Business Retail use located off of 1384 Post Road; CVS Pharmacy Amendment (CEO/TP) to reconfigure parking for ADA accessibility improvements located off of 11 Steeple Way; Wells Beach Environmental Amendment (SRC) to construct the Scale building as two-story and add a bulkhead and stairs to the building, located off of Willie Hill Road; Southern Maine Property Trust Amendment (SRC) to change the use of the 704 SF building from Fast-Food Restaurant to Business Office/ Contractor/ Service use, located off of 1738 Post Road; Harbor Park Plan Amendment (CEO/ TP) to add an 8' x 8' enclosure for an ice machine located off of Harbor Road; Root One Vintage Boutique & Dr. Richheimer General Dentistry Amendment (CEO/ TP) to eliminate the dwelling unit and create a 906 SF Business Retail use and depict the existing 988 SF Personal Service business use (Dentist) on the property located off of 1416 Post Road; Pike Industries Amendment (SRC) to replace a 10,000 gallon fuel tank with a new 12,000 gallon vertical fuel tank with dispense and pad located off of 81 Boyd Road; Wells Public Library Amendment (CEO/ TP) to construct a new 10' x 16' shed, to relocate an existing 8' x 12' shed and relocate the dumpster, located off of 1434 Post Road; and Abenaki Professional Park – The Yoga Nook Amendment (SRC) to change unit B-5 from Business Office use to Medium Intensity Commercial Recreation use, located off of 1662 Post Road.

### **Ordinances**

The Planning Office, at the direction of the Board of Selectmen, worked on various changes to Wells Ordinances. These Ordinances involved input from the public, Town Staff, Planning Board, and Board of Selectmen. Changes that were reviewed during July 1, 2017 to June 30, 2018 include:

No Ordinance changes were proposed for the November 2017 Town Meeting.

The Ordinance proposals that were proposed but did not get placed on the June 12, 2018 Town Meeting included: Chapter 145 Ordinance to Clarify Requirements Regarding Signs.

The Ordinance proposal that was adopted by the Board of Selectmen on January 16, 2018 include: Chapter 150 (Licensing) and Chapter 212 (Traffic) to "Clarify Requirements Regarding Food Trucks."

### **Engineering Projects**

Mike Livingston PE, the Town Engineer continues to work on municipal projects at the request of the Board of Selectmen and Town Manager. These projects include the following: Harbor Road Sidewalk project and survey/FLAP grant – Preliminary design & MOU; Furbish Road Culvert project and FLAP grant & MOU; Eastern Trail Extension Project – survey and preliminary design; Pine Ledge Drive drainage design and easements; Webhannet Drive Seawall repair, design, and bid documents; Route 109/Exit 19 MDOT/ MTA/ Town Corridor Study; Pocket Park MDOT Land Acquisition; and GIS geo-reference project/online mapping.

The Planning Office continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, and roadway inspections. The Planning Office has also reviewed as-built

plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

### **Other Projects**

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

GIS Mapping continues to grow in use and application for the Planning Office, Tax Assessor Office and Code Enforcement Office.

Planning related projects included State approval of the Comprehensive plan Update and evaluating potential dog park sites.

The Planning Office continues to stay involved with various boards and committees throughout the Town and State as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced. The Planning Office continues to be a part of projects involving Southern Maine Planning and Development, Town of Wells Technology Committee which included many hours devoted to maintaining the website for the Town of Wells, the Wells Reserve, and the Central York County Steering Committee. The Planning Office also participates in meetings regarding MDOT road improvements for Route One and Route 109.

In June 2018 Shannon Belanger began work on the new Website Redesign Project with Civic Plus.



# Wells Police Department

“Impartiality, Integrity, Courage”

## 2018 Annual Report

What a difference a year makes! After having the funds for the new public safety facility approved by voters in June of 2017, and getting through the planning and permitting stages, we had a ground breaking ceremony for the complex on June 19, 2018. On October 9, 2018 we hit another milestone in the building process; we had what is called the “Topping-Off Ceremony” which is when the final piece of structural steel is placed on the building.



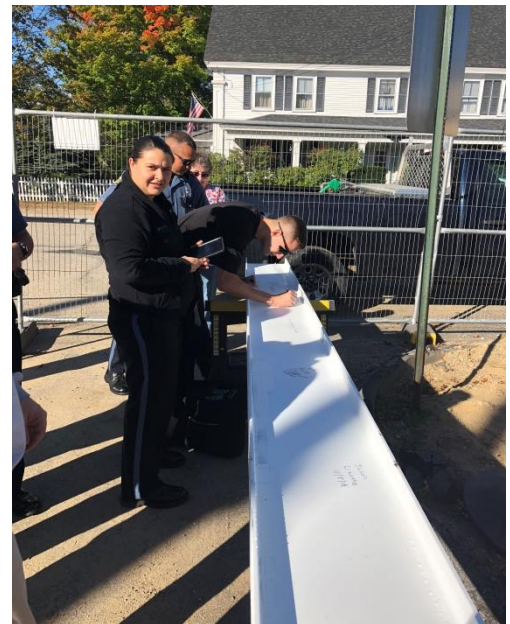
From L to R: Pt. Nick Matt, Cpl. Timothy Cetrano, Sgt. Adam Shaw, Ptl. John Riegel, Lt. Kevin Chabot, Ptl. Chris Baez, Det. Jeff Galasyn, Det. Joseph LaBier and Chief Putnam throw the ceremonial shovel of dirt.

The scheduled move in date as of this writing is for mid to late August of 2019. If all goes as planned we are looking to have an “Open House” for everyone to come take a tour of the new facility sometime in October.

The men and women of the Police Department take great pride in the fact that the Town of Wells was named Maine’s Safest Community of 2018 by *SafeWise*. *SafeWise* is a consumer advocate and leading resource for safety and security. “*Wells is an outstanding community when it comes to safety*”. The statistics show that the violent crime rate in Wells was 95% lower than the national average.

Before the final structural beam was placed on the new public safety building employees were given the opportunity to write a message and sign it.

A not so pleasant topic that needs to be discussed is elder abuse and exploitation. We all either have elderly family members, friends or neighbors that can be taken advantage of. Many people often think of abuse as physical. Although that is one form of elder abuse, there are other kinds of abuse to keep your eye out for: emotional abuse, neglect, isolation, sexual abuse, financial exploitation and domestic abuse. Abusers come in many forms: they can be a family member, a complete stranger or a caretaker to name a few.





We sometimes have to place a loved one in a care facility, which is not a guarantee they will not be abused in some way. The stranger befriends the vulnerable person and convinces them to give them money, sign their house over to them or even change their will leaving them everything. Often this abuse is not discovered by family members until it is too late.

Below are a few of the signs to be looking for:

- ✓ Unexplained withdrawal from usual activities. Change in social habits.
- ✓ Visitors no longer allowed at the elder's home.
- ✓ Has the elder's physical appearance declined without explanation?
- ✓ Does the elder have adequate amenities at home?
- ✓ Do they have a caretaker if needed?
- ✓ Bills being paid, if not who is controlling the funds?
- ✓ Is the elder giving excessive or unusual gifts?
- ✓ Any changes in the elder's estate planning that they don't understand or cannot explain.

This list is just a sampling of things to be looking for. If you have any questions or concerns about an individual please report them to the police department where it will be assigned to one of our elder service officers to look into. If you don't feel comfortable going directly to the police, tell a trusted family member or friend of the person to see if they are observing the same behavior and report it together.

There are a number of organizations that have resources for the elderly: The Maine Department of Health and Human Services Office of Elder Service (OES), Maine Legal Services for the Elderly, State of Maine Office of Aging and Disability Services (OADS) and the Southern Maine Agency on Aging to name a few.

Last year was the first summer that the operation of the parking lots fell under the umbrella of the Police Department. Overall things went very well and we learned a lot as the summer went along. You may have seen parking enforcement officers (blue shirts) roaming the parking lots all around town. They are responsible not only for monitoring the metered lots along the beach but also the roadways and business parking lots town wide.

The start of the school year brought two new school resource officers to the WOCS D Campus. Wells Police Officer Stephanie Guillemette has been assigned to the Wells Junior High School and Ogunquit Police Officer Scott Long can be seen walking the corridors of the Wells Elementary School.

## **Personnel**

Two new officers joined the department in 2018:

- In August Sean Remick started working as a patrol officer. He graduated from Marshwood High School in 2008. He then attended Southern Maine Community College earning an Associate's Degree in Applied Science in 2011.

Sean is a graduate of the Maine Criminal Justice Academy Pre-Service Program for part-time officers. He has been working as a Public Safety Dispatcher for the Town of Kittery since May of 2016. Sean also works as a certified Emergency Medical Technician for Milton Fire and Rescue. Sean will start the 18 week Maine Criminal Justice Academy in January of 2019.

- Joshua Poirier joined the department in October. He graduated from Biddeford High School in 2016 and in May of 2018 he graduated from York County Community College with an Associate's Degree in Criminal Justice. While attending YCCC, Joshua completed his internship with the Wells Police Department.

Joshua is a graduate of the Maine Criminal Justice Academy Pre-Service Program for part-time officers and has worked the last two summers for Wells PD as a reserve officer.

Two new dispatchers joined the department in 2018:

- Heather Coleman started dispatching full-time for the Town of Wells in May. She graduated from Wells High School in 2000. Her prior dispatching experience includes more than 11 years full-time with the Saco Police Department and a year as a dispatcher for the York County Sheriff's Office.
- Nicole Richard also joined the dispatching ranks full-time in May. She is a 2009 graduate of Marshwood High School in South Berwick. She then attended the University of Maine at Orono graduating in 2014 with a Bachelor of Science Degree in Animal and Veterinary Science.

Nicole is a certified Emergency Medical Technician as well as a certified firefighter having completed Firefighter 1 & 2. She is a member of the York Village Fire Department

- On June 8, 2018 Lt. Kevin Chabot graduated from the FBI National Academy in Quantico, VA. The FBI National Academy is a professional course of study for the top 1% of U.S. and international law enforcement leaders that serves to improve the administration of justice in police departments and agencies at home and abroad and to raise law enforcement standards, knowledge, and cooperation worldwide. This is a 10-week academy, and the classes that Lt. Chabot attended are accredited through the University of Virginia. The program is fully paid by the FBI and Maine only gets one slot per session.
- Regrettably I must report that former officer Mark Rogers passed away on December 5, 2018. Mark retired in 2015 after 32 years of service with the Wells Police Department.

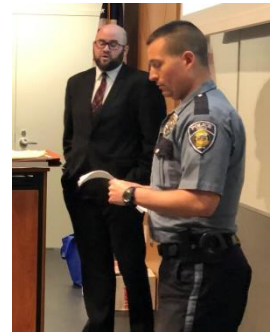


**Lt. Kevin Chabot**

Our annual department meeting was held June 14<sup>th</sup> in the Pratt & Whitney Building on the campus of York County Community College. Thank you YCCC for the use of your beautiful new building. The day was filled with various training and award presentations:

- Officers were given an overview of the services available through *Sweetser*, an organization that assists children, adults and family members with the mental health, recovery and education services they need and deserve in the treatment of mental illness. They are a great resource for officers when dealing with a person in crisis.

- Assistant District Attorney Nicholas Hiembach and Det. Joseph LaBier conducted a presentation on the different types of electronic records that law enforcement routinely seeks during the course of investigations. They discussed subpoenas, court orders and search warrants, and the correct applications in which to use them.
- The Juvenile Community Corrections Officer that covers the Wells area, Deborah Reynolds, updated officers on the recent changes in the process when dealing with juvenile crimes and how the cases are being disposed of now.



ADA Heimback and Det. LaBier

- In the afternoon, Chloe Swerdlow from Granite State Recovery spoke about the barriers and resources to drug addiction recovery.
- Employees were acknowledged for the following:

Years of Service:

- 30 Years – Lieutenant Gerald Congdon
  - 10 Years – Dispatcher Sandra Skoczen
  - 10 Years – Dispatcher Ryan Moody
  - 5 Years – Officer William Jepson
- Officer William Jepson received the 2018 “Employee of the Year” award for his OUI enforcement and expertise in OUI report writing and testifying. The department has received praise from the District Attorney’s Office for this, and his reports are now being used to train new officers.
  - A commendatory letter was given to Dispatcher Sandra Skoczen for all her work on the very successful community “Coastal Clean-up Day”. Year after year the number of participants has grown and they do a great job cleaning our beach areas before the tourists arrive. Sandra is also one of the administrators of our ever popular Facebook page.
  - Dispatcher Aaron Stewart was awarded a Commendatory Letter for assisting with a child birth while dispatching on March 22, 2018.

**Statistics**

During 2018, 47,787 Calls for Service (CFS) were generated by dispatchers and officers. Among those were 615 reports of accidents and 435 arrest reports, 86 of which were for Operating Under the Influence.

Year	CFS
2014	34,090
2015	33,364
2016	33,599
2017	40,690
2018	47,787

As part of their patrol duties, officers are asked to conduct traffic enforcement which statistics show reduce accidents. In 2018 officers conducted 5,276 traffic stops for various reasons. As a result of those stops 87.7% of the operators were issued either a warning or a defect card.

Officers respond to a variety of situations on a daily basis, this is one of the reasons that people get into the law enforcement field. Below are a few of the different types of calls and how many of them officers handled during 2018:

<b>Nature of Call</b>	<b># of Calls</b>
Animal Complaints	1,095
Burglary	25
Criminal Mischief	34
Criminal Trespass	24
Domestic Violence	89
General Disturbances	329
Theft	149

## **Community Events**

We, as a department, try to get involved in community events throughout the year. Listed below are some of the ones we took part in this year:

- “Day of Reading” where Officers read various books of their choice to the kids at the Wells Elementary School.
- We again took our turn serving lunch at the Wells-Ogunquit Senior Center’s “day of Warming”. Everyone enjoyed a homemade Italian meal by employees of Wells PD and Wells Emergency Medical Services.
- Several officers participated in the annual Special Olympics Torch Run.
- In June, Sgt. Chad Arrowsmith spent a week at “Camp Postcard” mentoring some of Maine’s youth.
- Several members of the department walked in the Annual Wells Christmas Parade handing out candy to all the kids.
- The departments’ K-9 units could be seen at the annual Wells *Harborfest*.
- The Morrison Center turned into Santa’s Village when members of the police department, Wells Emergency Medical Services and Santa, with his sack of presents, showed up to spend time with the students.
- Members of the department took part in the Wells Recreation Department’s “Family Feud” contest. Everyone on the team and in the audience had a great time.

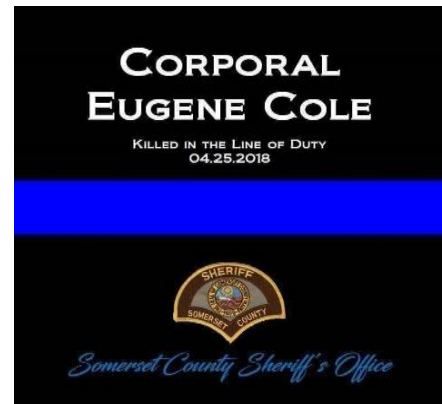


PD “Family Feud” Team members L to R: Sgt. Adam Shaw, ACO Jackie LaLiberte, Dispatcher Ryan Moody, Officer Stephanie Guillmette and Sgt. Chad Arrowsmith. On the far right is the host Allison Herman.

- Our animal control officer along with members of the Wells Library, hosted an animal series that ended with live animals being brought in for the kids and adults to learn about.
- On April 28<sup>th</sup> we collected 142 lbs. of unwanted, unused and expired drugs during the “Drug Take-Back Day held at York Hospital in Wells.
- We had a great turnout for our annual Coastal Cleanup at the harbor, Drakes Island and Wells Beach. This year 178 people were involved and 2,200 lbs of trash and debris collected.

On April 25, 2018 the unthinkable happened when Cpl. Eugene Cole of the Somerset County Sheriff’s Department was shot and killed in the line of duty. We like to think this sort of thing will never happen here in Maine, but unfortunately reality set in that day. RIP Cpl. Cole you will never be forgotten.

I would like to thank Kennebunk Savings Bank for their \$5,000.00 donation for the purchase of RAD (Rape Aggression Defense) equipment. This allowed us to purchase the proper fitting equipment for the instructors and practice equipment for the students participating in the Rape Aggression Defense training.



Remember we cannot be everywhere all the time, please be our eyes and ears out there and call when you see or hear something out of the ordinary in your neighborhood or while driving around town.

As always, thank you for all your support throughout the year.

Respectfully submitted,

Jo-Ann Putnam  
Chief of Police



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane in Moody. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October; the center is open 7 days a week.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of eight part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include proactively checking in with the lodging properties on a weekly basis to determine room availability, greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. The staff also keeps everyone apprised of opening and closing dates for all of our seasonal businesses as well as the varying hours of operation to keep our visitors informed. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais  
President / CEO  
Wells Chamber of Commerce

# CONSERVATION COMMISSION ANNUAL REPORT

Ending June 30, 2018

The Conservation Commission, composed of unpaid volunteers, has continued its primary work of establishing and managing our Town's Conservation Lands. These lands preserve habitat for animals while providing opportunities for our townspeople to carry on traditional outdoor recreation such as hiking, snowshoeing, fishing, hunting, skiing, dog walking, photography, and picnicking.

## ACCESSING INFORMATION ABOUT CONSERVATION LANDS

The Conservation Commission website continues to offer information about our Town's Conservation Lands, including maps and suggestions for visitation. Please visit us at <http://www.wellsconservation.org>. You will find maps that locate the Wildlife Commons and their trailheads, on topographical as well as aerial base maps. Also on the website are the Commission's goals and history, as well as community conservation activities such as the Conservation Art Awards in the schools, and the Composter Sale that delivers compost bins to Wells residents at a discounted price.

## NEW ACQUISITION: THE HOBBS' BROOK PROJECT

After garnering unanimous support of the Select Board and the Budget Board, the Hobbs' Brook land purchase was approved by the voters at the June 12, 2018 Town Meeting by 78% of the voters. This 70-acre parcel is located in the Wells Branch on the south side of the Meetinghouse Road. It protects Hobb's Brook, a major contributory to the Merriland River.

The Hobb's Brook Wildlife Commons abuts the 110-acre Spiller Farm, which has been conserved by means of an agricultural easement supported overwhelmingly by voters. The Town now holds a significant core of open space in the Branch. Hobb's Brook also abuts the proposed Burnt Mill Golf Course, which could offer significant open space for wildlife habitat. Because there is further potential nearby to enlarge this conservation land with other gifts and purchases, the Hobb's Brook project will be the anchor for a significant conservation area in the Wells Branch neighborhood, which, while facing rapid development, previously did not offer a major Town Conservation holding. With public access ensured from a trailhead on the Meetinghouse Road, the parcel offers rich opportunities for "traditional outdoor recreation." Views of Hobbs Brook enabled by the combination of high canopy and limited understory make this a beautiful place for family-oriented hiking trails with picnic tables alongside the brook and opportunities for berrying, skiing, snowshoeing, photography, hunting, and "just taking the kids for a walk in the woods." Further information about the Hobb's Brook Project may be found at the Conservation Commission website. (Google "Wells Conservation")

## PROTECTING A PRISTINE RIVER

Acquisition of the Hobb's Brook Parcel will aid the Commission's care for the water quality of the Merriland River, a highly-rated Brook Trout fishery and a beautiful watercourse. Hobb's Brook is a major tributary to the Merriland. More than that, it is an important economic factor when it runs into Wells Bay, where its clean water provides habitat for lobsters, clams, and oceangoing fish – as well as habitat for thousands of tourist visitors who come to swim in the clean water at the Town's beaches and in the process drive the Town's summer economy!



*Merriland River – Old Mill Site*

### **MATTHEWS PARCEL ACQUISITION**

The Select Board voted unanimously to expend funds from the Land Bank to purchase the Matthews tract, located on the Southwest border of the Fenderson Wildlife Commons, just north of Bald Hill Road. This 10-acre piece land abuts a portion of Eaton Brook, a beautiful trout stream, just upstream from the Merriland River, whose watershed is now further protected. The Commission had been attempting to purchase this land since 1989: If at first you don't succeed.

### **GETCHELL PASTURE AND NEW ENGLAND COTTONTAILS**

The Getchell Pasture is a 141-acre parcel located in western Wells on the south side of the Bald Hill Road. Acquired by the Town in 2018, the parcel provides diverse habitat for a wide variety of wildlife, especially the threatened New England Cottontail, a formerly common but now an endangered Maine native animal. This parcel has long been valued and used by sportsmen and sportswomen, as well as those seeking abundant high-bush blueberries.

The Commission has been collaborating with wildlife biologists working on grants from the Fish and Wildlife Foundation to the shrub-scrub emergent plant community that the rabbits will need. This Getchell Pasture is connected to the Town's other Cottontail restoration site, the Perkinstown Wildlife Commons, by the Unitel Pipeline, which will become the Eastern Trail. There is a second travel corridor—for people as well as animals—along the CMP powerline.

### **ENHANCING TRAILS**

To provide reliable winter access to the Town's Conservation Lands, the Town Manager and Select Board have ensured that trailheads are plowed soon after winter storms. Visit the Conservation Commission website <http://www.wellsconservation.org> to see maps of our Wildlife Commons with their trails and access points. All of our trailheads offer parking for your car or bike. You should consider taking the dog, family member or friend for a walk on one of these fine trails and enjoy our Town's conservation lands and wildlife.

The year 2017-18 has seen a great deal of work to add and improve trails. All the labor is done by volunteers. The following lists some of the larger accomplishments that members of the Commission and other volunteers, under the direction of Trail Manager Steve Brennick constructed:

- a 15-ft bog bridge, and a 45-foot bog bridge, on the Old Mill Trail at the Tilton Homestead Wildlife Commons (on the Bragdon Road).



- a split rail fence around the foundation of the Donny Tilton house, a historic site.
- 14 trail signs from Pine boards donated by Bill and Anna Spiller of Spiller Farm.
- a 14-ft bog bridge across a stream on the Beaver Dam Trail, and an 8-ft bog bridge on the Hilton Family Trail at Fenderson East (west of the Sanford Road, just north of High Pine).



In addition, the trail crew oversaw removal of an immense blowdown tree at the Tilton Homestead Wildlife Commons; fabricated 14 trail sign posts; repaired the damaged trailhead kiosk at Fenderson East; and created a specification book with standardized trail sign fonts, as well as land dimensions and GPS locations. Steve had garnered extensive trail maintenance experience working in the White Mountain National Forest, and is glad to practice his craft here in town, rather than driving for hours to get to other wild land. If you like to be in the woods and to work with your hands, join the Trail Crew! Call the Town Office at 646.5113.

## **RESEARCH SUPPORT**

Student researchers from the University of New England provide volunteer assistance to the Town's conservation program at no cost to the Town. They help monitor the New England Cottontail Restoration Program, search for new funding sources, help the Commission plan and site trails, and study accomplishments in other towns.

## **ADVOCATING FOR SENSIBLE AND SUSTAINABLE DEVELOPMENT**

The Commission urges citizens to study proposed development and land use ordinances, particularly the Comprehensive Plan revision, and to give testimony about your concerns to the Select Board and the Planning Board.

## **ANNUAL ACTIVITIES**

The Commission has continued the following ongoing activities:

- Awarded scholarships to two Wells youths, Emily Mills & Natalie Botolino to attend a week- long session at the Maine Conservation School, where they studied soil and water and wildlife conservation and learn orientation and tracking skills. At our request, the Maine Department of Inland Fisheries and Wildlife pays for half of the scholarship cost for Wells students.
- Sponsored the Conservation Poster Contest for students in schools within the Wells-Ogunquit School District. The theme was "My Favorite Place in Nature in the Town of Wells." The kids loved it, and their parents were rightly proud of the art their children produced, which the Commission exhibited at the Town Office, the Library, and the York Hospital Urgent Care Center.
- Provided composting bins to Wells residents at a discount. We again perform a conservation service helping residents save money, by offering for sale home composting bins at wholesale prices. By composting, residents can recycle kitchen wastes rather than pay to have them taken to the Town Transfer Station to be incinerated. Individuals save the cost of disposing at the Transfer station, while

taxpayers save the cost of the fee charged to the Town by the incinerator corporation. If you would like to purchase a composter, please call the Wells Town Office at 646-5113.

### **YOUR HELP IS NEEDED**

Our Commission cordially invites Townspeople to help with the effort to keep the Town green and lovely. Some areas in which we could use help are:

- Taking photos of wildlife and landscapes and posting these on our website.
- Maintaining interpretive displays at trailheads, the town office, the library, and on our website.
- Helping to construct, blaze, and maintain woodland trails.
- Researching and creating displays about how Wells ancestors used our rivers and forests.

For all of these activities we will provide training, and you will be working with people who enjoy nature and each other's company. If you would like to volunteer please call the Town Manager's office at 646-5113.

As good neighbors we are always interested in speaking with landowners near our Wildlife Commons to communicate our goals and seek their support. On behalf of our Town, the members of our Conservation Commission welcome discussions with landowners who may wish to sell or donate land or easements to our Town.

The Commission wishes to thank our Board of Selectmen, our Budget Board, our Town Manager, our Town Treasurer, our Town Assessor, and above all, the residents of our Town of Wells, for their support in preserving green space in Wells.

Respectfully submitted,

Kaitlyn Bennett, Secretary  
Steve Brennick  
Keith Fletcher  
Linda Littlefield Grenfell  
Owen Grumbling, Chair  
Patrick Purcell  
Bill Spiller  
Michele Stivaletta



WELLS EMERGENCY MEDICAL SERVICES, INC

*"Team of Excellence"*

*James S. Lapolla, Director*

P.O. Box 1568

114 Sanford Road

Wells, Maine 04090



**Terrance Farrell, DO**

*Our medical Director and our Friend.  
He will be greatly missed.*

Dr. Terry Farrell died suddenly on September 22, 2018. As an emergency medicine physician Terry served on our board of directors and was our medical director. He gave us so much.

Wells EMS is a non-profit ambulance service that was formed in 1990. We staff two Advanced Life Support ambulances 24/7/365. I am in awe of the talented and dedicated Prehospital Emergency Medical staff that Wells EMS employs. The majority of our providers work for other larger services such as Maine Medical Center, Portland Fire, Saco Fire, Biddeford Fire and Sanford Fire, to name a few. We certainly benefit from their experience that they bring to Wells.

As I come to the completion of my first year as Director of Wells Emergency Medical Services, it should be noted that this past fiscal year saw another increase in calls for service. As of

September 1<sup>st</sup>, we have experienced 165 more calls this year than last year. Along with this came the addition of attending many non-emergency public events. This has, I believe, greatly affected not only public safety, but the tremendous feeling of community that Wells EMS employees get to experience.

This past year has brought many challenges to us. Wells has begun to see an increase in overdoses that areas around us have experienced for some time. We continue to work with area EMS departments, police departments and hospitals to effectively assist these patients.

Some of the events that your Wells EMS staff participated in are as follows:

- **Wells Harbor Fest 2018**
- **End of Extended School Year for Wells Elementary School**
- **Various Chamber of Commerce ribbon cutting ceremonies for new businesses**
- **Wells Soups On**
- **Served lunch with the Town Hall Staff and then the Wells Police Dept. at the Wells Senior Center**
- **Assisting with Emergency Medical Coverage for Beach to Beacon 10K race**
- **Santa visits to the Morrison Center, both locations with the Wells Police Dept.**
- **Provided EMS standby for the Wells/Ogunquit football programs**
- **Assisted in providing Emergency Medical Coverage for the Casco Bay Run/Swim event**
- **Participated in various Wells Rotary events.**
- **Wells Recreation Department Summer safety programs**

In addition, Wells EMS continues our partnership with York Hospital in Wells providing specialty care transports to patients needing further care and intervention at area hospitals.



In happy news, we were able this past spring to assist the Oakes family in welcoming Davis who was born at home. This happened in March during the last Nor'easter the area experienced. This was an incredible honor to be a part of. Welcome to Wells, Davis!



Paramedic Mariyah Graca just before she was deployed to Afghanistan. Mariyah is a flight medic in the US Army. We are very proud of her!



Paramedic Shaheim Griffin and EMT Julia Nixon assisting at Soups On.

Wells EMS assisting the Wells Rotary with the Vidalia Onion Fundraiser.



Wells EMS with York Hospital staff in Wells.

Wells EMS continuously evaluates our service to the town to identify ways to improve our service delivery. Please do not hesitate to contact us at any time to ask questions or request a tour or to have an ambulance at one of your events.

The Wells EMS Board of Directors and staff would like to thank our partners at the Wells Fire Department, Wells Police Department, Town Hall Staff, Public Works Staff and all Town of Wells Officials for their continued support.

Thank you to the residents of Wells for continuing to allow us the opportunity to provide emergency medical care to you. Please remember that any donation made to Wells EMS is tax deductible.

Respectfully submitted,

James S. Lapolla, Director  
Wells EMS

# WELLS REGIONAL TRANSPORTATION CENTER

Fiscal Year 2018



**Station Host Coordinator, Scott Hooper assisting passengers boarding the Downeaster**

The Maine Turnpike Authority (MTA) in cooperation with the Town of Wells and the Maine Department of Transportation (MDOT) built the Wells

Regional Transportation Center (WRTC) on land opposite Exit 19 (Wells/Sanford) of the Maine Turnpike (I-95). This intermodal complex includes a 100 space lot for the MTA Park and Ride, an additional 96 spaces for longer term parking and six spaces for busses and RVs. Parking is FREE.

WRTC is a “transportation hub” for the region with daily Amtrak Downeaster service between Brunswick and Boston North Station, daily Greyhound bus service between Bangor and Boston South Station, scheduled bus service to Foxwoods Casino, and year round daily service between Wells and Sanford on the Shoreline Explorer Orange Line 5. The seasonal Shoreline Trolley provides connections to coastal communities from York Beach to Kennebunkport. Taxi service is also available.

WRTC is popular with bicycle enthusiasts since it is on the Eastern Trail and is the starting point for three “loop tours” of the Maine Beaches Region promoted by Maine DOT. There is a brochure rack in the station building dedicated to bicycle and hiking information.

The WRTC building is leased by the MTA to the Town of Wells “rent free” and the Town partners with Marriner Marketing to provide a variety of traveler services.

There is a comfortable lobby and waiting area, restrooms with baby changing stations, pay phone, Wi-Fi, ATM, vending machines, and information on transportation for Wells and beyond.

WRTC is staffed by 2 part-time employees who serve 42 hours per week and approximately ten volunteer station hosts who assist travelers with Amtrak and Greyhound tickets, distribute brochures on Wells and surrounding communities and provide visitors with maps and travel information.

Station Hosts volunteered 2,700 hours during FY 2018 saving the Town of Wells an estimated \$60,000. We are always looking for additional volunteer station hosts. Call 646-2499 if you are interested.

Revenues from station sponsors, sale of brochure rack pockets, wall ads, and commissions from vending machines helped defray operating expenses by an additional \$14,000.

Traffic through the facility has experienced steady growth since it opened in June of 2003. Travel information on transportation, Wells, neighboring communities, and destinations along the Downeaster route is available daily from 5:30am-9pm. Bus schedules for Greyhound, Concord Coach (Portland) and C&J (Portsmouth and Dover) are also available. Visitors are always welcome.



**Station Host Coordinator, Patsy Bragdon helping a customer**

## FY 2018 TRAFFIC COUNT

• Amtrak Downeaster	58,276
• Vehicles & Bicycles	65,472
• Bus (Scheduled & Charter)	16,182
• Shoreline Explorer Trolley, WAVE & Orange Line 5	1,243
	<hr/>
	141,173

Respectfully submitted,

Brent Marriner Marriner Marketing

## UNPAID PERSONAL PROPERTY AND REAL ESTATE TAXES AS OF 6/30/18

ABELSON, NORMAN + DORIS	\$1,457.81	*
ABRAHAM, PAUL	\$389.53	*
AGOSTINHO, JAMES R	\$608.73	*
AKERSON, JOAN M	\$614.35	**
ALBERT, TYLER J	\$2,948.23	*
ALFANO, ARTHUR D JR	\$1,700.63	
ALFREDOS ITALIAN PIZZERIA INC	\$182.83	
ALLEN, THYRA E	\$125.27	
ANDREWS, DENNIS	\$1,842.05	
ANDREWS, ELEANOR L	\$234.30	*
ANDRUS, JAMES G	\$5,534.55	*
ANESTIS, PETER R	\$937.41	*
ARDUINI, VINCENT J + JOHN V	\$1,884.58	*
ARENA, JOE	\$180.34	*
AROMA JOE'S COFFEE	\$67.29	*
ARSENAULT, PETER M	\$338.94	*
AT + T MOBILITY LLC	\$54.46	*
AT&T MOBILITY LLC	\$34.73	*
AT&T MOBILITY LLC	\$26.82	*
AUBUCHON, LYNN M	\$425.40	*
AWISZUS, SCOTT	\$191.04	*
AYLER, JOHN	\$30.59	*
BACCI, TINA M	\$1,215.90	*
BAILEY, LEIGH B	\$1,823.31	*
BAILEY, MARK DANIEL	\$528.99	
BAILEY, VIVIAN	\$989.23	*
BAILEY, WARREN S	\$308.30	*
BAKER, JASON M B	\$2,066.41	
BALON, MICHAEL	\$98.26	
BALTAZAR, DINIS C	\$628.10	*
BALUTA, WALTER + JEANNE	\$30.48	*
BAMFORD, JONATHAN	\$85.15	*
BANKS, DONNA	\$222.61	*
BANKS, FRANCES	\$280.48	*
BARABOS, JEFFERY	\$106.88	
BARNARD, CHRISTOPHER L	\$596.92	**
BARNARD, KEVIN M	\$3,542.69	*
BARRETT, BONNIE L	\$179.93	*
BARTLETT, LOIS ANN	\$399.17	*
BARTLETT, LOIS ANN	\$34.66	*
BARTOSE, JOHN	\$530.86	
BASHAW, DAVID E	\$497.28	*

BATCHELDER W/LIFE ESTATE, MARC	\$206.04	*
BATEMAN, EILEEN J	\$1,082.99	
BATON, CARL	\$147.22	*
BATON, CARL	\$86.51	*
BEALS, RAYMOND H JR	\$38.91	*
BEAUCHENE, MICHAEL	\$255.83	*
BEERS, KIM	\$54.66	
BEFFORD, APRIL J	\$637.33	*
BEIJER, ALEXANDER	\$503.34	
BELANGER, SEBASTIEN	\$288.65	
BELINSKAS, DANNY	\$68.68	*
BELLE OF ME VACATION VILLAGE	\$417.93	
BELLEMARE, PATRICIA	\$40.73	*
BERGER, DAVID	\$242.31	*
BERNARD, CHARLES	\$84.43	*
BERNECHE, REGINA A	\$794.46	*
BERNHEISEL, LINDA	\$230.78	*
BERNIER, JAIMIE	\$2,232.86	*
BERTOLINO, DONNA L	\$596.55	*
BESSETTE, DIANE G REVOCABLE TRUST	\$196.64	*
BESTCO	\$152.40	
BEYEA, MICHAEL G	\$1,752.60	*
BINOTTO, MARINA	\$100.08	*
BISCORNET, RICHARD A + MARIA D TRSTES	\$641.55	*
BISHOP JR, ROBERT R	\$687.76	
BLACKSMITH BROOK GROOMING	\$71.12	
BLAIR, BARBARA H	\$1,687.88	*
BLAKE, ROBERT	\$880.05	
BLAKE, ROBERT S	\$1,147.73	
BLANCHET, MARTIN	\$309.98	*
BLASI, KENNETH P	\$807.74	*
BOISVERT, DIANNE	\$2,001.01	
BOLAND, THOMAS	\$217.52	*
BONACCI, JOHN	\$921.26	*
BOOTH, VALERIE	\$236.36	*
BOREK, CAROL A	\$602.68	*
BOSTON, DAVID C	\$1,100.84	*
BOULIER, ELISSA M	\$1,568.49	*
BOULIER, GERALD	\$897.00	*
BOURASSA, ROBERT L	\$929.07	
BOURN, STEVEN D	\$256.89	*
BOURNE FIELD PROPERTIES LLC	\$1,070.05	*

BOURNE FIELD PROPERTIES LLC	\$1,051.56	*
BOURNE FIELD PROPERTIES LLC	\$1,127.76	*
BOURNE FIELD PROPERTIES LLC	\$921.41	*
BOURNE FIELD PROPERTIES LLC	\$1,020.78	*
BOURNE FIELD PROPERTIES LLC	\$1,051.56	*
BOURNE FIELD PROPERTIES LLC	\$1,103.78	*
BOURNE FIELD PROPERTIES LLC	\$1,130.20	*
BOURNE FIELD PROPERTIES LLC	\$1,034.08	*
BOURNE FIELD PROPERTIES LLC	\$1,044.35	*
BOURNE FIELD PROPERTIES LLC	\$1,106.12	*
BOURNE FIELD PROPERTIES LLC	\$1,152.14	*
BOURNE FIELD PROPERTIES LLC	\$1,123.80	*
BOURNE FIELD PROPERTIES LLC	\$1,110.79	*
BOURNE FIELD PROPERTIES LLC	\$1,119.63	*
BOURNE FIELD PROPERTIES LLC	\$1,069.64	*
BOURNE FIELD PROPERTIES LLC	\$1,145.44	*
BOURNE FIELD PROPERTIES LLC	\$1,155.80	*
BOURNE FIELD PROPERTIES LLC	\$1,069.64	*
BRACKLEY, MARY F	\$1,694.44	*
BRADY, KEVIN	\$86.66	
BRANN, WESLEY	\$777.73	*
BREAD & ROSES BAKING COMPANY	\$245.10	**
BREAREY, DAVID M	\$5,680.35	*
BRENNICK, STEVEN L	\$2,658.43	
BREVIGLEIRI, JAMES	\$239.27	*
BRIDGES, ELAINE	\$221.26	*
BROOKS, VERA A W/LIFE EST	\$4,529.36	**
BROWN, JACLYNN M	\$484.24	*
BRYANT, JEFFREY F	\$1,449.83	*
BUKIOEMSKI, JOSEPH	\$233.06	*
BUKIOEMSKI, JOSEPH III	\$167.74	*
BULL + CLAW	\$116.97	*
BULLOCK, BETTY M TRUSTEE	\$151.18	*
BURGESS, MICHEL W	\$2,999.49	
BURGESS, MIKE W BUILDER	\$60.13	
BURHOE, BOB	\$215.37	*
BURNS, RICHARD	\$54.66	
BURNSBECKER, MADELYN	\$2,326.34	*
BURNT MILL HOLDING COMPANY LLC	\$876.96	*
BURPEE, ROBERT D	\$779.07	*
BURTT, SEAN	\$149.13	
CACCIOLA, DAVID P JR + SR TRUSTEES	\$801.40	
CAHILL, MICHAEL D	\$14.66	*
CAHILL, MICHAEL D	\$21.17	*
CALDWELL, KELLIE A	\$746.86	*
CALLAN, CATHERINE	\$604.22	*

CAMARA, RICHARD J	\$1,055.93	*
CAMLIN, SCOTT P	\$414.93	*
CAMMAROTA, KATHLEEN	\$11.82	*
CAMPBELL, CHERYL	\$545.92	
CAMPBELL, PAUL	\$211.47	*
CAPE NEDDICK MANAGEMENT GROUP LLC	\$1,777.70	**
CAPRARO III, ANTHONY	\$1,251.92	*
CARBONNEAU, JON S	\$2,170.18	*
CARDINALI, EDWARD P	\$39.62	*
CARLSBAD FUNDING MORTGAGE TRUST	\$1,429.02	
CARNEY, MARK C	\$856.38	*
CAROTA, JOHN A W/LIFE ESTATE	\$735.35	*
CARRIGAN, CHRISTOPHER TRUSTEE ETAL	\$7,108.09	*
CARRIGG, JODI	\$483.01	*
CASEY, JOHN M	\$1,295.33	*
CASS, DEBORAH W	\$2,535.30	*
CASTELLINI, DEBORAH	\$39.27	**
CASTIGLIONE, ANTHONY L	\$12.09	*
CATALINA MARKETING CORP INC	\$22.09	
CATHERINE'S CONDO LLC	\$1,780.44	*
CAVANAUGH, DIANE E	\$3,958.03	*
CERULLO, STEVEN	\$14.22	
CHADBOURNE, JAMES	\$1,541.42	*
CHAMBLEE, LEON A III	\$542.35	
CHANDLER, STUART	\$586.61	*
CHARBONNEAU, MARION R	\$1,638.60	
CHASE JR, WAYNE R	\$1,587.65	*
CHASE, BRET JARED	\$1,589.73	
CHASE, ERIC C	\$337.75	*
CHASE, PATRICIA M	\$1,651.00	*
CHASE, RL BUILDING MOVERS INC	\$38.81	*
CHASE, S CONSTRUCTION	\$50.80	
CHASE, STEPHEN HAROLD	\$2,073.86	
CHASE, WAYNE JR	\$96.44	*
CHAVES, DAVID P JR	\$1,503.37	*
CHENEY, RONALD	\$886.57	*
CIASCHINI, DAVID	\$38.78	*
CILLEY, WILLIAM	\$1,004.27	*
CINGULAR WIRELESS LLC	\$2,459.63	*
CLAIRE L BROWN LLC	\$1,170.00	*
CLARK, IAN	\$146.70	*
CLARK, JANET R	\$2,569.37	*
CLARK, RICHARD	\$1,223.46	*
CLARK, RONALD ET AL	\$432.48	
CLIPPER MART	\$937.18	
CLOUD, BRIAN	\$222.00	*

COASTAL CANDLE	\$50.80	*
COASTAL HOUSE, THE	\$199.27	
COBB, C F JR + M E TRUSTEES	\$1,323.83	*
COBB, C F JR + M E TRUSTEES	\$1,310.48	*
COCHRAN, MICHAEL	\$23.77	**
COFFEREN, ARTHUR F SR	\$347.78	*
COFFEY, KAREN	\$172.79	
COHEN, CHERINA	\$476.00	*
COHEN, MARTIN G	\$1,723.90	*
COLAROSSO, JOSEPH H	\$77.67	*
COLBY, JAY W	\$798.88	*
COLDWELL BANKER YGULL + ASSOC	\$29.66	**
COLE, ROBERT S	\$2,657.69	*
COLEMAN, KEVIN F	\$249.49	
COLLINS, TODD	\$63.85	*
COLLYER, LINDA J	\$128.32	*
COMEAU, KEVIN	\$146.81	**
CONLON, THOMAS J	\$1,183.56	*
CONNERS, DENNIS G	\$3,496.87	*
CONNOLLY, PAULA	\$260.07	*
CONNOLLY, ROBERT	\$167.64	
CONRAD, DONALD	\$194.10	*
CONSOLIDATED COMMUNICATIONS	\$17.59	*
COOMBS, SYBIL JAMIESON	\$655.93	*
COONEY, ELIZABETH A	\$4,866.54	*
COOPER ETAL, BERTHA	\$1,255.39	
COPYZ + GRAPHIX	\$152.40	
CORBETT, THOMAS F	\$386.53	*
CORDEAU, JOSEPH	\$133.37	*
COREY, STEPHANIE A	\$1,139.52	*
CORKISH, CAROL	\$2,475.68	*
CORMIER, CAROLYN	\$89.21	
CORRIGAN, STEVEN J	\$1,782.79	*
COUGHLIN, THOMAS E	\$291.54	*
COULSON, MICHELINE	\$937.41	*
COURTURE, ANDREE TRUSTEE	\$102.57	*
COUTURE, NATHALIE	\$153.23	**
COVEL, GARY E	\$1,196.64	*
COYNE, PAMELA D	\$2,083.21	*
COYNE, PAUL	\$258.88	*
CRANTON THOMES DAY SCHOOL	\$23.79	*
CRAWFORD, ROSLYN C	\$725.27	*
CRAWLEY, MICHAEL	\$60.05	*
CRESTWOOD LLC	\$1,197.05	*
CRONIN, PATREA	\$89.92	*
CROSSLEY, ROY	\$421.54	*

CROWLEY, STEPHEN P	\$5,659.25	*
CULLINANE, MICHAEL	\$395.43	*
CUMMINGS, DOUGLAS	\$32.26	*
CUNHA, THOMAS S	\$873.47	*
CUTHBERTSON-STEELE, BEVERLY L	\$1,078.64	**
D & M DEMERS REAL EST INVMTS LLC	\$1,194.21	*
D L WHISTMAN LTD	\$30.01	*
DAIRY QUEEN OF WELLS	\$132.79	**
DALY, BARBARA	\$92.40	*
DANNEWITZ, SCOTT W	\$5,098.40	*
DARLING, LESLEY A	\$897.53	*
DAROSA, BRIAN	\$2,456.33	*
DAY, JEFF	\$70.34	*
DEACON, ROSS	\$40.39	*
DECAROLIS, DAVID	\$47.55	*
DELISLE, JEAN L	\$168.66	*
DELLE CHIAIE, MARK A	\$320.19	*
DELMONTE, CRAIG	\$38.25	*
DELORENZO, EILEEN M TRUSTEE ETAL	\$4,305.09	*
DELUDE, BRUCE	\$58.32	*
DERDERIAN, RUTH M W/LIFE EST	\$719.94	*
DESHLER, RICHARD A	\$802.67	*
DESMARAIS, ROBERT A	\$1,711.67	
DESROSIERS, JANICE M	\$260.50	*
DESTO, GREGG	\$313.52	
DEVELLIS, STEPHEN F	\$828.33	*
DEWHURST, LAURIE L	\$52.77	*
DICKERSON W/LIFE EST, DANIEL R	\$1,024.99	*
DIEHSNER, DAVID	\$280.19	
DIGANGI, FRANCESCO	\$1,788.97	*
DIIANNI, NINO A + PATRICIA F TRUSTEES	\$790.19	*
DIONNE, ROBIN	\$15.25	**
DIRECTV LLC	\$192.40	*
DISTEFANO, MICHAEL	\$653.59	**
DISTEFANO, RICHARD	\$646.08	*
DOBROVICH, GEORGE	\$15.35	*
DOBRUSHKIN LLC	\$1,365.45	*
DOGWOOD CIRCLE LLC	\$279.30	*
DOMIAN - TRUSTEE, GISELE HEBERT	\$1,090.43	*
DONDERO, LORRAINE R	\$1,533.35	*
DONOVAN, CHRISTINE R	\$1,369.82	*
DOWNEAST ACCOUNTING SERVICE	\$64.20	
DOWNS FAMILY PARTNERSHIP, THE	\$718.56	*
DOWNS, ALLEN E SR	\$1,724.61	*
DOWNS, ALLEN R JR	\$1,665.73	
DOWNS, LINDA J	\$836.74	*

DRAKES ISLAND CONSTRUCTION	\$25.40	*
DRISCOLL, JOHN M	\$608.73	*
DRISCOLL, MICHAEL	\$306.63	*
DROLET, DAVID	\$7,932.55	*
DUCHESNE, GASTON + BERTRAND, LISE	\$111.86	*
DUFFY, MICHELLE	\$119.90	*
DULEY, BRIAN R	\$230.40	*
DUMAY, IRVIN C	\$1,521.36	*
DUNKIN DONUTS	\$812.80	*
DUNN, THOMAS P	\$189.18	*
DUNNIGAN, BRIAN R	\$1,933.38	*
DUNPHEY, WILLIAM	\$698.30	*
DURFEE, JAMES E	\$1,345.38	*
DUSTIN, CRAIG M	\$1,485.43	
DUVAL, DOUGLAS R	\$2,930.34	*
EAGAN, THOMAS P JR	\$791.46	*
EASTMAN, ANDY	\$34.24	*
EAVES, MARK	\$450.29	*
EDWARDS, JOHN L	\$4,534.75	*
EFSTATHIOU, DENNIS ANDREWS	\$1,078.13	
EIGHT NINE NINE POST ROAD LLC	\$504.24	
EIGHT NINE NINE POST ROAD LLC	\$9,853.07	
ELAVON INC	\$49.47	*
ELDREDGE, BOB	\$171.81	*
ELLIS, WILLIAM R	\$3,258.11	*
ELLIS, WILLIAM R	\$1,881.84	*
ELWELL, JAMES	\$57.51	*
EMERY, FRANK M III	\$3,612.55	
EREMITA, ALLISON B	\$743.51	*
EWERTS, MICHAEL	\$491.57	
EZZO ENTERPRISES INC	\$6,656.56	*
FAHEY, JAMES	\$188.67	*
FAHEY, JOHN	\$173.02	*
FARESE, LINA	\$2,837.89	*
FARESE, LINA	\$3,376.88	*
FARLEY, WILLIAM	\$2,282.88	**
FARLEY, WM + JOAN	\$753.36	
FARNHAM, FREDERICK E	\$106.32	*
FARRELL, DAVID	\$208.28	*
FARRER, REX L	\$841.17	*
FIEDLER, MARY + LEE A TRUSTEES	\$1,548.03	*
FIFIELD, JILLIAN E	\$3,252.11	*
FINN, ANN M TRUSTEE	\$1,487.47	*
FIRER, JANE	\$70.82	**
FITZPATRICK, CHARLES L ETAL	\$1,783.13	*
FLANNERY, MARY	\$58.27	

FODERARO, JAMES	\$90.47	*
FORD, JACQUELYN	\$2,428.29	**
FOSTER, MICHELLE	\$161.02	*
FOURNIER, MICHAEL	\$140.62	*
FOX, JOANNE C	\$2,267.22	*
FOX, KRISTEN	\$132.94	*
FRANK, GARY	\$404.16	*
FRASER JR, HUGH B	\$150.46	
FRASER, MATTHEW J	\$592.73	
FREEMAN - TRUSTEE, RICHARD D	\$2,395.11	*
FREEMAN, DANA W	\$556.95	*
FREEMAN-SAUER TRUST	\$1,405.10	*
FRONCKO, GRACE C	\$1,864.97	*
FULLER, BARBARA E	\$453.08	*
FURBISH MEADOWS LLC	\$4,352.92	
GABLE, ROBERT	\$748.08	*
GADOMSKI, THADEUS	\$147.67	*
GAGNON, CHRISTINA	\$327.34	
GALE, BRIAN	\$15.56	*
GALLIGAN, CRAIG P	\$1,369.62	*
GAMBELL, WILLIAM	\$376.62	*
GARLAND, BARRY L	\$620.61	**
GARLAND, BARRY L	\$863.23	**
GARTHWAITE, DALENE R	\$4,383.73	
GATES, DANIEL O	\$2,685.24	
GATTI, LISA	\$86.09	*
GAUDET, JOHN P JR	\$1,932.18	*
GAUVIN, ROBERT + JADEANE	\$11.79	**
GELETKA, MICHAEL C	\$1,785.82	*
GELETKA, RICHARD	\$2,503.12	*
GEORGE, SOPHIE	\$1,970.62	
GEORGIU, ANGELOS	\$1,026.36	*
GEYSTER, STEVEN R	\$1,638.20	*
GIACCO, ANTHONY G	\$24.10	*
GIBBONS, DANIEL P	\$1,277.11	*
GIGUERE, PHILIP J	\$935.89	*
GILLIS, LAWRENCE D III	\$618.05	*
GIORDANO, ALICE	\$827.06	
GIORGETTI, PHILIP D	\$566.98	*
GLYNN, KEVIN	\$54.98	
GOODALE, PETER E	\$657.45	*
GOODALE, PETER E	\$1,539.69	*
GOODRO, WALLACE+TINA+BRUCE	\$348.69	*
GOODWIN, CHRISTOPHER	\$3,208.19	
GOODWIN, NEIL	\$2,164.18	*
GOULD, PATRICIA E W/LIFE EST	\$2,178.59	

GRADY, JAMES	\$38.71	*
GRAHAM, WILLIAM R	\$866.35	*
GRANT, SUSAN	\$243.67	*
GRAVEL, RONALD	\$224.00	*
GRAZIANO, DAVID	\$77.54	
GREEN, ELLEN	\$500.71	*
GREENE, PATRICIA	\$583.69	*
GREENLEAF, DAVID	\$30.48	*
GREGOIRE, GLENN	\$1,687.29	
GROSS, HOWARD	\$1,628.54	*
GUERTIN, MATT	\$15.54	
HABAS, DEBORAH G	\$1,501.95	*
HACZYNSKI, RICHARD	\$760.82	
HALL, DONALD	\$221.47	*
HAM, RICHARD R	\$512.08	
HAMBURGER, SETH	\$827.15	*
HAMPSON, KYLE	\$95.94	
HARDING, CASEY M	\$672.90	*
HARDING, DOUGLAS N	\$4,769.99	
HARDING, DOUGLAS N	\$4,512.72	
HARLEM, GEORGE S	\$1,052.07	*
HARNEY, EDWARD	\$126.01	*
HAROUTUNIAN, THOMAS P	\$360.45	*
HARRINGTON, RICK	\$84.28	**
HARRINGTON, SHAUN G	\$397.26	*
HARRIS, REX	\$67.92	*
HARVEY, GAIL	\$89.92	*
HAVEN BY THE SEA	\$116.61	*
HAWKS + HAWKS LLC	\$1,732.89	*
HAWK'S NEST	\$44.67	
HAWKS, RENATA	\$339.85	*
HAYES, MARJORIE	\$600.43	*
HAYES, WALTER + MYRTLE ETAL	\$90.37	
HAYES, WALTER + MYRTLE ETAL	\$1,226.15	
HAYNES, PATRICIA A	\$515.70	*
HEAVEY TRUSTEES, NICOLETTE N + W BLAIR	\$6,459.02	*
HENLEY, MARY M	\$277.62	*
HENNE, JAMES	\$285.29	*
HERRICK, NORMAN	\$172.80	*
HERTEL JR, VAN E	\$3,532.53	*
HIGI SH LLC	\$35.51	*
HILL, KEVIN J	\$5,293.87	*
HILL, PERCY	\$87.07	*
HILL, PERCY	\$113.69	*
HILL, TRUDY ANN	\$268.32	*
HILTON, DONALD R	\$675.24	

HISSONG PROPERTIES LLC	\$124.63	
HISSONG PROPERTIES LLC	\$631.19	
HISSONG PROPERTIES LLC	\$600.06	
HISSONG PROPERTIES LLC	\$591.34	
HISSONG PROPERTIES LLC	\$267.86	*
HISSONG PROPERTIES LLC	\$574.21	
HISSONG PROPERTIES LLC	\$687.86	
HISSONG PROPERTIES LLC	\$670.20	
HISSONG PROPERTIES LLC	\$585.77	
HISSONG PROPERTIES LLC	\$662.84	
HISSONG PROPERTIES LLC	\$2,705.85	
HISSONG PROPERTIES LLC	\$513.99	*
HISSONG PROPERTIES LLC	\$657.47	
HISSONG PROPERTIES LLC	\$581.46	
HISSONG PROPERTIES LLC	\$577.89	
HISSONG PROPERTIES LLC	\$2,714.47	
HISSONG PROPERTIES LLC	\$2,709.74	
HISSONG PROPERTIES LLC	\$2,417.77	
HISSONG PROPERTIES LLC	\$534.47	
HISSONG PROPERTIES LLC	\$552.55	
HISSONG PROPERTIES LLC	\$560.33	
HISSONG PROPERTIES LLC	\$552.55	
HISSONG PROPERTIES LLC	\$558.22	
HISSONG PROPERTIES LLC	\$615.42	
HISSONG PROPERTIES LLC	\$537.41	
HISSONG PROPERTIES LLC	\$552.02	
HISSONG PROPERTIES LLC	\$2,473.18	
HISSONG PROPERTIES LLC	\$2,283.10	
HODGKINS, JEFFREY A	\$781.25	*
HOGG JR, JAMES A	\$517.93	
HOLLAND, CYNTHIA G ETAL	\$1,765.23	
HOLMAN, WALTER	\$3,298.26	*
HOPKINS, CHRISTOPHER M	\$1,907.23	*
HORNE, CHARLES A	\$2,075.90	*
HOUDE - TRUSTEES, JANE E & TIMOTHY	\$16,166.69	*
HOUDE, DAVID	\$8,481.16	*
HOULE, BRYANT	\$108.71	*
HOWARD, ROBIN	\$381.00	**
HOWARD, SHELLEY M	\$689.43	
HOWE, RANDY O	\$746.23	*
HUBA, DANIELLE	\$323.44	*
HUBBARD, BESSIE M TRUSTEE	\$1,223.87	*
HUBBARD, MARK R	\$575.77	*
HUBBARD, PATRICK JOHN	\$61.43	*
HUBERT, MARK	\$104.34	
HUCKNALL, JULIA J	\$2,558.63	*

HUDSON, DAVID	\$1,234.44	*
HUFF, HOWARD	\$484.85	*
HUFF, RAYMOND P	\$174.73	*
HUGHES NETWORK SYSTEMS LLC	\$20.88	*
HUNTER, JENNIFER M	\$2,069.90	*
HUSTED, ROBERT	\$65.98	*
HUTCHINS, C CO INC	\$613.56	*
HUTCHINS, CRAIG S	\$1,603.96	*
HUTCHINS, CRAIG S	\$740.36	*
HUTCHINS, CRAIG S	\$3,688.69	*
HUTCHINS, NORMAN E	\$459.28	*
HUTCHINS, NORMAN E	\$456.18	*
IANNOTTI, JAMES	\$31.24	
IMBRIACO, ANTHONY	\$2,844.29	*
IT XCHANGE	\$95.76	
JACKSON, ELISH	\$146.81	*
JACOBSON, STACEY H	\$1,533.60	*
JACQUES, FRANK	\$30.48	
JAKES SEAFOOD RESTAURANT	\$186.79	
JANKAUSKAS, RICHARD	\$36.37	
JEAN - TRUSTEE, GERALD L	\$12.32	*
JEAN, RONALD R	\$578.15	*
JESSEN, AARON	\$888.59	*
JEWERS, LAURIE	\$379.27	*
JEWETT, BENJAMIN P	\$51.92	*
JEWETT, BENJAMIN P	\$44.90	*
JEWETT, BENJAMIN P	\$108.30	*
JEWETT, BENJAMIN P	\$13.76	*
JO ANNS GARDENS INC	\$203.20	
JOHN P GAUDET INC	\$327.35	*
JOHNS W/ LIFE ESTATE , THEODORE R	\$466.03	*
JOHNSON, BRIAN	\$272.33	*
JOHNSON, ELIZABETH A	\$798.42	*
JOHNSON, ELIZABETH A	\$1,482.92	*
JOHNSTON, GERALDINE	\$140.71	*
JOINVILLE, GREG+MEGAN	\$201.11	*
JONES, VIVIAN B	\$3,149.30	*
JQHL LLC	\$189.63	*
JUDD, ROBERT	\$108.90	*
K & M PROPERTIES LLC	\$864.87	*
K&M PROPERTIES LLC	\$2,637.04	*
KALAGHER - TRUSTEES, R F & P D	\$9,981.69	*
KARR. BENJAMIN	\$96.79	
KATIS, CHARLES WILLIAM JR ETAL	\$10.32	*
KAZLAUSKAS, JODIE A	\$629.26	*
KEATING, GEOFFREY	\$163.83	*

KEIRSTEAD, GAIL	\$450.99	**
KELLIS, MICHAEL A	\$2,647.61	*
KESHVARI, STEVEN J	\$482.50	*
KEUS, ROBERT J	\$633.21	*
KEYES, FRANK MALCOLM	\$305.39	*
KILEY, RAY	\$172.72	*
KIMBALL, CALEB & DAMIEN	\$575.17	*
KING, DAVE	\$50.29	*
KING, PAUL	\$232.05	*
KING, RONALD E ETAL	\$608.89	*
KING, WILLIAM F	\$1,274.06	*
KIRBY, EDWARD M	\$588.44	*
KITTREDGE, GEORGE T	\$37.76	*
KNIGHT, KURT	\$2,037.14	*
KNIGHT, KURT R	\$748.26	*
KOCEK, RADEK	\$2,837.70	*
KOTOWSKI, ROBERT J	\$2,318.05	*
KRASOWSKI, HEATHER SCHWIER	\$2,881.48	*
LAFFERANDRE, WILLIAM G III	\$2,464.52	*
LAFRANCE, BEVERLY M	\$995.79	*
LAHAYE, DANIEL	\$84.49	*
LAMARCHE, JACQUELINE D	\$200.00	*
LAMBERT WOODWORKS LLC	\$20.14	*
LAMBIRIS, SHIRLEY	\$81.79	*
LANDINGS DEVELOPMENT LLC	\$2,276.05	*
LAPLANTE, EDWARD+PHYLLIS	\$284.43	
LAROCQUE, KENNETH	\$23.77	*
LAROCQUE, WENDY	\$73.15	*
LAUB, DAVID A	\$1,095.30	*
LAUDE, ALFRED J JR	\$2,564.99	*
LAULETTA PLUMBING	\$50.80	
LAURIN, DARLENE	\$333.47	*
LAURIN, MATTHEW	\$482.21	
LAWRENCE, RAYMOND	\$56.39	*
LE, HANH	\$3,357.27	*
LEATHE, SYLVIA E	\$1,732.38	*
LEBLANC, BEVERLY M	\$3,200.20	*
LEBLANC, MARGARET A	\$35.71	*
LEEMAN, DONALD J	\$923.80	*
LEES, DAVID	\$119.85	*
LELAND, RICK	\$336.84	**
LENIO, JOHN	\$1,066.39	*
LESIEUR, JAY	\$286.92	*
LEVASSEUR, LINDA A	\$1,035.20	*
LEVESQUE, DENNIS	\$269.01	*
LEVITRE, GARY	\$325.26	**

LEWIS, DOUGLAS K	\$622.20	*
LEWIS, TOM	\$85.85	
LHEUREUX, DEBRA J	\$690.22	
LIBBEY, BRYAN R	\$2,315.57	*
LIBERTY, RYAN S	\$478.21	*
LIFE FAMILY CHIROPRACTIC CTR	\$77.78	
LIKELY, ANNA M TRUSTEE	\$423.97	*
LIOLIS, CHRISTY	\$261.79	*
LITTLE, DEANNA	\$214.78	*
LITTLEFIELD - TRUSTEE, ERIC M	\$732.74	*
LITTLEFIELD ACRES HOMEOWNERS' ASSOC I	\$467.16	*
LITTLEFIELD CONCRETE FLOORS	\$71.62	
LMMI TRUST	\$1,647.14	*
LONG, ALICE G	\$2,463.80	*
LONG, ALICE G	\$36.52	*
LONG, JOSEPH JR	\$62.89	*
LONG, STEPHEN	\$43.43	*
LONGO - TRUSTEE, ANTHONY	\$323.23	*
LONGO - TRUSTEE, ANTHONY	\$168.32	*
LOSEE, MATTHEW	\$723.71	
LOTHROP, ANN M	\$712.11	*
LOVELL, RICHARD	\$2,325.93	*
LOWE, MIKE	\$200.10	*
LOWELL, HOLLY K	\$584.86	*
LOWNEY, E F + R V JR TRUSTEES	\$846.98	*
LUCEY, LINDA	\$967.54	*
LUSSIER, DARLENE	\$30.48	*
LYNCH, ALIE CATHERINE A TRUSTEE	\$2,859.98	*
MACDONALD, RICHARD D	\$1,277.16	*
MACKAY, DANIEL W	\$903.18	
MACKINNON LAND + PROP MGT CORP	\$2,000.34	*
MACKINNON, MICHAEL A	\$659.14	*
MACLENNAN, CHAS+ALICE L TRUSTEES	\$2,773.08	*
MACNUTT, BRETT E	\$3,689.71	
MACWHINNIE, SUZANNE	\$719.94	*
MADDEN, ROY	\$424.99	*
MADGE - TRUSTEES, AMY E + LESLIE S	\$3,768.68	*
MAISAKIS - TRUSTEES, N P & S C	\$794.46	*
MAJESTIC REGENCY LLC	\$79.45	*
MAKUCH, KEITH D	\$380.14	*
MAPP, ROSANNE D	\$28.09	*
MARCARELLI, MARY D	\$1,106.95	*
MARCHAND, JEFFREY	\$196.10	*
MARCHOCKI, HELEN A	\$1,188.11	*
MARCOU, BRENDA L	\$14,121.99	*
MARSH, JUDITH E	\$2,662.22	

MARTIN, PAUL E	\$3,233.53	
MARTINEAU, MARIBETH	\$819.52	*
MARTINEZ, GREGG	\$25.96	*
MARTINEZ, GREGG J	\$5,146.28	*
MARTINEZ, RICK	\$411.04	
MASIELLO, KAREN A	\$116.53	*
MATAROZZO, JO ANN	\$1,025.55	*
MATT + BRITT LLC	\$3,402.65	*
MATTSON, DAVE	\$174.97	
MAXWELL, JAMES	\$2,291.79	*
MAXWELL, JAMES A	\$447.59	*
MAYBERRY, DONALD R	\$13.53	*
MCAULIFFE, DANIEL J	\$903.02	*
MCDANIEL, JULIE A ETAL	\$1,369.26	*
MCDERMOTT, BRIAN L	\$477.42	*
MCDOWELL, BILL	\$125.17	*
MCEVOY, DENNIS J	\$5,602.56	
MCGUIRK, WILLIAM THOMAS III	\$62.38	
MCKUNES, PAUL D	\$85.24	*
MCLAREN, DAVID S	\$222.20	*
MCMAHON, BRIAN	\$2,142.84	
MCMAHON, DENNIS, JR	\$74.88	*
MCMANUS, WILLIAM	\$12.37	*
MCNULTY, BETH	\$263.75	*
MCNUTT, PAUL VERNON	\$635.30	*
MCQUADE, MICHAEL	\$277.06	*
MCQUARRIE, STEVEN	\$263.83	*
MCVEY, ROBERT J	\$983.14	
MCVEY, ROBERT J + ROBIN M	\$2,774.29	*
MCVEY, THOMAS E	\$909.77	*
ME + D'S DINER	\$50.80	
MEEHAN, SYLVIA L	\$944.52	*
MELANSON, GAIL A	\$525.24	*
MENDEL, LISA	\$159.98	*
MENDEL, LISA A	\$304.85	*
MERCER, ROBERT H	\$615.34	*
MERCURI, NICK	\$67.56	*
MERRIFIELD, CALVIN + JEANNE	\$6,599.73	*
MERRIFIELD, CALVIN + JEANNE	\$29.77	*
MERRILL, STEPHEN H	\$184.02	*
MESROPIAN, CHERYL	\$120.80	*
MICHAELS, FRANK H	\$15.98	*
MICHALCZYK, PAUL	\$92.35	*
MIKEMAX PROPERTIES LLC	\$1,587.70	*
MILANO, GREGORY F	\$16.94	*
MILLER, CAROLE D TRUSTEE	\$1,748.08	*

MILLER, CAROLE D TRUSTEE	\$506.98	*
MILLER, CRAIG R	\$2,850.20	*
MILLER, MARK	\$1,061.51	
MILLER, RICHARD	\$192.04	*
MOKAS, JOHN G ETAL	\$5,600.85	*
MONDELLO, JOHN	\$141.53	*
MOODY GROUP LLC	\$7,374.23	*
MOODY GROUP LLC	\$470.10	*
MOODY, ELINOR ETAL	\$3,074.56	
MOODY, JONATHAN R	\$27.46	*
MOODY, JOY-LYN	\$2,722.89	*
MOODY, KEVIN	\$1,089.90	*
MOODYS COTTAGES	\$76.20	
MOOERS, GARY W	\$689.76	*
MOONEY, BRUCE	\$84.23	*
MOONEY, JOAN M	\$305.36	*
MOORE, DAVID W + JUDITH A TRUSTEES	\$7,360.55	*
MORAHAN, JOE	\$118.92	*
MORAN, MARCUS + JEN	\$126.80	*
MORGAN - TRUSTEE, AMY J	\$18.91	*
MORGAN, KATHLEEN T	\$976.83	*
MORGAN, PHYLLIS A	\$407.16	
MORIN, ROBERT J	\$281.23	*
MOROWITZ, EVAN	\$4,426.82	*
MORRISON, ARIC H	\$1,133.41	*
MORTON, KYLE	\$327.91	*
MOSHER, SUSAN	\$1,132.96	*
MOULTON, GAIL D	\$1,798.88	*
MOULTON, GAIL D	\$119.63	*
MOULTON, GAIL DICKERSON	\$270.41	*
MOY, AGNES U	\$489.16	
MURPHY, DAN	\$220.62	*
MURPHY, MARGUERITE A	\$437.49	*
MYDA LLC	\$8,212.12	*
NEUBERT, RICHARD A	\$638.05	*
NEW ENGLAND HOUSE SEAFOOD+SPORTS BAR LLC	\$3,544.06	*
NEW ENGLAND SEAFOOD & SPORTS B	\$1,752.31	*
NICOLL, RENE M	\$97.20	*
NOEL, PAUL J	\$1,833.17	*
NOLIN, FRANCOIS	\$8,948.17	**
NORDAHL, ERIK	\$635.19	*
NORMILE, DAN	\$55.01	**
NORTHRUP, DALE A	\$282.69	*
NOSEWORTHY, STEVE	\$148.34	
NTAPALIS, JOHN N JR	\$736.80	*
NYDAM, JAMES E	\$799.18	*

O'BRIEN SAND + GRAVEL	\$152.40	
O'BRIEN, KEVIN R	\$3,672.23	*
O'BRIEN, TERESA L	\$764.84	*
OCEAN GRAPHICS	\$152.40	*
OCEANSIDE PRINTERS	\$75.58	
O'DOHERTY, PAUL	\$79.45	*
O'DRISCOLL, DONNA	\$4,308.45	*
OGILVIE, RALPH	\$453.54	*
OGILVIE, RALPH	\$415.14	*
OGILVIE, RALPH R	\$4,895.19	*
O'HEARN, BRIAN	\$98.04	*
OLD MARSH COUNTRY CLUB	\$1,709.77	
OLD MARSH LLC	\$48,579.22	
OLSON, GEORGE	\$185.93	*
OLSON, MATTHEW	\$61.53	*
O'NEIL, A T + J H TRUSTEES	\$5,056.21	*
O'NEIL, PAULINE	\$109.38	*
O'NEILL, LAURIE A	\$1,431.24	*
ORAM, MARK	\$47.55	
O'REILLY, JAMES P	\$420.06	*
OSTROMECKY, BARBARA	\$174.45	*
OUELLETTE, KEITH	\$90.42	*
OWNER UNKNOWN	\$109.50	
PALINKAS, JOHN	\$234.59	*
PALMER, JASON	\$611.78	*
PALMER, SCOTT	\$395.53	*
PANZARELLA, DOMINICK	\$213.48	*
PAOLINI - TRUSTEE, JOSEPH J	\$589.02	*
PAOLUCCI, JOSEPH	\$1,167.79	*
PAPAMECHAIL, ED	\$79.35	
PARE, ALPHONSE	\$1,034.64	*
PATCO CONSTRUCTION INC	\$262.05	*
PAULSEN, KENNETH L	\$744.63	*
PEASE, NEAL E	\$789.50	
PECHA, MICHAEL	\$24.22	*
PELHAM, CHARLES A	\$356.66	*
PENLEY, BRENDA	\$195.58	*
PENNELL, CHARLES D	\$1,104.79	**
PENNIMAN, MAUREEN	\$238.25	*
PEPIN WELLS LLC	\$1,965.35	*
PEPIN, LEO R + JANET	\$111.81	*
PERKINS, JASON F	\$1,279.04	*
PERREAULT, DOUGLAS	\$47.83	*
PERRY, SCOTT G	\$662.53	*
PETERSEN, RALPH	\$339.60	*
PHILLIPS, ROBERT	\$322.68	*

PICKETT, ADRIAN P	\$68.82	*
PICKETT, ANNE B	\$3,173.42	*
PICKETT, ROBERT S ETAL	\$172.46	*
PICKETT, SPENCER C ETAL TRUSTEES	\$1,923.89	*
PINE TREE FARM MARKET+CAFE LLC	\$152.40	
PIONEER REALTY LLC	\$2,320.85	*
PLOURDE, PAUL J	\$1,317.52	**
POHL, STEVEN W	\$12.46	*
POLIZZI, NANCY	\$1,342.76	
PORCUPINE INVESTMENT GROUP INC	\$665.53	*
POST ROAD PROPERTIES LLC	\$3,905.76	*
POST ROAD SURVEYING INC	\$217.29	*
POWERS, TIM CONSTRUCTION	\$86.92	*
PRESCOTT, WILLIAM	\$1,349.86	*
PRIME CARE MEDICAL SUPPLY	\$31.30	
PRIMERANO, JOHN	\$76.71	*
PROACH, PETER G	\$200.86	*
PUCCIARELLI, GARY	\$3,538.73	*
PUCCIARELLI, ROBERT F	\$1,949.81	*
QUIST, DAVID R	\$742.03	*
RAMAH, JAMES C	\$335.48	*
RAMAH, JAMES C	\$305.79	
RAMSDELL LANDSCAPING	\$965.20	
RANKIN, PAULA B	\$2,031.19	*
RAYMOND, MIKE	\$29.97	*
RBEB LLC	\$60.53	*
RBEB LLC	\$17,987.87	*
RBEB LLC	\$3,896.46	*
RBEB LLC	\$1,427.78	*
READY, JAMES	\$10.89	*
REDWOOD RESORTS WELLS LLC	\$2,714.89	*
REDWOOD RESORTS WELLS LLC	\$1,310.08	*
REED, GEORGE	\$185.42	**
REES, MARY C	\$69.49	*
REMPELAKIS, E J + E C TRUSTEES	\$1,187.04	*
RENNIE, WILLIAM	\$186.09	
RESTAURANT TECHNOLOGIES INC	\$14.76	*
RICH, JOHN	\$258.71	**
RICH, W F + FOWLER M J TRUSTEES	\$1,648.20	*
RICH, W F + FOWLER M J TRUSTEES	\$1,141.52	*
RICHARD MOODY & SONS CONSTR CO LLC	\$1,022.40	*
RICHARD MOODY & SONS CONSTR CO LLC	\$1,040.38	*
RICHARD MOODY & SONS CONSTR CO LLC	\$644.04	*
RICHARD MOODY & SONS CONSTR CO LLC	\$314.25	*
RICHARD MOODY & SONS CONSTR CO LLC	\$290.42	*
RICHARD MOODY & SONS CONSTR CO LLC	\$261.72	*

RICHARD MOODY & SONS CONSTR CO LLC	\$284.02	*
RICHARD MOODY & SONS CONSTR CO LLC	\$263.24	*
RICHARD MOODY & SONS CONSTR CO LLC	\$548.64	*
RICHARD MOODY & SONS CONSTR CO LLC	\$284.38	*
RICHARD MOODY & SONS CONSTR CO LLC	\$279.40	*
RICHARD MOODY & SONS CONSTR CO LLC	\$318.36	*
RICHARDS, DONNA	\$406.40	*
RICHARDSON - TRUSTEE, D LINDA	\$839.44	*
RICHELSON, BRADLEY L	\$14.42	*
RINGER SR, STEVEN K	\$185.91	*
RIVARD, MIKE	\$134.69	*
RIZZO, ARTHUR	\$930.02	*
ROBINSON, CRAIG B	\$361.06	*
ROCKWELL HOMES LLC	\$688.91	*
ROGERS, D P + J M TRUSTEES	\$783.04	*
ROONEY, MARY FRANCES	\$530.04	*
ROSE, EILYANA P + JOHN D	\$1,421.74	*
RUNNELS, HEATHER M	\$576.99	*
RUSCIO, FRANK	\$614.47	*
RYAN, LAWRENCE J	\$13.99	*
SALVATELLI, FRED	\$219.78	**
SAMMARCO, CARMINE	\$876.09	*
SANBORN, DAN	\$184.37	**
SANTELLA, DOROTHY	\$30.48	
SCANNEL, JODY	\$209.06	
SCHEID, RICHARD	\$224.68	
SCHULTZ, MARY E	\$4,145.09	*
SCIANNA, DINA M	\$2,578.91	*
SCOTT, KATHLEEN	\$5,288.02	*
SCRABBLE VENTURES LLC	\$804.69	*
SEACOAST MOTEL	\$55.42	**
SEAGULL OFFICE PROPERTIES LLC	\$2,264.56	*
SEAHORSE RESORT	\$225.97	*
SEAL HARBOR LLC	\$1,930.65	
SEAL HARBOR LLC	\$1,930.65	*
SEAL HARBOR LLC	\$557.33	*
SETH, ANAND K	\$1,012.09	
SEUSS, WILLIAM J	\$814.02	*
SEVEN BHAGWATI HOSPITALITY LLC	\$7,238.69	*
SEWADE, STEPHANIE M MESSINA	\$751.22	*
SEWADE, VERNON L	\$276.45	*
SHAIKH LLC	\$9,614.61	*
SHANGRAW, JIL F	\$1,542.18	*
SHARRY, DONALD R	\$492.73	
SHAUGHNESSY, THOMAS	\$8,101.18	*
SHEEHAN, GEOFFERY E	\$4,498.75	*

SHEPARD, KELLY	\$147.55	
SHEPARD, MARY J	\$1,279.55	*
SHERBURNE, FRED W + REBECCA A	\$2,972.31	*
SHERIDAN, FAHIMEH	\$485.04	
SHIRLEY, VIVIAN L	\$802.67	
SHOCKEY - TRUSTEES, RANDY L & CLAUDIA	\$13.20	*
SHUSAS, PAUL	\$287.53	*
SILVA, KENNETH	\$83.21	
SILVERA, JORGE	\$137.36	*
SIMCOX, JOHN C + KATHLEEN R TRUSTEES	\$840.84	*
SIX NINETY THREE POST ROAD LLC	\$1,721.92	*
SKEATS, JAMES M	\$21,546.63	*
SKINNER JR-TRUSTEES, L A O'TOOLE & D N	\$864.21	*
SKINS SCOOP	\$116.58	
SMITH, DONAL	\$170.03	*
SMITH, ROY	\$1,668.46	
SMITH, SHARON L	\$1,743.09	**
SMITH, WAYNE	\$5,785.46	*
SOLARI, CHERYL	\$272.10	*
SOLAZZI, ROBERT	\$11.98	*
SOULARD, ROBERT G	\$266.64	*
SOUZA, MANUEL	\$6,207.32	*
SPEARIN, ROSEMARY	\$3,250.66	
SPENLINHAUER, STEPHEN	\$1,060.04	*
SPRINGER LLC	\$218.36	
STACY, FREDERICK	\$93.62	*
STANO, MATTHEW ETAL	\$1,378.19	
STEVENS, DEXTER III + HOWARD B	\$1,059.68	**
STEVENS, ERIC M	\$996.49	*
STEVENS, MARK D	\$1,247.95	**
STRATER, NICHOLAS S TRUSTEE	\$1,623.57	*
STREETER, SAMANTHA	\$1,268.00	
STUMPF, WILLIAM	\$34.01	*
STUTESYS PUB + GRILLE	\$128.78	*
SULLIVAN, DAVID A	\$2,102.15	**
SULLIVAN, MARK A	\$589.21	*
SULLIVAN, SHARON	\$21.74	*
SULLIVAN, SYLVIE C	\$347.54	*
SUNNY ACRES FARM	\$41.34	*
SURETTE, ALAN	\$426.52	*
SWARTZ - TRUSTEES, WILLIAM R + DIANE	\$785.67	*
SWEENEY, LAWRENCE	\$89.21	
TALLWOOD MOTEL	\$148.22	
TARDIF, RICHARD C	\$1,116.40	*
TAYLOR, MELODY J	\$2,139.47	
TCC HOLDING LLC	\$755.80	*

THAKONG LLC	\$1,412.49	*
THAKONG LLC	\$3,461.10	*
THE ACADEMY OF DANCE	\$37.19	
THOMES, PETER C	\$82.14	*
THOMES, PETER C	\$163.94	*
THOMPSON, DEIDRE M	\$999.60	*
THORNTON, KATHLEEN M	\$1,365.15	*
THORNTON, KATHLEEN M	\$844.91	*
THURSTON, GARRETT S	\$605.94	*
TIANT, LUIS G TRUSTEE	\$1,871.20	*
TIGHE, MARTIN C	\$4,678.98	*
TIMMONS, RICHARD	\$186.94	*
TOCCI, PAUL L JR	\$7,676.79	*
TOMASZEWSKI, JOHN	\$736.45	*
TOONE, DAVID G	\$270.27	*
TOUSIGNANT, DAVID+CECILE+JUSTIN	\$212.70	*
TOWNSEND, MICHAEL	\$270.81	*
TRACY, DAVE	\$445.82	*
TRAVERS, TIM	\$63.70	*
TREE WORK + EXCAVATION	\$107.04	
TRI STATE CLEANING CO	\$45.65	
TRIDER, MATHEW J	\$1,242.57	*
TRYCHON, STEPHEN	\$128.21	
TUCKER, KATHRYN E	\$8,163.38	
TUDISCO, DARYL	\$488.74	*
TUDISCO, DARYL	\$4,759.30	*
TUDISCO, DARYL A	\$2,647.44	*
TUFTS, CHAS WM JR W/LIFE EST	\$2,740.15	*
TUFTS, LANCE H	\$1,422.40	*
TULLYS BEER + WINE	\$87.44	
TULSI NORTH	\$17.91	*
TURGEON, VIRGINIA L	\$1,777.88	
TWENTY-FIVE OCEAN AVE LLC	\$11,762.33	*
TWO HUNDRED SEVENTY LLC	\$7,450.30	*
TWO HUNDRED SEVENTY ONE LLC	\$3,254.14	*
ULEVICIUS, CHRISTINA M	\$2,911.70	*
US CELLULAR	\$113.36	*
USA INN	\$297.28	**
VALERA, KATHY	\$251.04	*
VANASSE, CATHY A TRUSTEE	\$2,237.84	*
VELLECO, ESTATE OF VINCENT	\$1,455.37	*
VERONESI, THOMAS	\$332.89	*
VIENNEAU, DENNIS D	\$430.78	*
VRETTOS, VALERIE I	\$1,813.65	
W + W ENTERPRISES INC	\$3,522.07	*
WAGNER, ROBERT A	\$4,560.83	*

WAITE-EATON TRUSTEE, WENDY A	\$20.00	*
WAKEFIELD, TERRANCE LEE	\$1,391.11	
WALDRON, JANICE	\$42.21	*
WALSH, STEVEN M	\$723.46	*
WALZ, TRACEY M	\$3,681.27	*
WARD, GARY	\$265.82	
WASHING WELL LAUNDRY	\$156.36	
WATSON, JOHN	\$169.87	
WEDGE POND REALTY CORP	\$3,099.80	*
WEEKS, SUSAN	\$111.56	*
WELCH JR, DOUGLAS EDWARD	\$1,881.37	
WELCH, GEORGE	\$439.62	*
WELCH, JEAN L	\$90.63	*
WELCH, JIMMY	\$218.64	*
WELCH, RICHARD	\$1,076.97	
WELLS AUTO CARE	\$147.64	
WELLS AUTO CARE	\$1,886.29	**
WELLS INDUSTRIAL PROP LLC	\$5,697.57	*
WELLS OGUNQUIT RESORT MOTEL	\$140.19	*
WELLS SUPER WASH	\$294.24	*
WELLS VETERINARY HOSPITAL	\$47.29	*
WELLS-OGUNQUIT RESORT LLC	\$8,273.20	*
WESSELS, CHRISTOPHER S	\$385.82	*
WHEELER, RAYMOND F	\$792.99	*
WHITE, DEBBIE	\$194.46	*
WHITE, DENA TUFTS	\$2,856.62	
WHITNEY, SHAWN	\$125.37	*
WIEBE, KATIE A	\$17.17	*
WIEBE, KATIE A	\$28.65	*
WIGGIN, JAMES L + MARY L TRUSTEES	\$2,101.70	*
WILDER, KEVIN	\$285.23	**
WILLEY, CHRISTOPHER D	\$719.95	

WILLIAMS, ANDREA D	\$2,452.46	
WILLIAMS, HEBERT	\$60.22	
WINE + CHEESE SHOP LTD	\$42.64	*
WINIARSKI, SHELLEY	\$268.22	*
WINN JR, ROBERT N	\$618.30	*
WIRLING, DONNA L	\$412.93	*
WITHAM ETAL, LEROY A	\$165.13	
WITHAM ETAL, LEROY A	\$150.61	
WITHAM ETAL, LEROY A	\$281.82	
WITHAM ETAL, LEROY A	\$86.16	
WITHROWS ON THE BEACH LLC	\$15.71	*
WOMER, TIMOTHY	\$80.26	*
WONDER MOUNTAIN	\$44.17	*
WOODMAN, ANTONY JAMES	\$5,445.28	
WOODMAN, LLOYD C	\$59.58	*
WORCESTER, RICHARD	\$826.71	*
WRIGHT, ELEANOR M	\$372.06	*
WRIGHT, KENNETH	\$1,351.38	*
YARID -TRUSTEES, JOSEPH + JENNIFER	\$722.91	*
YLONEN, ROBERT	\$285.29	*
YOUNG, BRIAN L	\$1,386.43	*
YOUNG, BRIAN L	\$1,560.27	*
YOUNG, GEORGE	\$266.82	*
YOUNG, THOMAS G	\$1,698.80	*
YOUNG, WENDI L	\$340.36	*
ZBITNOFF, SASHA A	\$846.87	*
ZENO, GINA A ETAL	\$1,157.12	*
ZINKA, MICHAEL	\$198.69	

\*PAID IN FULL BEFORE 12/31/18

\*\*PARTIAL PAYMENT MADE BEFORE 12/31/18

**2018 REPORT OF THE**  
**KENNEBUNK, KENNEBUNKPORT AND WELLS**  
**WATER DISTRICT**

The Kennebunk, Kennebunkport and Wells Water District is a non-profit, quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The Water District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one elected from each of the towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

2018 was a strong year for the Water District. Although not record-breaking as with 2016, it compared reasonably well on several fronts. Compared with 2017, 2018 saw a 0.6% increase in water production and a 6.7% increase in total operating revenues. From a financial perspective, we received \$7.47 million in total operating revenues, as compared to \$7.0 million in 2017. All of this contributed to a projected (unaudited) net income for 2018 of approximately \$180,000, as compared to a net income of \$270,000 in 2017. Overall, the primary drivers for water production and revenues are related to weather conditions during the warmer months and long-term customer growth, as follows.

Precipitation during 2018, as measured at our Branch Brook Filtration Plant, was significant, placing sixth highest since 1871. The majority of the precipitation took place during the fall and therefore did not significantly impact peak season water demands. As a result, 2018 water production was 1.068 billion gallons; the fifth highest annual water production on record and 5.0% below the record 1.125 billion gallons produced in 2016. Our groundwater sources produced 399.4 million gallons, which was 37.4% of all water production for 2018. From a customer growth perspective, it appears the local economy is still healthy, with 119 customers added in 2018. This compares with 147 in 2017 and 166 in 2016, resulting in a customer growth rate of about 1%. Our customer base now stands at 13,927 metered accounts.

This was the eighth year in a row that we have been successful in being awarded a low-interest SRF (State Revolving Loan Fund) financing package. Since 2008, through SRF financing, we have installed \$11.0 million of infrastructure to date with grants totaling \$0.5 million and a total bonded debt of \$10.5 million having an average bond interest rate of only 0.90%.

We have once again achieved the lowest ever “experience modification factor” that our Workmen’s Compensation insurance carrier has ever seen for a water utility. This factor, which measures the actual workmen’s compensation claim history of an employer, directly affects the insurance premium paid by that employer. For us, the modification factor of 0.60 (down from 0.61 in 2017) will result in our 2019 workmen’s compensation insurance premium being reduced to 60% of the “standard” amount. Being that we perform much more construction-related work than that of a typical water utility, this low factor is a very significant statistic and indicative of our employees’ commitment to workplace safety. On a related note, the Maine Department of Labor once again renewed our S.H.A.P.E. (Safety and Health Award for Public Employers) certification for the fourth consecutive time since first awarded in 2009. We are very

proud of our worker safety and health programs and overall safety record and are grateful for the formal recognition as a S.H.A.P.E. certified employer.

2018 marked our record year for “baby boomer” retirements. When including two previously announced retirements for early 2019, five employees retired with a total of over 180 years of District experience. This also represents over 10% of our total work force. Having had a succession planning strategy in place for several years will help assure a smooth transition, with no noticeable changes in our level of service to our customers. We thank our retirees for their years of dedicated service and wish them all a long and happy retirement. For more information on these folks, see recent issues of *What’s on Tap* at <http://kkw.org/archived-newsletters>.

As previously reported, in February of 2017 we shut down our Kennebunk River Well as a precautionary measure, as a result of discovering trace amounts of per fluorinated compounds (PFAS) in the well’s water. Although the level of this unregulated contaminant was below the US EPA’s recommended Lifetime Health Advisory Level (and given the ongoing research efforts to determine more conclusive health information), it was felt that erring on the side of caution was in the best interests of our customers. During 2018, after completing a series of small-scale pilot studies, we placed into service a 1 million gallon per day pilot filter to remove the PFAS on a full-scale basis. As anticipated, the pilot was successful. As a result, we have budgeted for the construction of a permanent facility for the filters in 2019. The details of this topic are further described on the home page of our website at [www.kkw.org](http://www.kkw.org) and in recent issues of our newsletter *What’s on Tap*.

We are well into the conversion of our customers’ water meters to a new Automated Metering Infrastructure (AMI) technology. For several decades, our customers’ meters were either of the “straight read” or “generator-remote read” type. Both types required a person to visit the premises to get a meter reading. The generator-remote technology is no longer available. The new AMI technology uses a very small, low-power radio to transmit the water consumption data directly to our office on a daily basis. The radio is powered by a D-cell sized battery which has an expected 16 to 20-year life. In 2018, our crews installed 3,031 new AMI meters. As of the end of the year, 7,198 of our 13,927 customers are now served with AMI meters. For more information on our conversion to AMI meters, visit [www.kkw.org](http://www.kkw.org).

As previously reported, in 2017 we made a significant change in our water disinfection regimen, with the primary water disinfectant changing from free chlorine to chloramines. The main reason for the change was to make our water fully compatible with other nearby, interconnected water utilities. The change has also resulted in several water quality-related benefits, from the minimization of corrosion and disinfection by-products to the elimination of the free chlorine smell. We are pleased to report that the conversion has been very successful, with the subsequent corrosion control test results being the lowest on record, as summarized in the District’s annual Water Quality Report in the Summer 2018 issue of *What’s on Tap*.

With all of the recent discussion relating to the poor condition of America’s infrastructure, we are pleased to report that for the past 25 years, the District has averaged replacing 0.87% of its distribution system per year. This is close to the desired water industry “gold standard” of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained such an aggressive (yet appropriate) water main replacement schedule. We have accomplished this task while keeping water rates below that of the average Maine water utility. On a related note, despite maintaining this aggressive

infrastructure replacement program, we have a relatively low cost of debt service, which currently stands at 12.3% of revenues. In other words, only about 1/8 (one eighth) of each revenue dollar goes toward the payment on debt service (principal and interest). From a water utility perspective, this is extremely low, as water utilities are very capital intensive and usually carry a disproportionately large amount of debt as compared to other businesses.

The following is a partial list of distribution projects funded by the District and installed by our personnel during 2018. These projects typically relate to our goals of coordination with State and Town roadway projects, optimizing water quality, enhancing fire suppression capabilities and improving system reliability by replacing outdated and substandard facilities with an eye toward accommodating anticipated growth.

- Wildes District Road, Kennebunkport: Replaced 1710' of 8" cement (AC) main with 12" PVC main in conjunction with a Town drainage and roadway reconstruction project.
- North Street, Kennebunkport: Replaced 1962' of obsolete 6" cast iron (CI) main with 12" Ductile Iron (DI) main in conjunction with a Town roadway reconstruction project.
- West Street, Kennebunkport: Replaced 458' of old 6" CI main with 8" high density polyethylene (HDPE) main (in conjunction with the Town's shim and overlay project).
- Oak Street, Kennebunkport: Replaced 927' of old 6" CI main with 8" high density polyethylene (HDPE) main and DI main (in conjunction with the Town's shim and overlay project).
- Land's End Road, Kennebunkport: Replaced 380' of 2" galvanized (GI) seasonal main with 3" HDPE main.
- Harbor Drive, Kennebunkport: Replaced 792' of 2" GI seasonal main with 2" HDPE main.
- Storer Street, Kennebunk: Replaced 1778' of old 10" CI main with 12" HDPE and DI main in conjunction with sewer work and Town road reconstruction project.

In addition to the above projects, individuals and developers funded several water main extensions totaling 2,616 feet in length, as compared to 9,000 feet installed in 2017.

Drinking water quality remains a top priority. We are pleased to report that in addition to making significant water quality improvements with our unique blending of groundwater and surface water, all State and Federal water quality standards were met during 2018. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we continually assure the highest degree of reliability in the quality of drinking water for our customers.

Our customers and all other interested parties are welcome to contact us at our business office at 92 Main Street in Kennebunk or visit our website at [www.kkw.org](http://www.kkw.org), like us on Facebook ([facebook.com/kkwwaterdist](https://facebook.com/kkwwaterdist)) or follow us on Twitter (@[kkwwaterdist](https://twitter.com/kkwwaterdist)). Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customers' needs. Current and past issues of our popular semi-annual newsletter *What's on Tap* are also on our website. As always, we welcome your input, as our mission is *to provide the best quality of water and customer service at the lowest reasonable cost.*

The Trustees of the Kennebunk, Kennebunkport & Wells Water District appreciate the continuing extraordinary effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,

Thomas P. Oliver, President

Robert A. Emmons, Vice President

James E. Burrows, Trustee

Frederick A. Lynk, Trustee

Normand R. Labbe, P.E., Superintendent

Scott J. Minor, P.E., Assistant Superintendent

Wayne A. Brockway, MBA, Treasurer

# Wells Sanitary District

## Annual Report

### 2018

Wells Sanitary District (WSD) had a successful 2018. The solar array at WSD produced 20% of the power needed at the wastewater treatment facility. The array also sent excess power to the grid, resulting in credits from the power company. The reduced rate from ReVision Energy and the power company credits resulted in annual savings of \$3,200.

WSD extended the public sewer at Royal Heights and at Dike Street to address failing septic systems in both neighborhoods. Wright-Pierce Engineers, Inc. designed the sewer extension project, and Dearborn Brothers Construction did a great job installing the sewer lines. Dearborn met the challenges of high groundwater at Dike Street and bedrock blasting at Royal Heights, while keeping traffic flowing in both neighborhoods. The estimated project cost was \$730,000, and the actual cost was \$606,000. WSD assessed the property owners who benefited from the project to recoup a portion of the project cost.

WSD continued its Capital Improvement Program (CIP) by renovating the front office to create a more welcoming space for our customers. WSD also replaced a 2006 1-ton dump truck with a 1-ton utility truck and a dump trailer. Other CIP projects included replacement of the office air conditioning unit, motors and variable frequency drives (VFDs) at the treatment facility and pump stations.

In May, WSD was informed of a pipe floating in Wells Harbor. It turned out to be the force main from Drakes Island Pump Station. WSD reacted quickly, hiring Pepperell Cove Marine to secure the pipe to the harbor bottom. This temporary fix was completed just before Memorial Day Weekend, so the holiday boat traffic could flow freely. The temporary repair also allowed Army Corps of Engineers (ACOE) to dredge the harbor without disruption at the beginning of June. WSD hired Underwood Engineers, Inc. to design a long-term fix for the Drakes Island Force Main. This project will take several years to plan and to secure permits from ACOE, Maine's Department of Environmental Protection and the Department of Marine Resources. Pepperell Cove Marine will inspect the force main in the spring and fall until the permanent fix is in place. WSD may bond the project to pay for long-term costs.

WSD received \$2,203,082 in user fees during 2018 while spending \$2,331,799 resulting in a short fall of \$128,717. The following table summarizes WSD's expenses for 2018:

<b>Description</b>	<b>2018 Budget</b>	<b>2018 Expenses</b>	<b>Percent Used</b>
Debt Retirement	\$690,953	\$690,953	100%
Support Systems	\$809,360	\$766,560	95%
Operation & Maintenance	\$744,333	\$740,504	100%
Equipment Replacement (CIP)	\$162,000	\$133,782	83%
<b>Total</b>	<b>\$2,406,646</b>	<b>\$2,331,799</b>	<b>97%</b>

Respectfully submitted,

Nick Rico, Superintendent, P.E.  
Wells Sanitary District



*Proven Expertise and Integrity*

February 13, 2019

Board of Selectmen  
Town of Wells, Maine  
Wells, Maine

We were engaged by the Town of Wells, Maine and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2018. The following statements and schedules have been excerpted from the 2018 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule B
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule C
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule D

*RHR Smith & Company*

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093

Tel: (800) 300-7708

(207) 929-4606

Fax: (207) 929-4609

[www.rhrsmith.com](http://www.rhrsmith.com)

## STATEMENT C

## TOWN OF WELLS, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS  
JUNE 30, 2018

	General Fund	Public Safety Building (0840)	Nonmajor Funds	Total Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 17,130,606	\$ -	\$ 35,937	\$ 17,166,543
Accounts receivable (net of allowance for uncollectibles):				
Taxes	1,182,735	-	-	1,182,735
Liens	119,246	-	-	119,246
Other	79,460	-	-	79,460
Tax acquired property	51,949	-	-	51,949
Restricted cash	13,573,078	-	-	13,573,078
Due from other funds	496,089	13,573,078	5,706,228	19,775,395
<b>TOTAL ASSETS</b>	<b>\$ 32,633,163</b>	<b>\$ 13,573,078</b>	<b>\$ 5,742,165</b>	<b>\$ 51,948,406</b>
<b>LIABILITIES</b>				
Accounts payable	\$ 208,006	\$ 163,817	\$ 715,311	\$ 1,087,134
Accrued expenses	207,419	-	-	207,419
Due to other funds	20,476,968	-	32,862	20,509,830
Escrows	616,296	-	-	616,296
<b>TOTAL LIABILITIES</b>	<b>21,508,689</b>	<b>163,817</b>	<b>748,173</b>	<b>22,420,679</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Prepaid taxes	135,722	-	-	135,722
Deferred revenues	517,104	-	-	517,104
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>652,826</b>	<b>-</b>	<b>-</b>	<b>652,826</b>
<b>FUND BALANCES</b>				
Nonspendable	51,949	-	-	51,949
Restricted	-	13,409,261	3,004,771	16,414,032
Committed	-	-	1,969,395	1,969,395
Assigned	2,533,083	-	53,921	2,587,004
Unassigned	7,886,616	-	(34,095)	7,852,521
<b>TOTAL FUND BALANCES</b>	<b>10,471,648</b>	<b>13,409,261</b>	<b>4,993,992</b>	<b>28,874,901</b>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>	<b>\$ 32,633,163</b>	<b>\$ 13,573,078</b>	<b>\$ 5,742,165</b>	<b>\$ 51,948,406</b>

## STATEMENT E

## TOWN OF WELLS, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018

	General Fund	Public Safety Building (0840)	Nonmajor Funds	Total Governmental Funds
<b>REVENUES</b>				
Taxes	\$ 34,240,293	\$ -	\$ -	\$ 34,240,293
Intergovernmental revenue	855,382	-	35,248	890,630
Charges for services	665,911	-	1,702,577	2,368,488
Investment income	85,723	77,510	16	163,249
Other revenues	331,596	-	1,152,112	1,483,708
<b>TOTAL REVENUES</b>	<b>36,178,905</b>	<b>77,510</b>	<b>2,889,953</b>	<b>39,146,368</b>
<b>EXPENDITURES</b>				
Current:				
General government	4,532,515	-	1,840,835	6,373,350
Public safety	4,379,731	-	46,548	4,426,279
Recreation and culture	310,771	-	14,271	325,042
Education	19,323,541	-	-	19,323,541
Public works	1,232,050	-	11,836	1,243,886
Beach and harbors	95,284	-	38,845	134,129
Library	430,523	-	105,576	536,099
County tax	1,695,518	-	-	1,695,518
Unclassified	228,635	-	20	228,655
Capital outlay	-	1,125,475	2,849,789	3,975,264
Debt service:				
Principal	430,000	-	-	430,000
Interest	81,300	-	-	81,300
<b>TOTAL EXPENDITURES</b>	<b>32,739,868</b>	<b>1,125,475</b>	<b>4,907,720</b>	<b>38,773,063</b>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>3,439,037</b>	<b>(1,047,965)</b>	<b>(2,017,767)</b>	<b>373,305</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Bond proceeds	-	13,250,000	-	13,250,000
Bond premium proceeds	-	1,309,049	-	1,309,049
Transfers in	65,319	-	2,556,280	2,621,599
Transfers (out)	(2,655,768)	-	(1,696)	(2,657,464)
Bond premium expenditures	-	(145,901)	-	(145,901)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>(2,590,449)</b>	<b>14,413,148</b>	<b>2,554,584</b>	<b>14,377,283</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>848,588</b>	<b>13,365,183</b>	<b>536,817</b>	<b>14,750,588</b>
<b>FUND BALANCES - JULY 1</b>	<b>9,623,060</b>	<b>44,078</b>	<b>4,457,175</b>	<b>14,124,313</b>
<b>FUND BALANCES - JUNE 30</b>	<b>\$ 10,471,648</b>	<b>\$ 13,409,261</b>	<b>\$ 4,993,992</b>	<b>\$ 28,874,901</b>

TOWN OF WELLS, MAINE

BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS  
 BUDGET AND ACTUAL - GENERAL FUND  
 FOR THE YEAR ENDED JUNE 30, 2018

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, July 1	\$ 9,623,060	\$ 9,623,060	\$ 9,623,060	\$ -
Resources (Inflows):				
Taxes	33,404,434	33,614,219	34,240,293	626,074
Intergovernmental revenue	616,600	823,157	855,382	32,225
Charges for services	521,475	521,475	665,911	144,436
Investment income	30,000	30,000	85,723	55,723
Other income	201,100	201,100	331,596	130,496
Transfers from other funds	65,319	65,319	65,319	-
Amounts Available for Appropriation	<u>44,461,988</u>	<u>44,878,330</u>	<u>45,867,284</u>	<u>988,954</u>
Charges to Appropriations (Outflows):				
General government	4,853,478	4,815,284	4,532,515	282,769
Public safety	4,432,301	4,722,721	4,379,731	342,990
Recreation and culture	300,642	310,147	310,771	(624)
Education	19,323,541	19,323,541	19,323,541	-
Public works	1,138,932	1,156,885	1,232,050	(75,165)
Beach and harbors	107,761	110,018	95,284	14,734
Library	424,006	449,645	430,523	19,122
County tax	1,695,517	1,695,518	1,695,518	-
Unclassified	595,040	571,340	228,635	342,705
Debt service:				
Principal	430,000	430,000	430,000	-
Interest	81,300	81,300	81,300	-
Overlay	500,000	916,341	-	916,341
Transfers to other funds	2,594,644	2,655,768	2,655,768	-
Total Charges to Appropriations	<u>36,477,162</u>	<u>37,238,508</u>	<u>35,395,636</u>	<u>1,842,872</u>
Budgetary Fund Balance, June 30	<u>\$ 7,984,826</u>	<u>\$ 7,639,822</u>	<u>\$ 10,471,648</u>	<u>\$ 2,831,826</u>
Use of unassigned fund balance	\$ 1,638,234	\$ 1,638,234	\$ -	\$ (1,638,234)
Use of assigned fund balance	-	345,004	-	(345,004)
	<u>\$ 1,638,234</u>	<u>\$ 1,983,238</u>	<u>\$ -</u>	<u>\$ (1,983,238)</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2018

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration salaries	\$ 278,661	\$ 2,586	\$ 281,247	\$ 282,998	\$ (1,751)
Personnel salaries	80,874	4,698	85,572	93,043	(7,471)
Code enforcement salaries	279,499	13,710	293,209	284,759	8,450
Assessing salaries	178,068	7,303	185,371	181,611	3,760
Town clerk salaries	187,991	10,878	198,869	190,683	8,186
Town manager salaries	175,203	3,738	178,941	175,849	3,092
Office of planning salaries	124,903	2,121	127,024	126,614	410
Cable TV studio salaries	4,900	-	4,900	3,560	1,340
Building department salaries	69,179	2,778	71,957	75,515	(3,558)
Union/non-union salary adjustment	244,447	(140,740)	103,707	3,519	100,188
Benefits/insurances/taxes	1,918,833	(7,782)	1,911,051	1,899,673	11,378
Property/liability insurance	462,652	-	462,652	423,952	38,700
Town manager expenses	134,400	18,000	152,400	124,086	28,314
Office of planning expenses	18,900	-	18,900	12,220	6,680
Administration expenses	77,700	-	77,700	91,307	(13,607)
Town clerk expenses	38,550	2,352	40,902	21,099	19,803
Assessing expenses	14,700	4,100	18,800	17,702	1,098
Conservation committee	3,700	380	4,080	4,669	(589)
Code enforcement expenses	27,000	-	27,000	23,946	3,054
Building department expenses	219,206	31,377	250,583	230,507	20,076
Cable TV studio	17,000	-	17,000	6,789	10,211
Personnel department expenses	33,130	6,307	39,437	29,937	9,500
IT Infrastructure	263,982	-	263,982	228,477	35,505
	<u>4,853,478</u>	<u>(38,194)</u>	<u>4,815,284</u>	<u>4,532,515</u>	<u>282,769</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2018

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	1,861,736	16,582	1,878,318	1,809,540	68,778
Fire department salaries	910,702	49,777	960,479	908,561	51,918
Dispatch center salaries	382,283	15,037	397,320	360,379	36,941
Animal control salaries	47,533	1,106	48,639	49,792	(1,153)
Police department operations	452,867	136,480	589,347	472,254	117,093
EMA	21,000	648	21,648	9,229	12,419
Ambulance service	215,000	-	215,000	215,000	-
Fire department operations	276,650	70,790	347,440	294,028	53,412
Dispatch operations	108,670	-	108,670	91,048	17,622
Animal control operations	15,860	-	15,860	16,487	(627)
Hydrant rental	140,000	-	140,000	153,413	(13,413)
	<u>4,432,301</u>	<u>290,420</u>	<u>4,722,721</u>	<u>4,379,731</u>	<u>342,990</u>
Recreation and culture:					
Recreation salaries	219,966	8,282	228,248	228,521	(273)
Recreation operations	57,600	-	57,600	56,005	1,595
R Jorgensen activity center	23,076	1,223	24,299	26,245	(1,946)
	<u>300,642</u>	<u>9,505</u>	<u>310,147</u>	<u>310,771</u>	<u>(624)</u>
Education	<u>19,323,541</u>	<u>-</u>	<u>19,323,541</u>	<u>19,323,541</u>	<u>-</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2018

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	585,932	17,953	603,885	620,789	(16,904)
Highway operations	520,000	-	520,000	577,250	(57,250)
Building	33,000	-	33,000	34,011	(1,011)
	<u>1,138,932</u>	<u>17,953</u>	<u>1,156,885</u>	<u>1,232,050</u>	<u>(75,165)</u>
Beach and harbors:					
Harbor master salaries	72,663	2,257	74,920	66,380	8,540
Harbor master operating	35,098	-	35,098	28,904	6,194
	<u>107,761</u>	<u>2,257</u>	<u>110,018</u>	<u>95,284</u>	<u>14,734</u>
Library	<u>424,006</u>	<u>25,639</u>	<u>449,645</u>	<u>430,523</u>	<u>19,122</u>
County tax	<u>1,695,517</u>	<u>1</u>	<u>1,695,518</u>	<u>1,695,518</u>	<u>-</u>
Debt service:					
Principal	430,000	-	430,000	430,000	-
Interest	81,300	-	81,300	81,300	-
	<u>511,300</u>	<u>-</u>	<u>511,300</u>	<u>511,300</u>	<u>-</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2018

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Unclassified:					
Info center	42,090	-	42,090	42,090	-
Warrant articles - net	415,000	-	415,000	72,582	342,418
Outside agencies	137,950	(23,700)	114,250	113,963	287
	<u>595,040</u>	<u>(23,700)</u>	<u>571,340</u>	<u>228,635</u>	<u>342,705</u>
Overlay	<u>500,000</u>	<u>416,341</u>	<u>916,341</u>	-	<u>916,341</u>
Transfers to other funds:					
Special revenue funds	828,394	61,124	889,518	889,518	-
Capital projects funds	1,666,250	-	1,666,250	1,666,250	-
Enterprise funds	100,000	-	100,000	100,000	-
	<u>2,594,644</u>	<u>61,124</u>	<u>2,655,768</u>	<u>2,655,768</u>	<u>-</u>
Total Departmental Operations	<u>\$ 36,477,162</u>	<u>\$ 761,346</u>	<u>\$ 37,238,508</u>	<u>\$ 35,395,636</u>	<u>\$ 1,842,872</u>

## TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2018

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 32,184	\$ -	\$ 3,753	\$ 35,937
Due from other funds	4,528,399	1,177,829	-	5,706,228
<b>TOTAL ASSETS</b>	<u>\$4,560,583</u>	<u>\$1,177,829</u>	<u>\$ 3,753</u>	<u>\$ 5,742,165</u>
<b>LIABILITIES</b>				
Accounts payable	\$ 519,115	\$ 196,196	\$ -	\$ 715,311
Due to other funds	32,862	-	-	32,862
<b>TOTAL LIABILITIES</b>	<u>551,977</u>	<u>196,196</u>	<u>-</u>	<u>748,173</u>
<b>FUND BALANCES</b>				
Nonspendable	-	-	-	-
Restricted	3,001,018	-	3,753	3,004,771
Committed	987,762	981,633	-	1,969,395
Assigned	53,921	-	-	53,921
Unassigned	(34,095)	-	-	(34,095)
<b>TOTAL FUND BALANCES</b>	<u>4,008,606</u>	<u>981,633</u>	<u>3,753</u>	<u>4,993,992</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$4,560,583</u>	<u>\$1,177,829</u>	<u>\$ 3,753</u>	<u>\$ 5,742,165</u>

## TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2018

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>REVENUES</b>				
Intergovernmental revenue	\$ 35,248	\$ -	\$ -	\$ 35,248
Charges for services	1,702,577	-	-	1,702,577
Interest income	14	-	2	16
Other income	1,152,112	-	-	1,152,112
<b>TOTAL REVENUES</b>	<b>2,889,951</b>	<b>-</b>	<b>2</b>	<b>2,889,953</b>
<b>EXPENDITURES</b>				
General government	1,840,835	-	-	1,840,835
Public safety	46,548	-	-	46,548
Recreation and culture	14,271	-	-	14,271
Public works	11,836	-	-	11,836
Beach and harbors	38,845	-	-	38,845
Library	105,576	-	-	105,576
Unclassified	-	-	20	20
Capital outlay	1,189,147	1,660,642	-	2,849,789
<b>TOTAL EXPENDITURES</b>	<b>3,247,058</b>	<b>1,660,642</b>	<b>20</b>	<b>4,907,720</b>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>(357,107)</b>	<b>(1,660,642)</b>	<b>(18)</b>	<b>(2,017,767)</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	890,030	1,666,250	-	2,556,280
Transfers (out)	(512)	(1,184)	-	(1,696)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>889,518</b>	<b>1,665,066</b>	<b>-</b>	<b>2,554,584</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>532,411</b>	<b>4,424</b>	<b>(18)</b>	<b>536,817</b>
<b>FUND BALANCES - JULY 1</b>	<b>3,476,195</b>	<b>977,209</b>	<b>3,771</b>	<b>4,457,175</b>
<b>FUND BALANCES - JUNE 30</b>	<b>\$ 4,008,606</b>	<b>\$ 981,633</b>	<b>\$ 3,753</b>	<b>\$ 4,993,992</b>