

TOWN OF WELLS
ANNUAL REPORT
2013



**For Fiscal Year beginning July 1, 2012
and ending June 30, 2013**

TABLE OF CONTENTS

Holiday and Meeting Schedule	1
Dedication	2
Administration	
Boards and Commissions	11
Elected Officials	9
Election Workers	16
Maine Congressional Delegation	20
Message from the Governor	24
Municipal Listing	8
State Legislative Delegation	17
Telephone Numbers	7
Town Manager and Board of Selectmen	3
Boards/Committees	
Conservation Commission	57
Historical Society of Wells & Ogunquit	64
Kennebunk, Kennebunkport, and Wells Water District	81
Library Board of Trustees	61
Wells Sanitary District	84
Zoning Board of Appeals	62
Department Reports	
Assessor	25
Town Clerk	28
Code Enforcement Office	32
Fire Department	33
General Office/Treasurer	39
Harbor Master	41
Human Resources	42
Planning Department	44
Police Department	48
Public Works Department	54
Wells Chamber of Commerce	63
Wells Emergency Medical Services	65
Wells Parks & Recreation	55
Wells Public Library	52
Wells Regional Transportation Center	67
Finance	
Audit	102
Unpaid Real Estate and Personal Property Tax	69
Dates to Remember	112

Cover Photo by Pasquale Dufresne courtesy of Wells Chamber of Commerce

HOLIDAY AND MEETING SCHEDULE

2014 Holiday Schedule

New Year's Day	Wednesday, January 1, 2014
Martin Luther King Day	Monday, January 20, 2014
Presidents' Day	Monday, February 17, 2014
Memorial Day	Monday, May 26, 2014
Independence Day	Friday, July 4, 2014
Labor Day	Monday, September 1, 2014
Columbus Day	Monday, October 13, 2014
Veterans' Day	Tuesday, November 11, 2014
Thanksgiving Day	Thursday, November 27, 2014
Thanksgiving Friday	Friday, November 28, 2014
Christmas Day	Thursday, December 25, 2014

Regularly Scheduled Meetings

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

SELECTMEN 1st & 3rd Tuesday, 7PM

PLANNING BOARD 1st & 3rd Monday, 7PM

ZONING BOARD OF APPEALS 2nd & 4th Monday, 7PM

STAFF REVIEW COMMITTEE 1st & 3rd Tuesday, 9AM

ORDINANCE REVIEW COMMITTEE 2nd & 4th Wednesday, 6PM

RECREATION COMMISSION 2nd Wednesday, 6:30PM
(Meetings at Walter Marsh Recreation Facility)

LIBRARY (Meetings in Library Conference Room)
Board of Directors 2nd Wednesday, 6:00PM
Friends of the Library 2nd Thursday, 10:00AM

WELLS SANITARY DISTRICT TRUSTEES
197 Eldridge Road Last Thursday, 7:00PM

WOCSD SCHOOL COMMITTEE 1st Wednesday, 7:00PM
(Meets at Superintendent's Office, Route 1 campus)

ALL MEETINGS ARE OPEN TO THE PUBLIC

DEDICATION



The Town of Wells is privileged to have many citizens who give so much to our community. It is an honor that we take this time and this report to dedicate it to a man known as Mr. Town of Wells.

Robert “Bob” Littlefield was born in the Town of Wells on June 4, 1918 and remained here his entire life. He graduated from Wells High School and then went on to UNH where he graduated with a degree in agriculture. He returned to Wells after college working on his family’s farm. He, and his late wife Celia Boyd Littlefield, married here, raised their family here and made Wells a better place by their devotion to it.

Bob was well-known throughout New England for his skills as a farmer and raising dairy cows. He was a businessman who, with his son Paul, developed and ran Summer Hill RV Park where many of the residents there grew to know and love Bob as much as all of us here in the Town of Wells did.

Beginning in 1949 Bob served on many Boards and Committees in the town including Board of Assessment, Board of Selectmen, Planning Board, Laudholm Board of Trustees, Ocean Lodge #142 AF and AM and the Town’s 350th Celebration Committee. He also served as Town Manager from 1969 to 1981 and then moved on to be the Town’s Assessor from 1982 to 1990 when he retired to a well deserved quieter life.

Bob Littlefield was simply a very nice and gentle man who passed away this past January at the age of 95. While he will be greatly missed by all who knew him and were touched by his life and dedication to our town, it is comforting to know he had a good and full life and made ours good and full as well for being a proud member of our community!

TOWN MANAGER AND BOARD OF SELECTMEN

It is again a privilege to submit my Annual Report for Fiscal Year 2013 (July 1, 2012 –June 30, 2013). As the years sail by, the Wells Community celebrates its 360th year of being incorporated and continues to be the third oldest Town in Maine after York and Kittery. My report highlights the year in review as to the important municipal and town wide activity.

Summer 2012 (July-September):

The summer was incredibly warm and sunny and signs of a strong tourism season could be seen. The Beach Infrastructure Refresh Program was buttoning up from fresh parking lot paving, restroom facility repairs and improvements in addition to installing 11 high tech Pay and Display Meters in the municipal parking lots. The parking meters worked extremely well and allowed for a much greater accountability to be achieved.

The Board of Selectmen named as their chair, Robert Foley. The FY'13 budget was in full implementation by the end of the summer with the closeout and audit of the FY'12 Budget.

Projects during the summer that commenced were many such as 1) the Town's replacement Highway Department Garage started on the North Berwick Road; 2) Road Paving Program and the planning for a \$3 Million Road Bond for the November Ballot; 3) Grant work: a) Harbor Management Plan continued to be worked on; b) the Harbor Pedestrian Bridge Grant began with the recruitment of the University of Maine Engineering School agreeing to participate in the project to preliminary design a pedestrian bridge over the Webhannet River; c) FEMA drainage grant for the Deerwood Park subdivision in the Western Part of the Community; d) Route 1 North MaineDOT / Town road repair project completion; 4) Non Union Compensation Study and Plan; 5) continued work on a Full Harbor Dredge from the Army Corps of Engineers. Funding was the major hold up and 6) Volunteer Appreciation Breakfast at the Coastal House Conference Center in September to celebrate the 400 plus volunteers serving the community.



Fall (October – December)

Tourism remained strong in the fall even following super storm Sandy which provided wind, rain and storm ocean surge which the latter was extremely devastating to our harbor with a tremendous amount of sand brought in from the surge and erosion to the beaches. The Harbor Master and Town Official filed the hurricane impacts with FEMA, but also with the Army Corps of Engineers to indicate a greater need for the full maintenance dredge.

Municipal staff began the planning for the FY'14 Budget which commenced with Capital Improvement Planning and then the budget for the first of the year Budget Committee and Selectmen Review. The Town FY'13 Audit was completed and was accepted by the Board of Selectmen. The Town long-time Treasurer, Leo Ouellette submitted his retirement notice for the first of the year. Following a recruitment process, the Assistant Treasurer, Jodie Sanborn was named Treasurer commencing in January, 2013.

The November Elections resulted in the Town's \$3 million Road Bond passing that would repair 25 miles of streets in the community, coupled with the \$1 million CIP Infrastructure Budget annually, will bring all the streets in Wells up to above average standards within 5 years.

The Owner of the Garrison House Motel on Route One changed his Building Site Plan with the Town which included the tear down of the historic Garrison House which was the office lodging facility on that parcel. The Town undertook a historic review of the house with the State Preservation Office and a private consultant to determine its significance. Based on their reports, the Garrison House was architecturally significant with original materials and timbers from the former Garrison that stood in the general location and defended the Town during the French Indian War attacks.



Town Officials (Selectmen and staff) worked with the building owner and found a person that would take the house if it could be moved to his business site. Selectman Chris Chase, Chase Building Movers, worked with Mike McDermott, the proposed owner to move the house to Mike's Clam Shack's lot, which was located 1,000 plus feet North of the Garrison House Motel site, and the Town arranged and paid for the temporary utility relocation during the move. All went well during the move and it became a town event with Route One closed for a

couple of hours. It was quite a sight to see with hundreds of onlookers lining the route during the move. Mr. McDermott has entered into a historic preservation agreement with the Town to maintain the historic aspects of the building.

The annual Chamber of Commerce Town Holiday Parade was held on a sunny and fairly warm December day to end the year.

Winter (December-March 2013)

The winter of 2013 was snowy and cold with many large storms including a blizzard to rattle Wells. Our Town Public Works and Public Safety Departments worked long, hard hours during the multiple storm events for the community.

The Town workload picked up with the FY'14 Budget Reviews and Recommendations which ended in April in time for the June Ballot deadline. The Budget Committee and town Department Heads with the Board of Selectmen spent hours pouring over the budget on a weekly basis.

Projects that were beginning and ending during this time were the following: 1) the Wells Harbor Plan was completed and accepted by the Selectmen; 2) the Pedestrian Bridge Preliminary Feasibility Study began with 6 students from the UMO's Engineering School overseen by a Town Consultant with a deadline of June 30, 2013; 3) the Harbor Master and the Harbor Advisory Committee sponsored a grant application to the State to rebuild the Bait Pier which was awarded and planning work commenced on it for a spring construction; 4) the Selectmen approved funding for a Marsh Walk Study and hired a Consultant firm to work on it with town staff; 5) the Selectmen appointed an Alternative Municipal Facility Planning Advisory Committee that worked weekly to come up with municipal sites for a consolidated fire Substation for the High Pine and Branch stations and facility relocation sites for a new Police and Central Fire Stations. The end report was received in time for the June Ballot with the Selectmen moving on the solution found for land to support a future consolidated Fire Substation at the corner of Meetinghouse and Route 109; 6) The New Town Garage began to take shape with work on the interior during the winter. 7) The Board of Selectmen entered into a collaborative with the Wells Reserve to study Climate Change through a program at MIT and; 8) the Board of Selectmen entered into a collaborative with a Regional HUD grant called Sustain Southern Maine to look at the future potentials of Exit 19 and the triangle area from Chapel Road and Route 109 down to Route One and down Route 1 to Chapel.

The Town received notice of the harbor maintenance dredge funding through Congresses' Emergency Hurricane Sandy funds and began towards finalizing plans for a fall 2013 project.

The Board of Selectmen voted, following a public hearing, to place a Moratorium on Route One Lodging and appointed a Lodging Moratorium Advisory Committee to work over the summer for a recommendation for the fall ballot.

Spring (April –June)

Spring 2013 was cold and rainy!

The Board of Selectmen and Town Manager finalized through labor negotiations all remaining labor contracts that would end on June 30, 2014 and negotiated a second Police contract until 2017.

The Board of Selectmen ended April with a June, 2013 Town Meeting Warrant signed with several zoning amendments and funding articles.

The Pedestrian Bridge Project over the Harbor was finalized with a successful completion of the grant and a dynamic vision for connectivity between the Harbor Park and the Eastern Shore Parking lot for future planning. The Bait Pier reconstruction Project got underway and was finished in June. The Marsh Walk Feasibility Study continued along with the collaborative MIT Climate Change program and Sustain Southern Maine study project.

Planning for the summer got underway with the seasonal hires and beach services implementation. The Piping Plovers returned on schedule and began to take up residence on Wells Beach with a successful mating season. The unofficial start of summer, Memorial Day Weekend was a mixed weather bag, but the Town was crowded with visitors.



New Town Garage

Town Meeting by ballot was held on June 11th with the FY'14 Budget and all but one of the Warrant Articles passing. The Two Selectmen up for re-election and un-opposed were re-elected.

The sun came out to close June and commence the summer season.

Respectfully submitted,

Jonathan L. Carter
Town Manager

TELEPHONE NUMBERS

EMERGENCY:	FIRE & POLICE	9-1-1	
	WELLS POLICE (non-emergency) (Dispatch)		646-9354
	(Business)		646-9354
	(FAX)		646-7800
	AMBULANCE (Business)		641-8099
	FIRE (Business)		646-7912
INFORMATION:			
	Administration (Town Manager)		646-5113
	(Town Hall) (FAX)		646-2935
	Assessor's Office (Tax Assessments)		646-6081
	Automobile Registration (Excise Tax)		646-5113
	Building & Plumbing Permits		646-5187
	Chamber of Commerce		646-2451
	Emergency Management Director		646-7912
	Code Enforcement Officer		646-5188
	Dogs (Animal Control Officer)		646-9354
	Fish & Game Licenses (Town Clerk)		646-2882
	Game Warden (Regional Headquarters)	1-800-295-2435	
	Harbor Master		646-3236
	Moody Post Office		646-7125
	Public Library		646-8181
	Public Works (Road Commissioner)		646-3014
	Rachel Carson		646-9226
	Recreation Department (Rt 9A aka Branch Rd)		646-5826
	Registry of Motor Vehicles-(Kennebunk)		985-4890
School (Superintendent)			646-8331
	Sewer (Wells Sanitary District)		646-5906
	Soc Sec Administration – (110 Main St, Saco)	1-800-772-1213	
	Solid Waste Transfer Station (Willie Hill Rd)		646-8647
	Tax Collector		646-5113
	Vital Statistics (Births, Deaths, Marriages)		646-2882
	Vital Statistics (Augusta)	(207) 287-1919	
	Voter Registrations		646-2882
	Wells/Ogunquit Historical Society		646-4775
	Wells Post Office		646-2984
PUBLIC UTILITIES:			
	Central Maine Power Co. (Customer Service)	1-800-696-1000	
	K.K. & Wells Water District (Kennebunk)		985-3385
	Fair Point Communications (Customer service)	1-866-984-2001	
	Time Warner (Cable TV)	1-800-833-2253	
COUNTY:			
	Registry of Deeds (Alfred)		324-1576
	Registry of Probate (Alfred)		324-1577
	County Commissioners		324-1571
	Sheriff	1-800-492-0855	
	York County Health Association (York)		363-7634
	Visiting Nurses (York Hospital)	1-800-287-7632	

MUNICIPAL LISTING

Town Manager	Jonathan Carter
Tax Collector	Jonathan Carter
General Assistance Administrator	Jonathan Carter
Selectmen's Clerk	Jonathan Carter
Single Assessor	Tanya J. Freeman
Treasurer	Leo Ouellette/Jodie Sanborn
Road Commissioner	Terry Oliver
Town Engineer/Planner	Michael Livingston
Code Enforcement Officer	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director	Susan Soto
Chief of Police	Jo Ann Putnam
Animal Control Officer	Roberta Mescavage
Fire Chief	Daniel Moore
Emergency Management Director	Daniel Moore
Fire Inspector	Daniel Moore
E911 Addressing Officer	Keeley-Anne Lambert
Recreation Director	Tina LeBlanc
Harbor Master	Christopher Mayo
Selectmen's Recording Secretary	Cinndi Davidson
Clam Warden	Terry Baron
Library Director	Cynthia Schilling
Registrar of Voters	Elizabeth Littlefield
Town Historian	Hope Shelley
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent	Elaine Tomaszewski/ Ellen H. Schneider

ELECTED OFFICIALS

Terms: 3 years, expiring in June at the time of the Annual Town Meeting.

SELECTMEN

Christopher Chase, Vice Chairman	(2016)
Richard Clark	(2016)
Karl Ekstedt , Chairman	(2015)
Robert Foley	(2015)
Timothy Roche	(2014)

Recording Secretary, Cindi Davidson

TOWN CLERK

Jessica N. Keyes, CCM,	(2014)
------------------------	--------

TRUSTEES - COMMUNITY SCHOOL DISTRICT COMMITTEE

Terms: 3 years expire June 30

Helena Ackerson	(2016)
Cory S. Thyng	(2015)
Marc Saulnier	(2014)
Russell Fox	(2013)

TRUSTEES - WELLS SANITARY DISTRICT

Alphonse Niski	(2016)
Justin R. Bathchelder	(2016)
Ronald W. Brown	(2015)
Jason M. Talevi	(2015)
Dean C. Ramsdell, Chairman	(2014)

Dennis Thayer, Superintendent

TRUSTEE - K.K. & WELLS WATER DISTRICT

Thomas P. Oliver	(2016)
------------------	--------

TRUSTEE - WELLS PUBLIC LIBRARY

Jacqueline Boyko	(2016)
Alice Schleiderer	(2016)
Dawn Steere	(2016)
Walter H. Leffler	(2015)
Larry Hickman	(2015)
Charlotte M. Streeter	(2015)
Susanne M. McIvor	(2014)
Deborah A. Ahlman	(2014)
Amelia E. Anderson, Chairman	(2014)

BOARDS & COMMISSIONS

BOARD OF ASSESSMENT REVIEW	Term: 3 years expire in July
Don Turner	(2016)
John Brett	(2016)
Ronald Collins	(2015)
Robert C. Bohlmann, Chairman	(2014)
Corey DeWitt	(2014)

Alternates

Richard Stellman	(2015)
William Cotter	(2014)

PERSONNEL ADVISORY BOARD	Term: 3 years expire in July
Linda Collins	(2016)
Joann Beaudoin	(2015)
Sue Goodwin	(2015)
Joan Mooney, Chairman	(2014)
Marilyn (Mitzi) Baron	(2014)

VOTER REGISTRATION APPEALS BOARD	Term: 3 years expire in June (Chairman 4 years)
Robert Bohlmann, Chairman	(2014)
Jocelyn Layman, Democrat	(2015)
Robert Zitzow, Republican	(2015)

Alternates

Vincent Christinziano, Republican	(2015)
Deborah Herring, Democrat	(2015)

BUDGET COMMITTEE	Term: 3 years expire in April
Constance Bemis	(2016)
Ronald Schneider Jr.	(2015)
Luke Guerrette, Chairman	(2015)
J. Russell Markgren	(2014)
William Perry	(2014)
Ryan Liberty	(2014)
John Stevens (resigned)	(2013)

Michael Manos (resigned)	(2013)
Alternates	
Vacant	(2013)
Vacant	(2013)

PLANNING BOARD	Term: 3 years expire in December
Robert Sullivan	(2015)
Pierce Cole	(2015)
Charles Millian, Chairman	(2014)
Shawn Hubbard	(2013)
Dennis Hardy	(2013)

Alternates	
Charles Anderson Jr.	(2014)
George Raftopoulos	(2013)

Recording Secretary, Cinni Davidson

ZONING BOARD OF APPEALS	Term: 3 years expire in November
Wilber Gosbee, Chairman	(2015)
James Genereux	(2015)
Jason Heft	(2014)
Dr. Louis S. Cohen	(2014)
Robert LaVoie	(2013)

Associate Members	
John Stevens	(2015)
Vincent Christinziano	(2014)
Hiroko Lindsey	(2013)

Recording Secretary, Cinni Davidson

TOWN CONSERVATION COMMISSION	Term: 3 years expire in March
V. Owen Grumbling, Chairman	(2016)
William Spiller	(2015)
Carol Simpson	(2015)
Keith Fletcher	(2014)
Michele Stivaletta-Noble	(2014)

Alternates

Emily Stauffer	(2015)
Markus Diebolt	(2014)
Rocky Furman	(2016)

CLAM CONSERVATION COMMISSION

Term: 3 years expire in March

Maynard Bridges	(2016)
Roland Falconer	(2016)
Douglas Knox, Chairman	(2015)
Everett Leach	(2015)
Susan Pike	(2014)
Alan Gray	(2013)

HISTORICAL PRESERVATION COMMISSION

Term: 3 years expire in March

Vacant	(2015)
Vacant	(2015)
Vacant	(2015)
Vacant	(2014)
Vacant	(2014)
Vacant	(2014)
Vacant	(2013)
Vacant	(2013)
Vacant	(2013)

RECREATION COMMISSION

Term: 3 years expire in April

Holly Margeson-Gray	(2016)
Stephanie A. Corey, Chairman	(2016)
Linda Dobson	(2015)
Chris Fitch	(2015)
Cheryl Austin	(2015)
John Kreie	(2014)
Chris Marshall	(2014)

Alternates

Vacant	(2014)
Vacant	(2016)

C.A.T.V.REGULATORY COMMISSION
Reginald Bennett
Chris Chase
Town Manager acts as Advisory Member

Term: indefinite

WELLS ECONOMIC DEVELOPMENT COMMITTEE

Term: indefinite

SOLID WASTE & RECYCLING COMMITTEE

Term: indefinite

CONDO LODGING COMMITTEE

Term: indefinite

Robert Lavoie, Chairman
Luke Guerrette
Irene Crocker
Katheryn Kelly
Dave Johnson

ORDINANCE REVIEW COMMITTEE

Term: indefinite

Wilber Gosbee, Chairman
Robert Lavoie
William Spiller
Jacob Wolterbeek
Charles Anderson Jr.
Carol Simpson

Alternates

Vacant

Vacant

Vacant

PUBLIC ACCESS ADVISORY COMMITTEE

Term: indefinite

COMPREHENSIVE PLAN IMPLEMENTATION COMMITTEE

CAPITAL IMPROVEMENT COMMITTEE
Board of Selectmen
Budget Committee

HARBOR ADVISORY COMMITTEE

Term: 3 years expire in August

Kendall Crocker, Chairman	2015
Frank Parillo	2015
Phil Pickering	2015
Scott Worthing	2014
Kathryn Mooney	2014
James Shaw	2014
Robert Liston, Jr.	2013
G. William Comeau	2013
Michael Perkins	2013

ELECTION WORKERS

(R) Jessica Keyes Supervisor of Elections

Term: 2 years expire April 30th 2014

(R) Velma (Polly) Baston
(R) Valerie Brown
(R) Margaret Chigas (Volunteer)
(R) Beverly Esson
(R) Jeanne Gagne
(R) Ann Godin
(R) Dorothy (Sue) Goodwin (Volunteer)
(R) Susan Jarvis (Volunteer)
(R) June Messier
(R) Joanne Metz
(R) Marion Noble
(R) Vickie Witham
(R) Kathy Wright
(D) Marilyn (Mitzi) Baron (Volunteer)
(D) Ann Brusgulis
(D) Doris Fader
(D) Patricia Faucher (Volunteer)
(D) Lottie Fortune
(D) Evelyn Lauletta
(D) Brenda Layman
(D) Elizabeth Littlefield
(D) Michele Stivaletta Noble
(D) Arline Racine
(D) Ann Stevens
(D) Margaret Stone
(D) Gail Trust
(D) Kerri Van Schaack
(D) Gayle Weymouth

STATE LEGISLATIVE DELEGATION

STATE SENATE

(2 year term)

DISTRICT 2

Ronald Collins (Rep)
3 State House Station
Augusta, ME 04333
Tel: 207-287-1505

Term expires January 2015
Legal Add: 401 Harriseckett Rd
Wells, ME 04090
Tel: 207-985-2485
E-mail: rcollins7@maine.rr.com

Fax: 1-207-287-1527

Toll Free: 1-800-423-6900 Sessions only.

STATE HOUSE OF REPRESENTATIVES

(2 year term) DISTRICTS 147 & 149

Hon. Kathleen D. Chase
House of Representatives
2 State House Station
Augusta, ME. 04333-0002

Term expires December 3, 2014
Legal Add: 142 Branch Road **(147)**
Wells, Maine 04090
Residence: (207) 646-2118
Business: (207) 646-8795
Fax: (207) 646-6343
Cell: (207) 468-9747
kathydchase@hotmail.com

State House E-Mail:
RepKathleen.Chase@legislature.maine.gov

Hon. Paul D. McGowan
House of Representatives
2 State House Station
Augusta, ME 04333-0002

Term expires December 3, 2014
Legal Add: 41 River Road
Cape Neddick, ME 03902
Residence: (207) 351-2585 **(149)**
Fax: (207) 351-2585
psmcgow@aol.com

State House E-Mail:
RepPaul.McGowan@legislature.maine.gov

Telephone: (207) 287-1400 (voice)
(207) 287-4469 (TTY)

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900
Maine Legislative Internet Web Site- <http://www.maine.gov/legis/house>

House of Representatives



Annual Report to the Town of Wells

A Message from Senator Ron Collins

Dear Friends and Neighbors:

I would like to thank you for the opportunity to represent the Town of Wells in the Maine Senate. It has been an honor serving on your behalf to make Maine an even better place to live, work and conduct business.

The 126th Legislature adjourned its First Regular Session on July 10, 2013. The year began with a daunting task: covering an \$880 million shortfall in the state's two-year budget that was caused mainly by cost overruns in Maine's Medicaid program. We were able to bridge this gap without reversing the largest income tax cut passed in state history by the previous Legislature. These tax reductions benefitted low and moderate-income residents most, and taking them away would have represented a big step back for a state that has historically had one of the highest tax burdens in the country.

One of the Legislature's most significant achievements this session was finally paying off Maine's massive debt to its hospitals, which totaled \$484 million at the beginning of 2013. The Legislature approved a plan that allows the state to use a revenue bond to pay off the debt and use the proceeds from a renegotiated state liquor contract to pay off the bond. The debt was the result of Medicaid services provided by 39 Maine hospitals for which they were never reimbursed, dating back to 2009.

The Legislature also approved the bipartisan Omnibus Energy Bill, which addresses reducing the cost of energy in Maine, cutting back on greenhouse emissions, and making money available to insulate Maine homes. This legislation when fully implemented will increase natural gas capacity and improve connection to underserved areas of Maine, provide funding to help companies cut back on greenhouse emissions and give rebates to homeowners who switch from oil to natural gas or other more efficient heating systems, and provide funding to help homeowners improve insulation.

Again, thank you for entrusting me to represent you in Augusta. Please feel free to contact me if you ever need my assistance in navigating the state bureaucracy. I would be happy to help in any way that I can. Additionally, please let me know if you would like to receive periodic updates on legislative matters. I may be reached in Wells at 985-2485, in Augusta at 287-1505, or by e-mail at rcollins7@maine.rr.com.

Sincerely,



Ron Collins
Senate District 2



2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002

(207) 287-1440
TTY: (207) 287-4469

Kathleen D. Chase

142 Branch Road

Wells, ME 04090

Home: (207) 646-2118

E-MAIL: RepKathleen.Chase@legislature.maine.gov

February 2014

Dear Friends and Neighbors:

Olympia Snowe once said, *“What motivated me to dedicate myself to public service for nearly two-thirds of my life was the chance to produce results for those people who entrusted me to be their voice and their champion.”* As I reflect upon this quote, and as my final term as District 147’s State Representative draws to an end due to term limits, I cannot help but to relate to our former senior U.S. Senator’s sentiment. The privilege of serving you in Augusta over the past eight years has been both heartening and rewarding.

With this being an election year, politics will assuredly play a role in what gets accomplished at the capitol. Realizing that voters will be heading to the polls before we know it, I do wish to share with you that the makeup of my current constituency will differ very little as a result of reapportionment. The area of Wells that I now serve will become District 7, comprising of roughly 8,719 residents. Even so, the entire divisional landscape has changed across the State due to our shifting population. You can view maps showing the adopted alterations, along with an overview of the apportionment process, by visiting <http://www.maine.gov/sos/cec/elec/apport/apport.htm>.

As the final weeks of the 126th Legislature’s Second Regular Session tick by, there are a number of pressing matters that will require much negotiation and debate. Among them are MaineCare expansion, a daunting budget gap, human trafficking, welfare reform, and streamlining the work permit process for minors. Should you have any questions, thoughts, or concerns with respect to these subjects or any other matter to be taken up by lawmakers prior to our statutory adjournment date of April 16, please do not hesitate to contact me.

Once more, I want to thank you for the opportunity to be your voice at the State House. Although my time in the Legislature is coming to a close, I will continue to work diligently up until my final day in office, so as to ensure that a brighter, more prosperous future is on the horizon for us all.

Affectionately,

Kathleen D. Chase
State Representative

MAINE CONGRESSIONAL DELEGATION

UNITED STATES SENATORS

(6 year term)

Susan Collins (Rep)
B-40 Dirkson Senate Office Bldg.
Washington, D.C. 20510-1901
Tel: (202) 224-2523
Fax: (202) 225-2693
E-mail: Senator@collins.senate.gov

Term expires January 2014
District Off: 160 Main St.
Biddeford, ME 04005
Tel: (207) 283-1101
Fax: (207)-283-4054

Angus King Jr. (I)
188 Russell Senate Office Bldg.
Washington, D.C. 20510-1903
Tel: (202) 224-5344
Fax (202)224-1946
E-mail:

Term expires January 2019
Dist Off: 227 Main Street, Ste 2
Biddeford, ME 04005
Tel: (207) 282-4144
Fax: (207) 284-2358

REPRESENTATIVE TO CONGRESS

(2 year term)

Chellie Pingree (Dem)
1037 Longworth House Office Bldg.
Washington, D.C. 20515
Tel: (202) 225-6116
FAX: 202-225-5590
E-mail:

Term expires January 2014
District Off: 2 Portland Fish Pier, Ste 304
Portland, ME 04101
Tel: (207) 774-5019
FAX: 207-871-0720

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2623
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE
ON AGING,
RANKING MEMBER
APPROPRIATIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is a privilege to represent Maine in the U.S. Senate, and I welcome this opportunity to share some of my work from the past year.

Encouraging the creation of more jobs remains my top priority. I have developed a Seven Point Plan for Jobs in Maine, which includes proposals to spur small business investment, ensure robust workforce education and training, reduce regulatory red tape that stifles job creation, support Maine agriculture and manufacturing, and invest in the infrastructure needed to expand our economy. Traditional industries and small businesses remain the backbone of Maine's economy, and innovation will be important for future jobs as well. I have supported Maine's effort to lead the world in deepwater wind technology and was proud when the University of Maine and its private sector partners launched the first prototype this year. This emerging industry has the potential to create thousands of good jobs here in Maine.

BIW remains a major Maine employer and is critical to our national security. I have worked hard to support the Navy's request for a 10th DDG-51 and to continue construction on the DDG-1000s at the shipyard. This year's annual defense policy bill also contains more than 30 provisions to eliminate sexual assault from our military, including several provisions that I authored.

Partisan divisiveness in Washington continues to prevent us from addressing some of our nation's most serious challenges. Gridlock reached a peak in October with the federal government shutdown that pushed our country to the brink of defaulting on its financial obligations and damaged our economy. As the shutdown continued with no end in sight, I presented a proposal I believed both sides could support. Within days, I was leading a bipartisan coalition of 14 Senators that worked night and day to craft a plan to reopen government, avert default, and restart negotiations on a long-term plan to deal with our nation's unsustainable debt of more than \$17 trillion. Known as the "Common Sense Caucus," we will continue to work to develop solutions and bridge the partisan divide.

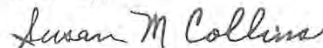
Earlier this year, across-the-board federal spending cuts known as "sequestration" took effect. These indiscriminate cuts jeopardized priorities from national security to medical research and stand in stark contrast to the thoughtful and thoroughly debated spending priorities set at town meetings throughout Maine. To bring some Maine common sense to this process, I authored bipartisan legislation to allow federal agencies to set priorities in administering the required cuts and wrote a new law to ensure that sequestration would not disrupt air travel, which plays such an important role in fueling Maine's tourism economy.

I have also enjoyed my work as the ranking member of the Senate Special Committee on Aging where, with Senator Bill Nelson of Florida, we work on issues of critical importance to Maine seniors. The committee has created a toll free hotline (1-855-303-9470) to make it easier for senior citizens to report fraud and scams and to receive assistance. I also serve as the Senate Co-Chair of the task force on Alzheimer's, a devastating disease that takes a tremendous personal and economic toll on more than five million Americans. Better treatment for Alzheimer's and ultimately finding a cure should be an urgent national priority.


Finally, I am proud to reflect our famous Maine work ethic by completing another year of service without missing a single roll call vote. I have not missed a vote since I was elected – a streak that stands at more than 5,300 in a row.

May 2014 be a good year for you, your community, and our great State of Maine.

Sincerely,



Susan M. Collins
United States Senator

 PRINTED ON RECYCLED PAPER

ANGUS S. KING, JR.
MAINE

359 DIMEEN SENATE OFFICE BUILDING
(202) 224-5344
Website: <http://www.king.senate.gov>

United States Senate
WASHINGTON, DC 20510

COMMITTEES
ARMED SERVICES
BUDGET
INTELLIGENCE
RULES AND ADMINISTRATION

March 14, 2014

Town of Wells
208 Sanford Road
Wells, Maine 04090

Dear Friends,

Since arriving to the U.S. Senate last January, I have been looking for ways to provide Mainers with improved access to federal services through the use of digital technology and on the ground outreach initiatives. Maine is a rural state and I know that traveling to our offices can present both logistical and financial challenges.

To help overcome those obstacles, I launched our signature **Your Government Your Neighborhood** outreach program in June 2013. Every other week members of my staff in Maine travel to different towns – ensuring that all 16 counties are served each month - to hold constituent office hours for local residents.

Over the past eleven months my work in Washington has been largely shaped by the four committees that I serve on: Armed Services, Intelligence, Budget, and Rules. These appointments allow me to engage on issues important to Maine and help craft legislation before it comes to the Senate floor. On the Armed Services Committee I work with my colleagues to honor our obligations to members of our armed forces both past and present, as well as ensure the continued strength, efficiency, and sustainability of our military. On the Intelligence Committee I work to effectively mitigate security threats facing our country while also establishing measures to guarantee that the privacy rights of U.S. citizens are protected. On the Budget Committee, I am working to ensure that necessary spending is tempered with fiscal responsibility, and my position on the Rules Committee allows me to push for procedural reforms that remove institutional inefficiencies and help move the country forward.

I am tremendously grateful for the opportunity to serve you and determined to keep you informed of my activities in Maine and Washington. As always, I welcome any thoughts, questions, or concerns that you may have. You can visit my website at <http://www.king.senate.gov> and provide your input there, or call our toll free in state line at **1-800-432-1599**. In addition, our local numbers are as follows: Augusta (207) 622-8292, Presque Isle (207) 764-5124, and Scarborough (207) 883-1588, and Washington D.C. (202) 224-5344.

Sincerely,



ANGUS S. KING, JR.
UNITED STATES SENATOR

AUGUSTA
4 Catharine Drive, Suite F1
Augusta, ME 04330
(207) 622-8292

PRESQUE ISLE
169 Academy Street, Suite A
Presque Isle, ME 04763
(207) 764-5124

SCARBOROUGH
363 US Route 1, Suite 1C
Scarborough, ME 04174
(207) 883-1588

© Angus S. King, Jr. 1-800-432-1599
Printed on Recycled Paper

Dear Friend,

I hope this letter finds you and your family well. It is an honor to represent you in Congress and a pleasure to update you on the work I am doing in Maine and Washington.

You are probably aware that Washington is a very challenging place to get anything done these days. The partisan climate has kept many important issues from being addressed and even led to a shutdown of the federal government. Worst of all, it has created uncertainty for Maine families and the economy. It's the last thing we need. Over the next year, I will continue pressing Congressional leaders to bring the focus back to helping people rather than advancing ideologies.

As difficult as it's been, though, there are areas where I have been able to make progress on needed policy reforms. One has been support for local food producers. For decades now, federal agriculture policy has only benefited huge farms and commodity crops, not the kind of the diverse family farms we have in Maine. It's time for that to change. With small federal changes, we can capitalize on the huge economic potential of the local food movement. I've introduced the Local Farms, Food, and Jobs Act to make some of those changes, and have been pleased to see many of these reforms gain bipartisan support.

Another issue is helping veterans who were sexually assaulted during their service. I've introduced the Ruth Moore Act—named after a Maine veteran who struggled for 23 years to get disability benefits from the Department of Veterans Affairs after she was sexually assaulted while in the military. The bill would help veterans like Ruth get the assistance they need to recover from the debilitating trauma they suffered while serving the country. The bill passed the House and now awaits consideration in the Senate.

While policy in Washington is important, so is the work my staff and I do here in Maine. My office keeps close connections to Maine communities and their leaders to make sure we're doing all we can to help them succeed. This work might include providing letters of support for federal grant applications, getting answers from federal agencies, or bringing national officials to our state to raise awareness about the good things being done here.

We also work with hundreds of constituents who have issues with federal agencies and programs. Not everyone knows that you can call your Member of Congress for this kind of thing, but it's an essential part of my responsibilities and my commitment to the people I serve. Members of my staff are experts on issues ranging from veterans benefits and IRS questions to Social Security problems and passport inquiries. They can help you navigate the process, communicate with federal agencies, and, in certain circumstances, facilitate the expediting of claims. If there is an area where you need assistance, I encourage you to call my Portland office at (207) 774-5019 or go to my website, www.pingree.house.gov.

Again, it's a privilege to serve you in Congress. Please stay in touch.



Chellie Pingree
Member of Congress



Paul R. LePage
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

February 24, 2014

Town of Wells
208 Sanford Rd
Wells, ME 04090-5534

Dear citizens of Wells:

As a state, we have taken great strides over the course of the past years.

Growing our economy, decreasing our energy costs, and improving our educational system are the priorities of my administration. Maine needs to create a pro-growth environment that encourages our businesses to create jobs. It is critical that we focus on promoting policies which support and attract new investment. To achieve this, we need to keep taxes low on our families and businesses, and find ways to increase efficiency in government while protecting our most vulnerable citizens.

We have made great progress toward these endeavors. We passed **the largest tax cut in Maine's history**. Two-thirds of Maine taxpayers will get income tax relief, and 70,000 low-income Mainers will no longer pay income tax. My goal is to continue to drive down Maine's income tax.

We are striving to also cut the cost of electricity through our spearheading of a regional effort with Massachusetts, Connecticut and Rhode Island to expand the use of hydropower in Maine. Additionally, Maine is currently one of the fastest states in natural gas expansion.

We have passed legislation that will decrease the cost of health insurance for school districts, allowing more money to be spent in the classroom. Putting students first is important to me. Education is what saved my life, and I want every child in Maine to have the same opportunity I had. With the passage of charter school legislation, hundreds of families now have options for their children.

There's still a lot to do. The recent decision by the legislature to take money from our state's rainy day fund in order to pay revenue sharing in 2015 is fiscally irresponsible. We need government decision makers to act responsibly.

Maine has a great tradition of civic involvement and citizen participation in the decision making process. Thank you for taking the time to become informed and for working with your neighbors to hold government accountable.

It is a pleasure serving as your Governor. If ever I can be of assistance to you or you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at www.maine.gov/governor.

Sincerely,

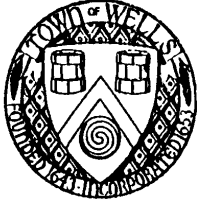
Paul R. LePage
Governor

PHONE: (207) 287-3531 (Voice)



PRINTED ON RECYCLED PAPER
TTY USERS CALL 711
www.maine.gov

FAX: (207) 287-1034



Assessors Office, Town of Wells

Tanya J. Freeman, CMA - Assessor
Keeley-Anne R. Lambert, CMA – Assistant Assessor
Adriana Lord – Assessing Clerk
Susan J. Winslow – Part-Time Assessing Clerk

REPORT FOR FISCAL YEAR JULY 1, 2012 TO JUNE 30, 2013

The taxes for the 2012-2013 fiscal year were committed and due on October 12, 2012. The tax rate was \$8.63 per thousand dollars of value, which was the same as last year with no increase. Taxpayers had 185 days from the date of commitment to question or challenge their assessments. The list of formal abatement requests included 4 condominium properties, 3 properties influenced by proximity to water and view, 3 residential properties and 1 commercial property. Six of these formal requests were denied after review. One of the properties influenced by proximity to water and view was granted a small abatement for a correction to the interior element data in our files. Two of the requests were denied due to the fact that they submitted their applications after the 185 day deadline. The commercial property appealed my denial to the Board of Assessment Review, where my decision to deny was upheld.

July to October was spent processing all of the new data and updates for the 2012-2013 tax billing period that was based on ownership and condition of property as of April 1st, 2012, which is the assessment date each year per State statute for all municipalities in Maine. The tax bills were sent out in October, and we spent the next two months dealing with questions and issues raised with regard to the new assessments.

During the winter months, we enrolled as many taxpayers as were eligible for the Homestead, Veteran and Blind Exemption Programs. May 1st was the deadline for eligible businesses to apply for the Business Equipment Tax Exemption program. Those businesses not eligible for BETE were, for the most part, eligible to file for the Business Equipment Tax Reimbursement program. During this same time, we contacted the mobile/rv parks for ownership updates of their site rentals and the local businesses for updated lists of their business equipment. From springtime to the end of June, we did our yearly property review for the next tax period, and dealt with questions and issues relating to the second installment billing.

For this period, the average assessed valuations were still higher than market value. Even though equity did exist, the range was slightly outside the statutory guidelines proscribed by the Maine Revenue Service. Therefore, we are conducting a revaluation for the 2013-2014 tax year which will result in a more realistic property value and give us updated refined cost tables for future changes and market adjustments.

During this year, Tammi Hollins moved over to the General Office as an Assistant Tax Collector. Our new Assessing Clerk is Adriana Lord. She came to us with assessing experience from the Town of South Berwick and is currently working towards her state certification as an Assessor Technician.

Please be sure to contact our office if you have any questions or concerns regarding the taxation process. There is information available regarding property valuations, street maps, tax maps, exemptions, and refund programs on the town website at www.wellstown.org under Town Departments, then click on Assessor.

Respectfully submitted,

Tanya J. Freeman, CMA
Assessor, Town of Wells

**ASSESSOR'S ANNUAL REPORT
2012-2013 Fiscal Year**

Assessments

1. County Tax	<u>\$ 1,521,816.68</u>	
2. Municipal Appropriation	<u>\$ 15,947,758.00</u>	
3. TIF financing plan amount	<u>-0-</u>	
4. School/Educational Appropriation	<u>\$ 16,065,941.00</u>	
5. Overlay (Not to exceed 5% of Net Assessment)	<u>492,161.03</u>	
6. Total Assessments		<u>\$34,027,676.71</u>

Deductions

7. State Municipal Revenue Sharing	<u>\$ 300,000.00</u>	
8. Homestead Reimbursement	<u>\$ 126,256.90</u>	
9. BETE Reimbursement	<u>\$ 33,310.16</u>	
10. Other Revenue	<u>\$7,341,194.00</u>	
11. Total Deductions		\$ 7,800,761.06
12. <u>Net Assessment for Commitment</u>		<u>\$26,226,915.66</u> (includes \$1.37 gained in rounding)

Tax Commitment
\$26,226,915.66

Taxable Valuation
\$3,039,040,053.00

Tax Rate
.00863

Supplemental Taxes
\$49,747.00

Abatements
\$20,412.23

Year	Taxable Valuation Real Estate & Personal Property	Tax Rate per thousand
2005/2006	\$2,618,123,433.00	\$ 7.89
2006/2007	\$2,730,772,815.00	\$ 7.95
2007/2008	\$2,846,015,983.00	\$ 7.95
2008-2009	\$2,902,019,055.00	\$ 8.22
2009-2010	\$2,929,174,323.00	\$ 8.33
2010-2011	\$2,976,032,721.00	\$ 8.43
2011-2012	\$3,006,525,404.00	\$ 8.63



REPORT FROM THE TOWN CLERK'S OFFICE

Another year has passed bringing with it many important changes, in terms of our town, our state and our country. One thing that remains the same is my commitment to the citizens of this community. I am grateful to the residents who continue to place their trust in me. I believe that Wells is a unique and special place filled with people that care about the community they live in. It is my great honor to represent the people of the Town of Wells.

The Town Clerk's Office included Jessica Keyes, CCM, Town Clerk and three Deputies; Brenda Layman, Liz Littlefield & Kerri Van Schaack. Each member of this office continues to pursue educational opportunities and training that benefit the daily operation of our office. Continuing to stay well-informed regarding ever-changing State laws and legislation is a formidable task, but a necessary one.

The Town Clerk's Office seeks to support our residents in all aspects of community life. We pride ourselves in our belief that if we don't have the answer readily available for you we will go to great lengths to get it for you.

The US Congress authorized a saltwater registry and gave states the option to either develop their own registry or have their citizens be subject to the federal registry. The Maine Legislature passed a saltwater registry that went into effect in January 2011. We have seen a visible increase in Saltwater Registry participants.

Another law, which has had a noticeable impact on our office, is the change in marriage laws. A bill was approved by voters by 53-47 %, on November 6, 2012 making same-sex marriage legal in our state. The law went into effect on December 29, 2012. Maine, Maryland & Washington became the first US States to legalize same-sex marriage by popular vote.

Lastly, 2012 was the year of the Presidential Election. 1,799 registered voters exercised their right to vote by absentee ballots, which were managed according to Maine State Law on Early Processing Day (November 5, 2012). 4,150 registered voters turned out at the polls on November 6, 2012. The combined total was 5,949 voters representing a 76% voter turnout.

From July 1, 2012 to June 30, 2013 the clerk's office recorded:

BIRTHS	MARRIAGES	DEATHS
54	84	77

According to the laws of the State of Maine, each owner of a dog 6 months or older, shall annually, cause such dog to be licensed in the municipal clerk's office in the town where the dog is kept. Dog licensing ensures rabies vaccination which protects the health of your pet. Citizens should also know that by licensing their dog they are directly fighting animal cruelty and abuse. Most people do not realize that a percentage of the dog license fees go directly to the Maine animal welfare program.

The Clerk's Office issues 1,730 plus dog licenses in addition to 8 kennel licenses. Applicant must provide proof that such dog has been immunized against rabies. A fee of \$11.00 shall be paid for each license issued on all dogs capable of producing young. When a spay/neuter certificate is presented the fee shall be \$6.00.

Kennel licenses are issued for a collection of dogs, kept in a single location, under one ownership, for breeding, hunting, show, training, field trials and exhibition purposes.

Dog licenses may be obtained through the mail. Simply send in the required certificates along with a check made payable to Town of Wells and self-addressed stamped envelope to the Town Clerk, 208 Sanford Road, Wells, ME 04090.

Report of dogs licensed:

MALES/FEMALES	SPAYED/NEUTERED	REPLACEMENT TAGS
167	1,554	9

The Town of Wells has an animal control ordinance. It is unlawful for any owner to permit any dog to roam or run within the limits of the town. Dogs must be leashed or under voice control at all times. Any dog found roaming at large shall be impounded at the animal shelter in West Kennebunk. Owners may reclaim their dog by paying a fine of \$30.00 to the Town of Wells and will also be responsible for any additional cost incurred at the animal shelter.

Wells has a "pooper-scooper" regulation which requires owners to remove any feces left by their dog.

All local, state and federal elections are administered and supervised by the Town Clerk. An enormous amount of work is required of the Clerk's Office in the form of elections. Significant progress has been made meeting federal and state requirements and making substantial election improvements and technological advances. Many hours are spent every year helping the state improve the overall accuracy of our statewide voter registration information. Considerable time and effort is spent in the months preceding each election preparing for the many aspects of an election. We need to ensure every eligible citizen's right and ability to vote. This includes conducting absentee voting and Election Day voting. The clerk oversees the entire process from registering a voter to the final tallies on Election Day. We use the State of Maine's voter registration program to maintain a complete voter list. Each of us knows that the accuracy of this process will help protect the integrity of voting in the State of Maine. Even though the many federal and state requirements impose some challenges, we know they will bring many major new benefits.

It is the voter's responsibility to make any name or address changes with the registrar. This can be done in the Town Clerk's Office Monday-Friday 8:00 to 5:00.

As of June 30, 2013, the Town of Wells had the following number of registered voters:

TOTAL REGISTERED VOTERS 8031

DEMOCRATS	REPUBLICANS	GREEN INDEPENDENT	UNENROLLED	INACTIVE
1,937	2,138	87	3,721	148

HOUSE DISTRICTS 147 & 149 COUNTY COMMISSIONER DISTRICT 5 SENATE DISTRICT 2

The preceding topics are just some of the highlights of what happens in the clerk's office. We are committed to superior customer service. As our community grows, the demands on our office increase and we are dedicated to meeting that challenge. Please feel free to stop by any time with any questions or concerns or just to say hi. We are grateful for the support from the many members of our community and would like to extend our deepest appreciation in allowing us to serve the citizens of Wells.

TOWN CLERK'S REPORT

Record of Receipts:

Copies	\$ 7,558.95
Burial Permits	812.00
Filings	50.00
Marriages	3,132.00
Business	10,900.00
Vitals	1,566.80
Lodging	27,560.00
Permits (Junkyard, Solid Waste)	850.00
Background Check	1,200.00
Advertisements fees	3,626.00
Liquor/Amusement	2,100.00
Dogs	8,062.00
ACO (S/N)	3,188.00
Fines	4,717.00
Sportsmen/ Rec Veh/Sales Tax/PMW	70,872.95
Agent Fee	2,717.00
Clams	5,073.00
Excise tax (Boats)	11,335.45
Kennels	256.00
Payport	324.28
Total Receipts	\$ 165,901.43

Record of Disbursements for the fiscal year 2012/2013:

STATE TREASURER

Inland Fish & Wildlife	\$70,872.95
Animal Welfare	6,572.00
Vital Records	1,566.80

LEGAL ADS

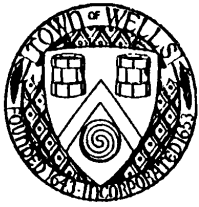
Liquor/Shellfish	3,626.00
------------------	----------

TOWN of WELLS

A C O Account	7,889.00
Town Treasurer	58,966.23
Boat Excise	11,335.45
Shellfish Licenses	5,073.00
Total Disbursements	\$ 165,901.43

Respectfully submitted,

Jessica N. Keyes, CCM



***Town of Wells, Maine
Code Enforcement Office***

JODINE A. ADAMS, CODE ENFORCEMENT OFFICER

P.O. Box 398, Wells, Maine 04090

BARBARA G. GAGNON, CODE ENFORCEMENT OFFICER

Voice: (207) 646-5187

DAVID A. JOHNSON, CODE ENFORCEMENT OFFICER

Fax: (207) 646-2935

Citizens of Wells,

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections and counter service to customers makes up a large part of the services the Code Office offers.

Below is the fiscal year end statistics for July 1, 2012 to June 30, 2013:

Permits Issued

New Single Family dwellings: 162
Single Family addition, alterations & other: 337
New Commercial: 63
Commercial addition, alterations & other: 134
Flood: 17
Demolition: 36
Internal Plumbing: 254
Subsurface Plumbing: 38

Total permits issued: 1,048

Total estimated cost of construction: \$40,646,372.95

Inspections: 3,264
Complaints: 124
Stop Work Orders: 22

Respectfully submitted,

Jodine L. Adams
Code Enforcement Officer

Wells Fire Department



1563B Post Road
Wells, Maine 04090

Office (207) 646-7912
FAX (207) 645-0597
TDD (207) 646-7892

Daniel M. Moore
Fire Chief

Friends and families of the Town of Wells,

How is it going? I hope you have all had a good past year and that you and your families were safe. In our past reports, we have highlighted what the emergency responders under the fire department have been doing from helping residents with smoke detector installations, to helping people getting from their homes to the vehicles, to vast amounts of emergencies that we encounter each year.

In April of 2013 we recognized Tom Signoretti as our Firefighter of the year. Tom was on our call force and is now part of our fulltime staff for the last year and half. Tom has been a supporter of our new members, someone who people go to for advice on the vehicles and firefighting techniques.

Captain Jeff Nawfel was recognized as our Officer of the year. Captain Nawfel's leadership with our improvement of EMS, training and shift support has earned him a reputation with the members as someone that can be counted on in many types of situations. Jeff will be taking his Fire Officer Certification in January of 2014.

Each year we recognize our folks who attain their certifications for firefighter and ems. Guy Boulay received his Firefighter I level. Jordan Bridges and Travis Nason received their Firefighter I/II certification. James Lamie received his national certification as an EMT. And Captain Jeff Nawfel received his instructor I/II Maine State Certification.

Many of our members attend weekend classes throughout the year as well as continue their monthly department training, work nights and activities. The role of the volunteer firefighter has changed so much in the last ten years, that our community and state are seeing a problem of recruiting and retaining enough people. If you or someone you know wants to help us which in turn helps your neighbors, please contact us at the Fire Department. We would love to have you on board as a member.



Firefighter Ice Rescue Training in the Merriland River

There have been many conversations and discussions about how services can be improved to our community. Some of those range from regionalization, to consolidation or elimination. As our future approaches us, we are ready to take part in any plan that can improve those services that you are expecting as tax payers. Part of those discussions will always be what level of service do you expect and desire from the emergency responders in Wells. And, what will the cost be to provide those services. We always have said that you the customer decide through your elected officials and voting of what direction you feel we should travel towards. It would be very helpful if any resident has ideas or suggestions to get in touch with us and see if in fact we could provide a better service to all of you.

The past year we surveyed all of our customers who needed service from the Fire Department. We received a 48.7% return from our surveys. Over 90% of those surveyed and who return it to us were very happy with our exceptional service. We have in fact begun to look into some suggestions that were provided by you to see if we can enhance our department. On behalf of the department thank you for taking the time to respond to us.

Our call volume this year:

Building fire	18
Cooking fire, confined to container	6
Chimney or flue fire, confined to chimney or flue	7
Passenger vehicle fire	7
Fire in a motor home / camper	1
Vehicle accident causing a vehicle fire	1
Road freight or transport vehicle fire	1
Natural vegetation fire, other	1
Forest, woods or wild land fire	3
Tree on fire	2
Brush or brush-and-grass mixture fire	4
Bark mulch fire	2
Construction or demolition landfill fire	1
Special outside fire, other	2
Railroad tie fire	1
Outside equipment fire	2
Lightning strike (no fire)	1

Hazardous condition (no fire)	68
Overpressure rupture, explosion, overheat	1
Service call	109
Good intent call	72
False alarm & false call	140
Citizen complaints	1
Flood assessment	1
Surf water / watercraft related incidents	1
Emergency Medical Service assistance	453
Motor vehicle incidents	77
Total Incidents	983

Lifeguard Report

Wells lifeguards serve to insure the safety of thousands of visitors that come to Wells Beach, Crescent Beach, and Drakes Island every summer. From the beginning of June, lifeguards can be found patrolling the beaches on weekends. Our leadership positions were Captain Jack Voishnis, Lieutenant Gordon Merrick, and Sergeant Andrew Pompeo.

The lifeguard season formally begins at the end of June with two weeks of training and classes. The lifeguards begin guarding the beach, daily, on July 1. The lifeguard season lasts until Labor Day which is the last day the lifeguards are active on the beach. A lifeguard's work day begins at 8:30am with a daily workout directed by the lifeguard leadership that lasts until 9:30am. The guards then have time to shower, get their equipment together and be on the beach from 10:00am to 5:00pm.

The requirements to be a Wells lifeguard include completion and certificate of a credited lifeguard training program, such as the training provided by Red Cross. All applicants must have a current CPR card. Providing they have the required certifications, they then attend tryouts hosted by the Wells Lifeguard Captains in which a 500 yard swim must be completed in less than 10 minutes and a 2 mile run must be completed in less than 18 minutes, for both men and women. Also, the candidate must retrieve a rescue mannequin from the bottom of the pool and swim with it a distance of 15 yards. Based on the results, it is determined whether or not each candidate is physically capable for the job.

The in-service training that the lifeguards go through includes intensive ocean rescue training by Joe Mokry from Ocean Rescue Systems International. Additional water rescue training is provided by the lifeguard leadership during the two weeks of training and throughout the entire season. The guards are also trained by Maine Healthy Beaches to participate in beach water testing, the Maine Audubon Society to recognize and protect the endangered Piping Plover that nests on the beach, Lynda Doughty from the Department of Marine Resources for training on seal stranding and Wells Emergency Medical Services to ensure that the lifeguards know how to assist EMS in any way throughout the season. All additional training such as radio communication, demeanor while on duty, stand rotations, the general emergency action plan, dealing with missing persons, the shark plan, completing incident reports, etc. is provided by the lifeguard leadership. There has been some discussion in the recent past as to whether the lifeguards are a necessary

service on the beaches of Wells. I would like to hear from many of you if you have any comments or ideas. As you know, the beaches attract tourist to our town. That attraction translates to folks using the hotels, restaurants, stores and fast food places. However we are facing issues with the economy and should we see more problems with our revenue sources there will be tough decisions that will have to be made in the future.

Summary of incidents for the 2013 lifeguard season:

- 31 medical rescues in which 8 required additional EMS attention
- 12 water rescues in which 2 required additional EMS attention
- 8 missing person incidents
- 1 incident involving dogs
- 4 incidents involving wild animals
- 2 incidents involving Wells Police Department

Medical Rescues

Most of the first-aid provided by Wells Lifeguards is due to the many rocks found along Crescent Beach, Wells Beach, and Drakes Island Beach. There continues to be a problem area of injuries that comes inherently with the rock Jetty. The Rock Jetty offers an excellent vantage point for fishing, and offers a scenic view of the beach, but has many obstacles that come with the fact that it is a man-made structure in the ocean environment. There were a total of 31 medical rescues during the 2013 season, 8 of which required further medical attention via Wells EMS. First-aid provided by Wells lifeguards ranged from controlling minor bleeding to keeping a severely injured individual comfortable until WEMS can arrive. Wells lifeguards often times aid Wells EMS in rescue calls by controlling the scene before EMS arrives and continually providing aid throughout the rescue. However, as shown by the volume of medical calls and the small number of times Wells EMS was needed, the lifeguards are able deal effectively with most situations. Lifeguards are properly prepared to deal with medical rescues that occur on Wells Beach and are able to immediately treat common and life threatening injuries.

Water Rescues

The 12 water rescues that Wells lifeguards responded to involved the use of rescue cans and rescue boards. Rescues were made due to rip currents that form from sandbars, capsized kayaks, weak swimmers, and patrons falling from floats in the breaking waves. Any rescues that involve anyone under 18 calls for a checking of lung sounds, which can either, be administered by a Lifeguard with EMT certifications, or WEMS. The major cause for rescues are the rip currents along Wells Beach that can form spontaneously; there is also a constant rip current that weakens and strengthens based on tidal stage on the south side of the jetty that extends from Eastern Shore parking lot. There is an extremely powerful cross current that runs north on the beach and eventually pulls it's victims into a powerful rip current that runs perpendicular, away from shore between public ways 1 and 2. The main problem areas in terms of rip currents is constantly changing on Wells Beach, with the previous 3 years being an extremely active area in front of Main Stand, this was not the case this summer. The busiest area was by far the portion of the

beach between the jetty and public way 8. There were many spontaneous forming rips and an intense increase in the strength of the permanent jetty rip. The areas with the least amount of action this year were the stands located on Crescent Beach, with constant very low surf and no beach at high tide there is little risk here.

Missing Persons

During the 2013 season, Wells lifeguards responded to a total of 8 missing persons reported to the squad on the beach. Not only do the lifeguards search for missing children, but in many cases missing adults as well. There are 10 lifeguard stands found in Wells; 2 on Drakes Island, 6 on Wells Beach and 2 on Crescent Beach. When lifeguards are notified of a missing person, rotations are initiated by all double stands, with all single stands instructed to take out binoculars and while maintaining their duties of watching the patrons in the water to also search for the missing individual on the beach. The squad has an excellent record of finding the missing persons very rapidly with this technique, as it gives very high coverage of the beach.

Dog Policy

The policy for dogs on the beach that is upheld by the Town of Wells must constantly be enforced. Due to the endangered species of bird, the Piping Plover, which nests in the sand dunes found on Wells Beach, the Maine Audubon Society allows the beach to be shared between the birds and patrons as long as rules are enforced. According to this law, dogs are not allowed on the beach between 8:00am and 6:00pm from June 16 to September 15. Within this time frame, lifeguards are actively patrolling the beach. With the Wells Police Department having only a few reserve officers on duty, the majority of time the lifeguards are required to enforce and uphold this law.

Wild Animals

Wells lifeguards responded to a total of 4 wild animal incidents on the beach during the 2013 season. The wild animals ranged from marine animals, such as seals and fish, to different species of birds. Of the 4 incidents that occurred, one of them required Wells Animal Control Officer and one required the Maine Marine Mammals of Maine. The incident that required the Department of Marine Resources occurred when a seal washed onto the beach that was deceased. Wells saw an unusually high volume of these cases in 2009, but it has remained relatively quiet the past 4 years. The case that called for the Animal Control officer involved young patrons throwing rocks at seagulls.

Wells Police

Wells lifeguards actively work alongside the Wells Police Department all throughout the season. Reserve police officers patrol the beach areas on bikes during the same hours the lifeguards are actively on the beach. Many issues, such as injured animals, become a team effort between the lifeguards and the officers. Other than the wild animals, Wells lifeguards worked alongside the Wells Police Department twice in the 2013 season, and hope to become a more effective partnership in the future.

Emergency Management:

Emergency Management began working on a Citizens Guide for emergency preparedness and updating our plans to handle the storms, events and strange occurrences. Barbara Wood has been a big help to us with her time and dedication to making Wells a more prepared community. We are always looking for help and assistance. We are in need of volunteers during disasters. Please consider joining our team.

Respectfully submitted,

Daniel M. Moore

Fire Chief, EMA/Lifeguard Director and Healthy Beach Coordinator

GENERAL OFFICE/TREASURER

During fiscal year 2013 the department saw multiple staffing changes. Assistant Tax Collectors Charlene Surprenant and Karen Broughan both left the Town after 5 and 6 years respectively of service with the department at the end of fiscal year 2012 to pursue different career paths. Diana Knight was welcomed into the department at the end of July, 2012. Diana brought many years of municipal experience from the Town of Alfred to smoothly transition into her role as Assistant Tax Collector. Laurie Lord was welcomed into the department as the part-time Assistant Tax Collector/General Assistance Clerk in August of 2012 bringing with her a vast knowledge of general assistance procedures and policies. Jodie Sanborn transitioned from Accountant to Treasurer to replace the retiring Treasurer, Leo Ouellette in December. Leo was a member of the department for 9 years and Treasurer for 7 years. Casey Welch smoothly moved from Assistant Tax Collector to Accountant in February of 2013. Tammi Hollins was a welcomed addition to the General Office Staff as she transitioned from Assessing Clerk to Assistant Tax Collector in February of 2013.

Despite all the staffing changes, fiscal year 2013 was a year of financial consistency for the Town. Property tax collections remained good at a collection rate of 95.2%, and excise taxes paid were 6.5% over budgeted amounts. The property tax collection was down slightly by .5% compared to fiscal year 2012 while excise taxes paid were up 3.7% from fiscal year 2012.

The office consists of a staff of six full-time employees and one part-time employee. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll, accounts payable and general assistance are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: www.wellstown.org. Once there, go to Online Services, select Vehicle Registration, click on the Rapid Renewal Icon and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also pay your current tax bills online by going to the Town's website: www.wellstown.org. Once there, go to Online Services, select Pay Your Taxes. At that point you can choose to create an online account or do a one-time payment.

To avoid long lines at the Town Hall during the early summer months, seasonal beach stickers are available after May 1st each year. Taxpayers are strongly encouraged to submit their requests by mail. Seasonal beach stickers are effective from the Friday of Memorial Day weekend through Columbus Day.

The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Treasurer's Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 15,537 property tax bills and collected \$26.1 million in real estate tax revenue. Forty-three percent of tax payments are processed by the department staff while Lockbox assists in processing the remaining fifty-seven percent of tax payments. The staff processed 338 real estate tax liens, 6,913 accounts payable vouchers and 7,259 payroll transactions. Staff also processed 12, 936 motor vehicle transactions which amounted to excise tax collections of \$1.949 million and State of Maine collections of \$866,901 for the fiscal year.

The staff accounted for \$397,704 in revenue from the beaches this year. The Pay & Display Meters contributed \$249,166 toward the total revenue. Department staff issued 4,897 seasonal parking stickers for the year.

The department successfully performed the General Assistance Administration for the Town by spending \$33,275 to assist 127 families consisting of 222 individuals with general assistance for the year. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2013 staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors.

We encourage you to review the Town's audited financial statements for fiscal year 2013 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the General Office/Treasurer's Staff,

Jodie L. Sanborn, Treasurer

Casey Welch, Accountant

Dori Randall, Deputy Treasurer

Deb Coady, Deputy Tax Collector

Tammi Hollins, Assistant Tax Collector/Accounts Payable

Diana Knight, Assistant Tax Collector/Assistant Motor Vehicle Agent

Laurie Lord, Part-Time Assistant Tax Collector/General Assistance Clerk

WELLS HARBOR MASTER

2013 was an eventful year in Wells Harbor. The year started with Wells being awarded a Small Harbor Improvement Program (SHIP) grant to rehab a failing section of the main Harbor pier. The project was completed in the spring and was immediately put to use by the commercial boats as a staging area for lobster traps and gear.

Weather was up and down over the course of the year, with Hurricane Sandy and Winter Storm Nemo being the biggest storms. While harbor infrastructure weathered both storms well, the harbor itself saw increasing levels of sand and shoaling. Immediately after Hurricane Sandy, I asked the Army Corp of Engineers to do a conditional survey of the harbor to assess what I perceived to be measurable impacts from Super Storm Sandy. The Army Corp of Engineers concurred and through the Sandy Relief Bill passed by Congress, Wells Harbor received 3.5 million dollars in relief money for dredging and will be fully dredged for the 2014 boating season.

Even with the condition of the harbor being tough to navigate, transient boaters took advantage of the nightly mooring rentals and we saw strong numbers throughout the season. This will help bolster revenues lost due to moorings and slips that became non-viable from the influx of sand.

Once again my Assistant and I were kept busy rendering assistance to boaters in distress, with numbers holding steady at last year's rate. We also rendered assistance to the Maine Marine Patrol and the US Coast Guard in the search for a missing fisherman from Perkin's Cove, Ogunquit, and tended to other marine casualties including vessels aground, persons in the water, and breakdowns. These calls were responded to with greater confidence this year due to the new Evinrude outboard motor fitted to the Harbormaster's boat this year. At the time I am writing this we have over 300 hours of run time on the motor with zero issues and we are seeing markedly better fuel economy as well as power needed during towing and mooring work.

In closing, a word of thanks goes out to all the boaters in Wells who have shown flexibility and patience in dealing with the degraded state of the harbor forcing them to work around tides and changing their fishing habits. As always if anyone has any questions about the harbor or the upcoming season, I am reachable via phone at- 1 (207) 646-3236 or email- cmayo@wellstown.org.

Respectfully submitted,

Christopher H. Mayo
Town of Wells Harbormaster

HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support and consultative services in the recruitment, selection, hiring, and retention of Town employees. The Department provides ongoing information, assistance and compliance guidelines on issues involving Local, State, and Federal employment laws and/or regulations. Human Resources services additionally include: training, compensation, and risk management programs, along with benefit programs implementation and administration and assistance with employee/labor relations.

Susan Soto became the new Town of Wells Human Resources Director in March, 2012. Her background includes broad HR leadership experience in the private as well as non-profit sectors.

The Human Resources Department is accountable for assisting department leaders in meeting their short and long term employment needs. This past year has seen replacement hiring activity in the General Office with some internal promotions and replacement hiring activity in the Assessor's office and Police and Fire Departments. Additionally, the Human Resources Department assisted the General Office, Recreation, Fire and Police Departments with normal seasonal staffing increases to bring on seasonal employees.

Some of the additional activities in which the Human Resources Department was involved during this fiscal year include:

- Rolled-out a cost-effective health insurance plan option, the PPO-500 plan through MMA, with HRA benefit program, in order to retain a high quality, secure health plan for eligible staff and their families as well as at the same time improve overall cost effectiveness and value.
- Facilitated the initiation and update of the Town's pay classification and job description updates for the Town's non-affiliated employees, with support from the Personnel Advisory Committee and working with an external wage consultant, who also conducted a needed survey update on pay and benefits for benchmark non-union positions within surrounding peer communities.
- Introduced optional, employee-paid Dental, Vision and Supplemental life insurance benefit programs to provide for employees' greater access to core benefits.
- Continued to productively interact with the Maine Municipal Association Loss Control Specialists in analyzing work related injuries, accidents, and lost time records. Worked with other staff at the MMA, as well as with internal town staff, to promptly file and monitor Workers' Compensation cases to insure that they were accurately administered, and to provide training for staff on appropriate ergonomic workstation analysis and setup.

- Met with new employees to provide a comprehensive orientation and to review town policies and fully explain and implement applicable elements of the employee benefits package.
- Continued to meet regularly with a group of Southern and Central Maine municipal and county Human Resource professionals to discuss areas of mutual interest, and to share and exchange experiences and best business practices.
- Worked with the Town's active Safety & Wellness Committee on final stages of the Tobacco use policy update which was implemented.
- Provided continuing educational opportunity to employees regarding their ICMA 457 Plans.
- Worked with the town's Employee Assistance Program providers, to offer training/educational opportunities, facilitate and assist with ongoing primary counseling efforts and advertise program availability.

The Human Resources Department is committed to creating and sustaining a positive and productive work experience for all employees associated with the Town. To that end, the Department provides guidance and information to employees and supervisors regarding employee relations matters including performance management, progressive corrective actions, grievance and dispute resolution procedures, and other employee relations areas.

Looking ahead, the Human Resources Department will continue to partner with the Board of Selectmen, the Personnel Advisory Committee, the Town Manager, Department Heads, Supervisors, and employee representatives to strive to create and sustain an effective, efficient, and enjoyable workplace that encourages all parties to work collaboratively to provide the Town with the exceptional delivery of public services that it deserves.

Respectfully submitted,

Susan Soto
Human Resources Director

PLANNING DEPARTMENT

The Wells Planning Department during the period of July 1, 2012 to June 30, 2013 experienced a myriad of changes and activity.

The Staff

Shannon L. M. Belanger continues to hold the Town of Wells Planning Assistant position.

Michael G. Livingston, P.E. continues to hold the Town of Wells Engineer/Planner position.

The Work

The Planning Office continues to provide staffing for the Wells Planning Board, Ordinance Review Committee and Staff Review Committee. The Planning Office also works for and participates in committees and on projects at the direction of the Board of Selectmen and Town Manager.

Subdivisions

The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. Application revenue increased from \$10,614 in the previous year to \$25,603. The following subdivision applications were approved during July 1, 2012 to June 30, 2013:

Opechee Pope located near Mile Road and Route One intersection amendment to alter lot lines; Julian Huxley located off of Littlefield Road to revise Homeowner's Association Documents and access to an abutting lot; Old Marsh Golf Course located off of Littlefield Road to convert 21 duplex units to 42 single family units, add a mail house and timelines to Clubhouse Road construction; Elsie Elizabeth Estates off of Lindsay Road for 8 new lots/dwelling units (Preliminary & Final approval granted); Compass Pointe off of Route One near the Ogunquit line for 4 new dwelling units and 24 hotel lodging units; Heron Landing off of Gateway Drive and Willow Way for 56 new dwelling units with roadway and infrastructure (Preliminary & Final approval granted); Windward Pointe located off of Gateway Drive to extend Willow Way; Labonte Subdivision located off of Branch Road for 2 new dwelling units; Eaton Woods Terrace located off of Stephen Eaton Lane to revise stormwater for 7 dwelling unit subdivision; Redcoat Lane II Subdivision located off of Redcoat Lane for 2 new lots/3dwelling units; River's Edge Subdivision located off of Bragdon Road to revise a condition of approval note; Tidewater Landing located off of Route One near Upper Landing Road for 17 new lots/dwelling units with roadway and infrastructure (Preliminary approval granted); The Landings Subdivision located off of Route One near Burnt Mill Road for 7 new dwelling units with (Preliminary & Final approval granted); Squire's Glenn located off of Furbish Road to revise unit 9's porch; Evergreen Acres located off of Sanford Road to revise lot 17-5 for a 50' wide ROW; and Evergreen Residences off of Evergreen Drive for 7 new dwelling units with infrastructure (Preliminary approval granted).

Site Plans

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2012 to June 30, 2013 include the following applications which received approval by the Wells Planning Board, Staff Review Committee or Code Enforcement Officer:

Richard Moody & Sons for 10,000 SF Contractor Business and 1,200 Office business use off of Route One; Barefoot Cottages to increase from 42 hotel units to 62 hotel units located off of Route One; Seaglass Village to reduce from 29 hotel units to 28 hotel units located off of Route One and Old County Road; Morse Hardware & Lumber for a 3,302 SF retail business addition located off of Route One; Seagull Condominiums to increase from 14 hotel units to 20 hotel units and reduce housekeeping cottage units from 53 to 47 located off of Route One; Willie Hill Contractor Sites to construct a new 7,200 SF Business Contractor building off of Willie Hill Road; Johnson American Museum to construct a 400 SF and 1,274 SF addition to the museum use located off of Route One; Mike's Clam Shack to build a new Fish Market, expand parking, add the Garrison House to the lot, and relocate 3 DU to additional land acquired and merged with this lot off of Route One; Pike Fenderson Pit to re-establish mineral extraction use off of Bald Hill Road; Mike's Clam Shack to revise the Fish Market entry and fire lane located off of Route One; Summerscape Cottages to reduce from 74 seasonal cottages to 70 located off of College Drive; Morrison Developmental & Educational Center 6,205 SF school located off of Route One; Pine Needle Performance for a 1,200 SF Business Service addition located off of High Pine Loop Road; Alfredo's Pizza for 24 outdoor seats and boundary changes located off of Sanford Road and Route One; Ocean View Cottages & Campground to show existing site conditions and changes made since last site plan approval located off of Harbor Road; McDonalds for a new dual lane ordering reconfiguration and parking changes located off of Route One; Roots & Wings for a 480 SF Daycare/Nursery School & 320 SF Office/kitchen off of Burnt Mill and Route One; Little Voices Language & Learning Center and Brilliant Bloomers Nursery School for 1,290 SF Daycare/Nursery School & 300 SF Office off of Burnt Mill & Route One; Garrison Suites to remove the Garrison House, reconfigure the entry and parking area, and reduce hotel units from 36 to 34 located off of Route One; Anthony Catalano for a 3,230 SF Business Retail use with a 198 SF addition located off of Coles Hill Road and Route One; New Cingular Wireless for approval of an ice canopy located off of Coles Hill Road; Jake's Seafood to remove the wheelchair ramp and reconstruct a platform and enclose building entrance located off of Route One; Swamp John Wood Workers to change from Fast-Food Restaurant to Retail Business located off of Route One; Coastal Contractor's Inc. Electrical for 2,340 SF Contractor use and 3,800 SF new building for Contractor use located off of Sanford Road; Whitney Galleries for a 2,770 SF retail business located off of Route One; Scoop Deck for a 312 SF building addition and 60 SF deck addition and parking changes located off of Route One and Eldridge Road; Harbor Park Plan for a 128 SF shed addition located off of Harbor Road; Richard Moody & Sons for 7,120 SF retail building and a new 3,600 SF Business Contractor building located off of Route One; Fire & Brew for a 540 SF Business Wholesale/Retail use located off of Mile Road; Merriland Farm Golf Course to show new 17.359 acreage and house and deck additions located off of Coles Hill Road; and Merriland Farm Driving Range to show new 6.411 acreage and 6 T's located off of Coles Hill Road.

Ordinances

The Planning Office, at the direction of the Board of Selectmen, worked on various changes to Wells Ordinances. These Ordinances involved input from the public, Town staff, the Ordinance Review Committee, Planning Board, and Board of Selectmen.

The Ordinance proposals that passed at the November 6, 2012 Town Meeting included: Charter Amendment to section 2.13 regarding when an ordinance goes into effect; Chapter 145 (Land Use) Amendments to eliminate Chapter 174 reference in section 58; to revise section G to require site plan approval for amendments; to add section J to limit the Planning Boards ability to approve site plans when an applicant, owner or developer is in default of a previously approved site plan; and to revise sections 63 & 67 to eliminate the appeal of violation notices to the Zoning Board of Appeals. An amendment to the

Town of Wells Official Zone Map was also approved to change the zoning district of the Bayview Terrace properties from General Business to Residential A.

The Ordinance proposals that passed at the June 11, 2013 Town Meeting included: Chapter 202 (Subdivision of Land) revisions to modify Open Space Requirements; Chapter 145 (Land Use) to add "Recreation, Medium Intensity Commercial as a permitted use within the Rural, Light Industrial, General Business, and Residential Commercial Districts; and Chapter 145 (Land Use) to modify the definition of "Recreation, low-intensity commercial" to include indoor target ranges.

In late May 2013 the Town established the Wells Lodging Facilities Advisory Committee which consisted of Town Staff, Board of Selectmen, Zoning Board of Appeals members, Planning Board members, and members of the public to begin work on making recommendations to change Chapter 145 (Land Use) regarding Lodging Facilities performance standards, related definitions, and zoning district permitted uses; more specifically pertaining to hotel/motel units, seasonal cottage units, housekeeping cottage units, and bed-and-breakfast/small inn uses.

Engineering Projects

Mike Livingston PE, the Town Engineer continues to work on municipal projects at the request of the Board of Selectmen and Town Manager regarding improvements to the Walter Marsh Recreation Facility and installation of a new fire pond with dry hydrant; Town Facility conceptual plans for new building layouts and locations for the Town Hall, Police Department and Fire Department. Mike also worked with the Town Facility Planning Committee. Mike has worked on various land surveys, easements and DEP resolutions on behalf of the Town.

Mike Livingston, PE continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, FEMA and dune permit inspections, and roadway inspections. The Planning Office has also reviewed as-built plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

Other Projects

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

The Planning Office continues to work with the Code Enforcement Office to inspect and issue reports on all Lodging Facilities in the Town of Wells including seasonal cottage facilities, housekeeping cottage facilities, hotel/motel facilities, and Bed and Breakfasts for compliance with lodging license and office requirements, length of stay restrictions, density, parking and lot coverage.

GIS Mapping continues to grow in use and application for the Planning Office and Code Enforcement Offices to the credit of a consultant the Code Enforcement Office contacted. ArcGIS will be used by both offices as an internal tool to better review and inspect properties.

The Town through their participation with Southern Maine Regional Planning purchased 2012 aerial photography which is a significant tool for the Planning Office. The 2012 aerial images will be available on the Town WebGIS tool in early 2014 and will offer another layer for the Planning Office and web users to

use on WebGIS via Woodard & Curran. Currently WebGIS has 2003 and 2007 aerial images of the Town of Wells. These images are useful in tracking development and recording a snap shot of development over the years.

The Involvement

The Planning Office continues to stay involved with various boards and committees throughout the state as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced. The Planning Office continues to be a part of the Route One Corridor Commission, Southern Maine Regional Planning Office Executive Committee, Town of Wells Technology Committee, the Wells Reserve, Central York County Steering Committee, and Sustain Southern Maine initiatives. The Planning Office also participates in meetings regarding MDOT road improvements for Route One and Route 109.

Respectfully submitted,

Mike Livingston, P.E.
Town Engineer/Planner



Wells Police Department

“Impartiality, Integrity, Courage”

2013 Annual Report

I would like to begin by thanking all the men and women who work for the Wells Police Department, even though we often have a very difficult and strenuous job, they make Wells PD a great place to work.

We had another busy year making 214 physical arrests, stopping 7,079 motor vehicles which included 69 arrests for Operating Under the Influence, completing 495 arrest reports and covering 818 reported motor vehicle accidents.

During this past year we had two employees reach their 30 year anniversary with the Wells Police Department, on March 17, 2013, Lt. Ruth Farnsworth and on March 24, 2013, Ptl. Mark Rogers. I would like to thank both of them for their dedicated service to the Town of Wells. Both officers were recognized at the annual department meeting/training held in June. The recipient of the 2012 Employee of the Year award was Sgt. Tigg Frieih for her tireless dedication to the Department.

After over 15 years here at Wells PD, Animal Control Officer Roberta “Bobbi” Mescavage retired on June 29th. We will miss Bobbi’s smile and laughter here and will always remember her for her passion for helping every animal no matter how big or small.

After a three month search I would like to welcome Jacqueline LaLiberte as the new Animal Control Officer. She graduated from John F. Kennedy High School in Waterbury, CT and earned a Bachelor of Science Degree from the University of New England in May of 2013 with a major in Animal Behavior. Jackie will be busy as we handled 1,239 animal calls in 2013.

Two new officers joined the team here at Wells PD during the year; Officer Kevin Schoff, who will be starting his 18 weeks of training at the Maine Criminal Justice Academy in January of 2014 and William Jepson who graduated from the Maine Criminal Justice Academy on December 20, 2013.

Our dispatchers continue to be busy handling all the phones and radio traffic for both Wells and Ogunquit Police, Fire and Ambulance services. I also want to remind you that we offer a program called the “Good Morning Program” where residents that meet certain requirements call in each morning and speak with a dispatcher to make sure they are okay. If they don’t call in by the prescribed time we either call them or send an officer over to check on them to make sure

they are alright. If you have a loved one in town that you think would benefit from this program please call Officer Eric Roubo to inquire about the program.

Our K-9 program received a grant for up to \$5,000 from the New Hampshire Working Dog Foundation for the purchase of a new K-9 to replace the soon to be retiring K-9 Elli. Finally, a suitable dog was found at the Burke Canine Academy in New Brunswick Canada and in July, K-9 Jagger, a 10 month old red sable German Shepard, joined the Wells Police Department. Jagger will be partnered with Sgt. Kevin Chabot.

Congratulations to Sgt. Chabot and K-9 Elli for winning the overall competition at the "Police Dog-1 Trials" held in Portsmouth this year. This competition tests the dog and handler's abilities in apprehension, agility and obedience.



Sgt. Chabot and K-9 Jagger

On May 24th our two K-9 teams along with other teams from Kittery PD, Carroll County, NH Sheriff's Office, Rochester PD and Portsmouth PD assisted the Wells High School staff in conducting the first ever drug search with dogs at Wells High School. The entire school was searched in less than an hour so we could keep the interruption to the students to a minimum.



On May 17th, Sgt. Adam Shaw and K-9 Proxy assisted the New Hampshire "Make-A-Wish Foundation", by helping them make a young girl's wish to be a "Special Agent" for a day come true. Sgt. Shaw and K-9 Proxy conducted a drug search with the help of the young girl who rewarded K-9 Proxy with her favorite toy after she found some hidden drugs.

Sgt. Shaw and K-9 Proxy helping make a wish come true

The department received \$2,083.00 from the 2013 Byrne JAG Grant. This money was put towards the purchase of a NOPTIC spotlight mounted thermal imager. This device may be used in many different scenarios: search and rescue operations, criminal apprehension, drug interdiction and hidden compartment detection and pin-pointing the location of active shooters to name a few.

Another grant that the department was successful in applying for and receiving was the 2013 Homeland Security Port Grant. The department was awarded \$19,592.00 to enhance the camera system at the harbor. This project will include upgrading two existing cameras, adding a camera to the Eastern Shore parking lot and enable us to purchase a new server and hookup for the harbormasters building.

In 2013 the department received two grants from the Bureau of Highway Safety: the first was the High Visibility Impaired Driving Enforcement Program, "Drive Sober, Maine!" The goal of this program is to increase effective enforcement of traffic-safety related laws and impaired driving incidences as well as impaired driving-related injuries, crashes and fatalities. The \$5,000.00 award will be used for dedicated overtime details focused on preventing impaired driving through roadblocks and/or special patrols.

The second award from the Bureau of Highway Safety was \$1,990.00 to put towards the purchase of 2-Stalker Dual Radar units. These units will replace some of our aging radar units.

In January of 2013 the Wells Police Department held their first "Explorer Pilot Program". Area students were invited to take part in an eight week training program which highlighted several different areas of law enforcement along with providing real world experiences and developing other critical skills necessary for success in college and a career including: Leadership Development, Character Development, Social & Professional Networking and Community Service. The law enforcement component of the program included classes in criminal law, motor vehicle law, interview and interrogation and use of force. The hands on part of the program had the students practicing arrest techniques, fingerprinting and doing ride-alongs with officers on patrol.



Students studying Criminal Law in class



The 20 students and two primary instructors for the Explorer Pilot Program.

The success of this program relied solely on the students and the two primary instructors Ptl. Thomas Kinney and Det. Todd Bayha. I congratulate all of them on a job well done and I am proud to say that they had a 100% attendance record, with students only missing partial classes due to school commitments. The training culminated with a completion ceremony on March 27, 2013 where all 20 students were recognized in front of parents and friends.

Our Facebook page continues to be very helpful in getting information out to the public. Types of information we post are; road closures and detours due to accidents of damage, press releases, new sex offenders in town, scams, lost or found animals, storm related info and information from other town departments. So please like us on Facebook if you would like to receive this information.

As always please feel free to give me a call if you have any questions or concerns about our community or the department.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Jo-Ann Putnam', written in a cursive style.

Jo-Ann Putnam
Chief of Police

“Working Together to Make Wells a Safe Community”

Wells Public Library
“For Every Chapter of Your Life”
Annual Report for FY 2012-2013

During the 2013 Fiscal Year over 63,000 people visited the Wells Public Library and checked out nearly 84,000 items, including books, dvds, audio books, and music. Thirty-six hundred children and adults attended programs, and over 14,000 visitors used our Internet computers. Another 5,500 visitors took advantage of our free Wi-Fi to connect to the Internet with their own devices.

Here are a few of the highlights of the past year:

- Our Wednesday morning storytime regularly attracts nearly 30 children and their caregivers.
- A Teen Volunteer Program was launched in the summer of 2012 and several teens participated by assisting with the Summer Reading Program.
- Several children and adults participated in the Summer Reading Program. A big thanks to all the local businesses that provided gift certificates for prizes: Mike’s Clam Shack, Maine Diner, Joshua’s, Subway, Scoop Deck, Dairy Queen, Wells Beach Resort Campground, Wells House of Pizza, Wonder Mountain, Big Daddy’s Ice Cream and Aw-Comon-In.
- In September we added an Afternoon Book Discussion Group which meets on the 4th Tuesday of each month. Our evening group continues to meet on the 2nd Tuesday of each month. These groups are a collaboration between the library and Wells-Ogunquit Adult Community Education.
- Historian Erin Bishop presented highly informative and entertaining programs on Irish history and Abraham Lincoln.
- Ken Canfield of the Maine Forest Service showed us how to “Make Your Own Maple Syrup.”
- In April we launched our Lunch and Learn series held at noon on the 1st Friday of each month. So far we’ve heard presentations on piping plovers, horseshoe crabs, China, memoir writing and green funerals.
- Our series on “Hitting the Trails” provided information on the different conservation agencies in the area and places people can go to hike and bike.
- In May the entire library received a long overdue facelift when new carpeting was installed. Thanks to Guillemette’s Flooring for making it possible to keep the library open during the installation process.
- The Friends of the Wells Public Library had a busy year preparing for their two major fundraising activities – the Annual Book Sale in August and the Craft Fair in October. In December they sponsored a Breakfast with Santa at Mike’s Clam Shack. All of these fundraising activities directly benefit the library, and we are grateful for their support which makes all our programs possible.

- All of these programs and services would not be possible without the dedication of our volunteers and the 1,187 hours of service they provided. Every day our volunteers come in to repair and reshelve books, process materials, pack up interlibrary loans, and so much more. In May we hosted our annual Volunteer Appreciation Luncheon as a way to thank this great group of people.

As you can see it has been a busy, productive year for the library and we look forward to serving you in the years ahead.

Respectfully submitted,

Cindy Schilling
Library Director
Wells Public Library
www.wellslibrary.org

Public Works Department

Fiscal year 2013 was a busy and exciting year for the Public Works Department. The new highway garage was completed and became operational with the highway crew performing all of the site work and related tasks to allow construction of the new energy efficient and environmentally friendly building.

Numerous drainage projects were completed the most notable was the installation of over 2000 feet of drainage pipe and 18 drainage structures to alleviate flooding in the Deerwood Park neighborhood.

A new sidewalk was constructed from the Congregational Church to the Post Office by the highway crew in partnership with two of our subcontractors.

Three miles of roadway saw drainage improvements and repaving.

Material from past sand screening operations and the gravel deposit that lies behind the town garage was processed into Type A crushed gravel for our use in various construction projects. We now accept pavement and concrete at the highway garage which is recycled for incorporation in our construction projects.

The winter gave us significant snowfall but the road surface treatment program introduced two years ago proved to be a valuable tool in clearing the roads quickly while saving a significant amount of money.

In November voters approved a road improvement bond, the benefits of which will be seen in fiscal 2014.

The highway crews provided beach cleaning in the summer, trash pickup, and supported the other town departments as requested.

Respectfully,

The Highway Crew

WELLS PARKS & RECREATION DEPARTMENT

Late Summer of 2012 brought several changes to the Wells Parks & Recreation Department. We held a Grand Opening ceremony for our newly renovated Basketball Courts thanks to a \$20,000 grant from Sprite Spark in the Park program. We held our First Annual 3 on 3 basketball tournament for our youth, had several speakers including a representative from Coca Cola Corp., Town Select Chairman, Karl Ekstedt, Vice Chairman, Chris Chase, Town Manager, Jonathan Carter and State Senator, Ron Collins. Refreshments were served and a beautiful day was enjoyed by all.



In the Fall we also tore down the original recreation office and workshop/storage area to make way for a new 2 bay garage and maintenance/storage building. Initial site work and masonry was done before the cold weather would set in and things were completed by early spring 2013.

The winter was challenging with our many snow storms and it was difficult to keep our ice skating area maintained, but during the times between snow storms many people enjoyed the skating and many skate rentals. Snowshoe and x-country ski rentals were popular as well, with ideal weather for those activities.

Spring 2013 we saw the completion of our new garage facility as well as the resurfacing of our driveways and parking areas. Tom's of Maine employees volunteered their time to help move all our stored equipment and supplies into the new garage. We were able to show our appreciation by offering an afternoon of x-country skiing, snowshoeing and skating to them.

Our Spring Lacrosse programs for both boys and girls are a huge success. We have many newcomers to the sport and are happy to offer an alternative to other spring sports. We held a round robin and had several other area Recreation Depts. take part in this event.

Summer camp registrations have increased due to the alternatives we are now offering instead of signing up for the full summer we offer pick a week and pick a day/days for 8 weeks. We feel that this gives parents more flexibility during the busy summer months. We were able to start out our summer with 2 new 15 passenger vans for our day camp programs. We look forward to using them year round especially for our new Before/After Care School Program as well as our vacation field trips.

We have received many compliments from visitors to the park as to how manicured our lawns are and how all our facilities are looking in tip top condition thanks to our maintenance man, Steve Jellison!

Throughout the year we have offered over 100 programs which involved approximately 2,354 participants. We offer a variety of programs and kept our most popular programs to bring in our \$190,000.00 in revenues.

Our tennis courts are popular with residents and not-residents as well. They have been newly resurfaced and are often used by residents in surrounding towns as well.

We did have some vandalism at the park this year with someone spraying graffiti on our temporary storage trailers. However, due to the newly installed security cameras we were able to catch the culprits and receive restitution for the repairs.

Respectfully submitted,

Tine LeBlanc
Director

CONSERVATION COMMISSION

During the past year our Conservation Commission has continued its primary work of establishing and managing our Town's Conservation Lands. Our Conservation Lands preserve habitat for animals and provide an opportunity for our townspeople to carry on traditional outdoor recreation such as hiking, snowshoeing, fishing, hunting, dog walking, photography, and picnicking. Over the past year we have focused upon the following activities:

1. Dedicated Moe's Trail in memory of Maurice Fenderson, the major original donor to our Town's Land Conservation Program.
2. Publicized opportunities for recreation on our Town's four Wildlife Commons.
3. Enhanced trails and interpretation.
4. Created habitat for a threatened species.
5. Considered plans for bridging the Merriland River near a historical dam site off of Route 109.
6. Continued to protect the water quality along the Merriland River corridor.
7. Carried on our annual activities for townspeople and schoolchildren.

MOE'S TRAIL

In November the Commission presented a ceremony to honor the late Maurice Fenderson, who back in the mid-80's donated hundreds of acres to the Town of Wells to be used as a place for animals to live and for humans to enjoy. We brought together his wife, Evelyn, along with his family and friends in a very happy party. You can view photos on our website. (See below.)



Trail Head Informational Kiosk at Fenderson Commons West

The Commission has renewed our website to allow viewers to view maps of all four Wildlife Commons. There are locator maps that show how to find the several Commons and how to find trailheads for walking. There are also maps of each Wildlife Commons on topographical as well as aerial bases. Please visit our website at <http://wellsconservation.org>. There you will find other features, including goals and history, and community conservation activities such as the Conservation Poster Contest in the schools, and the Compost Bin Sale that delivers composters to Wells residents at a big discount.

ENHANCING TRAILS

Over the last year we have added an interpretive kiosk at the Beaver Pond trail in the Tilton Family Homestead Commons. (The trailhead lies on the Bragdon Road about .9 miles west from the Sanford Road.)

At the Perkinstown Wildlife Commons we have created approximately five miles of trails that follow the old homestead's woods roads, along with new connecting trails we have cut. These follow rolling terrain and skirt the Perkins Brook, a beautiful stream that cuts through gorges under a tall Hemlock canopy. We have erected a kiosk at the Thompson Lane trailhead just off of the Perry Oliver Road.

All of these trailheads have adequate space to park ones car or bike. One should consider taking the dog, family member or friend for a walk on one of these fine trails and enjoy our Town's conservation lands and wildlife.

CREATING HABITAT

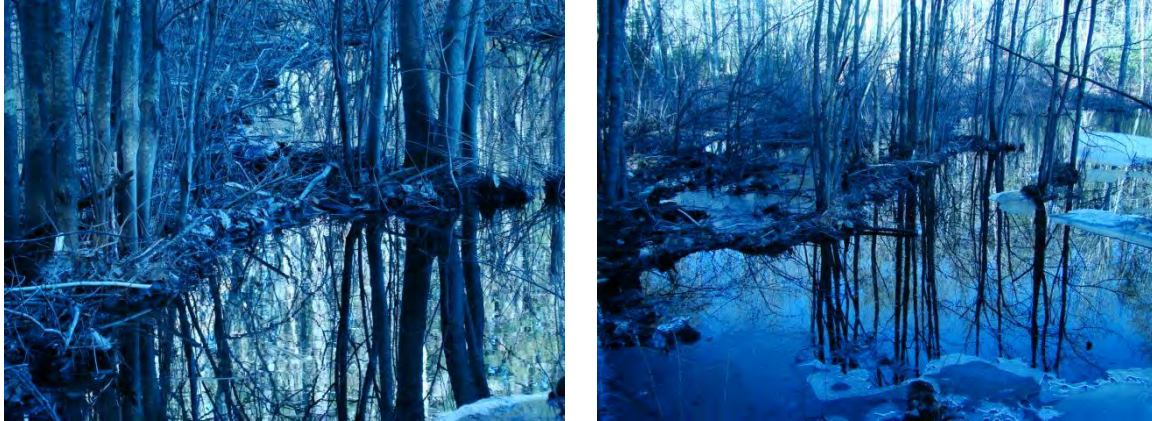
At the Perkinstown Wildlife Commons we have created habitat for the New England Cottontail, a Threatened Species in Maine. This project, which we have taken to calling "Rabitat," involved cutting approximately 19 acres of poorly timbered land in order to allow an Emerging Shrub-Scrub habitat that the bunnies need to survive. The cottontail bunny needs the new grasses and briars not only for food, but for cover where they can hide from those sharp-eyed hawks and owls and foxes. Before engaging in this cut, four members of the Commission went to school to add to their knowledge of forest management, and to connect with competent foresters and loggers. While establishing a likely home for the rabbits, the Town earned \$8,900 from the cutting, mostly from pulp and biomass. Biologists have confirmed that the rabbits have lived in the area recently, and we hope that they will flourish in their new home. From the slash left by the timber harvest we have constructed "bunny bunkers"—piles of wood where they can escape from foxes and fishers.



Bunny Bunker Shelter

BRIDGING THE MERRILAND

On our newest Wildlife Commons, the Tilton Family Homestead, we have created a trail along the Merriland River with views of a beaver lodge. This part of the Tilton Commons, about 19 acres, is bounded by the Merriland River from the other 109 acres, which joins up to about 300 acres of the Great Heath Bog. We are investigating the possibility of bridging the Merriland rather than creating a trailhead on the busy route 109. At this point we are only brainstorming, but we may find this project possible with funding from outside our Town. The site of the possible bridge is a scenic gorge above a very old dam site on the west side of the Sanford Road. If you know about the history of this dam, please contact the Conservation Commission!



Serpentine Beaver Dams located on Merriland River at the Tilton Homestead

PROTECTING A PRISTINE RIVER

Our Commission continues to research ways to care for the water quality of the Merriland River, a highly-rated Brook Trout fishery and a beautiful watercourse. More than that, it is an important economic factor when it runs into Wells Bay, where its clean water provides habitat for lobsters, clams, and oceangoing fish – as well as habitat for thousands of tourist visitors who drive the Town’s summer economy. Our Commission has applied for grant money to fund discussions and possibly a free expert consultation with landowners who share a concern for the water quality in this fine river.

Annual activities - our Commission has:

- Awarded scholarships to two youths to attend a week long session at the Maine Conservation School, where they study soil and water and wildlife conservation and learn orientation and tracking skills.
- Sponsored the Conservation Poster Contest for students in schools within the Wells-Ogunquit School District. We have represented the Town on the Stewardship Committee of the Wells Estuarine Research Reserve.
- Continued a program aimed at both conservation and helping residents save money by offering for sale home composting bins at wholesale prices to Wells residents so that they can recycle kitchen wastes rather than pay to have them taken to the Town Transfer Station to be incinerated. Individuals save the cost of disposing at the Transfer station, while taxpayers save the cost of the fee charged to the Town by the incinerator corporation. If you would like to obtain a composter, please call the Wells Town Office at 646-5113. This year we are also distributing lidded compost buckets for carrying kitchen scraps out to the garden.

Our Conservation Commission website continues to offer information about our Town’s Conservation Lands, including maps and suggestions for visitation. Please feel welcome to visit us at: <http://www.wellsconservation.org>.

Our Commission cordially invites Townspeople to help with the effort to keep the Town green and lovely. Some areas in which we could use help are:

- Taking photos of wildlife and landscapes and posting these on our website.
- Maintaining interpretive displays at trailheads, town office, library, and on our website.
- Helping construct, blaze, and maintain woodland trails.
- Researching and creating displays about how Wells ancestors used our rivers and forests.

- Leading tours on our Town's Conservation Lands.
- Researching ways to help save our Town and Townspeople money by conserving energy.

For all of these activities we will provide training, and you will be working with people who enjoy nature and each other's company. If you would like to volunteer please call the Town Manager's office at 646-5113.

On behalf of our Town, the members of our Conservation Commission welcome discussions with landowners who may wish to sell or donate land or easements to our Town. As good neighbors we are always interested in speaking with landowners near the Wildlife Commons to communicate our goals and seek their support. These types of donations may offer possible tax advantages to donors.

Our Commission wishes to thank our Board of Selectmen, our Budget Board, our Town Manager, our Town Treasurer, our Town Assessor, and our Highway Department (for snow plowing our trailheads) and above all, the residents of our Town of Wells, for their support in preserving green space in our Town.

Respectfully submitted,

Owen Grumbling - Chair
Emily Stauffer - Secretary
Markus Diebolt – Trail Manager
Keith Fletcher – Grant Writer
Rocky Furman
David HardyCarol Simpson
Bill Spiller
Michele Stivaletta-Noble

Wells Public Library Board of Trustees Annual Report

July 1, 2012-June 30, 2013

The Board of Trustees have had an exciting and busy year. Our primary focus has been on the renovation and expansion of the Library. Scott Simons Architects completed the Conceptual Design Phase, which was funded with the approval of the Well's voters and the Board of Trustees. The Trustees, Town Manager, a representative member of the Board of Selectman, Library Director and Assistant Director and the President of the Friends met on a regular basis with the Architects to discuss the plans for the Library and made suggestions. Input was also obtained from the Library Staff and with members of the community. A special meeting was held for the latter group with the architects. Many comments of this group were focused on having the building meet certain Leed Standards. Another comment was assuring the new building meet the needs of the community.

The Board also hired a Consultant to spearhead a Capitol campaign to raise funds for the renovation and new Library addition. The first phase of the campaign was to conduct a Feasibility Study to determine if we could raise sufficient funds in the community. Then the balance of the cost would be supported by a Town Bond, approved by the voters of Wells. The results of the study showed that we could raise a significant amount of money and data also showed the support of the project was very high by the people interviewed.

The Architects then began the second phase of development, the Schematic Design. This was funded by the Board of Trustees and the Town with the approval of the voters. The building plans are almost finalized but it is an ongoing process. The same people who participated in the Conceptual Design phase, gave their input to the Architects during three planned meetings. A watercolor rendering of the proposed addition is in the Library's lobby for public viewing.

The Wells Public Library Board Inc. has met several times this year. This Board, which has 501 c3 non-profit status will be the holder of all funds donated for the new building. Members of this Board are Trustees, a Selectman and a member of the Friends.

In 2013-2014 we will begin the second phase of the Capitol Campaign. The Board wants to thank all those who participated in the Feasibility Study, the Board of Selectmen, the Budget Committee, the Friends, Library Staff, and the people of Wells for their support of our efforts.

Respectfully submitted,

Amy Anderson, Chair

Wells Public Library Board of Trustees and Wells Public Library Foundation Inc. Board

ZONING BOARD OF APPEALS

The Zoning Board of Appeals is a volunteer board of town residents comprised of 5 members and 3 associate members appointed to 3 year terms by the Board of Selectmen. As of June 30 2013 there are no unfilled member or associate member positions.

The Zoning Board of Appeals provides a forum for residents, property owners, and other interested parties to present appeals when they believe that the Land Use Ordinance is not being fairly or properly enforced, or to request relief from some of the requirements of the Land Use Ordinance.

During the period of July 1, 2012 to June 30, 2013 the Zoning Board of Appeals heard 14 appeals, up from 3 appeals in 2012:

- 2 Variance appeals
- 5 Mislocated Building appeals
- 3 Variations in Nonconformance appeals
- 3 Administrative appeals of Code Enforcement Officer decisions
- 1 Administrative appeal of a Planning Board decision

On behalf of the entire Zoning Board of Appeals, I would like to thank the Code Enforcement Office and also Town Attorney Leah Rachin for their excellent support.

Respectfully submitted,

Wilber L. Gosbee
Chairman Zoning Board of Appeals



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane in Moody. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October, the center is open 7 days a week from 9:00am to 5:00pm.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of five part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais
Executive Director
Wells Chamber of Commerce

THE HISTORICAL SOCIETY OF WELLS & OGUNQUIT, INC.

The Historical Society of Wells & Ogunquit is a dedicated and visible community organization that is recognized as a principle repository of the historic past, a vital participant in the understanding of the present and a prism through which to shape the future. The Society maintains and operates the Historic Meetinghouse, the Museum Galleries and the Research Library as its mission to foster an understanding and appreciation of history for the enlightenment and education of residents and visitors.

The 300th Celebration of the Town of Wells in 1953 brought realization to the towns-people of the importance of their town in history. The common interest and enthusiasm of the time brought to focus the need for an historical society. On March 15, 1954, a group was duly organized and a charter received for the Historical Society of Wells & Ogunquit, Inc. In 1966, the Congregational Church, which had merged its two congregations, approached the Society with the offer of the First Church for the Society to utilize to implement its goals. In 1967, the Society agreed to the stipulations imposed by the Church and in 1969 the deed was passed. The building would be called the Historic Meetinghouse. The Meetinghouse is on the National Historic Register. To preserve this building, especially, the Society strives to procure funds to do major refurbishment projects and regular maintenance. Members of the Board of Directors and Staff work to develop fundraising ideas such as the *Woodies in the Cove* Car Show, for which planning began in the spring of 2013 for the second year of the event.

The Directors hosted two receptions and tours for the selectmen of both Wells and Ogunquit in an attempt to educate and inform them of the importance of the Society's mission and need for support.

The Directors also designated a grant writer; this person obtained education in the field in hopes of completing grant applications in the current year. The Society has used grant funds to refurbish parts of the Meetinghouse and that is the plan for the future.

A membership and support solicitation letter campaign was completed in June 2013. Approximately 675 letters were sent to Wells and Ogunquit taxpayers, explaining a need for support and an invitation to visit the Society.

Several very interesting and valuable artifacts were donated to the Museum, enhancing its interest for visitors. And, some of the Library collections have been sorted as an ongoing project to make materials more accessible.

The directors, staff and membership continue their mission to preserve this local treasure and increase interest and membership. The Historic Meetinghouse Library and Museum is opened from Memorial Day to Columbus Day Tuesday through Thursday 10:00 a.m. to 4 p.m.; Winter Hours are Wednesday and Thursday 10:00 a.m. to 4:00 p.m. 207-646-4775 or wohistory@maine.rr.com; www.historicalsocietyofwellsandogunquit.org.



WELLS EMERGENCY MEDICAL SERVICES *“Team of Excellence”*

Fiscal Year 2012/2013 was another busy year for Wells EMS. During the fiscal period WEMS responded to 1,500 calls for service averaging 4 responses per day. Patients were transported to three area hospitals which are York Hospital, Southern Maine Medical Center and Goodall Hospital. Depending on the nature of the call patients are transported to the hospital of their choice within our transport region. For certain situations Maine EMS protocols dictate that we transport to Maine Medical Center due to the severity of the patient’s condition and to provide specialized care for the patient.

Wells EMS employs 40 per-diem employees with service to the organization ranging from less than 1 year to over 20 years of service. Wells EMS is staffed with 27 paramedics, 9 Advanced EMT’s and 4 Basic EMT’s providing coverage 24 hours per day, 365 days per year with 3 ambulances equipped with the latest Advanced Life Support equipment. WEMS employees are all highly educated, skilled and caring employees with various career backgrounds with some working as professional firefighters and EMT’s for departments such as the Ogunquit Fire Department, Portland Fire Department, Biddeford Fire Department, Saco Fire Department, Sanford Fire Department and the Wells Fire Department.

In 2012/2013 Wells EMS Board of Directors promoted 3 employees to the WEMS management team. Paramedic Christopher Pare was promoted to Assistant Director and Paramedic Dennis Swan and Paramedic Richard Smith were promoted to Deputy Directors.

In July of 2012 our Assistant Director and 20+ year employee Edward Greenleaf passed away after a courageous battle with Lymphoma. Ed had a long work history with the Town of Wells beginning as an EMT and working his way up to paramedic. Ed was an extremely important part of Wells EMS and will surely be missed.

In November 2012 Wells EMS took delivery of a 2013 Chevy ambulance that quickly went into service serving Wells taxpayers and visitors.

During the fiscal period the Wells EMS management team worked with the WEMS Board of Directors to ensure that Wells EMS was continuing to be fiscally conservative and continuing to provide an excellent service to the taxpayers and visitors. Many improvements were made in

areas such as equipment and technology that allows WEMS to continue to deliver superior patient care.

One of the improvements to equipment involved the WEMS Director, WEMS Board of Directors, Wells Town Manager and Wells Board of Selectmen working closely together to come up with a new plan for ambulance replacement. With the increase in calls for service every year and the average patient transport being 30 miles round trip the heavy wear and mileage on our ambulances was increasing as well. With the support of the Town Manager, the Board of Selectmen, Wells Budget Committee and the taxpayers an ambulance replacement plan was established.

The WEMS Board of Directors, all WEMS employees and I want to thank the taxpayers, visitors and all Town of Wells officials for their continued support and for allowing us to provide the excellent service we provide.

Respectfully submitted,

Brian Watkins
Director, Wells EMS



WELLS REGIONAL TRANSPORTATION CENTER



The Maine Turnpike Authority (MTA) in cooperation with the Town of Wells and the Maine Department of Transportation (MDOT) built the Wells Regional Transportation Center (WRTC) on land opposite Exit 19 (Wells/Sanford) of the Maine Turnpike (I-95). This intermodal complex includes a 100 space lot for the MTA Park and Ride, an additional 96 spaces for longer term parking and six spaces for busses and RVs. Parking is FREE.

WRTC has become a “transportation hub” for the region with daily Amtrak Downeaster service between Brunswick and Boston, scheduled bus services to Foxwoods, Oxford and Mohegan Sun Casinos, and year round daily service between Wells and Sanford on the Sanford Ocean Shuttle. The seasonal Shoreline Trolley provides connections to coastal communities from York Beach to Kennebunkport. Taxi service is also available. WRTC is popular with bicycle enthusiasts since it is on the Eastern Trail and is the starting point for three “loop tours” of the Maine Beaches Region promoted by Maine DOT. There is a brochure rack in the station building dedicated to bicycle information.

The WRTC building is leased by the MTA to the Town of Wells “rent free” and the Town has partnered with Marriner Marketing to provide a variety of traveler services. There is a comfortable lobby and waiting area, restrooms with baby changing stations, pay phone, Wi-Fi, ATM, vending machines, and information on transportation, Wells and surrounding communities.

Volunteer Station Hosts assist travelers with Amtrak tickets from the Quik-Trak machine, distribute brochures on Wells and surrounding communities and provide visitors with maps and travel directions. Station Hosts volunteered 2,699 hours during FY 2013 saving the Town of Wells an estimated \$27,000. We are always looking for additional volunteer station hosts. Call 646-2499 if you are interested.



Arrival of train 680 - morning after the blizzard of 2013.

Revenues from station sponsors, sale of brochure rack pockets, wall ads, and commissions from vending machines helped defray operating expenses by an additional \$14,000.

Traffic through the facility has increased steadily as the highly successful Amtrak Downeaster continues to set records (556,347 riders in FY 2013). Visitors are always welcome. Travel information on transportation, Wells, neighboring communities, and destinations along the Downeaster route is available daily from 5:30am-9pm. Bus schedules for Concord Coach (Portland) and C&J (Portsmouth and Dover) are also available.

FY2013 TRAFFIC REPORT	
• Amtrak Downeaster	53,753
• Vehicles & Bicycles	54,279
• Bus (Scheduled & Charter)	11,090
• Shoreline Explorer Trolley, WAVE & Sanford Ocean Shuttle	<u>1,485</u>
TOTAL	120,607

Respectfully submitted,

Brent Marriner
Marriner Marketing

UNPAID PERSONAL PROPERTY AND REAL ESTATE TAXES AS OF 6/30/13

A + L REALTY LLC	\$5,614.16	*	BEAUDOIN, GENE	\$2,938.00	*
A T + T	\$128.16	*	BEAUREGARD, JUSTIN	\$11.22	
A WEEK AT THE BEACH LLC	\$8,219.21	*	BEERS, KIM	\$48.67	
ABELL, CHRISTOPHER N	\$1,291.43	*	BEFFORD, APRIL J	\$468.96	
ABELSON, NORMAN + DORIS	\$1,427.03	*	BEIJER, ALEXANDER	\$390.59	*
AGOSTINHO, JAMES R	\$623.95	*	BELINSKAS, DANNY	\$35.90	*
ALBER, CHARLES C	\$309.30	**	BELL, PATIENCE E	\$1,924.06	*
ALCOTT, KAREN	\$745.81	*	BELLE OF ME VACATION VILLAGE	\$362.24	*
ALFREDOS ITALIAN PIZZERIA INC	\$155.30		BELLEROSE, LUC	\$2.41	*
ALLEN, DONALD C	\$6.08	*	BELLEW, CHERYL	\$38.84	
ALLEN, THOMAS J ETAL	\$112.28	*	BELLVIEW, MARK	\$34.56	
ALLEN, THYRA E	\$58.51		BENNETT, KAREN ETAL	\$861.75	*
ALVANOS, CHARLES E	\$3,274.58	*	BENSON, GAIL M	\$945.59	
AMELIN, JEFFREY E	\$817.91	*	BERNARD, CHARLES	\$37.45	
AMVEST CAPITAL PARTNERS LLC	\$597.11	*	BERNECHE, REGINA A	\$820.16	*
ANDERSON, ROBERT	\$422.52	*	BERNHEISEL, LINDA	\$384.90	*
ANDREWS, DONALD I	\$2.00	*	BERNIER, JAIMIE	\$2,403.54	*
ANESTIS, PETER R	\$958.08	*	BESTCO	\$129.45	
ARDUINI, VINCENT J + JOHN V	\$1,933.55	*	BETTENCOURT, EDWARD A	\$46.61	*
ARDUINO, JOE	\$10.01	*	BEYEA, MICHAEL G	\$1,798.84	*
ARENA, JOE	\$5.65	*	BIANCO, KEVIN M	\$231.63	*
ARICO, ANTHONY J W/LIFE ESTATE	\$78.96	*	BICKFORD, GERALD H	\$416.22	
ARSENAULT, PETER M	\$331.94	*	BIG DADDYS ICE CREAM	\$61.32	*
AUCIELLO, JEANNE	\$43.15	*	BINDING, KENNETH W JR	\$1,517.80	*
AUDET, EDMOND J	\$6.48	*	BLACKSMITH BROOK GROOMING	\$60.41	
AULISIO, THOMAS M	\$97.39	*	BLAIS, JAMES	\$1,023.81	*
B & D EQUITY PROP TAX GROUP	\$25.89		BLUEBERRY RIDGE MOBILE VILLAGE INC	\$3,994.31	
BADOSA, JOHN	\$206.87	*	BOARDWALK ARCADE	\$41.68	*
BAILEY, LEIGH B	\$1,095.79	*	BOCASAL INC	\$4,904.00	*
BAINES, ROBERT A ETAL	\$1.14	*	BOIS, RICHARD J JR	\$775.75	*
BALL, VIN	\$200.19	*	BOIS, RICHARD J JR	\$2,124.62	*
BALLENGER, CAROLYN	\$257.64	*	BOIS, RICHARD J JR	\$1,254.46	*
BALON, MICHAEL	\$39.70		BOISVERT, DIANNE	\$2,049.02	
BALUTA, RAY	\$7.53		BONNETT, SHELLEY	\$501.66	*
BALUTA, WALTER	\$100.11	*	BOREALIS BREADS	\$514.75	*
BALUTA, WALTER + JEANNIE	\$25.89	*	BOULAY, TERRY L	\$2.29	*
BANKS, DONNA	\$266.75		BOURASSA, ROBERT L	\$1,751.89	**
BARAKIAN, STEVEN G	\$4.10	*	BOURGEOIS, WAYNE	\$164.75	*
BARKER, CHRISTINE TRUSTEE	\$26.43		BOURNE, CHARLES JR	\$3,904.99	*
BARNARD, KEVIN M	\$3,046.53	*	BOURNE, CHARLES JR	\$2,207.47	*
BARRABOS, JEFFREY	\$40.13	*	BOUTET, MICHAEL R	\$261.18	*
BARRETT, BONNIE L	\$280.22		BRACKETT, GEORGE	\$509.25	*
BARRETT, BRUCE	\$392.92	*	BRACKLEY, MARY F	\$924.42	*
BARTLETT, LOIS ANN	\$15.49	*	BRACY, SCOTT H SR	\$97.94	*
BARTLETT, LOIS ANN	\$49.80	*	BRADY, KEVIN	\$54.11	
BASHAW, DAVID E	\$1,005.22	*	BRAGDON ROAD LLC	\$780.37	*
BASTON, SCOTT	\$115.21	*	BRAGDON ROAD LLC	\$981.92	*
BATCHELDER, JUSTIN R	\$845.87	*	BRAINARD, JIM	\$209.92	*
BATCHELDER, SHANE J	\$323.51	*	BREAREY, DAVID M	\$2,775.58	*
BATON, CARL	\$115.81	*	BRENNAN, WINIFRED H	\$936.87	*
BEACH FARM INN	\$47.82	*	BRENNICK, JOSEPH A	\$604.49	*
BEACHES, THE	\$78.66	**			

BRETON, CLAUDE G	\$2,856.78	*	BURNT MILL LAND COMPANY LLC	\$960.09	
BRETON, CLAUDE G	\$1,476.68	*	BURNT MILL LAND COMPANY LLC	\$960.09	
BREVIKLEIRI, JAMES	\$79.45	*	BURNT MILL LAND COMPANY LLC	\$268.39	
BREWED AWAKENINGS	\$62.78		BURNT MILL LAND COMPANY LLC	\$268.39	
BREWSTER, MARK F SR	\$1,184.90	*	BURNT MILL LAND COMPANY LLC	\$231.28	
BRIDGES, RALPH N	\$426.56	*	BURNT MILL LAND COMPANY LLC	\$3,406.61	
BRITCO, LLC	\$12,694.90	*	BUSCH, LINDA	\$105.63	
BRODY INVESTMENT TRUST	\$274.07	*	BUSHMAN, R + BEZANSON, E F TRSTES	\$651.22	
BRODY INVESTMENT TRUST	\$268.15	*	C + S ELECTRIC	\$4.73	*
BRODY INVESTMENT TRUST	\$283.70	*	CADES, DONNA M	\$539.46	
BRODY INVESTMENT TRUST	\$297.31	*	CAFARO, ANTHONY R	\$2,041.69	*
BRODY INVESTMENT TRUST	\$73.31	*	CAHILL, MICHAEL	\$6.19	*
BROOKS, GREG S	\$2,734.40	*	CAHILL, MICHAEL D	\$44.26	*
BROSIUS, DEBORAH A	\$400.63	*	CAIN, MICHAEL D	\$8.41	*
BROWN, CALVIN	\$2,094.41	*	CALLAHAN, HAROLD A	\$690.83	*
BROWN, CALVIN	\$1,067.36	*	CALLAN, CATHERINE	\$362.98	*
BROWN, LAUREL L	\$10,771.47	*	CALMUS, LISA H	\$865.20	*
BROWN, MARK	\$1.66	*	CAMPBELL, CHERYL	\$510.38	
BROWN, ROBERT J	\$895.10		CAMPBELL, PAUL	\$199.30	
BROWN, WAYNE	\$506.84	*	CAMPBELL, TOM	\$32.79	
BRUELL, PETER	\$1,825.01	*	CANCELLIERI, ROBERT	\$57.22	*
BRYANT, BETH	\$37.11		CANTIN, KEVIN F	\$3,466.71	*
BRYANT, JEFFREY F	\$607.68	*	CAPE NEDDICK MANAGEMENT GROUP LLC	\$3,598.02	
BULLARD, PETER M	\$515.64	*	CARBONNEAU, JON	\$403.37	
BUMFORD, CAROLE CM	\$1,050.10	*	CARBONNEAU, JON S	\$1,929.82	*
BURDICK, JAMES	\$171.99	*	CAREY, NANCY	\$416.74	
BURGESS, MICHEL W	\$3,017.22		CARON, RICHARD	\$100.71	*
BURGESS, MIKE W BUILDER	\$51.30		CAROTA, JOHN A	\$1,096.81	**
BURKE, APRIL C	\$346.93	*	CARPENTER, EARLE F	\$1,423.95	*
BURKE, LOUISE B TRUSTEE	\$4.33	*	CARRIAGE HOUSE MOTEL+COTTAGES	\$64.34	*
BURNT MILL DEVELOPMENT LLC	\$739.33		CASAVANT, MARK J	\$280.39	*
BURNT MILL GOLF COMPANY LLC	\$3,434.31		CASAVECCHIA, ANDREW	\$5.57	*
BURNT MILL GOLF COMPANY LLC	\$4,378.43		CASHMAN, JAMES	\$54.71	
BURNT MILL LAND COMPANY LLC	\$922.98		CASKER, LYNN	\$101.99	*
BURNT MILL LAND COMPANY LLC	\$922.98		CATALINA MARKETING CORP INC	\$5.37	*
BURNT MILL LAND COMPANY LLC	\$922.98		CEBEREK, JAMES S	\$1,456.30	*
BURNT MILL LAND COMPANY LLC	\$922.98		CEMPELLIN, JOHN	\$1,211.65	*
BURNT MILL LAND COMPANY LLC	\$922.98		CEMPELLIN, JOHN	\$1,216.40	*
BURNT MILL LAND COMPANY LLC	\$922.98		CERRA, JOSEPH	\$5.15	*
BURNT MILL LAND COMPANY LLC	\$922.98		CHAMBLEE, LEON A III	\$589.08	
BURNT MILL LAND COMPANY LLC	\$922.98		CHANDLER, STUART	\$538.25	
BURNT MILL LAND COMPANY LLC	\$922.98		CHAPPIE, RAE F TRUST	\$201.51	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, BARBARA J	\$2,596.08	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, DANIEL TRUSTEE	\$1,256.53	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, DANIEL TRUSTEE	\$383.47	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, DANIEL TRUSTEES	\$134.75	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, PATRICIA M	\$1,451.26	*
BURNT MILL LAND COMPANY LLC	\$231.28		CHASE, PAUL ANDREW	\$2,099.25	*
BURNT MILL LAND COMPANY LLC	\$922.98		CHASE, PEGGY A	\$2,402.03	
BURNT MILL LAND COMPANY LLC	\$1,134.24		CHASE, S CONSTRUCTION	\$43.15	
BURNT MILL LAND COMPANY LLC	\$1,134.24		CHASE, STEPHEN HAROLD	\$1,906.63	
BURNT MILL LAND COMPANY LLC	\$960.09		CHAVES, DAVID P JR	\$50.88	*
BURNT MILL LAND COMPANY LLC	\$960.09		CHENEY, RONALD	\$1,107.96	*
BURNT MILL LAND COMPANY LLC	\$960.09		CHICK, CARL E	\$1,382.35	

CHILDS, MARCIA	\$32.91	*	CUNNINGHAM, THEODORE	\$1,061.14	*
CICERANO, VINCENT	\$24.32	*	CUNNINGHAM, THOMAS W	\$1,334.50	*
CILLEY, WILLIAM	\$754.15	**	DABATE, RICHARD S	\$294.91	*
CLARK, JANET R	\$547.92	*	DAIGLE, A ROBERT	\$1,169.32	*
CLARRAGE, MERRILL ROBERT SR	\$1,364.40	*	DAIRY QUEEN OF WELLS	\$75.28	*
CLEGG, ORRIN T	\$662.27	*	DANIELL, BRIAN E	\$598.88	*
CLUFF, LINDA LEE	\$615.55	*	DANNEWITZ, SCOTT W	\$14.25	*
COALTER, KEVIN	\$19.12	*	DARLING, MARILYN	\$334.24	*
COAST VILLAGE INN + COTTAGES	\$46.91	*	DARLING, MARILYN	\$315.42	*
COASTAL CANDLE	\$43.15	*	DARLING, MARILYN	\$731.00	*
COASTAL HOUSE, THE	\$112.35	*	DARLING, RALPH J	\$6.99	*
COBB, C F JR + M E TRUSTEES	\$1,200.52	*	DARLING, RUSSELL	\$584.55	*
COBB, C F JR + M E TRUSTEES	\$1,211.65	*	DARLING, RUSSELL	\$932.25	*
COCHRANE, STEPHEN	\$50.18	*	DARLING, RUSSELL E	\$2,544.22	*
COFFEREN, ARTHUR F SR	\$424.42	*	DARLING, RUSSELL E	\$399.65	*
COFFEREN, ARTHUR F SR	\$1,955.98	**	DARLING, RUSSELL E	\$2,070.12	*
COHEN, PAUL	\$53.68	*	DARLING, RUSSELL E	\$2,366.52	*
COLANTONI, RICHARD	\$1,168.73	*	DARLING, RUSSELL E	\$770.83	*
COLBURN, GINETTE R	\$66.33	*	DARLING, RUSSELL E	\$400.47	*
COLBY, HELEN	\$951.28	*	DARLING, RUSSELL E	\$406.86	*
COLE, ROBERT S	\$1,180.28	*	DARLING, RUSSELL E	\$1,991.91	*
COLE, ROLAND A	\$1,224.72	*	DARLING, RUSSELL E	\$765.05	*
COLE, TINA L	\$1,137.52	*	DARLING, RUSSELL E	\$792.49	*
COLE, TINA L	\$988.74	*	DARLING, RUSSELL E	\$762.72	*
COLEMAN, CHRISTOPHER ETAL	\$521.94	*	DARLING, RUSSELL E	\$403.45	*
COLLINS, RICHARD	\$499.76	*	DARLING, RUSSELL E	\$415.49	*
COLLYER, LINDA J	\$92.59	*	DARLING, RUSSELL E	\$240.43	*
COLWELL, SUSAN	\$1,497.91	*	DARLING, RUSSELL E	\$947.05	*
COMEAU, KEVIN	\$19.89	*	DARLINGS A-1 SERVICE	\$2,060.67	*
CONDON, MARILYN K	\$3,232.52	*	DAVID, DENNIS + PAULINE	\$417.35	*
CONDON, PAUL C	\$11,581.20	*	DAVIS, CHRISTOPHER W	\$1,258.42	*
CONFALONE, JOHN S	\$659.46	*	DAVIS-MALIK, ANNA T	\$2.26	*
CONFALONE, JOHN S	\$659.46	*	DAWSON, PAT	\$223.04	*
CONNOLLY, JOHN P	\$434.04	*	DAY, DEBRA A	\$1,117.24	*
CONNOLLY, MICHAEL	\$255.19	*	DAYKIN, KEITH	\$44.79	*
CONTRINO, RUSSELL R	\$156.76	*	DEBOLD, RICHARD W	\$1,080.17	*
COOPER, BERTHA ETAL	\$1,245.57	*	DEBUS, JOHN H	\$714.69	*
COPYZ + GRAPHIX	\$129.45	*	DEFANTI, SEAN G	\$812.08	**
CORLISS, DEAN B	\$914.95	*	DELAHAYE, DIANA A	\$8.83	*
CORMIER, LYNN	\$104.77	*	DELELLIS, DANIEL	\$1,571.59	*
CORRIGAN, STEVEN J	\$1,802.42	*	DELUDE, WILLIAM	\$373.42	*
COSKI, JOSEPH	\$25.89	*	DEMARCO, RICHARD A	\$2,730.48	*
COTE, RICKY J	\$395.25	*	DEMOPOULOS, JOHN P	\$1,622.63	*
COUSINS, WARREN G JR	\$2,822.14	*	DENZEL, WILLIAM P	\$1,261.96	*
COVEL, GARY E	\$5.88	*	DERDERIAN, RUTH M W/LIFE EST	\$385.24	*
COYLE, KATHLEEN	\$621.33	*	DEROCHER, NANCY L	\$1,033.09	*
COYNE, PAMELA D	\$1,180.50	*	DES CONSTRUCTION INC	\$392.62	*
CRAWLEY, MICHAEL	\$74.13	*	DES CONSTRUCTION INC	\$263.13	*
CRISCIONE, MICHAEL	\$110.98	*	DESHLER, RICHARD A	\$770.49	*
CROSSLEY, ROY	\$430.21	*	DESMARAIS, LEANNE	\$25.89	*
CROTEAU, GARY	\$33.17	*	DEVELLIS, STEPHEN F	\$2,189.26	*
CROWLEY, STEPHEN P	\$4,660.20	*	DEWHURST, KRISTEN L	\$862.85	*
CULLINANE, PETER	\$157.07	*	DICKERSON, DANIEL	\$1,129.19	*
CUMMINGS, KEVIN	\$1,347.33	*	DIKUN, STEPHEN	\$6.78	*

DIMANNO, MARJORIE	\$4.62	*	EVELETH, MAXWELL	\$6,254.68	
DIMEGLIO, MICHAEL	\$162.54	*	EWERTS, MICHAEL	\$571.31	
DINSMORE, KENNETH A	\$183.21	*	F + T REALTY NORTH LLC	\$3,481.60	
DIONNE, ROBIN	\$43.15		FAHEY, JOHN	\$310.16	*
DISILVA, ALEXANDER	\$2,533.76	*	FANELLI, JAMES J	\$873.87	
DIXON, ROBERT	\$1,346.51	*	FARLEY, WILLIAM	\$1,477.86	
DJ MORGANS	\$86.30		FARLEY, WM + JOAN	\$143.38	
DOBECK, DONALD R + PAMELA D TRUSTEES	\$2,273.61	*	FARNHAM, FREDERICK E	\$689.28	*
DOBROVICH, GEORGE	\$13.39	*	FARNSWORTH, LAURA	\$64.16	*
DODGE, GARY	\$63.70		FARRER, REX	\$8,622.75	
DOLAN, DIANE	\$69.75	*	FARRER, REX L	\$3,400.57	
DONAHUE, TIMOTHY J	\$1,575.08	*	FERRIS, JOSEPH A	\$3,752.93	*
DONNELLY, MICHAEL F	\$701.23	*	FIEDLER, MARY + LEE A TRUSTEES	\$1,798.66	*
DOOLEY, THOMAS H W/LIFE EST	\$2,058.38	*	FINCH, COLLEEN P	\$1,187.57	
DOSCHER, JACQUELINE	\$4,701.71	*	FINGLETON, RICHARD	\$199.08	
DOWNEAST ACCOUNTING SERVICE	\$54.53		FIRST COAST REALTY + DEVELOPMENT	\$350.46	
DOWNEY, SEAN	\$430.46	*	FIRST COAST REALTY + DEVELOPMENT LLC	\$1,891.48	*
DOWNS FAMILY PARTNERSHIP, THE	\$20.00		FIRST COAST REALTY + DEVELOPMENT LLC	\$1,459.07	
DOWNS, ALLEN E SR	\$883.93	*	FIRST COAST REALTY + DEVELOPMENT LLC	\$1,459.07	
DOWNS, ALLEN R JR	\$1,158.49	*	FIRST COAST REALTY + DEVELOPMENT LLC	\$1,459.07	
DOWNS, LINDA J	\$371.72	*	FISHER FAMILY LTD PARTNERSHIP	\$107.63	*
DRISCOLL, JOYCE A TRUSTEE	\$1,436.20	*	FITZPATRICK, ANN E	\$573.07	*
DRISCOLL, MICHAEL	\$646.21	*	FITZPATRICK, THOMAS	\$312.32	*
DRUID, DAVE	\$134.41	*	FLAHERTY, JAMES H IV	\$17.20	*
DUBOIS, JAMES	\$580.71	*	FLANNERY, DAVID	\$149.34	*
DUCHARME, MICHAEL	\$2.98	*	FLANNERY, LINDA	\$111.93	*
DUDLEY, FRANCIS L + JANE TRUSTEES	\$1,041.82	*	FLOW, RICHARD R	\$2,804.88	*
DUFOUR, NORMAN C III	\$1,103.60	*	FOHLIN, DALE M	\$1,062.09	*
DULEY, BRIAN R	\$488.72	**	FONTAINE, NANCY E	\$111.41	*
DULGARIAN, HARRY A	\$1,160.21	*	FORD, MARK + CAROLYN TRUSTEES	\$4,750.66	*
DULGARIAN, HARRY A	\$2,410.40	*	FORTIN, JOHN J	\$2,431.24	*
DUMONT, PAUL	\$66.97	*	FOSS, LEONARD G	\$282.39	*
DUNN, THOMAS P	\$211.78	*	FOX, JOANNE C	\$2,311.37	*
DURFEE, JAMES E	\$46.79	*	FRADETTE, DAN	\$32.10	*
DUSTIN, CRAIG M	\$685.35	*	FRANCIS, PAULA	\$1,392.15	*
DUSTIN, CRAIG M	\$9.53	*	FRANCZAK, DENNIS W	\$27.25	*
DUVAL, DOUGLAS R	\$2,373.64	*	FRANK, GARY	\$317.21	*
EATON, JEFF	\$128.37	*	FREEMAN, DANA W	\$424.01	*
EDMONDS, HOLLIS M	\$207.55		FREEMAN, PAUL M	\$27.05	*
EDWARDS, JOHN L	\$2,983.56	*	FREEMAN, RICHARD ETAL	\$1,594.37	**
EFSTATHIOU, DENNIS ANDREWS	\$765.39	*	FRIGON, JOSEPH R	\$1,646.28	
EFSTATHIOU, DENNIS ANDREWS	\$186.93	*	FURNESS, RICHARD J	\$1,879.48	*
EFSTATHIOU, DENNIS ANDREWS	\$232.15	*	FURNESS, RICHARD J	\$4.28	*
EFSTATHIOU, DENNIS ANDREWS	\$182.09	*	FURNESS, RICHARD J SR	\$862.39	*
EGAN, MARY A	\$54.08	*	FURS A FLYN'	\$43.15	
EHRING, GUY K ETAL	\$36.81	**	GADOMSKI, THADEUS	\$39.27	*
EMDIN, JEFFREY L	\$6.70	*	GADOUREY, LINDA E	\$88.03	*
EMERSON, MARY N	\$2,585.33	*	GAGLIASTRE, MICHAEL A	\$1,502.74	
EMERY, FRANK M III	\$3,189.39	*	GAGNON, MICHAEL	\$2,082.16	*
ENSOR, PERSIS L TRUSTEE	\$255.01	*	GALLAGHER, PETER J	\$620.58	*
ERESSY, MICHAEL E	\$623.95	*	GALLAGHER, PETER JASON	\$318.88	*
ERNEST, HARVEY S	\$1,257.56	*	GALLAGHER, TODD	\$209.92	*
ERPENBECK, JUNE	\$1,618.72	*	GAMACHE, GERALD B	\$305.02	
ERPENBECK, LINDA	\$320.04	*	GARBIEL, JOSEPH	\$68.45	*

GARNSEY BROS RENTALS	\$6.44	*	HARER, HEATHER L M	\$498.44	**
GARRITY, KATIE E TRUSTEE	\$3,805.05	*	HARNEY, EDWARD	\$80.95	*
GARVIN, PETER G	\$1,231.70	*	HARNSBERGER, DONNA S TRUSTEE	\$64.51	*
GAUTHIER, GARY	\$126.62	*	HAROUTUNIAN, THOMAS P	\$391.52	*
GAUTHIER, STEPHEN A	\$825.59	*	HARRINGTON, DANIEL J	\$4,025.63	*
GELETKA, MICHAEL C	\$1,883.50	*	HARRINGTON, JAMES P	\$610.74	*
GELETKA, RICHARD	\$1,560.34	*	HARRINGTON, SHAUN G	\$395.69	*
GEORGE, ANDREW	\$25.89	*	HARRIS, RICHARD C	\$1,504.42	*
GEORGIU, ANGELOS	\$908.39	*	HARTNETT, CRAIG B	\$826.93	*
GERALD, RUTH	\$353.51	*	HASKELL, EDWARD W III	\$1,098.08	*
GIBBONS, DANIEL P	\$523.15	*	HAVEY, TOM	\$117.45	*
GIBBS, JEFFREY L + NANCY J	\$7.34	*	HAYES, WALTER + MYRTLE ETAL	\$29.69	*
GILES, STUART C	\$433.09	*	HAYES, WALTER + MYRTLE ETAL	\$1,155.73	*
GILLIS, LAWRENCE D III	\$1,082.03	*	HD RISK ASSESSMENT SOLUTIONS	\$384.81	*
GIORDANO, ALICE	\$772.64	*	HEALEY, WILLIAM	\$6.11	*
GLEASON, EDWARD A	\$1,618.38	*	HEALY, CORINNE J	\$31.24	*
GLENN, KEVIN	\$93.50	*	HEHIR, WILLIAM	\$178.33	*
GONYNOR, ROBERT	\$742.18	*	HEINES, DENNIS T	\$18.71	*
GOODALE, DOUGLAS R	\$2,680.32	*	HENNE, JAMES	\$48.11	*
GOODWIN, KATHLEEN	\$182.87	*	HERSEY, KENNETH L	\$862.83	*
GORMAN, THOMAS AUSTIN	\$572.94	*	HEYLAND, DOREEN A	\$2,223.19	*
GOULD, PATRICIA E W/LIFE EST	\$2,398.36	*	HILL, DAVID	\$231.35	*
GRAF, ANN H TRUSTEE	\$2,392.22	*	HISSONG PROPERTIES LLC	\$158.10	*
GRAVEL, CYNTHIA	\$83.28	*	HISSONG PROPERTIES LLC	\$148.30	*
GRAY, DEAN	\$501.75	*	HISSONG PROPERTIES LLC	\$141.96	*
GRAY, GARY A	\$1,473.92	*	HISSONG PROPERTIES LLC	\$142.78	*
GRAY, ROBERT	\$59.89	*	HISSONG PROPERTIES LLC	\$146.53	*
GREEN, PAMELA J	\$360.76	*	HISSONG PROPERTIES LLC	\$201.77	*
GREENE, BRUCE A	\$607.03	*	HISSONG PROPERTIES LLC	\$193.91	*
GREENE, DONALD M	\$873.87	*	HISSONG PROPERTIES LLC	\$145.46	*
GREENLEAF, DAVID	\$25.89	*	HISSONG PROPERTIES LLC	\$190.89	*
GREENWOOD, GEORGE W JR	\$1,849.58	*	HISSONG PROPERTIES LLC	\$148.39	*
GRENIER, DONALD L	\$1,778.73	*	HISSONG PROPERTIES LLC	\$142.26	*
GRILLO, KATHERINE	\$141.10	*	HISSONG PROPERTIES LLC	\$191.37	*
GUILLEMETTE, GERARD	\$204.36	*	HISSONG PROPERTIES LLC	\$141.87	*
HABAS, DEBORAH G	\$1,522.42	*	HISSONG PROPERTIES LLC	\$1,274.91	*
HACZYNSKI, HAROLD J	\$685.91	*	HISSONG PROPERTIES LLC	\$146.02	*
HADDAD, EDWARD T	\$203.68	*	HISSONG PROPERTIES LLC	\$145.76	*
HADDAD, HELEN	\$416.05	*	HISSONG PROPERTIES LLC	\$151.54	*
HAINES, MARY R	\$2,613.68	*	HISSONG PROPERTIES LLC	\$148.05	*
HAJJ, MICHELINE N	\$1,134.31	*	HISSONG PROPERTIES LLC	\$149.99	*
HALASZ, STEPHEN E	\$1,424.64	*	HISSONG PROPERTIES LLC	\$191.41	*
HALLEE, SALLY L	\$371.73	*	HISSONG PROPERTIES LLC	\$144.08	*
HAM, RICHARD R	\$428.39	*	HISSONG PROPERTIES LLC	\$141.44	*
HAMILTON, JOHN	\$157.85	*	HISSONG PROPERTIES LLC	\$192.79	*
HAMLIN, DAVID P	\$72.75	*	HISSONG PROPERTIES LLC	\$190.85	*
HAMLIN, KIM D	\$2,664.77	*	HISSONG PROPERTIES LLC	\$194.73	*
HANLEY, ROBERT W + LINDA M	\$1,211.65	*	HISSONG PROPERTIES LLC	\$150.55	*
HANNON, PATRICK	\$12,182.11	*	HISSONG PROPERTIES LLC	\$152.32	*
HANSON, G J + MARSHALL, S L TRUSTEES	\$5.67	*	HISSONG PROPERTIES LLC	\$150.25	*
HAPPY HOUSE AMUSEMENT	\$45.85	*	HISSONG PROPERTIES LLC	\$151.80	*
HARBORSIDE HOSPITALITY LLC	\$7,063.05	*	HISSONG PROPERTIES LLC	\$196.03	*
HARBOUR, DUANE	\$205.05	*	HISSONG PROPERTIES LLC	\$148.91	*
HARDING, CASEY	\$493.06	*	HISSONG PROPERTIES LLC	\$145.80	*

HISSONG PROPERTIES LLC	\$149.68	*	JENKINS, D C III + M TRUSTEES	\$159.41	*
HISSONG PROPERTIES LLC	\$193.91	*	JENKINS, D C III + M TRUSTEES	\$159.38	*
HISSONG PROPERTIES LLC	\$1,008.20	*	JENKINS, D C III + M TRUSTEES	\$159.41	*
HISSONG PROPERTIES LLC	\$82.19	*	JENKINS, D C III + M TRUSTEES	\$159.41	*
HISSONG, KURT	\$85.69	*	JENKINS, D C III + M TRUSTEES	\$159.41	*
HISSONG, KURT D	\$970.79	*	JENKINS, D C III + M TRUSTEES	\$159.41	*
HOLLAND, CYNTHIA G ETAL	\$1,491.70	*	JENKINS, D C III + M TRUSTEES	\$1,080.81	*
HOOPER, KAREN	\$7.26	*	JENKINS, D C III + M TRUSTEES	\$1,080.60	*
HOPKINS, CHRISTOPHER TRUSTEE	\$3,550.94	*	JENKINS, D C III + M TRUSTEES	\$1,590.89	*
HOPKINS, CHRISTOPHER TRUSTEE	\$17.26	*	JO ANNS GARDENS INC	\$172.60	*
HORNE, CHARLES A	\$1,860.93	*	JOAKIM, ANDREW	\$7.05	*
HORNER, GEORGE	\$281.17	*	JOHN NORMAND ASSOC INC	\$159.91	*
HOUDE, DAVID	\$7,337.14	*	JOHN NORMAND ASSOC INC	\$166.99	*
HOUDE, DAVID P	\$13,685.54	*	JOHNSON, BRIAN	\$417.26	*
HOWARD, ROBIN	\$177.20	*	JOHNSON, MERIDITH A	\$81.38	*
HOWARD, SHELLEY M	\$510.03	*	JOHNSON, RONALD	\$345.46	*
HOWE, RANDY O	\$1,969.37	*	JOHNSON, RUDOLPH B JR	\$5.92	*
HOYT, LINWOOD	\$64.81	*	JONES, JEFFREY F	\$266.45	*
HUBBARD, ALBERT W	\$827.79	*	JONES, TIMOTHY	\$150.34	*
HUBBARD, BESSIE M TRUSTEE	\$1,374.85	*	JORGENSEN, V DESIGN	\$17.26	*
HUBBARD, MARK R	\$425.55	*	JORGENSEN, VALERIE G	\$1,182.27	*
HUBBARD, PATRICK JOHN	\$195.54	*	JOYNER, GAIL	\$881.38	*
HUCKNALL, JULIA	\$1,839.85	*	JUDD, ROBERT	\$294.71	*
HUDON, DENNIS A ETAL	\$231.15	*	KAFER, ESTELLE	\$1,632.97	*
HUFF, HOWARD	\$556.32	*	KANE, ROBERT L + CAROL A TRUSTEES	\$685.13	*
HUFF, RAYMOND P	\$66.05	*	KANTROWITZ, ELAINE	\$210.15	*
HUGHES, DANIEL G + PATRICIA CO-TRUSTEES	\$1,806.65	*	KAPLAN, LEANNE	\$327.30	*
HURD, CHRISTOPHER J	\$819.80	*	KARAMANOS, MICHAEL N	\$65.80	*
HURLEY, MARGARET	\$145.67	*	KARR, EILEEN G	\$59.20	*
HURLEY, MICHAEL W	\$2,434.78	*	KARR, BENJAMIN	\$32.79	*
HUTCHINS, BETH T	\$1,583.04	*	KASHMIRY, AMAL	\$821.02	*
HUTCHINS, C CO INC	\$268.48	*	KATZ, ELENA MALIN	\$1,394.65	*
HUTCHINS, C CO INC	\$514.43	*	KAY, RONALD	\$7.11	*
HUTCHINS, C CO INC	\$516.25	*	KEAVENEY, BRIAN G	\$491.95	*
HUTCHINS, C CO INC	\$512.97	*	KEIM, CORNELIUS J IV	\$815.23	*
HUTCHINS, C CO INC	\$512.36	*	KEIRSTEAD, GAIL	\$395.23	**
HUTCHINS, C CO INC	\$516.76	*	KEIRSTEAD, TARA	\$336.40	*
HUTCHINS, CRAIG S	\$2,164.84	*	KELLEY, BARBARA TRUSTEE	\$9.43	*
HUTCHINS, CRAIG S	\$642.33	*	KELLIS, MICHAEL A	\$4,649.07	*
HUTCHINS, CRAIG S	\$3,663.87	*	KELLY, JANN K + RYAN, LYNN K	\$5,235.22	*
HUTCHINS, NORMAN E	\$852.30	*	KELLY, MICHAEL	\$371.26	*
HUTCHINS, NORMAN E	\$1,120.35	*	KENNESON, ROBERT	\$416.83	*
IGPS COMPANY LLC	\$18.06	*	KEOHAN, MINNIE E	\$2,658.99	*
IT XCHANGE	\$95.70	*	KEOUGH, BILL	\$200.01	*
J + P MARKETING DBA TUNETOWN	\$54.46	*	KIMBALL, CALEB	\$1,957.03	*
J S B ASSOCIATES INC	\$675.86	*	KING, SHARON	\$99.68	*
J S B ASSOCIATES INC	\$675.86	*	KING, SHARON A	\$1,255.92	*
JACQUES, ELIZABETH	\$146.19	*	KING, SHARON A	\$36.68	*
JACQUES, FRANK	\$25.89	*	KING, WAYNE	\$1,052.00	*
JAMES, KEVIN	\$770.49	*	KING, WILLIAM F	\$625.67	*
JEAN, RONALD R	\$875.08	*	KING, WILLIAM F	\$21.66	*
JENKINS, D C III + M TRUSTEES	\$159.38	*	KNEELAND, JOYCE	\$448.76	*
JENKINS, D C III + M TRUSTEES	\$159.38	*	KNIGHT, KURT	\$1,917.45	*
			KNIGHT, KURT R	\$544.40	*

KORDANA, BERNADETTE	\$5.67		LOWNEY, E F + R V JR TRUSTEES	\$659.46	*
KOWALIK, JIM	\$435.64	*	LOWREY, JOHN	\$383.69	
KREPPEIN, CAROL J	\$764.49	*	LUDECKE, EDWINA	\$35.60	*
LACAPRA, RICHARD	\$5.50	*	LUDY, THOMAS F	\$418.04	*
LACASSE, SCOTT	\$33.91	*	LYNCH, SHEILA A	\$1.53	*
LACEY, JOHN J	\$19.24	*	LYONS, LAURA	\$284.44	*
LACHANCE, ROLAND E	\$845.18	*	M K MURPHY INC	\$148.82	*
LACROIX, JANICE	\$81.46	*	M K MURPHY INC	\$294.89	*
LAFFERANDRE, WILLIAM G III	\$5,032.33	*	MACK, FRANCES R	\$6,467.93	
LAGER, ROBERT	\$213.50	*	MACK, MARYFRANCES	\$4,441.77	
LAMB, KEVIN	\$27.27	*	MACKAY, DANIEL W	\$1,669.99	
LAMBERT, GEORGE A	\$1,570.83		MACKINNON LAND + PROP MGT CORP	\$1,908.50	*
LANGILL, CLAYTON G JR	\$460.24	*	MACKINNON LAND + PROP MGT CORP	\$29.86	*
LANGILL, CLAYTON G JR	\$805.31	*	MACKINNON LANDSCAPING + PROPERTY		
LANGILL, CLAYTON G JR	\$52.21	*	MGT COR	\$797.41	*
LANGLEY, PAUL G TRUSTEE	\$1,408.89	*	MADDEN, JOHN	\$257.43	*
LAUB, DAVID A	\$1,096.51	*	MAINIAX RESTAURANT	\$191.18	
LAULETTA PLUMBING	\$43.15		MAKUCH, KEITH D	\$284.83	*
LAVIGNE, STEPHEN T	\$1,127.67	*	MANKO, KENNETH A	\$1,886.69	*
LAWRENCE, STEVEN A	\$2,245.44	*	MANNING, JAMES R	\$2,750.99	
LAZUKA, CHRISTOPHER	\$104.60		MANSHARAMANI, VIKRAM	\$287.30	*
LEAH, B J + M C CO-TRUSTEES	\$4,918.75	*	MANSUR, DANIEL J TRUSTEE	\$37.23	*
LEBLANC, ALFRED	\$32.79	*	MARCHAM, KAREN K	\$426.23	*
LEECH, RICHARD C	\$1,743.56	*	MARCHAND, ROBERT A TRUSTEE	\$5,105.55	*
LEES, DAVID	\$208.07	*	MARCHIANO, CATHERINE	\$206.74	*
LEGARE, DENIS	\$187.92	*	MARCHOCKI, HELEN A	\$551.96	*
LEJEUNE, PETER L ETAL	\$675.15	*	MARKELLOS, KAREN M	\$2,946.71	*
LEONARD, KEVIN R	\$2,128.09	*	MARLEY, ROBERT	\$313.53	
LESTER, CLAIRE	\$613.85	*	MARSHALL, JACK	\$212.30	*
LEVASSEUR, LINDA A	\$787.06	*	MARTELL, ROBERT B SR	\$3.02	
LEWIS, DOUGLAS K	\$1,114.48	*	MARTIN, BOB	\$61.36	*
LEWIS-SEASTRAND, MAUREEN	\$561.65	*	MARTIN, JAMES	\$48.07	*
LHEUREUX, DEBRA J	\$1,230.21		MARTIN, PAUL E	\$1,699.16	*
LIBBEY, BRYAN R	\$1,375.86	*	MARTINEZ, GREGG J	\$3,918.71	*
LIBBEY, JAMES A	\$114.09	*	MARTINEZ, RICK	\$414.07	
LIBBEY, JAMES A	\$109.90	*	MATSKO, FLORENCE M	\$744.80	*
LIBBEY, JAMES A	\$129.14	*	MATSON, MARJORIE	\$2,280.48	*
LIBBEY, JAMES A	\$112.53	*	MATTE, SHAWN	\$175.79	*
LIBBEY, JAMES A	\$106.62	*	MAXWELL, JAMES	\$58.37	*
LIFE FAMILY CHIROPRACTIC CTR	\$36.59		MAXWELL, JAMES A	\$12.90	*
LIFETIME HOMES	\$721.55	*	MAYO, DANNY W	\$1,011.40	*
LIFETIME HOMES INC	\$24.16		MAZZARELLA, KIM	\$5.89	*
LIFETIME HOMES, INC	\$373.93		MCAFEE, VALERIE	\$184.41	*
LINDFIELD, KIMBERLY C	\$26.41	*	MCALLISTER, RONALD	\$33.90	
LINDGREN, JOAN A TRUSTEE	\$3,625.73	*	MCCARTEE, SHAWN C	\$423.18	*
LITCHFIELDS BAR + GRILL	\$771.92	*	MCCARTHY, JOHN	\$407.08	*
LITTLE, DEANNA	\$231.25	*	MCCARTHY, JOSEPH A	\$2,523.76	*
LITTLE, JEFFREY S	\$1,691.22	*	MCCARTHY, KEVIN M	\$1,383.30	*
LITTLE, THOMAS	\$54.46	*	MCCORKINDALE, ROSAMOND	\$399.71	*
LITTLEFIELD CONCRETE FLOORS	\$60.83		MCCULLOUGH, SUSAN	\$366.34	
LOCKE, GAIL	\$2,925.92		MCDERMOTT, JOHN D ETAL	\$1,511.93	*
LOPEZ, DIANE MARIE	\$18.80	*	MCDONOUGH, PAUL ETAL	\$520.24	**
LOVELL, RICHARD	\$1,195.16	*	MCEVOY, DENNIS J	\$4,501.24	
LOWNEY, ANDREA	\$27.45		MCEVOY, MAUREEN T	\$1,990.02	*

MCGURL, SUSAN	\$975.68	*	MOTYKA, GLORIA J	\$1,419.95	*
MCKELLY, ALTON B ETAL	\$607.68	*	MOULTON, GAIL D	\$484.49	*
MCKINNON, JESSICA	\$267.62	**	MOULTON, GAIL D	\$3,236.85	*
MCKITTRICK, ROBERT A	\$10.00	*	MOULTON, GAIL D	\$246.47	*
MCLAUGHLIN, JAMES	\$324.26	*	MOULTON, GAIL DICKERSON	\$366.34	*
MCMAHON, DENNIS SR	\$49.19	*	MOULTON, SHERRI J	\$1,770.44	*
MCNAMARA, CLAIRE	\$215.36	*	MULLARKEY, FAY F	\$527.68	*
MCQUAIDE, SEAN P ETAL	\$37.43	*	MULLEN, MARIE	\$3,121.21	*
MCVEY, ROBERT J + ROBIN M	\$1,346.10	*	MULLINS, WILLIAM P ETAL	\$300.60	*
MCVEY, THOMAS E	\$24.21	*	MUNRO, SCOTT G	\$816.48	*
ME + D'S DINER	\$43.15	*	MYDA LLC	\$11,866.94	*
MEAD, JUDITH N	\$8,359.54	*	MYERS, FLORA	\$907.27	*
MEAD, KATHRYN L ETAL	\$4,868.60	*	NADEAU, DAVID M	\$857.48	*
MEADOWLEDGE LIMITED LIABILITY CO	\$9,023.27	*	NADEAU, ROLAND D	\$781.27	*
MEADOWLEDGE LIMITED LIABILITY CO	\$5,200.60	*	NADOLSKI, JOHN	\$6.99	*
MEALEY, MADELINE ETAL	\$1,072.36	*	NAPOLI, CARL	\$211.02	*
MECAP LLC	\$4,434.09	*	NAPOLI, CARL	\$213.56	*
MEEKS, ESTELLE P	\$1,815.79	*	NEAL, JONATHAN H	\$10.20	*
MELANSON, GAIL A	\$2,051.18	**	NELSON, LISA	\$5.19	*
MELANSON, MARIE H	\$313.53	*	NER BEACH MOTEL INC	\$79.89	*
MELTZER FAMILY TRUST	\$1,078.66	*	NEW HERITAGE BUILDERS INC	\$683.06	*
MENARD, PAUL J TRUSTEE	\$5.01	*	NEW HERITAGE BUILDERS INC	\$683.06	*
MENARD, SUZANNE M	\$273.70	*	NILES, SUSAN O	\$276.20	*
MENARD, SUZANNE M	\$248.95	*	NINETY SEVEN AA LP	\$11.83	*
MERCER, ROBERT H	\$549.04	*	NOLET, MICHAEL W	\$102.78	*
MERRIFIELD, CALVIN + JEANNE	\$6,101.41	*	NOLET, MICHAEL W	\$108.91	*
MERRIFIELD, CALVIN + JEANNE	\$14.41	*	NORTHEAST KBS INC	\$431.07	*
MERRILL CLIN OF CHIROPRACT PA	\$113.77	*	NORTHEAST KBS INC	\$863.64	*
MERRILL, STEPHEN H	\$399.91	*	NORTHEAST KBS INC	\$439.70	*
MHC MOODY BEACH, LLC	\$307.06	**	NORTHEAST KBS INC	\$557.50	*
MICHAELS, FRANK H	\$1,112.23	*	NORTHEAST KBS INC	\$453.50	*
MICHAUD, THOMAS	\$504.51	*	NORTHERN NEW ENGLAND TEL OPERATIONS	\$148.62	*
MILLER, FREDERICK J	\$2,709.82	*	NORTHERN NEW ENGLAND TEL OPERATIONS	\$144.38	*
MILLER, MARK	\$529.40	*	NORTHRUP, DALE A	\$530.47	*
MITCHELL, WILLIAM L	\$1,056.74	*	O'BRIEN, MICHAEL J	\$1,216.40	*
MOBILE MINI INC	\$11.69	*	O'BRIEN, MICHAEL J	\$427.10	*
MONMANEY, ROXANNE M	\$770.49	**	O'BRIEN, SCOTT A	\$4,496.14	*
MOODY GROUP LLC	\$433.74	*	O'CONNELL, MARGARET A	\$2,880.93	*
MOODY, ELINOR ETAL	\$2,641.30	*	O'CONNELL, MARK S	\$430.33	*
MOODY, JOSHUA R	\$4,021.41	*	O'CONNOR, ANN E	\$382.31	*
MOODY, JOY-LYN	\$4,840.31	*	O'CONNOR, EILEEN P	\$13.37	*
MOODYS COTTAGES	\$64.73	*	O'CONNOR, ELEANOR V	\$5.37	*
MOORE, SHEILA	\$155.34	*	O'CONNOR, ELEANOR V	\$5.05	*
MORAN, MICHAEL J	\$1,090.33	*	O'DRISCOLL, DONNA	\$4,653.38	*
MOREST, RONALD W	\$1,542.53	*	O'HARA, ALAN	\$96.91	*
MORGAN, PHYLLIS A	\$386.07	*	O'LEARY, ANDREA M	\$155.98	*
MORIN, FRANCIS	\$218.25	*	O'LEARY, DENNIS G	\$144.81	*
MORNEAU + COUGHLIN	\$3,960.61	*	O'NEIL, A T + J H TRUSTEES	\$5,079.07	*
MORNEAU, DENNIS	\$286.38	*	O'REILLY, JAMES P	\$1,215.36	*
MORONEY, RONALD	\$283.33	*	OCEAN 263 LLC	\$198.42	*
MOROWITZ, EVAN	\$6,728.72	*	OCEANSIDE PRINTERS	\$64.20	*
MORRIS, THOMAS F JR	\$1,935.88	*	OCHS-WEISS, CATHERINE	\$844.66	*
MORTON, JAY B + SCOTT M TRUSTEES	\$2,377.26	*	OCSAP LTD	\$175.53	*
MORTON, JOHN	\$420.90	*	OCSAP LTD	\$2,512.97	*

OLD MARSH COUNTRY CLUB	\$2,140.86		PRINCIPE, MICHAEL J	\$7,871.51	*
OLSON, GEORGE	\$320.00	*	PROCKER, PHILIP R	\$2,081.99	
OLSON, KIMBERLY	\$25.89		PROULX, STEVE	\$5.00	*
OLSON, MATTHEW	\$310.16	*	PYNN, WILLIS GRAFTON	\$4,849.71	*
ONLINE TRANSPORT INC	\$1,472.36	*	QUENNEVILLE, ADAM	\$217.17	*
OPTIMA BANK & TRUST COMPANY	\$2,166.53	*	RABIDEAU, STEPHEN A	\$770.49	*
ORAM, MARK	\$36.50	*	RACINE, ROGER	\$204.70	*
OSTROMECKY, BARBARA	\$220.15	*	RAKIP, BROBERT D	\$1,283.30	*
OTT, DAVID N	\$9.05	*	RAMAH, JAMES C	\$238.19	*
OWB REO LLC	\$4,930.53	*	RAMAH, JAMES C	\$229.48	
PACCIA, ANN MARY	\$1,067.23	*	RAMAH, RUSSELL	\$328.02	*
PAGAN, PETER	\$208.58	*	RAMEY, JOANNA E	\$613.72	
PAIVA, HAZEL	\$331.41	*	RAMSDELL LANDSCAPING	\$215.75	
PAOLUCCI, JOSEPH	\$6.59	*	RAMSDELL, CAITLYN F	\$222.43	*
PAPAMECHAIL, ED	\$70.51		RAPAS, SANDY	\$35.29	*
PAQUETTE, JOANNE	\$2,524.79	*	RBEB LLC	\$167.42	*
PARIS, PAUL SR	\$200.00	*	RBEB LLC	\$245.44	*
PARKER DEVELOPMENT LLC	\$36.01	*	RBEB LLC	\$166.82	*
PATRICK, NANCY E	\$555.26	*	RBEB LLC	\$201.17	*
PAUK, JOSEPH S	\$753.93	*	RBEB LLC	\$201.17	*
PEARSON, JANET	\$29.69	*	RBEB LLC	\$382.83	*
PECHNIK, DAVID	\$104.92	*	RBEB LLC	\$246.39	*
PELHAM, CHARLES A	\$402.59	*	RBEB LLC	\$76.24	*
PELLEGRINO, NICOLE	\$53.68	*	RBEB LLC	\$152.49	*
PELLETIER, ALDEN R	\$3,006.86	*	RBEB LLC	\$152.49	*
PEOPLE'S UNITED BANK	\$996.14	*	RBEB LLC	\$153.01	*
PEPIN WELLS LLC	\$1,546.06		RBEB LLC	\$152.49	*
PEPPES, WILLIAM H	\$68.44	*	RBEB LLC	\$152.49	*
PERKINS, DANA L	\$1,927.34		RBEB LLC	\$152.49	*
PERKINS, JASON F	\$785.97	*	RBEB LLC	\$152.49	*
PERKINS, ROBERT	\$2,476.03	*	RBEB LLC	\$153.01	*
PERKINS, SHARON L	\$940.76		RBEB LLC	\$155.69	*
PERLA, JAMES	\$100.88	*	RBEB LLC	\$239.31	*
PERRAULT, NORMAN	\$9,833.02	*	RBEB LLC	\$198.32	*
PERROTT, SANDRA J	\$2,785.25	*	RBEB LLC	\$153.01	*
PETERSON, ALFRED E	\$1,120.45	*	RBEB LLC	\$205.65	*
PETRILLO, HENRY	\$324.40		RBEB LLC	\$303.17	*
PFEIFER, ROBERT A	\$423.21	*	RBEB LLC	\$303.17	*
PHANEUF, M W + J E TRUSTEES	\$7.20	*	RBEB LLC	\$165.44	*
PIECHOTA, KATHERINE D	\$638.62	*	RBEB LLC	\$165.44	*
PIERCE, LEONARD A TRUSTEE	\$821.75	*	RBEB LLC	\$198.66	*
PIERCE, LISA	\$308.00		RBEB LLC	\$183.21	*
PINE NEEDLE PERFORMANCE	\$52.13	*	RBEB LLC	\$291.44	*
PINE TREE FARM MARKET+CAFE LLC	\$75.84	**	RBEB LLC	\$2,626.45	*
PITNEY BOWES GLOBAL FINANCIAL	\$11.56		RBEB LLC	\$9,113.63	
PITTSINGER, DONALD	\$31.41		RBEB LLC	\$3,929.84	
PLOURDE, CARROLL	\$267.62	*	RBEB LLC	\$247.34	
POLIZZI, NANCY	\$1,216.40		RBEB LLC	\$165.35	
POP, MIHAI	\$823.57	*	RBEB LLC	\$184.42	
PORCARO, FRANK	\$87.77	*	RBEB LLC	\$184.42	
POST ROAD SURVEYING INC	\$92.70	*	RBEB LLC	\$184.42	
POULIN, YVES	\$12.96	*	RBEB LLC	\$184.42	
POWERS, TIM CONSTRUCTION INC	\$3.86	*	RBEB LLC	\$196.25	
PRENDERGAST, WILLIAM J	\$6.83	*	RBEB LLC	\$196.25	

RBEB LLC	\$170.01		SEACOAST MOTEL INC	\$1,885.83	*
RBEB LLC	\$198.32		SEACOAST PIZZA + PASTA LLC	\$7.68	*
RBEB LLC	\$239.31		SEAHORSE RESORT	\$113.25	**
RBEB LLC	\$239.31		SEAL HARBOR LLC	\$335.59	*
RBEB LLC	\$202.89		SEAL HARBOR LLC	\$1,196.46	*
RBEB LLC	\$239.31		SETH, ANAND K	\$801.81	
RBEB LLC	\$291.52		SEVIGNEY, WILLIAM	\$277.62	*
RBEB LLC	\$291.44		SHACKFORD, DENNIS	\$3,963.69	
REED, GEORGE	\$247.59	*	SHACKFORD, DENNIS	\$541.96	
REICHARD, CLAIRE M	\$4,179.89	*	SHACKFORD, DENNIS	\$1,468.65	
REID, NANCY J + WILLIAM J III	\$827.53	*	SHACKFORD, MARGARET	\$485.44	
REMACLE, NANCY	\$210.60	*	SHACKFORD, MARGARET	\$1,343.43	
REMICK, PAUL JR	\$4,689.45	*	SHAIKH LLC	\$8,465.94	*
RICARDI, JOSEPH	\$207.68	*	SHARRY, DONALD R	\$420.54	
RICH, JOHN	\$196.85	**	SHAW, JOHN	\$49.58	
RICHARD, JANICE M TRUSTEE	\$61.11	*	SHEEHAN, GEOFFERY E	\$4,769.20	*
RICHARDS, MARK S	\$11.03	*	SHEPARD, MARY J	\$905.82	*
RICHARDSON, DOROTHY L	\$1,295.49	*	SHERBURNE, FRED W + REBECCA A	\$400.00	*
RICHELSON, BRADLEY L	\$38.23	*	SHIELDS, LAWRENCE T	\$1,642.42	*
RIDGE, JOHN F JR	\$3,083.68	**	SHIRLEY, VIVIAN L	\$770.49	*
RIGNANESE, DAVID R	\$1,567.36	*	SHUGRUE, JOHN J SR TRUSTEE	\$6,269.61	
RINGER, MICHAEL	\$6.56	*	SHULMAN, CAROL ANN W/LIFE ESTATE	\$21.13	*
RIOLO, ALLEN S	\$225.79	*	SHULTZ, BRIAN J ETAL	\$533.12	*
RISLEY, MICHAEL	\$574.87	*	SHUMWAY, KEVIN A	\$178.66	*
RIVERGREEN BANK	\$1,823.61	*	SHUPE, THOMAS E	\$1,624.51	*
RIVERSIDE FARM LLC	\$378.86	*	SHUSAS, PAUL	\$318.53	*
RIVERSIDE PARK CAMPGROUND	\$64.26		SIBLEY, RUSSELL	\$597.41	*
ROBERTS, DAVID	\$44.20		SIBLEY, RUSSELL	\$1,462.74	*
ROBERTS, RANDY	\$1,667.73	*	SIEGAN, THEODORE A	\$0.18	*
ROSSI, DINA	\$201.84	*	SILVA, KENNETH	\$0.19	*
ROY, PIERRE	\$26.24	*	SIMONDS, WAYNE	\$0.44	*
ROYAL, JAMES B TRUSTEE	\$166.73	*	SIX NINETY THREE POST ROAD LLC	\$1,976.53	*
ROYAL, JAMES B TRUSTEE	\$201.16	*	SKEATS, JAMES M	\$16,874.24	*
ROYAL, JAMES B TRUSTEE	\$156.40	*	SKEATS, MIKE	\$51.22	*
ROYAL, JAMES B TRUSTEE	\$159.95	*	SKINNER, D N JR + OTOOLE, L A TRUSTE	\$418.85	**
RUSCIO, FRANK	\$624.09	*	SLAPIK, LYNN	\$6.09	*
RUSSELL, RACHEL	\$431.13	*	SMITH, ROY	\$1,374.07	
RUSSO, JOSEPH A	\$511.46	*	SMITH, STEVEN	\$7.70	*
RYAN, EDWARD	\$563.02	*	SMITH, WAYNE	\$4,769.48	*
RYAN, WALTER T	\$1,639.61	*	SMITH, WILLIAM C	\$2,072.58	*
RYAN, WILLIAM	\$757.81	*	SNOOK, WALTER A III	\$885.01	
S + D PROPERTIES LLC	\$36.85	*	SNOW, GEORGE	\$193.44	*
SACCONE, MICHAEL R	\$5,280.35	*	SNYDER, RICHARD	\$54.63	*
SALISBURY, JENNIFER	\$25.89		SOUZA, MANUEL	\$5,949.69	*
SALON BY THE SEA	\$35.12		SPAGNUOLO, MARIA L AKA MARIE	\$606.98	*
SALVATELLI, FRED	\$408.11		SPENCER, MAUREEN	\$87.55	
SANFORD ROAD REALTY TRUST, THE	\$954.13	*	SPENLINHAUER, STEPHEN	\$901.14	*
SAUER, MIKE	\$91.09	*	SPERANZA, SANTO F	\$1,210.53	*
SCHADLICK, HELEN	\$4,143.78	*	SPOHRER, ALISON M	\$400.00	
SCHICKLE, ROBERT D	\$274.26		SQUILLACIOTI, ANTHONY J	\$759.74	*
SCRANTON, JAMES M	\$685.05	*	ST.JACQUES, FRANCOIS	\$573.03	*
SEA VU WEST	\$427.70	*	ST.JOHN, ANN MARIE	\$2,201.66	*
SEA VU WEST	\$9.65	*	STANDLEY, PAULA B	\$1,443.67	*
SEACOAST MOTEL	\$31.54	*	STANO, MATTHEW ETAL	\$1,774.93	

STATHOPOLOS, DEMETRA A	\$10.38	*	TWO WALNUT ST LLC	\$1,484.01	*
STEELE, EMILE F	\$1,253.50	*	ULEVICIUS, CHRISTINA M	\$1,161.88	*
STEFANINI, JOE	\$390.85	*	UNICA INVESTMENTS LLC	\$820.32	*
STEIGRAD, CAROLYN	\$2,004.33	*	VANBOCKERN, GISELE T	\$1,099.43	*
STEVENS, ALLAN	\$573.55	*	VANDERMAST, RUDOLPH	\$2,074.74	*
STEVENS, DEXTER III + HOWARD B	\$1,026.79	*	VANNEST, CYNTHIA	\$313.53	*
STEVENS, ERIC M	\$952.75	*	VELLECO, VINCENT	\$1,116.11	*
STEVENS, HAZEL L	\$1,792.88	*	VIEIRA, MARCIA	\$446.81	*
STEVENS, PERCY W JR	\$315.47	*	VIENNEAU, DENNIS D	\$391.80	*
STEVENS, ROGER M	\$437.89	*	VISCARIELLO, JEAN	\$209.36	*
STEWART, AARON	\$1,653.85	*	VON STEENBURG, KRIS D	\$25.89	*
STEWART, S L+D M JR TRUSTEES	\$251.23	*	VOSS, LAWRENCE G	\$491.56	*
STONE, GUY D	\$1,083.02	*	VOZZELLA, CHERYL+JOSEPH TRSTEEES	\$4.32	*
STONE, STEPHEN E	\$822.63	*	VRETTOS, VALERIE I	\$1,654.71	*
SULLIVAN, DAVID A	\$1,968.96	*	W + W ENTERPRISES INC	\$1,747.36	*
SULLIVAN, HELEN E	\$3,199.99	*	WAGNER, ROBERT A	\$4,249.11	*
SUNSHINE, EDWARD M ETAL	\$2,169.76	*	WAKEFIELD, TERRANCE LEE	\$742.67	*
SURETTE, ALAN	\$395.08	*	WALSH, FRANCES L	\$19.09	*
SUTRYN, GARY E	\$1,628.95	*	WALSH, STEVEN M	\$716.04	*
SWENSON, NANCY	\$2,069.51	*	WALZ, TRACEY M	\$3,686.30	*
SYPEK, THOMAS	\$7.30	*	WARD, LINDA	\$29.36	*
TAGEN LLC	\$4,599.36	*	WATERHOUSE, RICHARD + SHEILA	\$500.54	*
TALLWOOD MOTEL	\$125.90	*	WATSON, DAVID	\$120.99	*
TANGUAY, DONNA	\$193.27	*	WATT, DOUGLAS	\$16.57	*
TARDIFF, RICHARD C	\$1,065.06	*	WEBBER, JONATHAN	\$283.41	*
TEMPESTA, ALEX J	\$20.52	*	WEBBER, JONATHAN L	\$1,970.57	*
TERNULLO, JOHN	\$697.17	*	WEINSTEIN, NEAL L	\$681.45	*
THIBODEAU, TANYA	\$99.94	*	WEIR, RICHARD C	\$5.00	*
TIANT, LUIS G TRUSTEE	\$3,254.89	*	WELCH, CAROL A	\$1,079.74	*
TICE, CHARLES M	\$680.52	*	WELCH, GEORGE	\$1,104.29	*
TIGHE, PATRICK J	\$5.74	*	WELCH, JEAN L	\$122.29	*
TOCCI, PAUL L JR	\$6,347.11	*	WELLS AUTO CARE	\$121.65	*
TOMASZEWSKI, JOHN	\$1,901.66	*	WELLS BEACH HOSE COMPANY ETAL	\$7,477.90	*
TOOMEY, JOHN M	\$1,478.75	*	WELLS GOLF HOLDINGS LLC	\$20,455.73	*
TOONE, DAVID G	\$500.00	*	WELLS INDUSTRIAL PROP LLC	\$7,202.77	*
TOWNSEND, MIRANDA	\$504.34	*	WELLS PENTECOSTAL CHURCH	\$131.99	*
TRACHIMOWICZ, RICHARD J	\$5.19	*	WELLS REALTY LIMITED PARTNERSHIP	\$128.20	*
TRACY, DAVE	\$213.46	*	WELLS REALTY LIMITED PARTNERSHIP	\$1,605.28	*
TRAIL BLAZERS INC	\$2,173.38	*	WELLS S + J COLLISION	\$863.00	*
TRAJANOSKI, DOBRE	\$601.59	*	WELSH, JACK	\$153.08	*
TREE WORK + EXCAVATION	\$90.92	*	WESSELS, CHRISTOPHER S	\$12.09	*
TRIDER, MATHEW J	\$2,216.01	*	WESTERN UNION FINANCIAL SVCS	\$8.71	**
TRIDER, MATHEW J	\$1,909.56	*	WESTI, CAROL V	\$1,001.60	*
TRYCHON, STEPHEN	\$93.29	*	WHATS LEFT LLC	\$1,523.54	*
TSALTAS, MICHAEL	\$402.24	*	WHEELER, J J + V P TRUSTEES	\$1,790.46	*
TUCKER, KATHRYN E	\$6,103.48	*	WHEELER, RAYMOND F	\$812.97	*
TUFTS, CHAS WM JR W/LIFE EST	\$2,943.61	*	WHITE, ERIN	\$1,358.88	*
TUFTS, MARCUS T	\$457.04	**	WHITE, VANN T	\$1,715.66	*
TUFTS, PAUL	\$214.69	*	WHITNEY, CAROLYN M	\$29.70	*
TULLYS BEER + WINE	\$37.51	*	WHITTEN, DENISE L	\$190.25	*
TURNBULL, CHARLES W ETAL	\$137.04	*	WHITVEST HOLDINGS LTD	\$5.49	*
TURNBULL, CHARLES W ETAL	\$261.45	*	WIGGIN, JAMES	\$985.24	*
TURNBULL, CHARLES W ETAL	\$124.96	*	WIGGIN, JAMES L + MARY L TRUSTEES	\$2,198.49	*
TWENTY ONE THIRTY FIVE POST RD LLC	\$4,903.65	*	WILDES, BENJAMIN K	\$1,086.13	*

WILLEY, CHRISTOPHER D	\$755.08	*
WILLIAMS, ANDREA D	\$2,432.80	
WILSON, BARBARA KOWAL	\$1,226.75	*
WILSON, FRANCIS	\$327.96	*
WILSON, PATRICIA A	\$817.91	*
WINSLOW, GEORGE	\$25.89	
WOODBURY, RUTH	\$203.67	*
WOODMAN, HAROLD E	\$6,007.08	*
WOODSOME, JOHN O	\$1,067.00	*
WOODWARD, JOSHUA T	\$1,122.04	*
WOOLARD, DANIEL R	\$18.76	*
WOOLLEY, FRANCINE L	\$716.85	*
WOOLLEY, JOHN J	\$273.53	*
WORCESTER, RICHARD	\$100.00	*
WRIGHT, DONALD	\$48.59	
WRIGHT, JUDITH ELLEN	\$1,955.13	*
WRIGHT, KENNETH	\$339.81	*
WYMAN, GEORGIA A W/LIFE ESTATE	\$684.18	*
YORK BUILDING+DESIGN CENTER INC	\$2,197.72	*
YOUNG, GEORGE	\$185.56	*
ZARECKI, STEVEN A	\$344.12	*
ZMUDA, JOHN J	\$11.04	*

* PAID IN FULL BEFORE 12/31/2013

** PARTIAL PAYMENT MADE BEFORE 12/31/2013

**2013 REPORT OF THE
KENNEBUNK, KENNEBUNKPORT AND WELLS
WATER DISTRICT**

The Kennebunk, Kennebunkport and Wells Water District is a quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one each elected from the Towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

From a financial perspective, 2013 represented an above average year for the District. Compared with the prior year, 2013 saw a 4.5% increase in water production, a \$197,000 increase in revenues and a \$302,000 increase in operating costs (which do not reflect depreciation, regulatory fees and debt service). All of this contributed to a projected net income for 2013 of approximately \$188,000, as compared to a net income of \$375,000 in 2012. Such net income fluctuations from year to year are normal, as certain periodic maintenance items, such as water storage tank painting, are charged off in the year they occur.

The somewhat sluggish economy of the past five years has, at least on a local level, picked up a bit with the District experiencing relatively healthy growth (195 new customers, as compared to 190 in 2012 and 110 in 2011), resulting in a customer growth rate of nearly 1.5%. This compares well to the typical 1.5% to 2% annual growth rate experienced prior to the recession of 2009. The District's total number of metered customers now stands at 13,214.

Precipitation during 2013, as measured at our Water Filtration Plant, was considerably less than the 10-year average (48.4" vs. 57.5"), resulting in the second driest year over the past decade (2012 was the driest), which included the drought of 2002/2003. It is anticipated that this winter's snowy weather will help recharge local aquifers for the upcoming summer. The dry weather, combined with a slight uptick in the economy, resulted in a total annual water production of 1.073 billion gallons, as compared to 1.026 billion gallons produced during 2012 and 0.964 billion gallons in 2011. The District's recently-developed groundwater sources were once again instrumental in helping the District meet customer water demands without the need for purchasing additional water from neighboring utilities. These groundwater sources produced 397 million gallons (37%) of all of the District's water production for 2013.

As previously reported, the District is developing an additional high-quality groundwater supply in the Alewife area of Kennebunk. During 2013, the new Kennebunk River Well produced 86 million gallons of groundwater. In addition to producing some of the highest quality groundwater derived from any local production well, the test produced some valuable data which will assist in the design of a permanent water treatment facility along Kimball Lane, which is planned for construction in 2014. As usual, this facility is being designed and built primarily by District staff, assuring an efficient design and quality workmanship. This facility will be financed by a low-interest State Revolving Fund (SRF) financing package, consisting of a \$375,000, 20-year bond at an interest rate of about 1.1%.

This was the third year in a row that the District has been successful in being awarded a low-interest SRF financing package. Since 2008, through SRF financing, the District has installed \$5.0 million of infrastructure to date at a total bonded cost of \$4.6 million, at an average bond interest rate of only 1.0%.

With all of the recent discussion relating to the poor condition of America's infrastructure, the District is proud of the condition of its facilities. For the past 30-plus years, the District has averaged replacing nearly 1% of its distribution system per year. This falls squarely within the desired water industry goal of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained this aggressive (yet appropriate) replacement schedule. The District has accomplished this task while keeping its water rates below the average of those of all other water utilities in Maine.

The District is proud to have once again been presented (as it was in 2009 and 2011) with the SHAPE award by Maine's Department of Labor and Bureau of Labor Standards. This award, whose acronym stands for "Safety and Health Award for Public (Sector) Employers", bestows "the highest honor for promoting and consistently improving conditions for the safety and health of employees" in the workplace. Although the District is grateful to achieve such recognition, the safety of its employees is the greatest reward.

The following is a partial list of distribution projects funded and installed by the District during 2013. These projects typically relate to our goal of coordination with State and Town roadway projects, optimizing water quality, enhancing fire suppression capabilities and improving system reliability by replacing outdated and substandard facilities with an eye toward accommodating anticipated growth.

- Fortunes Rocks Road, Biddeford: Completed the final phase of this two-year SRF funded project, which included the replacement of 2,350 feet of old 8 and 10-inch cast iron water main with 12-inch PVC main. (In conjunction with a City of Biddeford road rebuilding project and for water quality, system reliability and fire suppression improvement.)
- Old King's Highway, Biddeford: Replaced 1,200 feet of old 10-inch cast iron main with 12-inch PVC main. (For water quality, system reliability and fire suppression improvement.) This project utilized remaining approved SRF funds that resulted from being significantly under budget with the adjacent Fortunes Rocks Road project. The District incorporated a relatively new technology, called "pipe bursting", in which the existing pipe is cut open (burst) as a new pipe is simultaneously pulled behind the cutter head.
- Western Avenue, Kennebunk: Replaced 900 feet of old 10-inch cast iron and 12-inch ductile iron main with 12-inch polyethylene (PE) and ductile iron (D.I.) main. (In conjunction with a Maine DOT bridge replacement project.)
- High Street, Kennebunk: Replaced 1,100 feet of old 6-inch cast iron main with 12-inch PVC main. (In conjunction with a Town of Kennebunk road rebuilding project and for water quality and system reliability.)
- Brown Street Kennebunk: Replaced 1,180 feet of old 6-inch cast iron main with 8-inch PVC main. (In conjunction with a Town of Kennebunk road rebuilding project and for water quality and system reliability.)
- Great Hill Road, Kennebunk: Replaced 2,700 feet of old 8-inch cast iron main with 8-inch PVC main, utilizing "pipe bursting" technology. (In conjunction with a Town of Kennebunk road rebuilding project and for water quality and system reliability.)
- Route 1 (York Street), Kennebunk: Replaced (relocated) 2100 feet of 16-inch cast iron main within the abandoned Atlantic Shore Railroad right-of-way with a 20-inch ductile iron main within the York Street right-of-way. (Financed primarily by funds acquired by the Town of Kennebunk).

In addition to the above projects, individuals and developers funded several water main extensions totaling 5,600 feet in length.

Drinking water quality remains a top priority. We are pleased to report that in addition to making significant water quality improvements with our unique blending of groundwater and surface water, all State and Federal water quality standards were met during 2013. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we continually assure the highest degree of reliability in the quality of drinking water for our customers.

District customers and all other interested parties are welcome to contact us at our business office at 92 Main Street in Kennebunk or visit our website at www.kkw.org. Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customer's needs. Current and past issues of the District's popular semi-annual newsletter *What's on Tap* are also on our website. As always, we welcome your input, as the District's mission is *to provide the best quality of water and customer service at the lowest reasonable cost*.

The Trustees of the District appreciate the continuing effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,

James E. Burrows, **President**
Thomas P. Oliver, **Vice President**
Richard H. Littlefield, **Trustee**
Robert A. Emmons, **Trustee**

Normand R. Labbe, P.E. **Superintendent**
Scott J. Minor, P.E. **Assistant Superintendent**
Wayne A. Brockway, MBA **Treasurer**



**Financial Report
December 31, 2013**

CONTENTS

Independent Auditors' Report	1
Management's Discussion and Analysis	3
Statements of Net Position	7
Statements of Revenue, Expenses and Changes in Net Position	8
Statements of Cash Flows	9
Notes to Financial Statements	11



Accessible
Approachable
Accountable

Independent Auditors' Report

To the Board of Trustees
Wells Sanitary District
Wells, Maine

Report on the Financial Statements

We have audited the accompanying financial statements of Wells Sanitary District (the District), as of and for the years ended December 31, 2013 and 2012, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Macpage LLC

30 Long Creek Drive, South Portland, ME 04106-2437 | 207-774-5701 | 207-774-7835 fax | cpa@macpage.com
One Market Square, Augusta, ME 04330-4637 | 207-622-4766 | 207-622-6545 fax

macpage.com

An Independently Owned Member, McGladrey Alliance

McGladrey Alliance is a premier affiliation of independent accounting and consulting firms. McGladrey Alliance member firms maintain their respective names, autonomy and independence and are responsible for their own client fee arrangements, delivery of services and maintenance of client relationships.



To the Board of Trustees
Wells Sanitary District

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Wells Sanitary District, as of December 31, 2013 and 2012, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



South Portland, Maine
February 24, 2014

WELLS SANITARY DISTRICT
P.O. Box 428
Wells, Maine 04090

Management's Discussion and Analysis

This section of the Wells Sanitary District's annual financial report presents the District's discussion and analysis of the District's financial condition and provides an overview of the District's financial operations for the year ended December 31, 2013.

Financial Highlights

- The District's total cash and investments, both restricted and unrestricted, was \$3,111,787 at December 31, 2013. This is approximately \$581,039 less than last year.
- The District's total operating revenue in 2013 was \$2,123,088. This is \$157,258 higher than last year.
- The District retired \$552,171 of debt during 2013.
- The District's total assets decreased by \$1,147,805 in 2013 to \$20,391,838.

Audited Financial Statements

These audited financial statements are comprised of the following:

- Independent Auditors' Report – This report is issued by the District's independent auditors. In it, the auditors explain that they audited the District's financial statements in accordance with auditing standards generally accepted in the United States of America. It also expresses that, in the opinion of the auditors, the District's financial statements present fairly, the District's financial position and the results of its operations and cash flows for the years ended December 31, 2013, in conformity with accounting principles generally accepted in the United States of America.
- Statements of Net Position – The statements of net position presents the assets, liabilities and net position of the District as of December 31, 2013 and 2012.
- Statement of Revenues, Expenses and Changes in Net Position – This statement reports the operating revenues and expenses and nonoperating revenues and expenses of the District for the years ended December 31, 2013 and 2012. It also shows how the District's revenues and expenses for the years affected the net position of the District.
- Statements of Cash Flows – The statements of cash flows reports the sources and uses of the District's cash from operating activities, investing activities and capital and related financing activities. Sources and uses of cash are netted on the statements to show the District's net increase or decrease in cash for the years ended December 31, 2013 and 2012.
- Notes to Financial Statements – The notes to the financial statements provide information about the District, its accounting policies, and additional information on amounts reported in other parts of the financial statements.

Summary of Financial Information

The District's financial condition as of December 31, 2013 and 2012 and the results of its operations for the years then ended is summarized below.

**STATEMENTS OF NET POSITION
DECEMBER 31,**

	<u>2013</u>	<u>2012</u>
Current assets	\$ 3,736,561	\$ 4,375,180
Capital assets, net	<u>16,655,277</u>	<u>17,164,463</u>
Total assets	<u>\$ 20,391,838</u>	<u>\$ 21,539,643</u>
Current liabilities	\$ 712,542	\$ 1,483,392
Long-term liabilities	<u>5,714,285</u>	<u>6,277,661</u>
Total liabilities	<u>6,426,827</u>	<u>7,761,053</u>
Net position		
Net investment in capital assets	10,377,616	10,334,631
Restricted	1,345,518	1,192,004
Unrestricted	<u>2,241,877</u>	<u>2,251,955</u>
Total net position	<u>13,965,011</u>	<u>13,778,590</u>
Total liabilities and net position	<u>\$ 20,391,838</u>	<u>\$ 21,539,643</u>

- At December 31, 2013 and 2012, the District had total assets of \$20,391,883 and \$21,539,643, respectively, of which \$16,655,277 and \$17,164,463 respectively, consisted of capital assets. Capital assets are comprised of the District's fixed assets such as property, plant, equipment, and furnishings. It also includes sewer lines and pump stations.
- At December 31, 2013 and 2012, the District's liabilities totaled \$6,426,872 and \$7,761,053, respectively. Of this amount, \$712,542 and \$1,483,392, respectively, represented amounts due in the short-term (twelve months or less) and \$5,714,285 and \$6,277,661, respectively, represented amounts due in the long-term.
- At December 31, 2013 and 2012, the District's net position totaled \$13,965,011 and \$13,778,590, respectively. Of this amount \$10,377,616 and \$10,334,631, respectively, represented the net investment in capital assets; \$1,345,518 and \$1,192,004, respectively, was restricted; and \$2,241,877 and \$2,251,955, respectively, was unrestricted.

**STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION
YEARS ENDED DECEMBER 31,**

	<u>2013</u>	<u>2012</u>
Operating revenues	\$ 2,123,088	\$ 1,965,830
Operating expenses	<u>2,019,428</u>	<u>1,941,604</u>
Operating income	103,660	24,226
Nonoperating revenues	37,265	69,042
Nonoperating expenses	165,725	190,309
Capital contributions	211,221	227,076
Debt forgiveness	-----	127,074
Change in net position	<u>\$ 186,421</u>	<u>\$ 257,109</u>

- The District's operating revenues consists primarily of sewer service charges, but also include permit and entrance fees, which are fees charged to customers connecting into the sewer system. For the years ended December 31, 2013 and 2012, total revenue generated from sewer and other service charges was \$2,123,088 and \$1,965,830, respectively.

Summary of Financial Information – (continued)

- In addition to sewer service charges and connection fees, the District receives capital contributions and reserve capacity fees. Capital contributions include sewer line extensions constructed by private contractors and accepted, after meeting specific conditions, by the District into the public sewer system. Reserve capacity fees are used to improve, enlarge or expand the District's sewer treatment system. In 2012, the District participated in the principal loan forgiveness program offered by the Maine Department of Environmental Protection (DEP) which reduced the principal of the District's latest bond issue. The benefit of the principal forgiveness program, capital contributions, and income from reserve capacity fees are reported as capital contributions in the Statements of Revenues, Expenses and Changes in Net Position and totaled \$211,221 and \$227,076, respectively, for the years ended December 31, 2013 and 2012.
- Other nonoperating revenue earned by the District is comprised primarily of interest and dividends and miscellaneous income and totaled \$37,265 and \$69,042, respectively, for the years ended December 31, 2013 and 2012. No nonoperating revenue was earned from disposals of capital assets in 2013 and 2012.
- The District's operating expenses, which includes depreciation expense, for the years ended December 31, 2013 and 2012 totaled \$2,019,428 and \$1,941,604, respectively, and consisted of the following:

	<u>2013</u>	<u>2012</u>
Operating expenses	\$1,214,282	\$ 1,152,665
Depreciation	\$ 805,146	\$ 788,939

- The District's nonoperating expenses for the years ended December 31, 2013 and 2012 totaled \$165,725 and \$190,309, respectively, and consisted of the following:

	<u>2013</u>	<u>2012</u>
Amortization and investment fees	\$ 2,698	\$ 4,774
Interest on bonds and notes payable	141,909	159,290
Investment return	21,118	19,852
Loss on disposal of capital assets	-	6,393
	<u>\$165,725</u>	<u>\$190,309</u>

- For the years ended December 31, 2013 and 2012, the District's revenues exceeded its expenses resulting in an increase in its net position of \$186,421 and \$257,109, respectively.
- During 2013, the District issued no new debt and made principal payments on debt totaling \$552,171. For the year ended December 31, 2012, the District issued \$1,245,000 (less principal forgiveness of \$124,500) in new debt and made principal payments totaling \$541,241.
- During the years ended December 31, 2013 and 2012, the District made capital asset acquisitions totaling \$295,960 and \$1,950,425 respectively. These capital asset purchases are as follows:

	<u>2013</u>	<u>2012</u>
Sewer lines	\$ 56,154	
Structures		\$ 15,116
Vehicles, equipment and furniture	22,169	15,441
Plant upgrade	140,514	13,972
Construction in Progress	77,123	1,905,896
Total Capital Asset Acquisitions	<u>\$ 295,960</u>	<u>\$1,950,425</u>

Summary of Financial Information – (continued)

- This year's change in capital assets includes the following: \$77,123 for the nearly completed HVAC upgrade project which was started in 2012 and is in the final stages, \$125,680 for the repair and replacement of the facades and roofs at the plant and two pump stations, \$14,835 for other improvements at the plant and pump stations, \$14,969 for the purchase of a new District vehicle, \$7,200 to purchase a lawn tractor and the acceptance of a sewer line extension valued at \$56,154 constructed by a private contractor.

Other Financial Information

As of the date of this report we are not aware of any facts, conditions, or planned decisions that will have a significant impact on the financial position and results of operations in the upcoming reporting period.

This financial report is intended to provide readers with a general overview of the District's finances and show accountability for expenditures related to its business-type activity. If you have any questions regarding this report or need additional information, please contact the Superintendent of the District.

Statements of Net Position

December 31,

	2013	2012
ASSETS		
Cash and cash equivalents	\$ 2,325,372	\$ 2,906,700
Certificate of deposit	325,858	
Investments	460,557	786,126
Accounts receivable, users	526,895	495,943
Accounts receivable, other	4,325	2,625
Accounts receivable, impact fees	38,756	134,455
Inventory	21,791	15,355
Prepaid expenses	32,212	31,057
Accrued interest receivable	795	2,919
Capital assets - net	<u>16,655,277</u>	<u>17,164,463</u>
Total Assets	<u>\$ 20,391,838</u>	<u>\$ 21,539,643</u>
LIABILITIES		
Current portion of bonds payable	\$ 563,376	\$ 552,171
Accounts payable	66,117	51,384
Accounts payable - construction		795,295
Accrued salaries	50,831	47,979
Accrued interest	32,218	36,563
Bonds payable	<u>5,714,285</u>	<u>6,277,661</u>
Total Liabilities	<u>6,426,827</u>	<u>7,761,053</u>
NET POSITION		
Net investment in capital assets	10,377,616	10,334,631
Restricted	1,345,518	1,192,004
Unrestricted	<u>2,241,877</u>	<u>2,251,955</u>
Total Net Position	<u>13,965,011</u>	<u>13,778,590</u>
Total Liabilities and Net Position	<u>\$ 20,391,838</u>	<u>\$ 21,539,643</u>

See independent auditors' report.
The accompanying notes are an integral part of these financial statements.

Statements of Revenue, Expenses and Changes in Net Position

Years Ended December 31,

	2013	2012
Operating Revenue		
Sewer-services charges	\$ 2,102,734	\$ 1,946,139
Other services and charges	<u>20,354</u>	<u>19,691</u>
Total Operating Revenue	<u>2,123,088</u>	<u>1,965,830</u>
Operating Expenses	<u>2,019,428</u>	<u>1,941,604</u>
Operating Income	<u>103,660</u>	<u>24,226</u>
Nonoperating Revenue (Expense)		
Interest and dividend income	32,136	49,682
Investment return (loss)	(21,118)	(19,852)
Miscellaneous income	5,129	19,360
Amortization expense		(343)
Investment fees	(2,698)	(4,431)
Interest on long-term liabilities	(141,909)	(159,290)
Loss on disposal of capital assets		(6,393)
	<u>(128,460)</u>	<u>(121,267)</u>
Change in Net Position Before Capital Contributions and Debt Forgiveness	<u>(24,800)</u>	<u>(97,041)</u>
Capital Contributions	211,221	227,076
Debt Forgiveness		<u>127,074</u>
Change in Net Position	<u>186,421</u>	<u>257,109</u>
Net Position - Beginning of Year	<u>13,778,590</u>	<u>13,521,481</u>
Net Position - End of Year	<u>\$ 13,965,011</u>	<u>\$ 13,778,590</u>

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

Statements of Cash Flows

Years Ended December 31,

	2013	2012
Cash flows from operating activities:		
Cash received from customers	\$ 2,186,135	\$ 1,933,937
Cash paid to vendors for goods and services	(812,471)	(756,160)
Cash paid to employees for services	(391,817)	(384,746)
Net cash flows from operating activities	<u>981,847</u>	<u>793,031</u>
Cash flows from investing activities:		
Proceeds from sale of investments	668,285	425,149
Purchase of investments	(366,532)	(161,427)
Interest and dividend income	34,260	50,980
Miscellaneous income	5,129	19,360
Net cash flows from investing activities	<u>341,142</u>	<u>334,062</u>
Cash flows from capital and related financing activities:		
Principal payment on bonds payable	(552,171)	(541,241)
Purchase of capital assets	(1,035,101)	89,870
Interest paid	(146,254)	(157,465)
Impact and reserve capacity fees received	155,067	227,076
Net cash flows from capital and related financing activities	<u>(1,578,459)</u>	<u>(381,760)</u>
Net change in cash and cash equivalents	(255,470)	745,333
Cash and cash equivalents - beginning of year	<u>2,906,700</u>	<u>2,161,367</u>
Cash and cash equivalents - end of year	<u>\$ 2,651,230</u>	<u>\$ 2,906,700</u>
Reconciliation of operating income to net cash flows from operating activities:		
Operating income	\$ 103,660	\$ 24,226
Adjustments to reconcile operating income to net cash flows from operating activities:		
Depreciation	805,146	788,939
(Increase) decrease in operating assets:		
Accounts receivable	63,047	(31,893)
Inventory	(6,436)	5,045
Prepaid expenses	(1,155)	(960)
Increase (decrease) in operating liabilities:		
Accounts payable	14,733	8,216
Accrued salaries	2,852	(542)
Net cash flows from operating activities	<u>\$ 981,847</u>	<u>\$ 793,031</u>

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

Statements of Cash Flows - Continued

Years Ended December 31,

	2013	2012
Noncash capital and related financing activities:		
Developer contributions of systems	\$ 56,154	\$ -

During 2012 the District financed the purchase of capital assets with bonds payable in the amount of \$1,245,000.

During 2012 the District financed the purchase of capital assets with accounts payable in the amount of \$795,295.

During 2012 the District had debt forgiveness of \$127,074.

See independent auditors' report.
The accompanying notes are an integral part of these financial statements.

10

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Business

Wells Sanitary District (the District) is a quasi-municipal corporation organized under the Statutes of the State of Maine for the purpose of constructing and operating a system of waste disposal and sewage treatment for the Town of Wells. A certificate of organization was issued to the District in December 1970 by the Maine Environmental Improvement Commission. It is managed by a full-time superintendent and five trustees elected for staggered three-year terms by voters of the Town of Wells.

Reporting Entity

In evaluating how to define the District for financial reporting purposes, management has considered all potential component units. Based on the applicable criteria, there are no other entities within the District that should be included as part of these financial statements.

Basis of Presentation

The District complies with Governmental Accounting Standards Board (GASB) Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting*. All activities of the District are accounted for within a single proprietary (enterprise) fund. The statements of net position and statements of revenues, expenses and changes in net position display information about the District's business-type activity. These statements reflect the financial activity of the District's governmental program. The governmental activity is generally financed through user charges.

Measurement Focus, Basis of Accounting

The District's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. The District calculates the annual amount due from its customers based on the previous years' consumption. The annual amount due is billed in quarterly installments and revenue is recognized each quarter.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the District considers all highly liquid debt instruments purchased with an initial maturity of three months or less, which includes certificates of deposit and money market accounts to be cash equivalents.

Accounts Receivable

Trade accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Based on management's assessment of the credit history with customers having outstanding balances and current relationships with them, it has concluded that the realization of losses on balances outstanding at year-end will be immaterial. The District has the ability to place a lien on property with past due balances.

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Investments

The District accounts for its investments at fair value.

Inventory

Inventory of materials and supplies are valued at the lower of cost or market. The cost basis is the most recent purchase cost.

Capital Assets

Capital assets are stated at cost if purchased or constructed. Assets acquired through contribution from developers or other customers are capitalized at their estimated fair market value. Maintenance and repairs, which do not significantly extend the value or life of property, plant and equipment, are expensed as incurred.

Depreciation has been provided over the estimated useful lives ranging from five to fifty years using the straight-line method.

Compensated Absences

The District reports compensated absences in accordance with the provisions of GASB No. 16, *Accounting for Compensated Absences*. Vacation and sick time benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

Net Position

Net position comprises the various net earnings from operating and non-operating revenues, expenses and contributions of capital. Net position is classified in the following three components: net investment in capital assets; restricted net position; and unrestricted net position. Net investment in capital assets, consists of all capital assets, net of accumulated depreciation and reduced by outstanding debt that is attributable to the acquisition, construction and improvement of those assets; debt related to unspent proceeds or other restricted cash and investments is excluded from the determination. Restricted net position consists of net position for which constraints are placed thereon by external parties, such as lenders, grantors, contributors, laws, regulations and enabling legislation. Unrestricted net position consists of all other net position not included in the above categories.

Budgets

The District adopts an annual operating budget. The budget is adopted on a basis consistent with accounting principles generally accepted in the United States of America. The current operating budget details the District's plans to earn and expend funds for charges incurred for operation, maintenance, certain interest and general functions, and other charges for the fiscal year. All unexpended and unencumbered appropriations in the operating budget lapse at the end of the fiscal year.

Income Taxes

The District, being a quasi-municipal entity, is not subject to federal or state income taxes.

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Recently Adopted Accounting Pronouncement

The GASB issued GASB Statement No. 65, "Items Previously Reported as Assets and Liabilities". This statement establishes accounting and financial reporting standards that reclassify, as deferred outflows and inflows of resources, certain items that were previously reported as assets and liabilities. The statement was effective for periods beginning after December 15, 2012. The adoption of this statement did not have a significant impact on the District's financial statements.

NOTE 2 – CASH AND INVESTMENTS

As of December 31, 2013, the District had the following investments and maturities:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturity</u>	
		<u>Less Than 1 Year</u>	<u>1-5 Years</u>
Government obligations	\$155,945	\$155,945	
Government bonds	<u>304,612</u>	<u>168,674</u>	<u>\$135,938</u>
	<u>\$460,557</u>	<u>\$324,619</u>	<u>\$135,938</u>

As of December 31, 2012, the District had the following investments and maturities:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturity</u>	
		<u>Less Than 1 Year</u>	<u>1-5 Years</u>
Government obligations	\$ 98,913	\$ 98,913	
Government bonds	476,098	158,473	\$317,625
Mutual funds	<u>211,115</u>	<u>211,115</u>	-
	<u>\$786,126</u>	<u>\$468,501</u>	<u>\$317,625</u>

Interest Rate Risk

The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates; however, as a means of limiting its exposure to interest rate risk, the District coordinates its investment maturities to closely match cash flow needs and generally restricts the maximum investment term to less than five years from the purchase date.

Credit Risk

Maine statutes authorize the District to invest in obligations of the U.S. Treasury and Agency securities, repurchase agreements and certain corporate stocks and bonds. The District has no formal policy on managing credit risk; however, 100% and 73% of the District's investments in 2013 and 2012, respectively, were primarily investments in U.S. Agencies (Federal Home Loan Bank and Federal Farm Credit Bank) and were rated AA+ by Standard & Poor's. The remaining percentage of the District's investments for 2012 was invested in fixed income mutual funds of which no ratings were available.

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 2 – CASH AND INVESTMENTS – CONTINUED

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of December 31, 2013, \$203,596 of the District's bank balance of \$2,660,147 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized \$203,596

NOTE 3 – ACCOUNTS RECEIVABLE – RESTRICTED

The District charges a one-time reserve capacity fee to all new unanticipated residential or commercial users based on design flow impact on the District's reserve capacity. During 2013 and 2012, the rate per gallon per day was \$8.96. The District recognizes the reserve capacity fee as income from contributed capital. The receivable from the reserve capacity fees as of December 31, 2013 and 2012 was \$38,756 and \$134,455, respectively.

NOTE 4 – CAPITAL ASSETS

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2013:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Disposal</u>	<u>Transfers</u>	<u>Ending Balance</u>
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,508,667	\$ 56,154			14,564,821
Structures and clarifiers	6,731,576				6,731,576
Equipment	4,735,213	7,199	\$ 6,165		4,736,247
Office furnishings	24,701				24,701
Vehicles	79,792	14,970	15,360		79,402
Plant upgrade and pump stations	8,948,309	140,514			9,088,823
Construction in process	<u>2,062,022</u>	<u>77,123</u>	-	-	<u>2,139,145</u>
	37,251,571	295,960	21,525		37,526,006
Less: accumulated depreciation	<u>20,087,108</u>	<u>805,146</u>	<u>21,525</u>		<u>20,870,729</u>
Total capital assets, net	<u>\$17,164,463</u>	<u>\$(509,186)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$16,655,277</u>

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2012:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Disposals</u>	<u>Transfers</u>	<u>Ending Balance</u>
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,508,667				14,508,667
Structures and clarifiers	6,752,867	\$ 15,116	\$36,407		6,731,576
Equipment	4,747,599	15,441	27,827		4,735,213
Office furnishings	24,701				24,701
Vehicles	79,792				79,792
Plant upgrade and pump stations	8,934,337	13,972			8,948,309
Construction in process	<u>156,126</u>	<u>1,905,896</u>	-	-	<u>2,062,022</u>
	35,365,380	1,950,425	64,234		37,251,571
Less: accumulated depreciation	<u>19,356,010</u>	<u>788,939</u>	<u>57,841</u>		<u>20,087,108</u>
Total capital assets, net	<u>\$16,009,370</u>	<u>\$1,161,486</u>	<u>\$ 6,393</u>	<u>\$ -</u>	<u>\$17,164,463</u>

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 5 – LONG-TERM DEBT

Long-term debt at December 31 consisted of the following:

	2013	2012
Bond payable to the Maine Municipal Bond Bank (MMBB) for \$750,000. Interest on the bond is payable at an annual rate of 2.27% and principal and interest payments are due in April and October. The maturity date of the bond is October 2023.	\$ 504,470	\$ 551,096
Bond payable to the MMBB for \$6,100,000. Interest on the bond is payable at an annual rate of 2.60% and principal and interest payments are due in April and October. The maturity date of the bond is April 2021.	3,097,586	3,441,951
Bond payable to the MMBB for \$2,300,000. Interest on the bond is payable at an annual rate of 1.00% and principal and interest payments are due in April and October. The maturity date of the bond is October 2027.	1,657,390	1,767,173
Bond payable to the MMBB for \$1,245,000. Interest on the bond is payable at an annual rate of 1.50% and principal and interest payments are due in April and October. The maturity date of the bond is October 2031.	<u>1,018,215</u>	<u>1,069,612</u>
	<u>6,277,661</u>	<u>6,829,832</u>
Less: current portion	<u>563,376</u>	<u>552,171</u>
Total long-term debt	<u>\$5,714,285</u>	<u>\$6,277,661</u>

The following is a schedule of maturities per year on bonds payable:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 563,376	\$128,870	\$ 692,246
2015	574,862	117,116	691,978
2016	586,633	105,043	691,676
2017	598,700	92,697	691,397
2018	611,070	79,883	690,953
2019-2023	2,370,580	209,774	2,580,354
2024-2028	789,827	71,473	861,300
2029-2031	<u>182,613</u>	<u>12,979</u>	<u>195,592</u>
	<u>\$6,277,661</u>	<u>\$817,835</u>	<u>\$7,095,496</u>

Changes in long-term debt during 2013 and 2012 are as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Debt Forgiveness*</u>	<u>Ending Balance</u>
2013	\$ 6,829,832		\$552,171		\$6,277,661
2012	\$ 6,253,147	\$1,245,000	\$541,241	\$127,074	\$6,829,832

* The bond payable to the MMBB for \$1,245,000 had an immediate forgiveness of debt of 1.00% of the original principal amount of the loan, resulting in a forgiveness of debt of \$124,500. The bond payable to the MMBB for \$750,000 had a reduction in principal of \$2,574. The debt forgiveness as of December 31, 2012 was \$127,074.

Notes to Financial Statements

December 31, 2013 and 2012

NOTE 6 – RESTRICTED AND DESIGNATED ASSETS

The District has various restrictions placed over certain revenue sources from state and local requirements. The District's Board of Trustees has also designated certain funds to be used for certain purposes. Restricted and designated assets at December 31, are as follows:

Restricted assets:	2013	2012
Sewer impact fees and reserve capacity fee receipts collected for the purpose to improve, enlarge, or expand the District's sewer treatment system from unanticipated growth.	\$1,306,762	\$1,057,549
Reserve capacity fees accounts receivable designated for the purpose to improve, enlarge or expand the District's sewer treatment system from unanticipated growth.	<u>38,756</u>	<u>134,455</u>
Total restricted asset	<u>\$1,345,518</u>	<u>\$1,192,004</u>

The District's Board of Trustees has designated portions of its cash and investments for the following purposes:

Debt service and retirement	<u>\$241,087</u>	<u>\$278,635</u>
Total designation of unrestricted assets	<u>\$241,087</u>	<u>\$278,635</u>

NOTE 7 – PENSION PLANS

The District has a non-contributory money-purchase pension plan covering all full-time and part-time employees who have attained the age of 20 and completed one year of service. Under this Plan, the District contributes on behalf of each participant an amount equal to 8% of the participant's annual salary. An eligible employee is 0% vested following the initial year of employment, 20% vested for each of the next five years of employment and is fully vested after obtaining six years of employment. The plan is funded by insurance contracts and mutual funds selected by the individual participants. Pension Plan expense was \$29,419 and \$32,476 as of December 31, 2013 and 2012, respectively.

NOTE 8 – COMMITMENTS

In 2012, the District entered into a contract with Penta Corporation for the HVAC systems upgrade project and odor control system. As of December 31, 2013, the remaining contracted amount totaled \$36,842.



Proven Expertise and Integrity

August 30, 2013

Board of Selectmen
Town of Wells
Wells, Maine

We were engaged by the Town of Wells and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2013. The following statements and schedules have been excerpted from the 2013 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet – Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	Statement E
Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund	Schedule 1
Schedule of Departmental Operations – General Fund	Schedule A
Combining Balance Sheet – Non Major Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances – Non Major Governmental Funds	Schedule C

RHR Smith & Company

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093

Tel: (800) 300-7708

(207) 929-4606

Fax: (207) 929-4609

TOWN OF WELLS, MAINE

BALANCE SHEET – GOVERNMENTAL FUNDS
JUNE 30, 2013

	General Fund	Nonmajor Funds	Total Governmental Funds
	<u> </u>	<u> </u>	<u> </u>
ASSETS			
Cash and cash equivalents	\$ 14,232,354	\$ 20,060	\$ 14,252,414
Investments	177,244	119,292	296,536
Accounts receivable (net of allowance for uncollectibles):			
Taxes	1,273,321	-	1,273,321
Liens	267,040	-	267,040
Other	111,756	-	111,756
Tax acquired property	43,531	-	43,531
Due from other funds	210,143	6,089,041	6,299,184
TOTAL ASSETS	<u>\$ 16,315,389</u>	<u>\$ 6,228,393</u>	<u>\$ 22,543,782</u>
LIABILITIES			
Accounts payable	\$ 198,891	\$ 213,950	\$ 412,841
Accrued expenses	133,685	-	133,685
Due to other funds	6,195,985	182,770	6,378,755
Escrows	387,392	-	387,392
TOTAL LIABILITIES	<u>6,915,953</u>	<u>396,720</u>	<u>7,312,673</u>
DEFERRED INFLOWS OF RESOURCES			
Prepaid taxes	6,142	-	6,142
Deferred revenues	1,018,499	-	1,018,499
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>1,024,641</u>	<u>-</u>	<u>1,024,641</u>
FUND BALANCES			
Nonspendable	43,531	-	43,531
Restricted	-	3,284,262	3,284,262
Committed	-	2,594,010	2,594,010
Assigned	184,149	44,988	229,137
Unassigned	8,147,115	(91,587)	8,055,528
TOTAL FUND BALANCES	<u>8,374,795</u>	<u>5,831,673</u>	<u>14,206,468</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 16,315,389</u>	<u>\$ 6,228,393</u>	<u>\$ 22,543,782</u>

See accompanying independent auditors' report and notes to financial statements.

STATEMENT E

TOWN OF WELLS, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND
BALANCES – GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2013

	General Fund	Nonmajor Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 28,220,897	\$ -	\$ 28,220,897
Intergovernmental revenue	590,064	545,137	1,135,201
Charges for services	840,035	946,312	1,786,347
Interest income	66,252	9	66,261
Other revenues	262,605	365,963	628,568
TOTAL REVENUES	<u>29,979,853</u>	<u>1,857,421</u>	<u>31,837,274</u>
EXPENDITURES			
Current:			
General government	3,686,835	1,021,421	4,708,256
Public safety	3,729,639	299,777	4,029,416
Health and sanitation	274,388	-	274,388
Recreation and culture	427,243	308,543	735,786
Education	16,065,941	-	16,065,941
Public works	1,124,215	144,019	1,268,234
Beach and harbors	215,270	164,659	379,929
Library	346,658	8,993	355,651
County tax	1,521,817	-	1,521,817
Unclassified	240,057	280,407	520,464
Capital outlay	-	3,349,812	3,349,812
Debt service:			
Principal	595,000	-	595,000
Interest	75,831	-	75,831
TOTAL EXPENDITURES	<u>28,302,894</u>	<u>5,577,631</u>	<u>33,880,525</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>1,676,959</u>	<u>(3,720,210)</u>	<u>(2,043,251)</u>
OTHER FINANCING SOURCES (USES)			
Operating transfers in	-	2,335,956	2,335,956
Operating transfers (out)	(2,348,152)	(5,883)	(2,354,035)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(2,348,152)</u>	<u>2,330,073</u>	<u>(18,079)</u>
SPECIAL ITEMS			
Sale of tax acquired property	593,837	-	593,837
TOTAL SPECIAL ITEMS	<u>593,837</u>	<u>-</u>	<u>593,837</u>
NET CHANGE IN FUND BALANCES	(77,356)	(1,390,137)	(1,467,493)
FUND BALANCES - JULY 1	<u>8,452,151</u>	<u>7,221,810</u>	<u>15,673,961</u>
FUND BALANCES - JUNE 30	<u>\$ 8,374,795</u>	<u>\$ 5,831,673</u>	<u>\$ 14,206,468</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF WELLS, MAINE

BUDGETARY COMPARISON SCHEDULE – BUDGETARY BASIS
 BUDGET AND ACTUAL – GENERAL FUND
 FOR THE YEAR ENDED JUNE 30, 2013

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, July 1	\$ 8,452,151	\$ 8,452,151	\$ 8,452,151	\$ -
Resources (Inflows):				
Taxes	28,056,915	28,056,915	28,220,897	163,982
Intergovernmental revenue	627,067	627,067	590,064	(37,003)
Charges for service	980,880	980,880	840,035	(140,845)
Investment income	50,000	50,000	66,252	16,252
Other income	245,500	245,500	262,605	17,105
Sale of tax acquired property	-	-	593,837	593,837
Transfers from other funds	150,000	150,000	-	(150,000)
Amounts Available for Appropriation	<u>38,562,513</u>	<u>38,562,513</u>	<u>39,025,841</u>	<u>463,328</u>
Charges to Appropriations (Outflows):				
General government	4,118,012	4,010,185	3,686,835	323,350
Public safety	3,905,923	3,978,762	3,729,639	249,123
Health and sanitation	430,335	430,335	274,388	155,947
Recreation and culture	522,174	523,496	427,243	96,253
Education	16,065,941	16,065,941	16,065,941	-
Public works	1,102,958	1,168,235	1,124,215	44,020
Beach and harbors	213,444	215,689	215,270	419
Library	355,862	358,149	346,658	11,491
County tax	1,521,817	1,521,817	1,521,817	-
Unclassified	551,903	556,375	240,057	316,318
Debt service:				
Principal	595,000	595,000	595,000	-
Interest	84,831	84,831	75,831	9,000
Overlay	492,161	492,161	-	492,161
Transfers to other funds	1,824,157	2,318,452	2,348,152	(29,700)
Total Charges to Appropriations	<u>31,784,518</u>	<u>32,319,428</u>	<u>30,651,046</u>	<u>1,668,382</u>
Budgetary Fund Balance, June 30	<u>\$ 6,777,995</u>	<u>\$ 6,243,085</u>	<u>\$ 8,374,795</u>	<u>\$ 2,131,710</u>
Use of unassigned fund balance	\$ 1,674,156	\$ 1,878,915	\$ -	\$ (1,878,915)
Use of assigned fund balance	-	330,151	-	(330,151)
	<u>\$ 1,674,156</u>	<u>\$ 2,209,066</u>	<u>\$ -</u>	<u>\$ (2,209,066)</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE A

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2013

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration/personnel salaries	\$ 423,275	\$ (22,337)	\$ 400,938	\$ 317,148	\$ 83,790
Code enforcement salaries	263,996	3,551	267,547	229,887	37,660
Assessing salaries	147,873	2,324	150,197	154,510	(4,313)
Town clerk salaries	161,019	1,956	162,975	153,002	9,973
Town manager salaries	149,143	36	149,179	157,919	(8,740)
Office of planning salaries	93,014	6,702	99,716	98,864	852
Building department salaries	43,424	-	43,424	44,203	(779)
Benefits/insurances/taxes	1,861,469	(135,000)	1,726,469	1,575,529	150,940
Property/liability insurance	294,190	-	294,190	292,415	1,775
Hydrant rental	132,000	-	132,000	127,839	4,161
Street lights	105,000	-	105,000	106,436	(1,436)
Town manager expenses	124,088	9,000	133,088	113,504	19,584
Office of planning expenses	15,956	-	15,956	12,111	3,845
Administration expenses	61,000	4,105	65,105	66,827	(1,722)
Town clerk expenses	103,350	-	103,350	107,096	(3,746)
Assessing expenses	16,000	6,400	22,400	13,701	8,699
Conservation committee	3,140	2,654	5,794	3,845	1,949
Code enforcement expenses	16,300	-	16,300	16,438	(138)
Survey and appraisal	5,000	-	5,000	780	4,220
Building department	62,050	672	62,722	52,868	9,854
Personnel department	26,725	2,373	29,098	29,098	-
Selectmen	10,000	9,737	19,737	12,815	6,922
	<u>4,118,012</u>	<u>(107,827)</u>	<u>4,010,185</u>	<u>3,686,835</u>	<u>323,350</u>

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2013

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	1,723,915	1,897	1,725,812	1,591,866	133,946
Fire department salaries	848,899	(9,566)	839,333	813,487	25,846
Dispatch center salaries	290,798	-	290,798	285,013	5,785
Animal control salaries	40,182	1,205	41,387	31,469	9,918
Police department operations	398,525	67,793	466,318	438,617	27,701
EMA	16,010	-	16,010	16,010	-
Ambulance service	224,000	-	224,000	224,000	-
Fire department operations	257,310	2,864	260,174	245,451	14,723
Dispatch operations	91,829	8,646	100,475	69,682	30,793
Animal control operations	14,455	-	14,455	14,044	411
	3,905,923	72,839	3,978,762	3,729,639	249,123
Health and sanitation:					
Transfer station salaries	113,235	-	113,235	78,316	34,919
Transfer station operations	317,100	-	317,100	196,072	121,028
	430,335	-	430,335	274,388	155,947
Recreation and culture:					
Recreation salaries	299,448	1,322	300,770	267,168	33,602
Recreation operations	199,650	-	199,650	140,702	58,948
R Jorgensen activity center	23,076	-	23,076	19,373	3,703
	522,174	1,322	523,496	427,243	96,253
Education	16,065,941	-	16,065,941	16,065,941	-

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2013

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	512,868	-	512,868	543,946	(31,078)
Highway operations	418,750	43,115	461,865	410,099	51,766
Building	19,000	10,000	29,000	23,535	5,465
Information technology	152,340	12,162	164,502	146,635	17,867
	<u>1,102,958</u>	<u>65,277</u>	<u>1,168,235</u>	<u>1,124,215</u>	<u>44,020</u>
Beach and harbors:					
Lifeguard salaries	120,410	-	120,410	120,020	390
Harbor master salaries	54,858	369	55,227	56,217	(990)
Harbor master operating	24,326	1,478	25,804	24,885	919
Lifeguard operating	13,000	398	13,398	13,278	120
Gazebo	850	-	850	870	(20)
	<u>213,444</u>	<u>2,245</u>	<u>215,689</u>	<u>215,270</u>	<u>419</u>
Library	355,862	2,287	358,149	346,658	11,491
County tax	1,521,817	-	1,521,817	1,521,817	-
Debt service:					
Principal	595,000	-	595,000	595,000	-
Interest	84,831	-	84,831	75,831	9,000
	<u>679,831</u>	<u>-</u>	<u>679,831</u>	<u>670,831</u>	<u>9,000</u>

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2013

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Unclassified:					
Train station	13,050	255	13,305	12,190	1,115
Clam conservation	6,632	2,967	9,599	5,402	4,197
Old post office	7,200	-	7,200	6,625	575
Warrant articles - net	427,415	1,250	428,665	131,818	296,847
Outside agencies	97,606	-	97,606	84,022	13,584
	<u>551,903</u>	<u>4,472</u>	<u>556,375</u>	<u>240,057</u>	<u>316,318</u>
Overlay	492,161	-	492,161	-	492,161
Transfers to other funds					
Special revenue	217,088	466,216	683,304	698,004	(14,700)
Capital projects	1,607,069	10,000	1,617,069	1,632,069	(15,000)
Enterprise funds	-	18,079	18,079	18,079	-
	<u>1,824,157</u>	<u>494,295</u>	<u>2,318,452</u>	<u>2,348,152</u>	<u>(29,700)</u>
Total Expenditures	\$ 31,784,518	\$ 534,910	\$ 32,319,428	\$ 30,651,046	\$ 1,668,382

See accompanying independent auditors' report and notes to financial statements.

TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2013

	Special Revenue Funds	Capital Project Funds	Permanent Funds	Total Nonmajor Governmental Funds
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
ASSETS				
Cash and cash equivalents	\$ 20,060	\$ -	\$ -	\$ 20,060
Investments	-	115,203	4,089	119,292
Due from other funds	4,005,738	2,083,303	-	6,089,041
TOTAL ASSETS	<u>\$4,025,798</u>	<u>\$2,198,506</u>	<u>\$ 4,089</u>	<u>\$ 6,228,393</u>
LIABILITIES				
Accounts payable	\$ 85,105	\$ 128,845	\$ -	\$ 213,950
Due to other funds	77,079	105,653	38	182,770
TOTAL LIABILITIES	<u>162,184</u>	<u>234,498</u>	<u>38</u>	<u>396,720</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	3,280,211	-	4,051	3,284,262
Committed	630,002	1,964,008	-	2,594,010
Assigned	44,988	-	-	44,988
Unassigned	(91,587)	-	-	(91,587)
TOTAL FUND BALANCES	<u>3,863,614</u>	<u>1,964,008</u>	<u>4,051</u>	<u>5,831,673</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$4,025,798</u>	<u>\$2,198,506</u>	<u>\$ 4,089</u>	<u>\$ 6,228,393</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE B

TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2013

	Special Revenue Funds	Capital Project Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental revenue	\$ 314,327	\$ 230,810	\$ -	\$ 545,137
Charges for services	946,312	-	-	946,312
Investment income, net of unrealized gains/(losses)	-	-	2	2
Interest income	9	-	-	9
Other income	363,097	2,864	-	365,961
TOTAL REVENUES	<u>1,623,745</u>	<u>233,674</u>	<u>2</u>	<u>1,857,421</u>
EXPENDITURES				
General government	1,021,421	-	-	1,021,421
Public safety	299,777	-	-	299,777
Recreation and culture	308,523	-	20	308,543
Public works	144,019	-	-	144,019
Beach and harbors	164,659	-	-	164,659
Library	8,993	-	-	8,993
Unclassified	280,407	-	-	280,407
Capital outlay	-	3,349,812	-	3,349,812
TOTAL EXPENDITURES	<u>2,227,799</u>	<u>3,349,812</u>	<u>20</u>	<u>5,577,631</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>(604,054)</u>	<u>(3,116,138)</u>	<u>(18)</u>	<u>(3,720,210)</u>
OTHER FINANCING SOURCES (USES)				
Operating transfers in	703,887	1,632,069	-	2,335,956
Operating transfers (out)	(5,883)	-	-	(5,883)
TOTAL OTHER FINANCING SOURCES (USES)	<u>698,004</u>	<u>1,632,069</u>	<u>-</u>	<u>2,330,073</u>
NET CHANGE IN FUND BALANCES	93,950	(1,484,069)	(18)	(1,390,137)
FUND BALANCES - JULY 1	<u>3,769,664</u>	<u>3,448,077</u>	<u>4,069</u>	<u>7,221,810</u>
FUND BALANCES - JUNE 30	<u><u>\$3,863,614</u></u>	<u><u>\$1,964,008</u></u>	<u><u>\$ 4,051</u></u>	<u><u>\$ 5,831,673</u></u>

See accompanying independent auditors' report and notes to financial statements.

DATES TO REMEMBER

December	1	Dog Licenses Due Hunting/Fishing Licenses Available Boat Registrations Available
February	1	Dogs Not Licensed / Assessed a \$25.00 Late Charge
February/ March		Abatement Appeal Deadline (185 days after commitment - Depending on actual day of Commitment)
April	1	All Property, both Real and Personal, Assessed to Owner of Record, based on completion and condition of Property as of April 1 st .
May	1	Beach Passes on Sale ATV Registrations Available Absentee Ballots Available 30 days prior to an Election Business License Renewals Due
June		Annual Town Meeting 2 nd Tuesday of June Fiscal Year Ends June 30, Municipal Books Close
July	1	Fiscal Year Begins
September/ October		Clam Licenses Available 4 th Tuesday in September Tax Bills Committed and Mailed
October/ November		Interest Begins 46 th day after Commitment Snowmobile Registrations Available Absentee Ballots Available 30 days prior to an Election General Election Day 1 st Tuesday of November

Helpful Hint: When you get your new calendar at the beginning of the year, try writing down the first of the month when you need to license your dog, register your vehicle, and dates to obtain hunting, fishing and clam licenses.

